VILLAGE OF MOUNT PROSPECT, ILLINOIS

PROPOSED ANNUAL BUDGET
FISCAL YEAR ENDING DECEMBER 31, 2021

SUBMITTED BY:
MICHAEL J. CASSADY
VILLAGE MANAGER

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Pages are linked. Click on a caption or page number to link the corresponding section.

BUDGET INTRODUCTION

READER'S GUIDE

THE BUDGET DOCUMENT

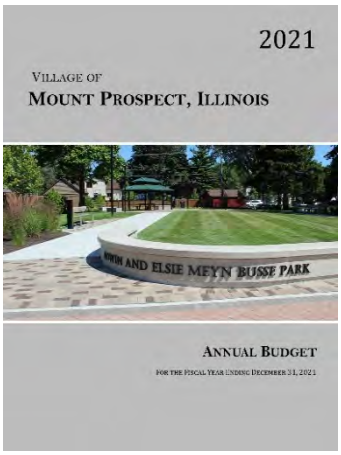
The Proposed Budget document for 2021 has been organized in such a way as to provide varying levels of detail to satisfy the information needs of Village residents, elected officials, advisory commission members, Village administrators and other persons interested in the fiscal plan of the Village. The Budget contains a Table of Contents, which itemizes the general categories of information that are included in the eight sections identified by black tabs. The Appendix contains a total of five white tabs. In all, the Budget document contains eight main sections including an Introduction, Budget Message, Strategic Plan, Budget Summaries, Fund Summaries, Operating Expenditures, Non-Operating Expenditures, and Appendix. Each section may be reviewed independently, or certain sections may be used to expand on the information found in the Budget Summaries sections.

An overview or a general picture of the Village's plans for the coming year is in the Introduction, Budget Message and in the Budget Summaries sections. A comprehensive picture, along with the appropriate summary and supplemental information is in the Operating Expenditures and Non-Operating Expenditures sections. Terminology that may not be clear to the reader, financial policies, line item detail, and the complete Community Investment Program are all located in the Appendix section.

A description of the information found in the eight sections follows:

Introduction

This Introduction contains a ***Reader's Guide*** to help the reader navigate the document. Also included are the List of Village Officials, Village Organization Chart, Authorized Positions, and Personal Services tables, and Village Profile. Supplemental information regarding property taxes is also included. The Village Profile, Organization Chart, Authorized Positions and Personal Services tables give the reader a sense of the environment Village services are conducted.



Budget Message

Included in this section is the Village Manager's message that communicates the Village's fiscal plan for the upcoming year. It describes some of the considerations in developing the budget as well as the framework for setting goals for the coming year. The Budget Message sets the tone for how Village services and public improvements will be accomplished in the new fiscal year. This section also describes the Budget Process and includes the Budget Calendar for the fiscal year 2022, and Budget Policy – Compliance. The Budget Policy Compliance provides the status of the Village's compliance with the policies described in the Appendix B.

Strategic Plan

The Strategic Plan provides the mission, vision, and goals for vision attainment along with the strategic action plan of the organization. A strategic planning model is used to develop action items for the upcoming year. The action items address one of six goals identified by the elected officials as to where to focus efforts of the organization. The plan is updated annually, reflecting work completed and changing priorities. Information in this section includes a listing of accomplishments for 2020 along with goals planned for 2021.

Budget Summaries

An overview of the fiscal plan for the coming year through graphics and schedules is presented in this section. Graphs and schedules contain 2018 & 2019 actual figures, 2020 amended budgets, 2020 estimated amounts, proposed 2021 budgets, and 2022 forecasted amounts for the total Village Budget.

The current year (2020) budget amounts reflect transfers and amendments as of the date of this document.

This section begins with a graphic of the total Village budget and schedule of revenues and other financing sources, budget expenditures and table, containing available fund balances. This is followed by a summary and analysis of revenues and other sources that include assumptions used in preparing revenue estimates. Up next is a table, listing expenditures by type of budget, followed by a summary and analysis of expenditures.

A matrix of Department/Fund relationship by major/non-major funds and a second by fund type are provided to serve as a bridge between the Fund Summaries and Schedules prepared in the modified program structure basis.

Pages are linked. Click on a paragraph to link the corresponding section.

BUDGET INTRODUCTION

READER'S GUIDE

Fund Summaries

Information provided in this section satisfies the legal and accounting requirements that revenues and expenditures are accounted for on a "fund" basis. This section illustrates the current fund structure. The narratives provide an analysis of changes in Fund Equity. The section also lists revenues and expenses categories by funds. The Budget line-item amounts are aggregated by the fund and presented in the following three summaries: 1) Revenues and Other Sources by Fund 2) Expenditures by Fund and 3) Fund Balance Analysis. These three schedules show actual amounts for 2019, budget and estimated amounts for 2020, proposed budget amounts for 2021, and forecast amounts for 2022 to 2025. Prior year budget documents presented a separate 5-year forecast section within the Fund Summaries, which is merged with these regular fund summaries. Besides the projected fund balance amounts, the fund balance analysis also describes the recommended fund balance amounts.

Operating Expenditures

Summary information is provided for all departments in this section. Information presented includes a statement of activities, division organization chart, budgeted positions and amounts, accomplishments for 2020, workload measures, and departmental goals for 2021. The section also provides departmental expenses by division and account classifications.

Non-Operating Expenditures

This major section is subdivided into five subsections, and each of them is discussed below:

Community Investment Program

The Community Investment Program (CIP) provides a comprehensive listing and description of the capital needs of the Village for the next five years. The complete 2021-2025 CIP is provided in Appendix E of this document. Included in this section are a summary of projects by category, highlights of major 2021 projects, schedules containing 2018 and 2019 actual figures, 2020 amended budgets, 2020 estimated amounts, proposed 2021 budget amounts and 2022 forecasted amounts, detail replacement schedules for computers and motor vehicles, and the impact of capital expenditures on the operating budget.

Debt Summary

This section contains the provisions for current debt obligations of the Village. It includes charts showing outstanding debt and annual debt service by the category of debt. Also included in this section is a summary of annual debt service requirements, an overview of the annual principal requirements for all outstanding issues, and individual amortization schedules for each of the outstanding bonds of the Village.

Other Expenditures

Included in this section is information regarding budgets not associated with any specific department. Internal Service Funds provide service for Village departments. The Business District Fund was created to account for revenue dedicated to a redevelopment agreement. The non-capital and non-debt expenditures for the Prospect and Main TIF District Fund reflects planned expenses. Interfund Transfers are done on an as-needed basis to support shortfalls in other Funds.

Appendix (A-E)

This section includes a List of Acronyms and Glossary of Terminology (Appendix A), Financial Policies that guide fiscal decisions (Appendix B), the Line-Item Detail for all Village Revenue (Appendix C) and Expenses (Appendix D), and the complete Community Investment Program (Appendix E).

Pages are linked. Click on a paragraph to link the corresponding section.

VILLAGE OF MOUNT PROSPECT, ILLINOIS

2021 PROPOSED ANNUAL BUDGET

VILLAGE OFFICIALS

MAYOR

Arlene A. Juracek

TRUSTEES

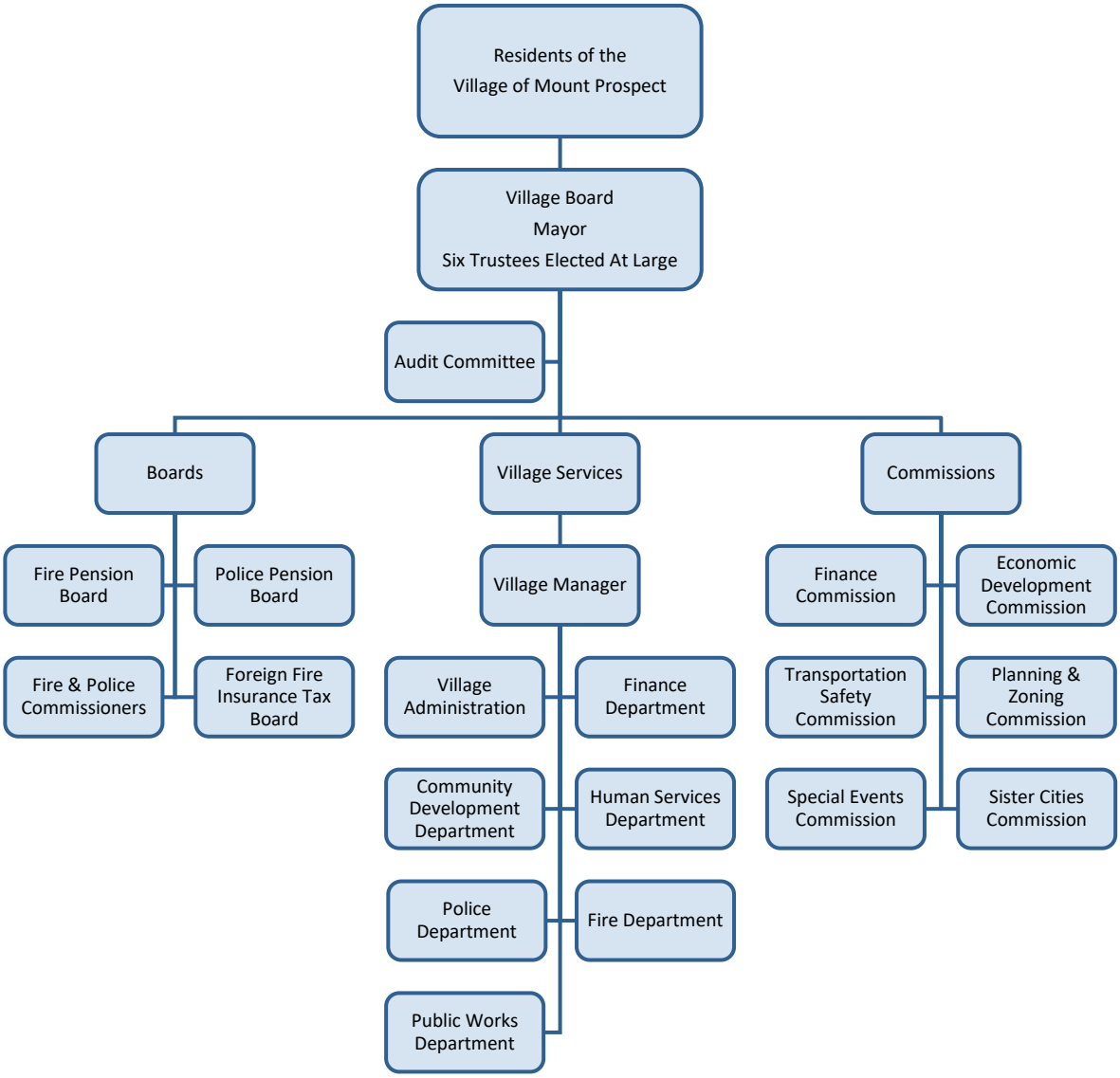
William A. Grossi	*Richard F. Rogers*
Eleni Hatzis	*Colleen E. Saccotelli*
Paul Wm. Hoefert	*Michael A. Zadel*

ADMINISTRATION

Michael J. Cassady	*Village Manager*
Nellie S. Beckner	*Assistant Village Manager*
Karen Agoranos	*Village Clerk*
Amit R. Thakkar	*Director of Finance/Treasurer*
William J. Cooney, Jr.	*Director of Community Development*
William M. Schroeder	*Director of Building and Inspection Services*
Julie K. Kane	*Director of Human Services*
John A. Koziol	*Chief of Police*
Brian Lambel	*Fire Chief*
Sean P. Dorsey	*Director of Public Works*

VILLAGE OF MOUNT PROSPECT, ILLINOIS

ORGANIZATIONAL STRUCTURE



The mission of Mount Prospect Village Government is to advance our community's collective quality of life and potential through adaptive leadership and leading-edge service delivery.

Pages are linked. Click on a Department to link the corresponding Department Summary page.

NUMBER OF AUTHORIZED POSITIONS

	Full-Time Employees			Part-Time Employees			Seasonal Employees			Full-Time Equivalent		
	2019	2020	2021	2019	2020	2021	2019	2020	2021	2019	2020	2021
PUBLIC REPRESENTATION	-	-	-	8.00	8.00	**7.00**	-	-	-	0.80	0.80	**0.70**
VILLAGE ADMINISTRATION	14.00	14.00	**14.00**	2.00	3.00	**3.00**	2.00	2.00	**0.50**	15.50	16.00	**16.00**
FINANCE DEPARTMENT	11.00	11.00	**10.00**	4.00	5.00	**5.00**	1.00	1.00	**1.00**	13.50	14.00	**13.00**
COMMUNITY DEVELOPMENT	19.00	20.00	**19.00**	2.00	0.00	**1.00**	5.00	5.00	**5.00**	21.25	21.25	**20.75**
HUMAN SERVICES DEPARTMENT	9.00	9.00	**9.00**	1.00	1.00	**1.00**	2.00	2.00	**2.00**	9.55	9.55	**9.55**
PUBLIC SAFETY AND PROTECTION												
Police Department	102.00	103.00	**104.00**	4.00	5.00	**3.00**	-	-	-	104.00	105.50	**105.50**
Fire Department	80.00	80.00	**79.00**	1.00	1.00	**1.00**	14.00	14.00	**14.00**	80.75	80.75	80.75
Total Public Safety And Protection	182.00	183.00	**183.00**	5.00	6.00	**4.00**	14.00	14.00	**14.00**	184.75	186.25	**186.25**
PUBLIC WORKS DEPARTMENT	65.00	65.00	**65.00**	6.00	7.00	**6.00**	31.00	32.00	**31.00**	72.00	72.75	**72.00**
VILLAGE TOTALS	300.00	302.00	**300.00**	28.00	30.00	**27.00**	55.00	56.00	**53.50**	317.35	320.60	**318.25**

The change in the Village's number of authorized positions is comprised of several components:

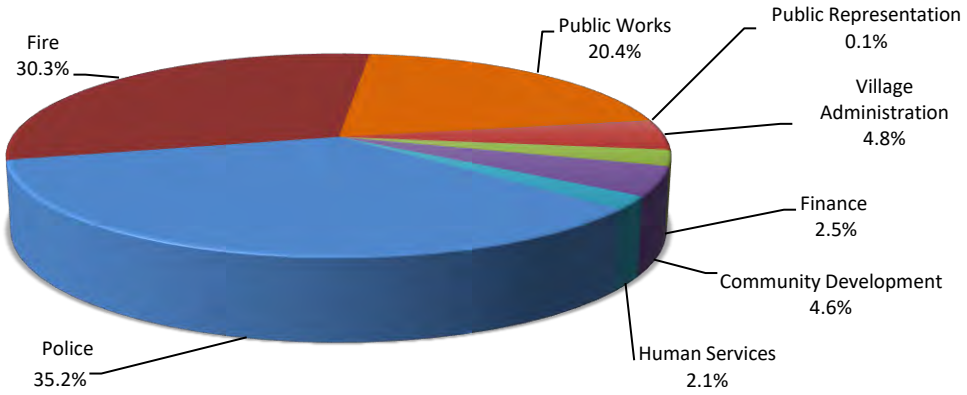
- Public Representation eliminated one part-time position.
- Finance eliminated one full-time position.
- Community Development eliminated one full-time position and added one part-time position.
- Public Works eliminated one part-time position and one seasonal position.

PERSONAL SERVICES

The following table summarizes personal services by department and includes actual amounts for 2018 and 2019; budgeted and estimated amounts for 2020; budget amounts for 2021; and forecast amounts for 2022. The graph presents the 2021 Budget by department. Personal services includes salaries and wages as well as employee benefits.

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Public Representation	251,912	29,003	28,909	27,618	**26,923**	26,923	-6.9%
Village Administration	2,169,375	2,166,204	2,287,522	2,327,561	**2,416,803**	2,451,746	5.7%
Finance	1,279,525	1,305,534	1,426,260	1,334,397	**1,279,218**	1,304,502	-10.3%
Community Development	2,199,841	2,246,908	2,442,680	2,376,236	**2,352,039**	2,398,534	-3.7%
Human Services	1,025,792	942,172	1,011,911	1,023,073	**1,047,278**	1,068,150	3.5%
Police	16,533,728	16,831,773	17,243,052	17,204,614	**17,843,436**	18,188,794	3.5%
Fire	13,860,571	14,358,833	14,905,636	14,901,059	**15,408,758**	15,850,597	3.4%
Public Works-Operating Divisions	8,199,671	8,258,577	8,844,226	8,282,636	**8,839,764**	9,006,024	-0.1%
Public Works-Vehicle Maint	1,506,518	1,406,252	1,555,668	1,431,374	**1,547,915**	1,577,288	-0.5%
PERSONAL SERVICES TOTAL	**47,026,933**	**47,545,256**	**49,745,864**	**48,908,568**	**50,762,134**	**51,872,558**	**2.0%**

2021 Personal Services by Department



VILLAGE PROFILE

Mount Prospect is located just 23 miles northwest of downtown Chicago in Cook County with a land area of approximately 11 square miles. The Village is minutes away from O'Hare International and Chicago Executive airports, offering the business community the right location for success. A full range of outstanding business locations include the appealing Kensington Business Park, the newly-renovated Randhurst Village shopping center, a revitalized mixed-use downtown, and convenient light industrial properties located near Interstate 90. Mount Prospect boasts over 30 shopping centers found along major corridors including Elmhurst Road (IL Route 83), Golf Road (IL Route 58), and Rand Road (US Route 12). Convenient access to a variety of transportation options are available including nearby access to Interstate 90, two train stations on the Metra passenger rail line, and several PACE bus routes.

Incorporated in 1917, Mount Prospect operates under the Board/Manager form of government. It is a home rule community as defined by the Illinois Constitution. The Mayor and six Village Trustees are elected at large for staggered terms of four years each. Three Trustees are elected in each odd-numbered year. The Mayor (Village President) was elected in 2017. The next mayoral election will be in 2021. The Village Board meets for regular business meetings on the first and third Tuesday of each month and as Committee of the Whole for preliminary discussion and consensus generating discussions on the second and fourth Tuesdays of each month. Members of the Village Board also participate in Coffee with Council, an informal meeting held on the second Saturday morning of each month for the purpose of allowing citizens to voice their opinions in a less structured atmosphere.

The Village grew slowly from 1917 to 1950 with the 1950 population totaling 4,009. By 1960, the Village's population had increased to 18,905, then almost doubling to 34,995 at the 1970 Census and leveling off at 53,168 at the 1990 Census. The 2010 Census figure is 54,167. The Village's most notable characteristics are its residential streets which are shaded by approximately 25,000 parkway trees, outstanding schools and parks, Randhurst Village, a lifestyle center, and Kensington Center for Business which consists of 300 acres of quality industrial and office buildings in a spacious park-like environment.

The Village of Mount Prospect is a nationally-acclaimed community recognized for excellent housing, high performing schools and outstanding services. When Business Week Magazine announced in 2008 that Mount Prospect was the number one place to raise kids, followed in 2010 by Money Magazine's claim that the Village was one of the "Top 50 Places to Live" in the U.S., residents couldn't have agreed more. In 2013, Movoto Real Estate, which ranks cities and towns across America, named Mount Prospect one of the "Top 10 Best Cities in Illinois."

VILLAGE PROFILE

Mount Prospect Public Library *

The Mount Prospect Public Library offers two locations, Downtown and South Branch. The Downtown location is approximately 101,000 square feet in size and has two public meeting rooms, 11 study/small group meeting rooms, and a computer laboratory. Currently, more than 61,000 patrons are registered cardholders. The collection has approximately 446,800 items on file, with an annual circulation figure of near one million. The library offers books, online research catalogs, and more. A staff of 165 full and part-time employees works at the library.

School Districts & Facilities

- Mount Prospect Public School District 57
- Community Consolidated School District 59
- River Trails School District 26
- Community Consolidated School District 21
- Prospect Heights School District 23
- Arlington Heights School District 25
- Township High School District 214

Higher education facilities are available at Community College District No. 512 (Harper Community College). In addition, there are numerous institutions of higher education accessible throughout the Chicago Metropolitan Area.

Recreation & Parks

- Public Golf Courses: 2
- Public Tennis Courts: 34
- Health Clubs: 3
- Public Swimming Pools: 3
- Country Club: Old Orchard
- Public Access to Lake/River: Yes (Des Plaines River)

Mount Prospect Park District

The Mount Prospect Park District maintains 25 park sites and 8 facility amenities including Meadows Aquatic Center, Big Surf Wave Pool, Mount Prospect Golf Club, and RecPlex Fitness Center.

River Trails

The River Trails Park District maintains 8 park sites including Weiss Community Center, Burning Bush Community Center, and the Woodland Trails Pool.

*** Source: Mount Prospect Public Library**

VILLAGE PROFILE

VILLAGE FACILITIES AND SERVICES

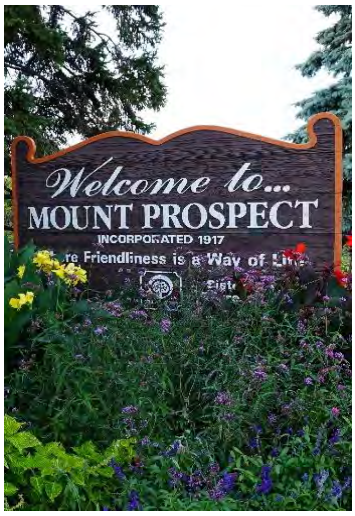
Number of Full-Time Employees in 2020	302
Number of Part-Time Employees in 2020	30
Miles of Streets & Roads	166
Number of Permits Issued in 2019	2,502
Value of Construction in 2019	$ 84,250,461
Municipal Water Utility	
Average Daily Gallons Billed	2,950,556
Miles of Water Mains	160
Elections	
Number of Registered Voters	31,553
Percentage of Registered Voters Voting in Last Municipal Election	9.80%
Fire Protection	
Number of Firefighters	70
Number of Stations	3
Number of Fire Hydrants	2,246
I.S.O. Rating	Class 2
Police Protection	
Number of Police Officers	81
Number of Police Stations	1

Major Employers	Number of Employees
CVS Caremark	1,000
Robert Bosch Tool Corporation	650
CVS Caremark - 1780 Wall	400
J&J Ventures	400
Mt. Prospect School District 57	323

Largest Taxpayers	EAV
United Airlines Inc.	$ 25,901,590
DLC Management Corp.	24,422,367
Home Properties Colony	19,692,495
Mount Prospect Plaza	18,044,846
Golf Plaza I & II	14,128,457
CRP 3 West Central LLC	13,382,854
1450 Owner LLC	10,924,283
Cummins-Allison Corporation	7,708,106
Costco Properties	7,588,026
LIT Industrial Limited	7,437,384

VILLAGE PROFILE

SOCIOECONOMIC INFORMATION (a)	*Village*	*State of IL*
Number of Single Family Homes	12,291	3,144,791
Percent of Homes Valued:		
Under $99,999	5.80%	21.60%
$100,000 - $149,999	5.40%	15.70%
$150,000 - $199,999	5.60%	16.10%
$200,000 - $299,999	25.20%	21.00%
$300,000 - $499,999	51.50%	16.80%
$500,000 or more	6.50%	8.80%
Total	100.00%	100.00%
Median Family Income	$91,170	$79,747
Median Household Income	$73,652	$63,575
Per Capita Income	$37,639	$34,463



Employed Persons by Occupational Category

Occupational Category	*Number*	*Percent of Total*
Management, Professional and Related Occupations	12,119	43.37%
Sales and Office Occupations	6,168	22.08%
Service Occupations	4,643	16.62%
Production, Transportation, and Material Moving Occupations	3,544	12.69%
Construction, Extraction and Maintenance Occupations	1,463	5.24%
Farming, Fishing and Forestry Occupations	-	0.00%
Total	27,937	100.00%

Employed Persons by Industry

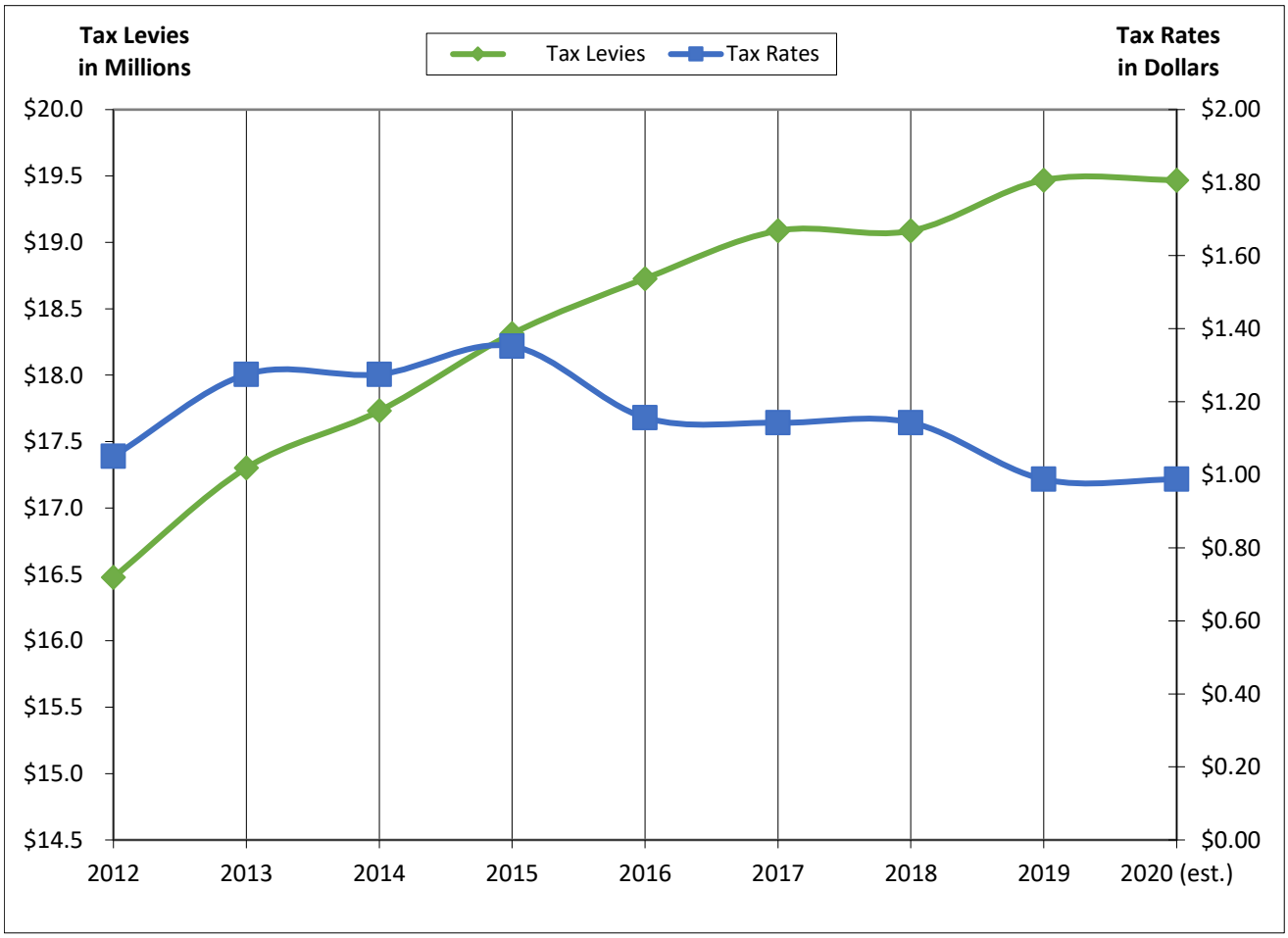
Industry	*Number*	*Percent of Total*
Educational, Health and Social Services	5,127	18.35%
Professional, Scientific, Management, Administrative and Waste Management Services	4,531	16.22%
Manufacturing	3,815	13.66%
Retail Trade	2,596	9.29%
Arts, Entertainment, Recreation, Accommodation and Food Service	2,657	9.51%
Finance, Insurance, Real Estate and Rental and Leasing	2,475	8.86%
Transportation and Warehousing, and Utilities	1,721	6.16%
Construction	1,591	5.70%
Other Services (Except Public Administration)	1,113	3.98%
Wholesale Trade	959	3.43%
Public Administration	657	2.35%
Information	647	2.32%
Agriculture, forestry, fishing and hunting and mining	48	0.17%
Total	27,937	100.00%

(a) Source: U.S. Census Bureau

REAL ESTATE TAXES

Real Estate Taxes - There are three graphics and schedules included which contain information on Real Estate Taxes. The first graphic, Village Property Tax Levies and Tax Rates, shows Village tax levies and tax rates from 2012 to 2021. The schedule also lists the equalized assessed valuation and the annual percentage change in the tax levies for the same period. The next schedule, Real Estate and Tax Rate Comparisons, shows Village and Library Tax Levies and Tax Rate comparisons by purpose for 2019, 2020, and 2021. The last graphic, Distribution of 2019 Property Taxes, shows how property taxes are distributed to the various taxing bodies and the actual distribution of the 2019 property tax rate.

VILLAGE PROPERTY TAX LEVIES AND TAX RATES



Year	Equalized Assessed Valuation	Village Extended Tax Levies	Annual % Change	Village Tax Rates
2012	1,568,774,082	16,477,871	3.95%	1.050
2013	1,357,294,084	17,301,438	5.00%	1.275
2014	1,390,377,678	17,730,922	2.48%	1.275
2015	1,354,550,848	18,312,756	3.28%	1.352
2016	1,619,158,852	18,727,305	2.26%	1.157
2017	1,670,725,439	19,087,265	1.92%	1.142
2018	1,670,073,671	19,087,265	0.00%	1.143
2019	1,971,307,340	19,469,004	2.00%	0.988
2020 (est.)	*1,971,307,340*	*19,469,004*	*0.00%*	*0.988*
2021 (est.)	*2,010,733,487*	*20,409,116*	*4.83%*	*1.015*

REAL ESTATE TAX LEVIES AND TAX RATE COMPARISONS (1)

The purpose of this schedule is to provide a summary of real estate tax levies for the Village and Library for the three-year period 2019-2021. The levies are broken out by funding purpose. Figures shown for levy year 2019 are actual amounts for levy, rate and EAV. Figures for levy years 2020 and 2021 are estimates as noted.

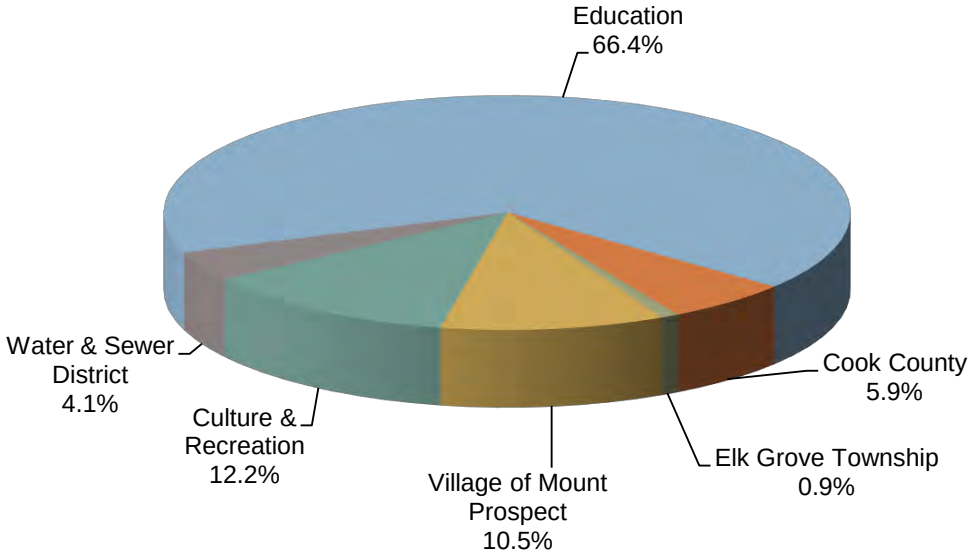
	2019 Tax Levy		2020 Tax Levy		2021 Tax Levy	
	Rate	Amount	Rate (2)	Amount	Rate (2)	Amount
Village Levies						
Police Protection	$ 0.2249	$ 4,433,430	$ 0.2249	$ 4,433,430	$ 0.2260	$ 4,544,266
Fire Protection	0.2613	5,150,565	0.2509	4,946,773	0.2522	5,070,442
G.O. Bonds	0.1319	2,599,215	0.1422	2,803,007	0.1663	3,343,686
Police Pension	0.1949	3,842,397	0.1949	3,842,397	0.1959	3,938,457
Fire Pension	0.1747	3,443,397	0.1747	3,443,397	0.1747	3,512,265
Total Village Levies	$ 0.9876	$ 19,469,004	$ 0.9876	$ 19,469,004	$ 1.0150	$ 20,409,116
Library Levies						
Operations	$ 0.5170	$ 10,191,526	(4)		(4)	
Debt Service	0.0815	1,606,908				
Total Library Levies	$ 0.5985	$ 11,798,434	(4)		(4)	
Total Village and Library Levies	$ 1.5861	$ 31,267,438	$ 0.9876	$ 19,469,004	$ 1.0150	$ 20,409,116
Equalized Assessed Valuation (EAV) (3)	$1,971,307,340		$1,971,307,340		$2,010,733,487	

(1) Tax rates per $100 Equalized Assessed Valuation.
(2) Tax rates are estimated.
(3) Changes in Equalized Assessed Valuation are based on 10-year historical trends.
(4) Not available as of the date of this report.

PROPERTY TAX DISTRIBUTION

The purpose of this graphic is to provide a summary of real estate tax distribution for all taxing districts from the 2019 levy. A total of twelve separate taxing districts show allocations from this levy. The Village has properties that reside in both Elk Grove and Wheeling Townships. This allocation reflects properties found in Elk Grove Township.

DISTRIBUTION OF 2019 PROPERTY TAXES



DISTRIBUTION OF 2019 PROPERTY TAX RATE (1)

	Tax Rate	%
Education:		
School District 57	$ 3.490	37.1%
High School District 214	$ 2.356	25.1%
Harper District 512	$ 0.403	4.3%
	$ 6.249	66.4%
Cook County:		
County Government	$ 0.275	2.9%
Cook County Forest	$ 0.059	0.6%
Other	$ 0.219	2.3%
	$ 0.553	5.9%
Elk Grove Township	$ 0.080	0.9%

	Tax Rate	%
Village:		
Mount Prospect	$ 0.988	10.5%
Culture and Recreation		
M.P. Park District	$ 0.547	5.8%
M.P. Library	$ 0.599	6.4%
	$ 1.146	12.2%
Water & Sewer District		
Water Reclamation	$ 0.389	4.1%
	$ 0.389	4.1%
TOTAL	$ 9.405	100.0%

(1) Sample property located in the Village of Mount Prospect, Elk Grove Township, and School District #57. The tax rate is applied to each $100 of Equalized Assessed Valuation.

MAYOR
Arlene A. Juracek

TRUSTEES
William A. Grossi
Eleni Hatzis
Paul Wm. Hoefert
Richard F. Rogers
Colleen E. Saccotelli
Michael A. Zadel

VILLAGE MANAGER
Michael J. Cassady

VILLAGE CLERK
Karen Agoranos

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Village of Mount Prospect

50 South Emerson Street, Mount Prospect, Illinois 60056

September 25, 2020

Honorable Mayor Arlene A. Juracek
Village Board of Trustees
Finance Commissioners and
Stakeholders of the Village of Mount Prospect

On behalf of our Leadership Team and Village team members, it is my pleasure to submit to the Village Board the Proposed 2021 Budget for the Village of Mount Prospect. The proposed budget is a responsible and transparent financial plan that incorporates key policies and priorities established by the Mayor, Board of Trustees, and Finance Commission. This budget prioritizes key life safety and customer service initiatives that remain core to our municipal mission and supports the Goals for Vision Attainment, as well as several targets for action as outlined in our Strategic Plan. The fiscal year 2020 has been full of challenges due to the pandemic caused by the Novel Coronavirus, and its financial and non-financial impacts are expected to impact not only in Fiscal Year 2020 but also Fiscal Year 2021 and beyond. The new financial plan is designed to preserve existing core services while ensuring the Village has the capacity to absorb short-term revenue losses caused by the Coronavirus pandemic.

The Village of Mount Prospect has enjoyed a very productive decade and the Village has achieved remarkable growth in its revenue base as well as in terms of new developments and value creation. As a result of a successful decade, the Village currently has healthy fund and cash balances. The strong fund balance and revenue base allowed the Village to execute high-impact projects, including the Levee 37 pump improvements and the Burning Bush Trails flood control project, mainly from the General Fund reserves and a grant from Metropolitan Water Reclamation District (MWRD). As the beginning of the last decade was impacted by the Subprime mortgage crisis, the beginning of the current decade is challenged by the Coronavirus. The proposed spending plan is designed assuming a return to a "new normalcy" by mid-2021 with an end to the coronavirus pandemic and the implementation of Phase 5 of the Restore Illinois Plan. In support of the residents and businesses struggling to weather this storm, there are no property tax increases proposed. A zero percent levy increase has become possible due to an efficiency exercise conducted by all the Village departments, whereby the departments have identified expense reduction measures without impacting current service or personnel levels. A zero percent increase in the levy will also require the abatement of public safety pension levies totaling $491,497. This nearly half a million dollars will come from alternative revenue sources and General Fund reserves.

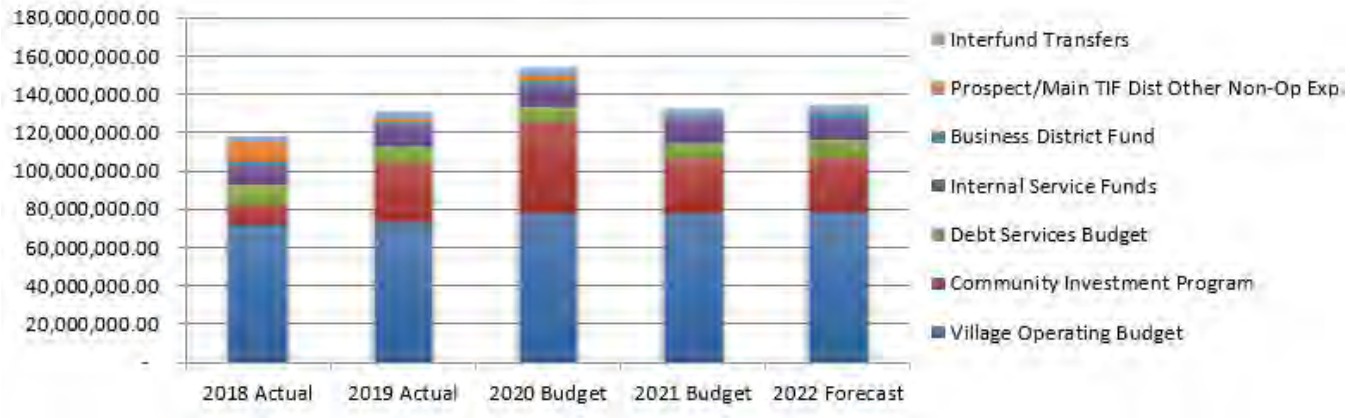
The proposed budget includes a high-impact flood control project at Aspen Trails Park which will cost $9.4 million. The proposed funding for this project is to be provided through a $5.0 million grant from the State's Rebuild Illinois Program, a $1.4 million grant from the Metropolitan Water Reclamation District (MWRD), and the remainder by the Village through home rule sales tax, and an inter-fund loan from the General Fund. The project is very important to the Village, but if the Rebuild Illinois grant is not realized, the project will not be financially viable in the absence of any alternative funding solution. The Village, at its discretion, may consider two additional

alternatives, including allowing the sale of recreational cannabis, which would generate an additional estimated $922,000 in revenues, or establishing a monthly storm sewer utility fee of $5 per address, which would generate approximately $900,000. These alternative revenue sources would be utilized to payback the inter-fund loans. We have benefitted from a tremendous relationship with the River Trails Park District. Their partnership has allowed for significant flood control improvements in the Levee 37 watershed, where flooding is most severe in our community. Unfortunately, we will need to move expeditiously to approve this project to allow for grant funding received by River Trails to meet schedule milestones. A delay beyond 2021 will place open space grants received by the Park District at risk.

The Proposed Budget for 2021 totals $132,525,890, a decrease of $21.4 million, or 13. 9% from the amended 2020 Budget. The decrease was primarily the result of significant completion of major capital projects in 2020, including the Police and Fire Headquarters, the Maple Street Parking Deck, and Levee 37 Phase I project at Burning Bush Trails.

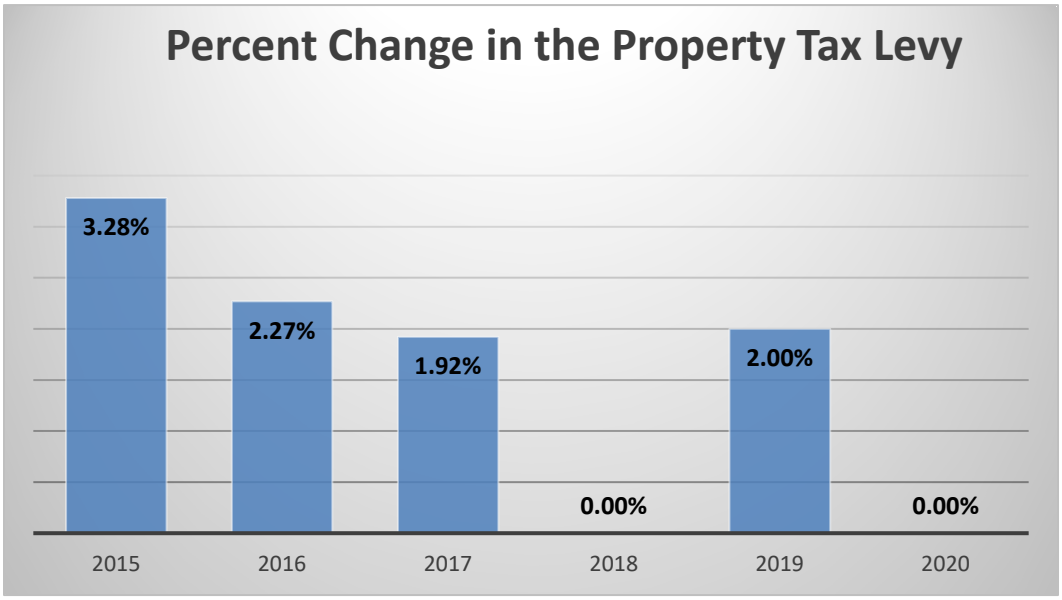
Expense Category	2020 Budget	2021 Budget	Increase (Decrease)	Percent Change
Village Operating Budget	77,242,622	77,311,094	68,472	0.1%
Community Investment Program	47,779,285	28,624,863	(19,154,422)	-40.1%
Debt Services Budget	8,521,927	8,903,318	381,391	4.5%
Internal Service Funds	11,931,836	11,919,615	(12,221)	-0.1%
Business District Fund	1,554,095	1,390,000	(164,095)	-10.6%
Prospect/Main TIF Dist Other Non-Op Exp	2,991,636	237,000	(2,754,636)	-92.1%
Interfund Transfers	3,868,000	4,140,000	272,000	7.0%
Total Expenditures	153,889,401	132,525,890	(21,363,511)	-13.9%

The operating budget will see an increase of $68,472 or 0.1% from the 2020 Budget. The 2021 operating budget also includes $143,697 for any unanticipated expenses (contingency) and will be spent subject to the Village Board approval. The 5-year Community Investment Plan for fiscal year 2021 totals $28.6 million and is $19.2 million less compared to the 2020 amended budget. The total debt service payments for 2021 will be $8.9 million. During 2021, a total of $5.6 million will be repaid in outstanding principal debt, while the total interest payment will be $3.8 million. The current plan also includes the issuance of $10.0 million in new debt/bonds for the Water and Sewer Fund per the approved 2017 rate study. The 2021 bond issuance will be the last of its current series and will help the Village in bringing the critical watermain infrastructure replacement cycle from 600 years to 130 years. Completion of major TIF projects and reduced revenue for the Business District Fund due to COVID-19 are resulting in lower expenditures for the Special Revenue Funds.



Property Taxes are one of the most reliable revenue sources for any local government and the Village of Mount Prospect is no exception to this fact. The total 2021 property tax revenue budget for the Village is $20.6 million. The total property tax levy amount is $19,469,004 (same as assessment year 2019 levy) and the remainder of the property taxes are from Tax Increment Financing (TIF) revenues. The property tax revenue accounts for 15.0 percent of the total 2021 annual revenue budget. Since the debt service levy is increasing by $203,792, or 7.84%, and the pension levies are increasing by $281,500, or 3.83%, it is challenging to not increase the tax levy. In order to achieve a 0% levy increase, the General Fund will be subsidizing the Police and Fire Pension levies by $491,497 and will also lower the current Fire Protection levy by $203,792, or 3.9%.

It is very important to maximize the alternative revenue sources. Every additional dollar from an alternative revenue source helps the Village in reducing the direct property tax burden for residents and the businesses. As shown in the chart below, ***2020 property taxes payable in 2021 will be the second year in the last three years to have a zero percent levy increase***.



The Village is trying to achieve an optimization between property taxes and other variable revenue sources such as sales tax. The Village has seen a significant growth in its sales tax revenue in recent years. While all of the growth belongs to a certain sector, the Village's reliance on the variable revenue sources for its operation poses certain market risks. In order to mitigate the risks to certain extent, the Village is actively working on its budget philosophy to fund the one-time capital projects with variable revenue sources such as home-rule sales tax. The Village is using 75 percent of the total home-rule sales tax collection towards capital projects or repayment of debt issued for capital projects. In coming years, the Village is hoping to allocate 100 percent of the home-rule sales tax ($5.3 million) towards the capital projects. The Village has a desirable geographic location due to its proximity with O'Hare Airport and major interstate highways. There is certain untapped potential for growth and opportunities within the south side of the Village of Mount Prospect. The Village Leadership Team is actively working on the South Mount Prospect Plan and hoping to implement the plan in upcoming years. Assessment year 2019 was the year of triennial assessment. The equalized assessed values for all the parcels within the Village of Mount Prospect have been reassessed and have seen an average increase of 18 percent. The total EAV for the Village of Mount Prospect is now $1.97 billion, a $301 million or 18.0 percent increase of the Assessment year 2018 EAV. Increases in the EAV now mark the complete recovery from the EAV losses since the last recession of 2009/2010.

An increase to the combined water and sewer rate of 8.0 percent approved last year is also included in this Proposed Budget to fund an expanded water/sewer main replacement program. The Village has not increased its refuse service rates in last three years. The refuse service at the current rate is not sustainable due to the inflation in the cost of services. The proposed budget is recommending an 8.0 percent increase in the refuse services.

The Village will have an increase in the intergovernmental revenue primarily due to Rebuild Illinois Grants. The Village has received $1.1 million in grants from the Rebuild Illinois Street program from the State of Illinois during the year 2020. The Village is expected to receive equal amounts in 2021 and 2022. Additionally, the Village has applied for a $5.0 million grant for the Aspen Trail Storm Sewer Project from the State of Illinois. The Village has already been awarded another grant from the Metropolitan Water Reclamation District for the same project. The final award amount from the Metropolitan Water Reclamation District is not available yet, but Staff is anticipating the grant amount to be approximately $1.4 million. The total project cost for this high-impact project is $9.4 million and the Village will be allocating $2.3 million from its General Fund reserves to fund the project.

The General Fund expenses before transfers out are budgeted at $57.8 million, a decrease of $418,277 from the amended 2020 budget of $58.2 million before transfers. In addition to a $2.3 million transfer for the Aspen Trail Storm Sewer Project, a $750,000 transfer is budgeted to support small capital projects through the Capital Improvement Fund. Including transfers out, the total General Fund Budget is $60.8 million, a $1.3 million, or 2.1%, decrease from the 2020 amended budget. The 2020 budget represents a planned use of cash of $2.0 million to support major capital projects, while also maintaining the fund balance for the General Fund in compliance with our fund balance policy.

The Proposed 2021 Budget supports the Village's Strategic Plan Vision for 2035: *The Village of Mount Prospect represents the best of suburban communities – thriving, proud, diverse and connected – having a rich heritage, strong values and a timeless yet contemporary atmosphere.* The Village Board committed several evenings to develop the 2020-2025 Strategic Plan Implementation Guide that establishes an Action Plan for projects and initiatives designed to advance the Goals for Vision Attainment developed initially in 2016.

Goals prioritized for progress in the 2020-2025 Implementation Guide are as follows:

1. Development: Sustain a balance between preservation, revitalization and growth.
2. Business: Foster a climate for innovation and entrepreneurship.
3. Infrastructure: Ensure sustainable public spaces, facilities and systems that match our needs, respect the natural environment and enrich the community experience.
4. Cultural Climate: Honor our heritage, respect our diversity, stimulate connectivity and foster a sense of community optimism.
5. Commercial Business Districts: Create a unique and vibrant sense of place – contemporary, family-friendly and having a lively feel.
6. Governance: Ensure a thriving, healthy community that adapts to emerging needs and trends, stewards its resources and delivers value-defined municipal services.

The Implementation Guide organizes projects and initiatives by Goal and prioritizes targets for action as Top and High Priority. Also included in each goal are major projects and initiatives already in progress. The Village Board is continually updated of progress on established Action Agenda priorities. Several of the priorities still require funding decisions by the Board.

Incorporated into the Proposed Budget is a multi-step contingency plan that can be implemented in the event the State of Illinois approves legislation that significantly affects local government revenues or continued negative

impacts from the pandemic. The contingency plan also provides direction for making budget adjustments due to a drop in revenues as a result of a slowing of the economy.

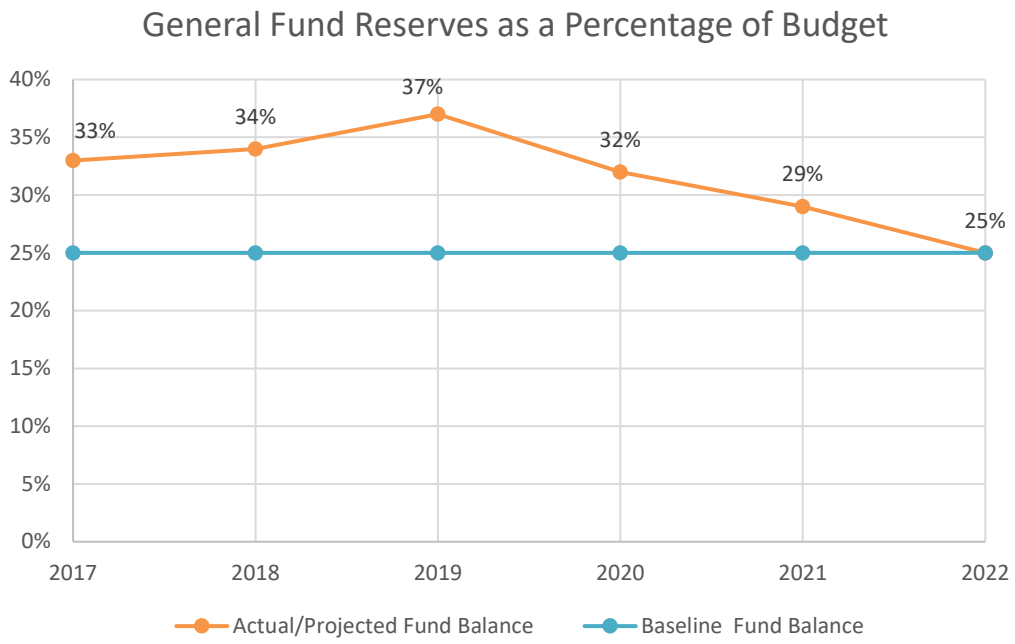
The multi-step plan provides for increasing levels of response to a loss of revenue depending upon the timing and severity of revenue reductions. A listing of the steps taken in response to revenue loss, in order of least to most significant, are:

1. Eliminate or defer capital projects/purchases.
2. Reduce funding (lease payments) of computer and vehicle replacement programs.
3. Institute a freeze or reduction in commodity, contractual service and supply accounts, where possible.
4. Review catalog of programs and services provided by the Village.
5. Review of staffing levels.

The first three steps mentioned in the above plan have been implemented during the current fiscal year. The Village is currently facing severe revenue losses due to the coronavirus pandemic. The Village's initial loss estimate was $5.6 million and was revised in July 2020 to $4.9 million. The General Fund is expected to generate $3.2 million less than the original budget amount. In order to mitigate the financial impact of the revenue losses, the Village postponed projects totaling $2.7 million and canceled projects totaling $0.8 million based on their priorities for the community. Most of the postponed projects have returned as a part of the five-year Community Investment Plan (CIP) and are funded in 2021 and beyond. The Village canceled several Village sponsored community events and used some of its insurance reserves from the Intergovernmental Personnel Benefit Cooperative and the Intergovernmental Risk Management Agency to reduce the departmental insurance expenses for 2020. The Village also suspended its internal lease program from Computers and Vehicle Replacement for part of the 2020 year. The total expense reduction including postponed CIP totaled $7.01 million. As a precautionary measure, the Village has implemented a new travel policy resulting in the reduction of the majority of the employee training and travel expenditures (except for Police and Fire statutory training and DEI training for all Village employees). The Village's recovery from the revenue losses caused by the pandemic has been stronger than expected and that shows the higher resiliency as well as stronger economy for the Village. Strong recovery from the pandemic may allow the Village to resume some of the lease payments for the Vehicle Replacement Fund for the vehicles due for replacement within the next two years. The Village has not proposed any reduction of staff or service level at this time. The Village is in a strong financial and cash position and is able to handle the short-term losses. Should the impact of pandemic last longer than mid-2021 and the revenue losses are higher than expected, the Village will have to change its long range planning and might have to implement Steps 4 and 5 of the above plan. However, based on the most recent revenue amounts received from the State of Illinois, the recovery from the pandemic seems on track and should be back to normal as it was before pandemic in next few months.

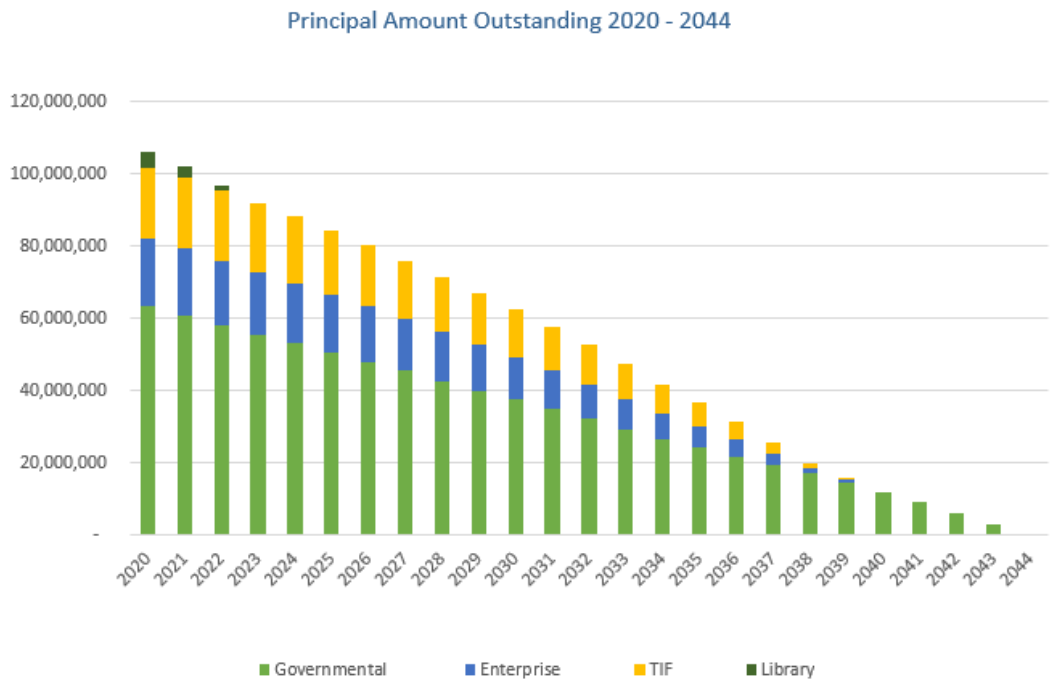
The financial position of the Village remains very strong. Reserve levels in recent times have continued to exceed expectations as a result of revenue growth and responsible spending plans. Total available balances (excluding pensions) at December 31, 2020 are projected to be $47.2 million. Of this amount, $19.4 million are reserve balances in the General Fund, the Village's main operating budget. The General Fund reserves as of December 31, 2020, as a percent of 2021 expenditures is estimated to be 31.9 percent. The Village's fund balance policy calls for the General Fund to maintain a reserve level of between 20.0 and 30.0 percent. Strong reserves and annual budgets that are balanced are two factors contributing to the strong bond rating assigned to Village debt.

The following chart presents the actual and future anticipated General Fund reserves from 2017 to 2022.



The General Fund reserves remain above or at the target set by the Village Board (25%) through 2022. The drop in reserve levels for the two-year period beginning in 2020 is due to the intentional draw down for purposes of funding capital projects and property tax abatements for a portion of taxes levied for public safety pensions and debt service.

The Village has issued five different series bonds for various capital projects starting the year 2017. The Village's "AA+ stable" bond ratings from S&P and Fitch have achieved low-interest rates and higher bond premiums for the recent debt issuances. With the help of bond proceeds, the Village accomplished many remarkable achievements, including the relocation of Police and Fire Headquarters, reduction of watermain replacement cycle from 600 years to 130 years, the Maple Street Parking Deck, and assisting many new developments in the Prospect & Main TIF. The budget year 2021 will begin with a total outstanding debt of $102.0 million. Of this amount, $63.3 million is Governmental debt, $18.5 million is Enterprise Fund (Water/sewer) debt, $19.6 million is Tax Increment Financing Debt and $3.1 million is Mount Prospect Library Debt. The proposed 2021 budget includes total debt service payments of $8.9 million. Of this amount, $5.1 million are principal repayments and $3.8 million in interest payments. At the end of 2021, the outstanding principal (from the existing debt) will be $96.9 million. Over the period of 10 years starting from 2021, the Village will pay off $44.3 million in outstanding principal debt. Out of $44.3 million, only $19.2 million or 43.3 percent will be repaid using the property tax levy; the remainder of $25.1 million, or 56.4 percent, will be paid from the alternative revenue sources.



The Forecast Budget for 2022 is projected at $134,611,625. This increase of 1.6 percent from the prior year is due to an increase in the CIP spending as well as an increase in the debt service. The General Fund budget for 2022 is projected at $60,597,251 and is a decrease of 0.3 percent from the Proposed 2021 budget. A deficit of $748,672 is projected in the General Fund for 2022. Included in the General Fund budget is a transfer to the Capital Improvement Fund of $750,000 and an expense for contingencies of $143,697. Excluding the transfer and the contingency budget, the 2022 Forecast Budget for the General Fund would have returned a surplus of $145,025. General Fund reserves are expected to begin 2022 at $17.4 million, or 29.0 percent of the annual expenditures. The projected property tax increase for 2021 (payable in 2022) is 4.83 percent. This preliminary levy estimate is simply a forecast and is meant only as a stepping off point for budget discussions to be held during 2021.

I would like to thank Team Finance for their efforts in assembling the budget document again this year. The outstanding efforts of their entire staff have resulted in a well-organized, responsible, and understandable financial plan. I am very appreciative of the efforts of our Leadership Team for their bottom-line focus and eye on exceptional customer service and value creation. Finally, I thank Mayor Juracek, the Board of Trustees and our Finance Commission for their insightful financial contributions and commitment to strategic planning as a way to make our community Vision for 2035 and beyond a reality.

Sincerely,

Michael J. Cassady
Village Manager

BUDGET MESSAGE

Development of Mount Prospect's annual budget is the single, most important administrative responsibility of the Village's management team. At a primary level, the Budget document represents the Village's plan for expected expenditures over the coming fiscal year and identifies the means by which those expenditures will be financed. At a higher level, the annual Budget should be reviewed as a continuation of the larger long-range strategy to maintain Mount Prospect's strong financial condition; core to this strategy is the Village's ability to finance the desired level of service on a continuing basis.

To implement that broader strategy, there are a number of critical factors which must be constantly monitored, reviewed and acted upon. Those factors include the Village's ability to:

1. Maintain desired levels of services.
2. Provide a reliable and equitable means of funding those services.
3. Withstand local, regional and national economic fluctuations.
4. Meet the demands of natural growth, decline and change.

It is within this broad strategy that the annual Budget must be considered.

The Budget process itself represents an opportunity to not only review the Village's present financial condition but also to influence its future condition through the intense planning that goes into the preparation of the document.

The Proposed 2021 Budget is developed around the Village's Strategic Plan Vision for 2035. Each year as part of the Budget process, the Village Board will prepare a Strategic Plan Implementation Guide that establishes an Action Plan for projects and initiatives designed to advance the Goals for Vision Attainment, initially developed in the Strategic Plan for 2020. The Implementation Guide organizes projects and initiatives by Goal and prioritizes targets for action as Top and High Priority. Also included in each goal are major projects and initiatives already in progress. Priorities still require funding decisions by the Board, hence their inclusion in the Budget process.

Through the strategic planning process the Village will:

- Establish which services will be provided and at what levels. Inherent in that discussion is identifying core/critical mission services and programs.

- Determine the most effective and efficient way to provide those services; including the propriety of contracting out, eliminating or combining departments, services and programs.

- Provide adequate personnel, supplies and equipment to achieve expected results.

- Define the scope and timing of major projects.

- Identify the revenues necessary to fund the services to be provided.

Oversight comes through scrutiny of the proposed Budget by the Village's elected officials and Finance Commission in the context of policy determinations deduced over the course of the previous year and the Village's own internal controls. The decisions made during this planning and oversight process will necessarily have a profound effect on the Village's future direction particularly when viewed in the context of the four factors previously identified. The four factors present constant challenges and diligent oversight as part of every budget process, including the development of the proposed 2021 Budget.

BUDGET MESSAGE

A FEW WORDS ABOUT THE BUDGET

The following points are offered to provide background and insight into the Budget preparation process and the philosophy employed therein:

The Proposed 2021 Budget coincides with the **calendar year**. It also includes a **Forecast Expenditure Plan** for the following year. Both of these features continue to prove helpful in planning for and bidding out capital projects, determining with greater accuracy property tax levy requirements and, in general, making the Budget document a more useful planning tool. Greater emphasis is given to the forecast budget to improve planning for the next budget cycle. This additional scrutiny to the forecast budget requires departments to provide detail as to what projected projects and costs are most likely to impact the forecast budget instead of a standard across-the-board percentage increase for budgeting purposes.

We continue to approach the Budget with the philosophy of creating **"cost centers"** as a way of accurately reflecting the cost of doing business. For the most part, these cost centers are department-based so that when looking at a particular department's budget (e.g., Police), a true picture of the cost of providing Police services to the residents and businesses of Mount Prospect is reflected.

A critical element of this budgeting philosophy is the use of **"lease payments"** (transfers between funds treated as "quasi-external transactions" for budgeting and accounting purposes). Lease payments recognize that departments have needs, on a continuing basis, for certain essential capital equipment such as computer replacement, vehicle replacement as well as ongoing vehicle maintenance. These lease payments (which are recorded as expenses to each department) over time will provide the cash necessary to fund the expense and eventual replacement of such items.

The Village Board has a **fund balance policy** in place to govern both spending and fund balance levels for all operating and capital funds. This policy is designed to ensure that adequate revenues are available on an annual basis to fund essential projects. It also provides for building and maintaining an adequate fund balance that provides both a safety net during lean times and flexibility to address unforeseen needs.

The budget document itself takes a top-down approach in its presentation of information. The first three sections, which include the Introduction, the Village Manager's Budget Message, and Strategic Plan, each strive to provide an understanding of the organization and foundation for the reader regarding budget preparation. The remaining six sections provide operational information and include Budget Summaries, Fund Summaries, followed by Operating Expenditures at the department level, Community Investment Program, Debt, and Other Non-Departmental Expenditures. Finally, the Appendix includes the Glossary, the Financial Policies, Detail (line item) listing of Revenues and Expenditures, and the complete Community Investment Program Budget.

The 2020 year-end estimate for the General Fund projects a deficit of $3.5 million. General Fund reserves are estimated to total $19.4 million. Reserves in the General Fund will be 32 percent at December 31, 2020. While Village Fund Balance policy calls for General Fund reserves to be maintained at between 20.0 and 30.0 percent (of subsequent year expenditures), it is the Village Board's desire to maintain a 25.0 percent reserve in this Fund.

PROPOSED 2021 BUDGET

The proposed 2021 Budget represents the Village's plan for expected expenditures over the coming year and identifies the means by which those expenditures will be funded. The following provides a financial summary and information regarding significant items impacting budgets at the fund Level.

General Fund

The largest fund within the Village, the General Fund, accounts for most of the financial resources of the government. The General Fund is a major fund; its budget includes most of the basic operating services, such as Police and Fire protection, Finance, Community Development, Inspectional Services, Public Works and General Administration.

The Proposed 2021 Budget for the General Fund totals $60,801,902. This is a balanced budget based on our assumptions for current period revenues and available cash reserves. Cash reserves are being used for the purpose of funding a major Flood

BUDGET MESSAGE

Control Project. Absent these actions, the Proposed Budget of the General Fund returns a surplus of $250,000. Items of note regarding the 2021 Budget for the General Fund include:

- The General Fund budget represents a decrease of $1.3 million, or 2.1 percent, compared to the amended 2020 budget.
- The Proposed 2021 budget includes a contingency budget of $143,697 under the Village Manager's Office. Should the need arise, the budget amount will be available for spending subject to Village Board approval.
- Cash reserves totaling $3.0 million will be used to support transfers to several capital project funds. The funds will be used for a storm water project at the Aspen Trails Park and for various other small capital projects. Of this amount, $2.25 million will be transferred to the Flood Control Project and the remainder of $750,000 will be transferred to the Capital Improvement Fund to support the small capital projects. Fund balance policy permits these types of use of cash reserves, when the fund balance exceeds 30.0 percent. After the transfers, the fund balance of the General Fund is expected to be at $17.4 million, or at 29%, well above the desired 25%fund balance level.

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for a specified purpose. The Village employs nine of these types of funds which include the Refuse Disposal, Motor Fuel Tax, Community Development Block Grant, Asset Seizure, Federal Equitable Share, DUI Fine, Foreign Fire Tax, Randhurst Business District and Prospect/Main TIF.

The Proposed 2021 Budget for all Special Revenue Funds is $11.8 million. This is a decrease of $8.8 million, or 42.7 percent, from the amended 2020 budget. The decrease is primarily due to spending related to redevelopment in the Prospect and Main TIF District. The proposed budget for the TIF District in 2021 is $1.9 million and shows a decrease of $9.5 million, or 83.24 percent, compared to the 2020 amended budget. Excluding the TIF Fund, the Special Revenue Funds budget for 2021 is $9.9 million, a $700,160 increase from the 2020 amended budget. The refuse service rates will see an increase of 8.0 percent. The Village has not increased the single family refuse rates since 2017. The total Refuse Fund revenue is budgeted at $4.8 million and should be sufficient to cover the proposed 2021 expenditures for the Refuse Fund.

Enterprise Funds

Enterprise Funds consist of the Water and Sewer Utility Fund and two (2) parking funds. The Water and Sewer Utility Fund is a major fund that accounts for the provision of water and sewer services to commercial and residential customers. Expenses accounted for in this fund include charges for administration, operations, maintenance and billing/collection. The Village Parking System Fund accounts for the provision of Village-owned public parking services while the Parking System Revenue Fund is used to account for the provision of public parking services for which fees are shared with the commuter railroad.

The Proposed 2021 Budget for all Enterprise Funds is $27.6 million, of which the Water and Sewer Fund budget is $27.3 million. The Enterprise Funds revenue budget increased $10.8 million, or 64.7 percent, from the prior year mainly due to the proposed bond issuance ($10.0 million) per the approved Comprehensive Water and Sewer Rate Study completed in 2017. The Water and Sewer budget incorporates the long-term capital strategy as outlined in this study. A combination of rate increases and debt will provide the resources to improve the renewal/replacement rate of utility system mains from its 600 year cycle to a renewal cycle of approximately 130 years, closer to the industry best practice of 100 years. An increase in the combined water/sewer rate of 8.0 percent is included in this budget. Based on the proposed rate change, the total water and sewer utility bill for a typical customer would increase $6.15 per month from the current utility rate. The expenditure budget for the Water and Sewer Fund is $22.1 million. The expenditures include $13.5 million in operating expenditures, $7.0 million in capital improvement projects and $1.2 million in debt service payments.

The Proposed 2021 budgets for the Village Parking System Fund and the Parking System Revenue Fund are $134,737 and $171,913, respectively. The Village Parking System Fund decreased $142,721 or 51.4 percent from the prior year due to the elimination of lease payments to the Park District in 2021. The Parking System Revenue Fund is up $9,603 or 5.9 percent when compared to the prior year due to normal fluctuations in the budget.

BUDGET MESSAGE

Capital Project Funds

Capital Project Funds are used to account for financial resources for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). There are four active Capital Funds in the 2021 Budget. These Funds are the Capital Improvement Fund, the Street Improvement Construction Fund, the Flood Control Construction Fund, and the Police and Fire Building Construction Fund. After the project completion, the remainder of the Fund Balance for the Police and Fire Building Construction Fund will be transferred out and the fund will be closed.

The Proposed 2021 Budget for the Capital Funds is $17.5 million. This is a decrease of $10.8 million, or 38.2 percent, from the Amended 2020 Budget, primarily due to the completion of the Police and Fire Headquarters in 2020. The Proposed 2021 budget for Capital Funds represent a normal level of annual capital improvements to keep up with the aging infrastructure and facilities as well as funding the items identified in the Strategic Plan of the Village.

The proposed 2021 budget for the Flood Control Construction Fund is $9.8 million. This is an increase of $2.9 million, or 41.6 percent. The increase in the budget is attributable to a $9.4 million flood control project at the Aspen Trails Park. The project involves intergovernmental grants from the Metropolitan Water Reclamation District (MWRD) and the State of Illinois in the amount of $1.4 million and $5.0 million, respectively. As of the date of the report, the Village has received the confirmation from the MWRD but the level of funding is still unknown. The status of the grant from the State under Rebuild Illinois Program also is still unknown. The remainder of the funds for the project will be given in the form of an interfund loan from the General Fund and home-rule sales tax.

Debt Service Fund

The Debt Service Fund was established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Excluded from this fund is debt that is supported by other funds (Water and Sewer and TIF).

The Proposed 2021 Budget of the Debt service Fund is $6.7 million. This is an increase of $129,067, or 2.0 percent, from the prior year. Funding to support payment for the debt comes from property taxes, intergovernmental revenues and the Home Rule sales tax. Property taxes account for $2.7 million of total revenue, while intergovernmental and Home Rule sales taxes account for $1,600,000 and $925,000, respectively. The balance of funds needed to cover annual debt payments comes from Investment Income, Transfers, and Cash Reserves (Capitalized Interest).

Internal Service Fund

Internal Service Funds account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Funds included in this category are the Vehicle Maintenance Fund, Vehicle Replacement Fund, Computer Replacement Fund and the Risk Management Fund.

The Proposed 2021 Budget for the Internal Service Funds is $13.7 million. This is a decrease of $306,188, or 2.19 percent, from the Amended 2020 Budget. All the internal service funds except the Risk Management Fund are showing a reduction from the amended 2020 budget. The proposed budget of the Risk Management Fund is $9.6 million. This is an increase of $9,000, or 0.1 percent. The Risk Management Fund includes a line item for employee vaccination for COVID-19 for $50,000. The vaccination costs will be payable from the rebate receivable from the Intergovernmental Personnel Benefit Cooperative (IPBC). Medical premium increases in both the HMO and PPO coverages account for the rise in the Risk Management budget for 2021. The cycle for purchasing replacement vehicles for the existing fleet has fewer vehicles being purchased than in the prior year. Also, staff is trying to evaluate the cost-effective alternatives for the current fleet as a part of efficiency measures.

Pension Funds

Prior year budget documents presented a section for the Police and Fire Pension Funds. Starting from the year 2020, the accounting and benefit administration duties for the Police and Fire Pension Funds are handled by the accounting firm of Lauterbach & Amen. The Police and Fire Pension Funds are separate legal entities and the Village is responsible for funding them appropriately. The appropriate pension costs are budgeted as an expense through the Village's General Fund in the Police and Fire Departments' operating budget. Since the Village is not responsible for accounting functions for pension funds, a separate section showing the pension funds' budget is eliminated from the budget document. Appropriate budget amounts for 2020 and prior years are adjusted for a fair comparison between budget years.

BUDGET MESSAGE

2022 FORECAST BUDGET

The 2022 Forecast Budget is currently reflecting total projected expenditures of $134,611,625. This represents a 1.6 percent increase from the Proposed 2021 Budget. General Fund expenditures for 2022 are forecasted to decrease by $204,651, or 0.3 percent, and total $60.6 million. The 2022 General Fund Forecast Budget, as presented, is currently showing a deficit of $748,672, mainly due to interfund transfers of $750,000 to the Capital Improvement Fund to support the small capital projects. The decrease in the total Village budget is attributable to decreased transfers for Capital Project Funds.

The projected Property Tax increase for the 2021 Levy year (2022 Budget) is 4.83 percent with the portion allocated for police and fire protection and pension levies forecasted to increase by 2.5 percent, while the portion for debt service of municipal debt increased $523,464. The pension levy increase (for the year 2021 - payable in 2022) is kept at 2.5 percent after a subsidy from the General Fund totaling $503,785, or 6.4 percent.

2021 BUDGET DOCUMENT COVER

The 2021 Budget document cover presents Pocket Park, the newly added downtown attraction. The official name of the pocket park is Edwin and Elsie Meyn Busse Park. The park was dedicated on Saturday, August 8, 2020. The park is located at northeast corner of Emerson Street and Busse Avenue. To build the park, the Village acquired two homes in 2018 and demolished them to make the pocket park possible. The park is designed by Altamanu, Inc. and was constructed by Clauss Brothers, Inc. of Elgin. The funding for the pocket park was provided by the Prospect and Main TIF Fund.

BUDGET PROCESS

Public officials generally recognize that the preparation and adoption of the annual budget are two of the most important duties with which they are charged. However, the adoption of the budget is not an end in itself, but it is just one-step of an ongoing process. The process encompasses an extended period of planning, review, and priority setting. When the budget is adopted, it then becomes the fiscal plan which spells out how services will be provided and community improvements will be achieved. After the budget is adopted, it also becomes a control mechanism by which to measure the resources expended to meet the approved objectives and to measure the adequacy of the fiscal plan.

A calendar identifying the specific dates for the 2022-2026 Community Investment Program (CIP) and 2022 calendar year budget is included in this section. Following is a description of the various phases of this budget process.

The Strategic Plan

The budget is developed around the Village's Strategic Plan Vision for 2035. Each year to start the budget process the Village Board will prepare a Strategic Plan Implementation Guide that establishes an Action Plan for projects and initiatives designed to advance the Goals for Vision Attainment. The Implementation Guide organizes projects and initiatives by Goal and prioritizes targets for action as Top and High Priority. Also included in each goal are major projects and initiatives already in progress. Priorities still require funding decisions by the Board hence their inclusion in the budget process.

The Community Investment Program

The development of the Community Investment Program (CIP) is a prelude to work on the annual budget. The CIP is the Village's five-year plan for capital expenditures. It addresses the Village's needs for replacement, upgrade, and expansion of infrastructure and other long-lived, high-cost assets. Generally included in the CIP are planned capital expenditures of $25,000 or more, proposed purchases for the Village's motor vehicle fleet, and all IT purchases for the coordination of the computer program.

The CIP development process for the 2021-2025 CIP preceded preparation of the operating budget for 2021. A CIP kickoff meeting was held in May with submittals due mid-June. Departmental reviews with the Office of the Village Manager took place in August with final budget amounts completed in September. The final CIP is incorporated into the annual budget document.

The Annual Budget

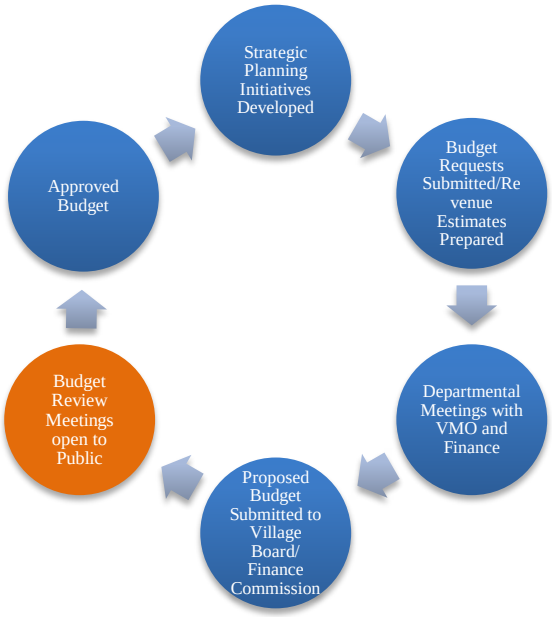
The Village has adopted sections 5/8-2-9.1 through 5/8-2-9.10 of Chapter 65 of the Illinois Compiled Statutes, providing for a municipality's financial operating under an annual budget in lieu of an appropriation ordinance. The approved budget provides the authority to expend funds in the new fiscal year.

In addition to the annual budget, the Village includes in its budget document the projected financial operating plan for the subsequent fiscal year. This projected plan is termed the "forecast." For example, this 2021 annual budget includes a 2022 forecast. The forecast is not legally binding, but it enables the Village to look into its financial operating future. The budget document also includes a five-year financial forecast for an even longer term view of the financial direction and condition of the Village.

Formulation of the annual budget parallels the formation of the CIP. The Finance Department will hold a budget kickoff meeting communicating parameters for guiding budget development and open access to the Village's budgeting system at which time the departments prepare their budget requests.

Upon receipt of the departmental budget requests, the Finance Department compiles the draft budget. Revenue estimates are prepared by the Finance Department based upon historical trends, economic forecasts of authoritative sources, and anticipated activities and events in the community which are expected to have a local economic impact. Departmental meetings are held with staff from the Village Manager's Office and Finance Department to discuss the budget request.

BUDGET PROCESS



The Village Manager reviews all departmental budget requests, ensures that they are consistent with directives of the Village Board and initiatives outlined in the strategic plan, and fashions a feasible fiscal plan. The product is the proposed budget, which the Village Manager submits to the Village Board and the Finance Commission. The Finance Commission is a citizens' commission comprised of seven members appointed by the Mayor that advise and assist the Village Board in the maintenance of a sound tax structure and overall fiscal policy.

Staff then presents the proposed budget to the Village Board and Finance Commission at a series of public meetings. Input from the public is solicited during these budget presentations. Based upon Finance Commission and citizen input, recommendations of staff and its own findings, the Village Board may direct additions, deletions, or revisions to the proposed budget.

The Director of Finance revises the proposed budget as directed by the Village Board. Two public hearings on the proposed budget and property tax levy offer the public an additional opportunity prior to final approval to comment on the fiscal plan for the upcoming year. The Village Manager submits the final budget for formal approval in November. The final budget is adopted by ordinance. According to state law, the budget ordinance must be adopted prior to the start of the fiscal year and filed with the County Clerk within 30 days of adoption.

The budget process does not end with the adoption of the budget ordinance; it actually marks the beginning of a new cycle. Services and programs are evaluated, needs are identified and then the formal process begins again for the next year.

During the budget year, the fiscal plan will be monitored and changes made as appropriate. When priorities change or unanticipated expenditures are required, the Director of Finance is authorized to transfer budgeted amounts within a department or between departments within a fund. The Director of Finance must notify the Village Manager in writing of interdepartmental transfers. Any revisions that increase the total expenditures of any fund must be approved by the Village Board as budget amendments. Expenditures may not legally exceed budgeted appropriations at the fund level.

THE BUDGET MODEL

Generally Accepted Accounting Principles (GAAP) and state statutes require an Illinois municipality to account for revenues and expenditures on a "fund" basis. A fund is a separate accounting entity which is organized with a set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenses or expenditures. The General Fund, Motor Fuel Tax Fund and the Water and Sewer Fund are examples of Village funds. Fund accounting segregates funds according to their intended purposes and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

Basis of Accounting

The Village uses the three following fund types:

Governmental Funds are used to account for the Village's general governmental activities and include the General Fund, special revenue funds, debt service funds, and capital project funds. Governmental funds use the modified accrual basis of accounting whereby revenues are recognized when they are "measurable and available" and expenditures are recorded when the related fund liability is incurred.

Proprietary Funds use the full accrual basis of accounting and include the enterprise funds (Water and Sewer Fund and Parking Funds) and internal service funds. Under the full accrual basis, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

BUDGET PROCESS

Fiduciary Funds account for assets held by the Village in a trustee capacity or as an agent on behalf of others. Fiduciary funds include Village pension funds and are accounted for on a full accrual basis.

Budgetary Basis of Accounting

The budgets of the governmental funds are prepared on a modified accrual basis. The budgets of the proprietary funds and the fiduciary funds are prepared on a full accrual basis with the exception of capital expenditures, depreciation, bond proceeds and principal payments. The full purchase price of capital expenditures, which is not considered an expense using the accrual basis, is included in the budget for the current year and proposed and forecast budgets. Depreciation is not included in the budget and is shown only in the prior year's actual expenses. Bond proceeds are included as an Other Financing Source and related principal payments are included as expenditures in the budget. For financial reporting, these transactions are recorded on the balance sheet. A reconciliation of these differences is provided in the Village's Comprehensive Annual Financial Report.

Although the Village is required to account for revenues and expenditures on a fund basis, the fund structure is not necessarily the most appropriate model for reporting the delivery of services. Many authorities believe that a budget organized on the basis of "programs" is more meaningful. A program budget groups all the expenditures associated with a specific service, or program, regardless of the fund from which the resources are obtained. A true program budget includes actual expenditures for personnel, services and supplies as well as indirect expenditures or allocations for facilities, equipment, and administrative services.

Budgets may be organized in several variations. In actual practice, these variations range from a fund line-item, or appropriation budget, to a true program budget as described above.

The Village complies with state and accounting mandated requirements to account for revenues and expenditures on the fund basis. The Village budget by fund is provided in the Fund Summaries section.

The Village of Mount Prospect uses a "modified program budget" whereby services, or programs, are organized around a department or a division. A department or division is a unit that has been designated by management as a means for providing a specific service. The Village's Fire Department and Street Division of the Public Works Department are examples of these units of management. In the Operating Expenditure section, expenditure amounts are organized by department or division rather than around a fund structure.

Under the Village's modified program budget structure, services or programs are designated within the departmental or divisional unit. Each program includes line-item costs which are categorized by personal services, employee benefits, other employee costs, contractual services and commodities and supplies. Capital expenditures are reported separately as part of the Community Investment Program (CIP). All costs which can be reasonably identified with the program are included regardless of the source of funding. The Operating Expenditure tab includes a statement of activities, divisional organization chart, budgeted positions and amounts, and expenditure category totals.

The Village identifies each line-item expenditure within a department or division with the fund that will provide the resources. Line item detail budget sheets are organized by department and included in the Appendix. It should be noted that revenues are not departmentalized but are reported directly in the appropriate fund structure in the Revenues Section. As a result, the Village's annual budget fulfills legal reporting requirements and provides a meaningful way to present the costs associated with a service.

After more than eight months of planning and critical review, the budget becomes the fiscal plan for the new budget year. However, just as other plans are subject to change, the Village's fiscal plan (budget) is subject to change during the year. Emergency situations, emerging needs, new opportunities and unforeseen obstacles may require a change in plans during the year. When these circumstances arise, appropriate action will be taken. If the change involves reassigning priorities within a fund, Village management is authorized to make these changes. If the change requires an expenditure that will exceed the amount appropriated for a specific fund, the Village Board will be requested to amend the budget.

Thus the budget is a dynamic plan that fulfills its purpose of providing the fiscal framework for providing services to Village residents during the budget year and serves as a basis to plan for the future.

BUDGET PROCESS

BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Village of Mount Prospect, Illinois for its annual budget for the fiscal year beginning January 1, 2019. Within next few weeks, the Village is expected to receive another Distinguished Budget Presentation Award for the most recent annual budget for the fiscal year beginning January 1, 2020. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

We believe our 2021 budget continues to conform to program requirements, and we will be submitting it to the Government Finance Officers Association to determine its eligibility for another award.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Village of Mount Prospect

Illinois

For the Fiscal Year Beginning

January 1, 2019

Christopher P. Morrill

Executive Director

BUDGET CALENDAR FOR 2022 BUDGET

2021 Dates	ACTION
January - May 2021	Strategic Plan Development - 2022-2026 Action Plan Village Board and Leadership Team meetings
4/20/21	**Joint Workshop - 1Q Review** **Village Board and Finance Commission**
5/12/21	2022-2026 CIP Kick-Off meeting (during weekly Leadership Team meeting). Community Investment Program (CIP) Development Software "Plan-It" opened to departments
6/9/21	2022 Budget Kick-Off meeting (during regular weekly Leadership Team meeting) NWS Budgeting System Software opened to departments
6/11/21	Data entry of CIP submittals completed by departments
7/12-23/21	Departmental Capital Budget reviews with Village Manager's Office and Finance Department
7/23/21	Complete Departmental Proposed 2021 Budget amounts. Revenue estimates completed by Finance Department
8/2-11/21	Departmental Budget reviews with Finance Department
8/10/21	**Joint Workshop - Mid-Year Review and Capital Budget presentations** **Village Board and Finance Commission**
8/12-20/21	Departmental Budget reviews with Village Manager's Office and Finance Department
8/31/21	Complete Proposed Budget amounts
9/30/21	Deliver Proposed Budget to Village Board and Finance Commission
9/30/21	Proposed Budget available for public inspection at the Village Clerk's Office and the Mount Prospect Public Library - Budget posted on Village website
10/12/21	**Joint Workshop - Budget Review** **Village Board and Finance Commission** Operating Budget presentations
10/26/21	**Joint Workshop - Budget Review (2nd Workshop - if needed)** **Village Board and Finance Commission** Operating Budget presentations
11/2/21	Budget Public Hearing and First Reading of Property Tax Levy and Proposed Budget Ordinances at Village Board Meeting
11/16/21	Truth in Taxation Public Hearing, Second Reading and Approval of Property Tax Levy and Proposed Budget Ordinances at Village Board Meeting
12/31/21	Approved Budget available for distribution

BUDGET POLICIES - COMPLIANCE

The following three established policies help guide the budget process: Long-Term Financial Polices for Revenues, Expenditures and Financial Planning; Fund Balance/Net Assets Policy; and Debt Service Policy. These policies are included in Appendix B of this document. Adhering to the guidelines set forth in the policies is a key component in the budgeting process. Summarized below is the status of the Village's compliance with these policies.

Long-Term Financial Policies for Revenues, Expenditures and Financial Planning

The Village will maintain a well-diversified revenue structure to reduce the impact to operations resulting from a shortfall in a single revenue source. Surplus committed to support capital items.

Status: A well-diversified revenue base with no single source accounting for more than 18.0 percent of total revenues. Reliance on property taxes has been reduced as the police and fire protection portion of the levy has been held flat with annual adjustments for only the public safety pension and debt service portions.

Annual budget with budget forecast. The Village will prepare an annual budget document detailing approved expenses in year one along with a budget forecast for year two to help better project funding budget needs into the future.

Status: The 2021 Budget document includes a budget forecast for all Funds. This presentation allows for tracking the changes in reserves resulting from projected revenues and expenditures in year two. This additional insight allows for discussion on potential future shortfalls well in advance of the budget period in question.

Set annual contribution for public safety pensions at 100 percent of actuarially determined amount. The annual contribution is determined to be the amount necessary to fund the normal cost plus an amount to amortize the unfunded liability.

Status: The Village Board has committed to funding public safety pension funds at 100 percent. The assumptions used in the calculation of the levy amount are more conservative than called for in state statutes generating an estimated 10 percent higher contribution. This higher annual contribution will work to increase the funding levy and eliminate the unfunded liability more quickly.

Fund Balance/Net Assets Policy

Maintain the General Fund reserve balance at 20 percent to 30 percent of the subsequent year's expenditures. Maintain an adequate reserve to reduce potential current and future risks and to ensure stable tax rates.

Status: General Fund reserves are expected to be 32 percent at the end of 2020. Surplus reserves in the General Fund have been used to stabilize the property tax levy by allowing a subsidy against the large expected increase in the public safety pension contribution since 2017 totaling $2.1 million. The proposed 2021 budget includes a subsidy of $491,497 from the General Fund for the public safety pensions. The subsidy will allow the Village to achieve a zero percent increase for the assessment year 2021 property tax levy. Surplus reserves will also allow a portion of the Series 2018B debt service levy to be abated from the 2020 tax levy. $3.4 million from the reserved fund balance was used in 2020 to support the major flood control and street construction projects. The proposed 2021 budget includes a use of $2.0 million from the General Fund reserves for the Phase 2 of the Levee 37 project at Aspen Trails. At the end of 2021, the fund balance is expected to be at 29 percent.

Maintain the reserve balance in the Debt Service Fund for debt supported by property taxes equal to the next interest payment and for debt supported by alternative revenues at a level equal to 50 percent of next year's principal and interest payment.

Status: Since there is a portion of the capitalized interest in the Fund Balance of the Debt Service Fund, the Village is in compliance with the aforesaid policy at the end of 2020. By the end of 2021, the estimated fund balance drops to $1.1 million, while the fund balance per the policy should be $2.0 million. But the first ad valorem property taxes levied in December of the prior year are due by March 1, which is well before the interest payment due date of June 1. Alternatively, alternative revenue sources intended to pay debt service (Home-rule sales tax) are received monthly to allow for the timely payments.

BUDGET POLICIES - COMPLIANCE

Fund Balance Policy (continued)

Monies to support the abatement of the 2018B tax levy will be transferred to the Debt Service Fund in advance of payment which will work to bring reserves closer to the benchmark level.

Maintain a net asset balance in the Water/Sewer Enterprise Fund equal to no less than three months of the subsequent year operating expenses.

Status: The net asset policy compliance is met for the Water/Sewer Fund. A comprehensive water and sewer rate study was completed in 2017 that provided recommendations for rate increases and the use of debt to achieve proper net asset levels and to improve the capital program of this utility. The new rate structure went into place January 1, 2018. A fourth year of rate increases are scheduled for 2021 as part of the funding plan. The Water/Sewer Fund has also issued bonds in support of the capital program in 2018 and 2019, and a part of the bond proceeds will be used in 2020 and 2021. Additional bonds are budgeted for FY 2021 and will be issued around December 2021 after confirming the capital project needs.

In establishing the policies for unrestricted fund balance/net asset levels, other factors are considered including the predictability and volatility of revenue streams, exposure to one-time outlays and the potential drain upon General Fund reserves from other funds. It is felt that in each case the Village is in a good position relative to the associated risk.

Debt Service Policy

The Village will maintain a debt structure where 50 percent of the outstanding principal will be repaid within ten years.

Status: The Village has debt service principal payments extending out twenty-three years to 2043. Policy guidelines call for 50.0 percent of outstanding debt to be paid down in the next ten years. The Village reaches this mark in twelve years. The Village was aware that debt issued in conjunction with the Police and Fire Headquarters construction would put pressure on the policy guidelines. The impact is short lived as all ratios fall within an acceptable policy range by the end of 2021.

The Village will seek to maintain or improve its current bond rating and will specifically discuss with the Village Board a proposal that might cause that rating to be lowered.

Status: The Village has maintained a rating of AA+ from Standard & Poor's since 2009. The Village recently invited Fitch Ratings to also evaluate its finances. The Fitch review returned a rating of AA+ as well.

Efforts to improve the metrics used to develop the rating include annexations to improve Equalized Assessed Values (EAV). There was $50 million in new EAV created during 2016 and 2017 through a series of annexations of unincorporated areas. Reserve levels of the Village have also been a focus. General Fund reserves have grown to over 39.0 percent but is expected to be at 29.0 percent at the end of 2021. Policy level sets as a target 20 percent to 30 percent.

Guidelines for Direct Debt are as follows:

Outstanding Debt as a Percent of the Equalized Assessed Value
Guideline: 1 to 3.0%, **75% of Guideline: 2.5% - Current level is 2.6% (return to policy guideline by 2022)**

Outstanding Debt per Capita
Guideline: $500 to $1000, **75% of Guideline: $875 – Current level is $952 (return to policy guideline by 2022)**

Debt Service Expenditures as a Percent of General Fund Expenditures
Guideline: 5 to 10%, **75% of Guideline: 8.75% - Current level is 8.4% (in compliance with guideline)**

Status: The Village maintains a responsible debt level and plan for bringing levels at or below each of the guidelines set for holding direct debt.

STRATEGIC PLAN

Strategic Plan - Overview

Mission Statement

The Mission of Mount Prospect Village Government is to advance our community's collective quality of life and potential through adaptive leaderships and leading-edge service delivery.

Mount Prospect Vision 2035

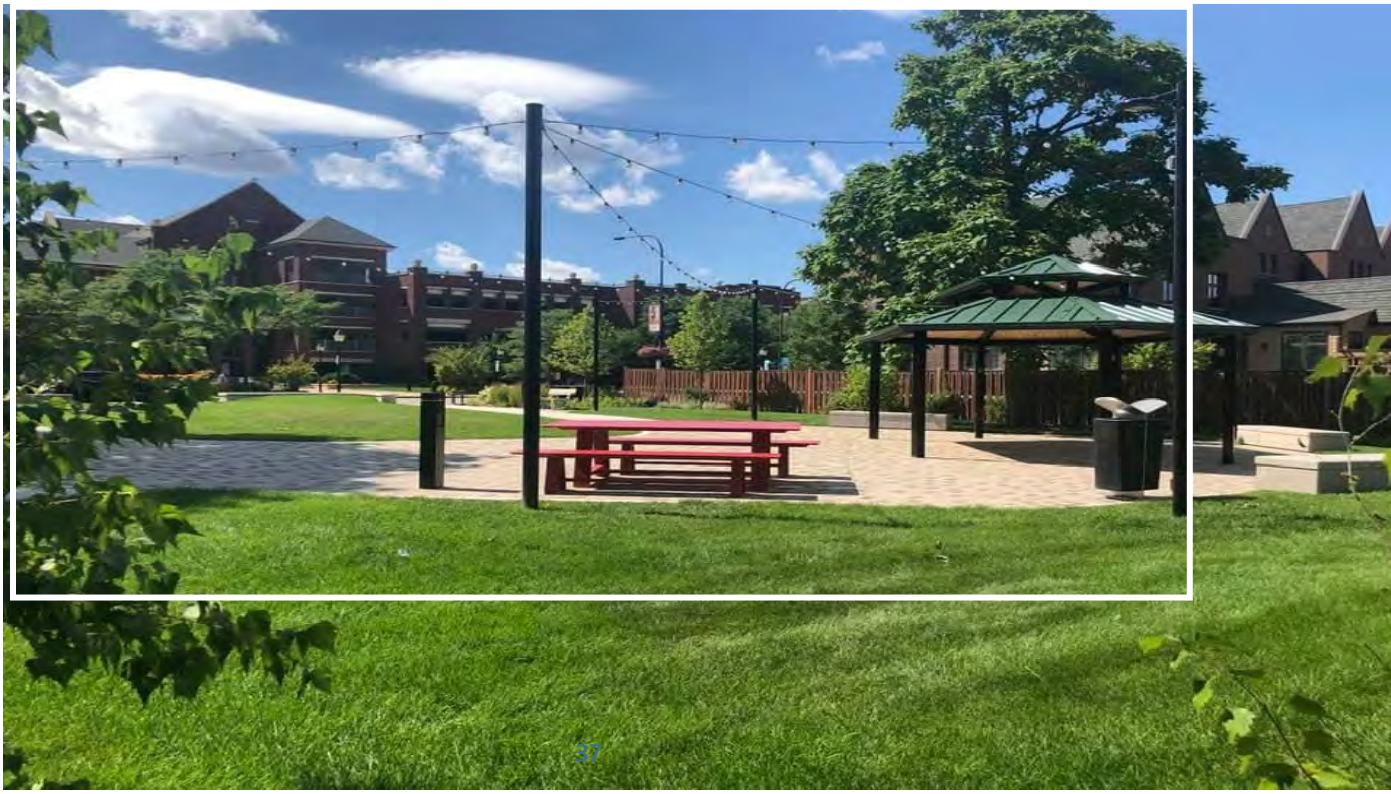
The Village of Mount Prospect represents the
Best of Suburban Communities
Thriving,
Proud,
Diverse and Connected –having a rich heritage,
Strong Values and
A Timeless Yet Contemporary Atmosphere.

Core Beliefs

-***Respect*** for others and in the workplace,
-***Listening*** and understanding
-Acting in an ***Ethical*** Manner
-Demonstrating a ***Positive and Optimistic*** Attitude
-A ***Commitment to Service***,
-Practice of ***Sound Analysis & Decision Making***, &
-***Building Consensus*** as part of a team.

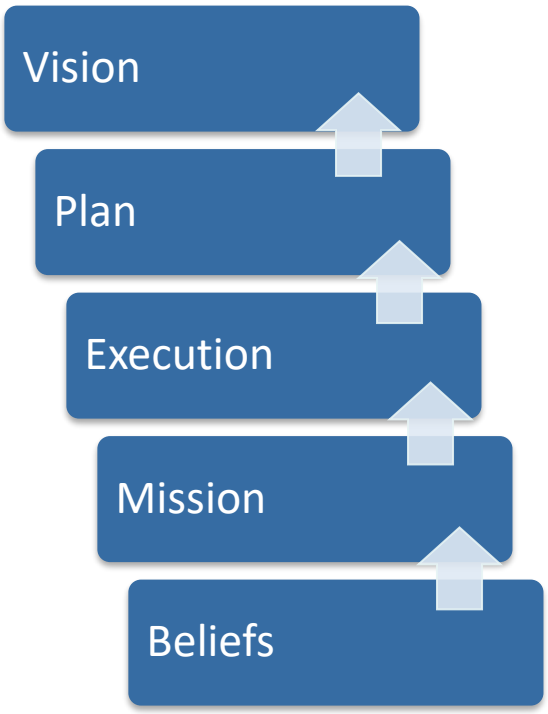
INTRODUCTION

The first Village Strategic Plan was completed in early 2015. This strategic plan provided the mission, vision, and goals for vision attainment along with the strategic action plan of the organization. An implementation guide was developed using the goals identified in the Strategic Plan. This implementation guide provides the objectives, short-term challenges and opportunities, and action items to be taken for accomplishing the goals of the Village. Action items are prioritized as top or high priority by the Village Board and fall into three categories: Policy Agenda, Management in Progress, and Major Projects. The implementation guide is updated annually to reflect work completed and changing priorities.



Strategic Planning Model

The strategic planning model used to create the plan is illustrated below.



Each of the components of the Planning Model is a building block leading to the:

Vision **–** The value-based principles that describe the preferred future in 15 years.

<u>The components of the planning model include:</u>

Beliefs – Personal values that define performance standards and expectations for employees.

Mission **–** Principles that define the responsibility of Village government and frame the primary services – core business services.

Execution **–** Plan with a one-year focus that includes a policy agenda for the Mayor and Village Board resulting in an annual action plan and a management agenda identifying major projects of staff.

Plan **-** Strategic goals that focus outcome-based objectives and potential actions for the next five years.

The Village of Mount Prospect Strategic Plan is described on the Village's website and includes a complete listing of Policy and Management action agenda items. There are also links to plan documents that detail the Objective, Value to Residents, Short-term and Long-term Challenges and Opportunities, Policy and Management Actions, and Management in Progress for each goal. In addition, there is a public dashboard which allows anyone to see the status of specific items within the Village's Strategic Plan.

STRATEGIC PLAN

Strategic Plan 2020 - 2025

Strategic Action Plan – 2020 & 2021 Budget

The Strategic Action Plan begins by focusing on the areas of importance to develop goals that are the map to achieving the Village's vision for the future. Through a collaborative effort between the elected officials and staff, six goals were identified with underlying objectives and specific action steps to accomplishing the goal.

- Goal 1 – Development: Balancing Preservation, Revitalization and Growth
- Goal 2 – Business: Strong Local Economy, Support for Innovation, Entrepreneurialism and Small Business
- Goal 3 – Infrastructure: Well Designed, Well Maintained Public Spaces and Facilities
- Goal 4 – Cultural Climate: Honoring History, Heritage and Diversity
- Goal 5 – Commercial Business District: Vibrant Downtown and Commercial Areas
- Goal 6 – Governance: Financially Sound, Providing Exceptional Service

Below are the top and high priority action agendas, both Policy and Management, identified for each of the stated goals. Following these agenda items is a summary of the 2020 Accomplishments.

GOAL 1 – DEVELOPMENT

Balancing Preservation, Revitalization and Growth

Policy Agenda	Management Agenda
• West Oakton Annexation, Top Priority • Busse Triangle Phase 2, High Priority • South Mount Prospect Plan Update and Adoption, High Priority • Bike Plan Update Phase 2, Normal Priority	• 105 S. Main Redevelopment Action Plan, High Priority • Community Sustainability Strategy 2020 Action Plan, High Priority • Senior Housing Projects, High Priority

GOAL 2 – BUSINESS

Strong Local Economy, Support for Innovation, Entrepreneurialism and Small Business

Policy Agenda	Management Agenda
• Randhurst Strategy Plan and Actions, Top Priority	• Kohl's Center Revitalization Strategy, High Priority

STRATEGIC PLAN

Strategic Plan 2020 - 2025

Strategic Action Plan – 2020 & 2021 Budget (continued)

GOAL 3 – INFRASTRUCTURE
Well Designed, Well Maintained Public Spaces and Facilities

Policy Agenda	Management Agenda
• Downtown Pedestrian Crossing Projects, Top Priority • Redundant Water Supply Direction, High Priority • Street Light Plan, High Priority	• Levee 37 Projects, Top Priority • Rand/Central/MP Rd Traffic Study Phase 2 Engineering Design, Top Priority • Aspen Trials Park Stormwater Project Design, High Priority • Algonquin Road Improvements, Normal Priority

GOAL 4 - CULTURAL CLIMATE
Honoring History, Heritage and Diversity

Policy Agenda	Management Agenda
• Aging in the Community, Normal Priority • Community, Engagement 2020 Action Plan, Normal Priority	

GOAL 5 - COMMERCIAL BUSINESS DISTRICT
Vibrant Downtown and Commercial Areas

Policy Agenda	Management Agenda
• 20 West Restaurant Development, Top Priority • Block 56 Development/Chase Bank Relocation, Top Priority • Prospect Place Renovation/Redevelopment, High Priority	• Maple Street Lofts Project, Top Priority • Railroad Crossing Alternative Feasibility Study/Metra Platform Extension, Top Priority • 10 N. Main Development, Normal Priority

GOAL 6 - GOVERNANCE
Financially Sound, Providing Exceptional Service

Policy Agenda	Management Agenda
• Elk Grove Rural Fire Protection District Village Action, Top Priority	• Census 2020 Complete Count, Top Priority • Police/Fire Pension Consolidation, Normal Priority • Stormwater Utility Ordinance and Fee Key Issue, Normal Priority

STRATEGIC PLAN

Strategic Plan 2020 - 2025

Strategic Action Plan – Accomplishments

GOAL 1 – DEVELOPMENT

Balancing Preservation, Revitalization and Growth

2020 Accomplishments
• Continued exploring annexations of certain property along the Illinois Tollway Authority (I-90) and portions of Oakton Street. • Continued the oversight of construction for the adaptive reuse of two existing buildings into the new Police and Fire Headquarters. This work allows for the future redevelopment of the existing Public Safety building at 112 E. Northwest Highway. • Maintained Building & Inspection Services to two senior/assisted living developments currently under construction. • Proposed several amendments to make it easier for residents to make updates to their existing homes and build pools as all public pools are closed due to COVID-19 while maintaining the character of the Village.

GOAL 2 – BUSINESS

Strong Local Economy, Support for Innovation, Entrepreneurialism and Small Business

2020 Accomplishments
• Contacted more than 100 local businesses affected by government-mandates related to COVID-19. • Continued the business retention visits, focusing on businesses in recently annexed areas and the village's largest employers. • Continued to allow local businesses to qualify for the Façade Reimbursement Program when remodeling interior spaces. • Continued to work with the Mount Prospect Chamber of Commerce, Mount Prospect Public Library, and the Mount Prospect Downtown Merchants Association on the Mount Prospect Entrepreneur's Initiative. Efforts included a quarterly Spotlight on Success film series, an E-newsletter specifically for entrepreneurs, and a Business Event Calendar. • Promoted the benefits of joining the Chamber of Commerce as part of the Business Visitation Program, with the one-time Executive Director of the Chamber attending multiple visits. In addition, provide information about joininh the Chamber to all new businesses as part of the business license process. • Put together a COVID-19 grant program for small, local businesses to potentially receive monetary relief. • Supported several applications for Class 6B and 7C property tax incentives throughout the Village.

STRATEGIC PLAN **Strategic Plan 2020 - 2025**

Strategic Action Plan – Accomplishments (continued)

GOAL 3 – INFRASTRUCTURE
Well Designed, Well Maintained Public Spaces and Facilities

2020 Accomplishments

- Continued to work with the owner of Mount Prospect Pointe located at 801 E. Rand Road and the Illinois Department of Transportation (IDOT) on a traffic signal across from Walmart.
- Continued to work with Village departments, including the Village Engineers, to review the feasibility of a pedestrian crossing at the intersection of Busse Avenue and Route 83/Main Street to improve the safety for pedestrian crossings.
- Opening of the new Fire Headquarters at 111 E. Rand Rd. and Police Headquarters at 911 E. Kensington Rd. Completed fiber installation between Village Hall and new Fire Headquarters / Station 13 and Police Headquarters and equipment installation at new HQs.
- Completed pedestrian crossing at Central Road/Emerson.
- Completed Railroad Crossing Alternatives Feasibility study.
- Completed downtown pedestrian signal improvements.
- Completed streetlight prioritization report and presented to Village Board.
- Completed construction of Burning Bush Trails Park detention facility.
- Completed redundant water supply study and presented to Village Board.
- Completed conversion of 82 streetlights to LED fixtures reducing energy usage.

GOAL 4 - CULTURAL CLIMATE
Honoring History, Heritage and Diversity

2020 Accomplishments

- The Fire Department implemented an online content channel for Public Education.
- Committee of the Whole presentation on Aging in Community and recommendations to Board.
- Diversity and Inclusion trainers vetted in collaboration with Human Resources. Training company selected and scheduled for training in September 2020.
- Offered webinars focusing on social service issues, which increased the community's accessibility to educational information.
- Senior Newsletter- rebranded with expanded community content and reaching a wider audience due to improved promotion.
- The second Annual Mental Health Matters event was converted to a multi-series webinar event focusing on helping the community cope during the pandemic.

Strategic Action Plan – Accomplishments (continued)

GOAL 5 - COMMERCIAL BUSINESS DISTRICT
Vibrant Downtown and Commercial Areas

2020 Accomplishments

- The Maple Street Loft project is initiated and on track, with Building A and Rowhomes under construction. The Maple Street Parking Deck construction is completed and scheduled to reopen once commuter demand returns to downtown.
- The construction at 10 N Main is in progress and is on track for the completion by the end of 2020.
- A preferred developer has been selected for the development of Block 56. Chase Bank has entered into a contract for a new location at the northwest corner of Main Street and Northwest Highway, and will vacate 111 E. Busse property in 2021.
- The 20 West development has been occupied by new residents and has reached 80 percent occupancy in 2020. Egg Jam Café is occupying the restaurant space with anticipated opening in spring of 2021.
- Caputo's Fresh Market has been confirmed at Maple Street Lofts Building A, occupying all 15,000 square feet of retail space in the building and filling the long-standing need for a grocer in downtown.
- Completed the "Edwin and Elsie (Meyn) Busse Park" located at the northeast corner of Emerson Street and Busse Avenue. The site for the park was identified in both the Mount Prospect Downtown Implementation Plan and Village Comprehensive Plan for public open space in the downtown.
- Construction of the 12-unit Park Terrace rowhome project on a one acre parcel located at 15-19 N. Elmhurst Avenue was completed and all units have sold.
- Continued to actively market properties in the downtown district. Continued conversations with the owners of the Prospect Place shopping center and the vacant parcel south of Central Continental Bakery regarding the possible redevelopment of their property.
- Worked as flexibly as possible within the established government guidelines to allow outdoor dining at restaurants affected by COVID-19 government mandates.

GOAL 6 - GOVERNANCE
Financially Sound, Providing Exceptional Service

2020 Accomplishments

- Continued search for opportunities to improve aging housing stock, modernize housing, and improve Equalized Assessed Value (EAV). For more extensive code enforcement cases the Circuit Court was utilized to improve rental housing and to advocate for residents.
- During COVID-19, Building & Inspection Services integrated their online permit mpPortal that allowed the continuity of operation during the COVID shut down. This process continued after reopening and now all permits are able to be submitted online, payments made, and permits picked up all virtually to maintain safe operations year round. At one point during the COVID shutdown, 100% of permit and license activity were all virtually performed via Citizenserve.
- Planning & Economic Development revamped the zoning request submittal process during COVID-19 to make it easier for interested parties to apply for zoning requests without making contact with staff.
- Secured a contract with Chmura Economics & Analytics to utilize their demographic tool, JobsEQ, to provide demographic information to developers and businesses considering investing and/or locating in the Village.

STRATEGIC PLAN **Strategic Plan 2020 - 2025**

Strategic Action Plan – Accomplishments (continued)

GOAL 6 - GOVERNANCE (continued)

Financially Sound, Providing Exceptional Service

2020 Accomplishments (continued)
• Administered a New Firefighter Exam. • Implemented new Computer Aided Dispatch (CAD) for the Fire Department. • Human Services collaborated with Community Development on marketing of Census 2020 at the CCC and assisted residents with completing the survey. • Emergency assistance program increased donations through addition of a PayPal account, which allows for online donations to the fund. This played a key role in supporting COVID-19 assistance to the community. • Food Pantry health initiative expanded to include a health assessment at the time of food pantry assessment and linkage to the Public Health Nurse for consultation. Pantry to include a broader selection of foods that support healthy diets for various health issues. • In exploration and research phase of creating an Active Shooter Human Services Crisis Response Protocol. • Implemented a Public Safety Drone Program. This program is beneficial to the Police Department during critical incidents and event planning. • In collaboration with the Board of Fire and Police Commissioners (BOFPC), the Police Department conducted a Sergeant's promotional testing process and established an eligibility list for the rank of Sergeant. • Maintained our Accreditation status with the Illinois Law Enforcement Accreditation Program (ILEAP) through continued policy updates and review. • Purchased and implemented a License Plate Reader (LPR) system that assists the Department with both the criminal detection of stolen vehicles and the enforcement of parking ordinances in the Village. • Purchased and implemented a new Mobile Video Recording (MVR) System. This system records all traffic stop data and enhances the quality of evidentiary data for criminal prosecutions. • Implemented a Village-wide user friendly purchasing card program with an online portal for receipt collection, eliminating paper receipts. • Provided additional support to residents by extending payment due dates for various village fees. • The Finance Department successfully selected a payment kiosk vendor and new online payment portal to be implemented in early 2021. • Responded to COVID-19 pandemic: Successfully switched to providing services remotely, shared guidance with residents on how to prevent the spread, and helped businesses navigate reopening and available finance assistance. • Achieved 75% employee participation (Level C) in the IPBC's Wellness program, likely doubling the wellness rebate the Village will receive through the program. • Subscribed to a new email filter and antivirus software to the Village's strengthen cyber security footprint. • Completed the first full year of tracking performance metrics and reporting on the Village's Strategic Plan initiatives through the dashboard software (Envisio).

STRATEGIC PLAN **Strategic Plan 2020 - 2025**

2021 GOALS

The following chart details the Mayor and Village Board Strategic Priorities linked by Department.

	STRATEGIC GOALS					
	Development	**Business**	**Infrastructure**	**Cultural Climate**	**Commercial Business District**	**Governance**
Department	Balancing Preservation, Revitalization and Growth	Strong Local Economy, Support for Innovation, Small Business	Well Designed, Well Maintained Public Spaces & Facilities	Honoring History, Heritage and Diversity	Vibrant Downtown and Commercial Areas	Financially Sound, Providing Exceptional Service
Village Administration	■				■	■
Finance						■
Community Development	■	■	■		■	■
Human Services				■		■
Police				■		■
Fire				■		■
Public Works			■			■

Below is a list of the some of the opportunities and challenges in accomplishing these goals:

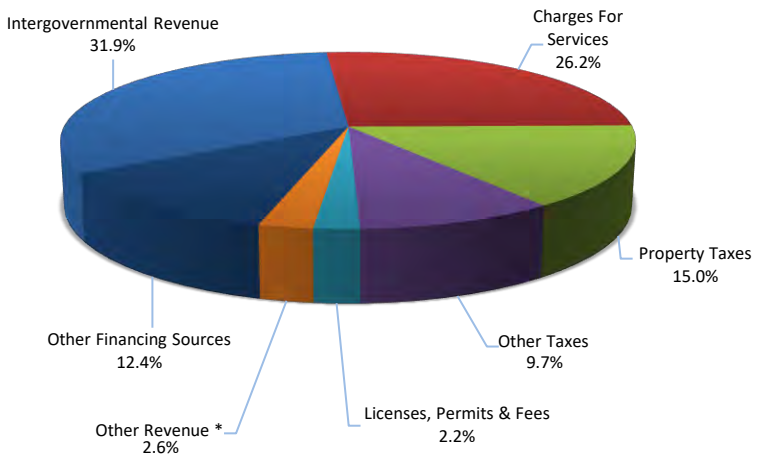
- Building Mount Prospect's brand as a place to do business and a place to patronize businesses.
- Dynamic and productive partnership with Economic Development and Commission, Chamber of Commerce, Downtown Merchants Association.
- Keeping up with technological changes to improve customer service and business efficiency.
- Addressing substandard infrastructure in annexed areas: assessing condition and available funding for improvements.
- Maintaining sound communications with residents and businesses in a changing communication environment.
- Aging, antiquated single family housing stock needing modernization or replacement, including decline EAV.
- Public safety and other pension liabilities with increasing contribution requirements and pressure on property tax levy and general revenues.
- Balancing fiscal conservatism with funding the service needs of the community.
- Actions by State government impacting development, redevelopment and business investment/reinvestment.
- Impact of current anti-law enforcement sentiment and generational differences on police recruitment and retention.
- Pressure to address national and international issues and losing the mission and focus on community service.
- Informing the community with accurate information, and timely response to disinformation and misinformation.

TOTAL VILLAGE BUDGET

Revenues and Expenditures by Type

These graphs provide an overview of the total Village of Mount Prospect budget for January 1, 2021 through December 31, 2021 by type of revenue and expense. The schedule on the next page shows revenues and other sources of financing, budget expenditures and available fund balances for 2020 through 2023. More detailed schedules are included throughout the Budget Summaries section.

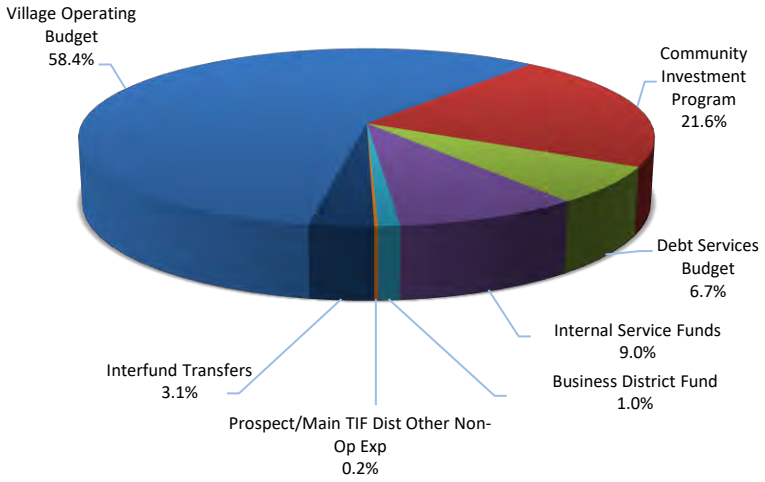
2021 Revenues and Other Sources



January 1 - December 31, 2021	
Intergovernmental Revenue	43,756,343
Charges For Services	35,925,468
Property Taxes	20,565,258
Other Taxes	13,300,000
Licenses, Permits & Fees	3,067,000
Other Revenue *	3,623,921
Other Financing Sources	16,940,000
Total Revenues	137,177,990

* Includes Fines & Forfeits, Investment Income & Other Revenue

2021 Budget Expenditures



January 1 - December 31, 2021	
Village Operating Budget	77,311,094
Community Investment Progr	28,624,863
Debt Services Budget	8,903,318
Internal Service Funds	11,919,615
Business District Fund	1,390,000
Prospect/Main TIF Dist Other	237,000
Interfund Transfers	4,140,000
Total Expenditures	132,525,890

TOTAL VILLAGE BUDGET

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Revenues							
Property Taxes	**19,223,535**	**19,054,332**	**19,955,359**	**19,268,945**	**20,565,258**	**22,139,949**	**3.1%**
Other Taxes	**14,084,956**	**13,908,983**	**13,591,375**	**12,082,460**	**13,300,000**	**15,007,895**	**-2.1%**
Licenses, Permits & Fees	**3,298,693**	**3,461,600**	**3,112,300**	**2,937,000**	**3,067,000**	**3,113,005**	**-1.5%**
Intergovernmental Revenue	**33,481,944**	**35,225,923**	**36,723,800**	**36,748,480**	**43,756,343**	**42,947,383**	**19.1%**
Charges For Services	**30,820,500**	**32,666,189**	**34,304,445**	**32,488,848**	**35,925,468**	**37,507,630**	**4.7%**
Fines & Forfeits	**591,472**	**502,032**	**558,550**	**308,800**	**458,500**	**474,455**	**-17.9%**
Investment Income	**1,019,573**	**1,879,804**	**671,700**	**521,450**	**450,501**	**471,647**	**-32.9%**
Reimbursements	**373,622**	**686,835**	**391,937**	**291,500**	**445,000**	**407,000**	**13.5%**
Other Revenue	**2,882,439**	**2,296,291**	**2,178,000**	**2,197,200**	**2,269,920**	**2,255,500**	**4.2%**
Other Financing Sources	**50,313,549**	**13,723,095**	**3,868,000**	**3,693,500**	**16,940,000**	**750,000**	**338.0%**
Revenues Total	**156,090,283**	**123,405,084**	**115,355,466**	**110,538,183**	**137,177,990**	**125,074,464**	**18.9%**
Expenditures							
Village Operating Budget	**71,871,048**	**72,895,273**	**77,242,622**	**74,032,289**	**77,311,094**	**78,722,055**	**0.1%**
Non-Operating Expenditures							
Community Investment Program	10,132,179	31,802,457	47,779,285	42,107,634	**28,624,863**	31,734,581	-40.1%
Debt Services Budget	10,680,605	7,770,630	8,521,927	8,521,052	**8,903,318**	9,396,361	4.5%
Internal Service Funds (a)	10,392,248	11,539,058	11,931,836	11,397,340	**11,919,615**	12,102,903	-0.1%
Business District Fund	1,571,930	1,458,547	1,554,095	844,000	**1,390,000**	1,422,725	-10.6%
Prospect/Main TIF Dist Other Non-Op Exp	10,717,521	1,663,734	2,991,636	2,541,523	**237,000**	483,000	-92.1%
Non-Operating Expenditures Total	**43,494,483**	**54,234,426**	**72,778,779**	**65,411,549**	**51,074,796**	**55,139,570**	**-29.8%**
Other Financing Uses							
Interfund Transfers	2,354,391	3,709,981	3,868,000	3,393,000	**4,140,000**	750,000	7.0%
Other Financing Uses Total	**2,354,391**	**3,709,981**	**3,868,000**	**3,393,000**	**4,140,000**	**750,000**	**7.0%**
Expenditures Total	**117,719,922**	**130,839,680**	**153,889,401**	**142,836,838**	**132,525,890**	**134,611,625**	**-13.9%**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**38,370,361**	**(7,434,596)**	**(38,533,935)**	**(32,298,655)**	**4,652,100**	**(9,537,161)**	**-112.1%**
FUND BALANCE/NET ASSETS							
Start of Budget Year	48,525,288	86,895,649	79,461,053	79,461,053	47,162,398	51,814,498	
End of Budget Year	86,895,649	79,461,053	40,927,118	47,162,398	51,814,498	42,277,337	

(a) Internal Services Budget includes Vehicle Maintenance Fund and Risk Management Fund. The Vehicle Replacement and Computer Replacement Funds are included in the Village Capital Budget.

REVENUES AND OTHER SOURCES
Revenue Analysis

This narrative identifies major revenue sources, discusses significant trends driving the revenue projections and explains the underlying assumptions for the revenue estimates. Following the narrative is a revenue summary schedule, identifying revenue sources expected in fiscal year 2021 along with the current (2020) budget. The summary provides revenues and other sources by revenue type, reflecting the major revenues and other financing sources totaled by the type of revenue.

Revenue Type	2020 Budget	2021 Budget	Increase (Decrease)	Percent Change
Property Taxes	19,955,359	20,565,258	609,899	3.1%
Other Taxes	13,591,375	13,300,000	(291,375)	-2.1%
Licenses, Permits & Fees	3,112,300	3,067,000	(45,300)	-1.5%
Intergovernmental Revenue	36,723,800	43,756,343	7,032,543	19.1%
Charges For Services	34,304,445	35,925,468	1,621,023	4.7%
Fines & Forfeits	558,550	458,500	(100,050)	-17.9%
Investment Income	671,700	450,501	(221,199)	-32.9%
Reimbursements	391,937	445,000	53,063	13.5%
Other Revenue	2,178,000	2,269,920	91,920	4.2%
Total Re-occuring Revenues	111,487,466	120,237,990	8,750,524	7.8%
Transfers/Other Financing Sources	3,868,000	16,940,000	13,072,000	338.0%
Revenues Total	**115,355,466**	**137,177,990**	**21,822,524**	18.9%

MAJOR REVENUE SOURCES
The preceding table summarizes the totals for each type of revenue and other financing categories and indicates the increase or decrease for 2021 relative to the 2020 Budget. Total revenues and other financing sources in 2021 for all Village funds are expected to be $137,177,990 compared to the amended 2020 budget of $115,355,466.

Total re-occurring revenues for 2021 are estimated at $120,237,990, an increase of 7.8 percent from 2020. The largest amount of growth in projected revenue is in the Intergovernmental Revenue category. **Total transfers and other financing sources** for 2021 are expected to be $16,940,000, which is an increase of $13,072,000, or 338.0 percent from 2020. Increase in the Other Financing Sources are attributable to a $10.0 million bond issuance in 2021 for the water/sewer fund.

Property Taxes
Property Tax is one of the three most significant sources of revenue the Village receives. The corporate levy provides resources for police and fire protection, public safety pensions and the payment of debt service. TIF incremental property taxes provide resources for the Prospect and Main Redevelopment Fund.

In 2021, property tax revenues are expected to total $20,565,258 compared to $19,955,359 budgeted for 2020. This is an increase of 3.1 percent. The property tax levy for the Village of Mount Prospect is proposed to have a zero percent levy increase. Increase in the property taxes category are budgeted for Tax Increment Financing revenues for Prospect & Main TIF.

Property taxes derived from the annual property tax levy were $19.47 million. Property taxes are levied by the Village, but are extended and collected by Cook County. Property taxes are payable in two installments on or about March 1 and August 1 in the year after the taxes are levied. Property tax revenues in the proposed 2021 budget represent receipts from the 2020 tax levy.

The state legislature has imposed a tax cap of the lower of 5 percent or the consumer price index on non-home-rule units of government in Cook County. As a home-rule municipality, the Village does not have any property tax rate or levy limitations. The property tax levy supports different areas of operation and is broken down by 1) Police and Fire protection; 2) Debt Service; and 3) Public Safety Pensions. To accommodate the zero percent increase, the levy for fire protection was reduced

REVENUES AND OTHER SOURCES
Revenue Analysis

by $199,797. The levy for debt service for general obligation bonds is increasing by $203,792 from the prior year. The increase to the Police and Fire Pension levies was 3.83 percent. **It is important to note that the levy for pension is being subsidized using general fund reserves and alternative revenues totaling $491,497.**

Other Taxes
Overall, revenues from Other Taxes are expected to total $13,300,375, a decrease of $291,375 or 2.1 percent from the 2020 budget. Following is a summary of some of the larger revenue sources categorized as Other Taxes.

The Village's total Home Rule Sales tax rate is 1.0 percent. Of this amount, 0.25 percent is allocated to each of the following: flood control, street resurfacing, capital projects (funded through the Capital Improvement Fund) and operations. Capital projects funded through the Capital Improvement Fund are those that can be supported on a pay-as-you-go basis with a cost range for projects between $25,000 and $1,000,000.

The current projection for the home-rule sales tax for 2020 is $4,900,000. The original 2020 budget amount was $5,556,000. The 2020 projection is lowered due to revenue losses caused by the Coronavirus pandemic. For 2021, the home-rule sales tax is expected to yield $1,300,000 per each ¼ cent (or $5,300,000 in total), a decrease of $256,666 or 4.6 percent lower than 2020 original budget.

The other significant sources of Other Taxes include the Telecommunication Tax, Local Motor Fuel Tax and Utility Taxes (generated from a tax on gas and electric service for residential and commercial utility service).

The Telecommunication Tax is expected to increase by $65,000 and is anticipated to generate $1,600,000 annually. The Utility Taxes are expected to increase by $79,000 and to generate $1,751,000. Utility taxes are expected to grow to $1,821,802 by 2022. Receipt of the local motor fuel tax is expected to decrease 5.1 percent annually due to recent trends and are projected to generate $650,000 in 2021. Following is a chart illustrating the changes in these Other Taxes for 2020–2022.

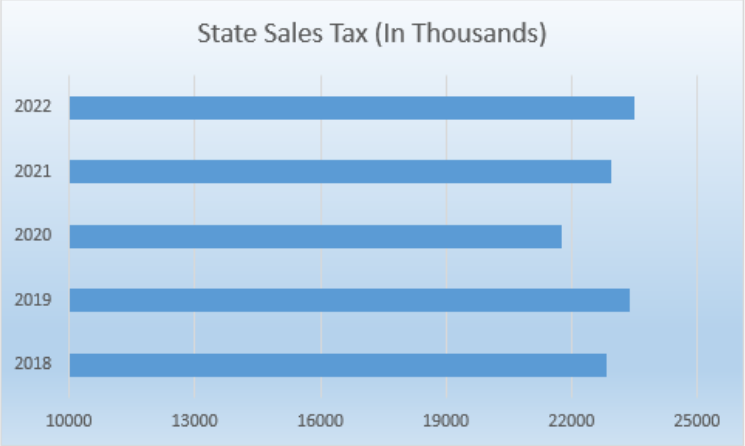
Licenses, Permits & Fees
This category of revenue includes vehicle licenses, business licenses, building permits, franchise fees, infrastructure maintenance fees and other fees. Revenue in this category is estimated at $3,067,300 and $3,113,005 for 2021 and 2022, respectively.

Intergovernmental Revenue
Intergovernmental revenue includes state-shared revenues such as the sales tax, income tax and motor fuel tax, along with other state and federal grant revenues. Intergovernmental revenues are expected to total $43,756,343 in 2021, an increase of $7.0 million, or 19.1 percent, from the 2020 budget. The increase in this revenue source is primarily due to Rebuild Illinois Grants. The remaining intergovernmental revenues are expected to see a residual impact of COVID-19 and are expected either to be flat or to show a marginal reduction.

REVENUES AND OTHER SOURCES
Revenue Analysis

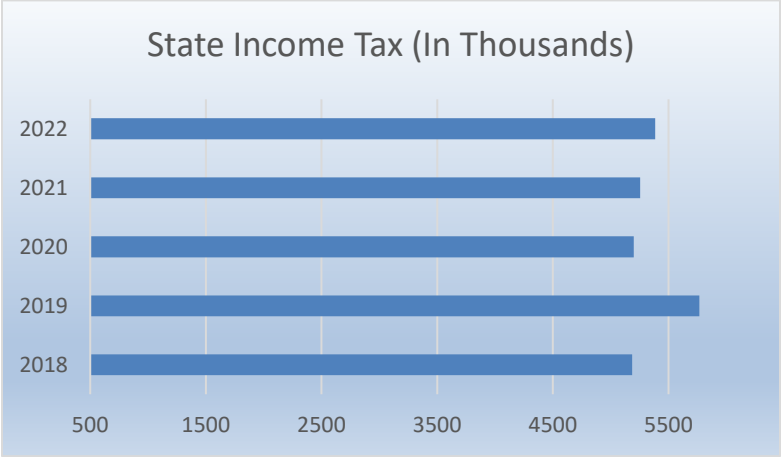
The **Sales Tax** is the second of the two most significant sources of revenue for the Village. Sales taxes are expected to reach $22.9 million in 2021. The State of Illinois remits 1 percent of the 6.25 percent state sales tax to local governments on a point-of-sale basis. Sales tax (state portion) is recorded as revenue only in the General Fund.

Sales taxes are expected to show a reduction of 2.7 percent during 2021 compared to the 2020 amended budget and are expected to grow back to original level of $23.5 million in 2022. The following chart illustrates the annual changes in sales tax receipts from 2018 to 2022. Receipts for calendar years 2018 and 2019 are actual, calendar 2020 is an estimate, and calendar 2021 and 2022 are budgeted amounts.



State Income Tax receipts are estimated at $5,254,200 for 2021. Fiscal year 2019 was an excellent year for the State Income Tax revenues and the Village collected $5.8 million in State Income Taxes. In 2020, due to COVID-19, the State Income Taxes are not expected to be at the 2019 level and are estimated at $5.2 million. The income tax is expected to stay flat for 2021 compared to 2020 and will increase slightly 2022. Revenue projections for income taxes were calculated using projections from the Illinois Municipal League.

The following chart illustrates the annual changes in income tax receipts from 2018 to 2022. Receipts for 2018 and 2019 are actual, 2020 is an estimate, and 2021 and 2022 are budgeted amounts.



State Motor Fuel Tax – Due to an additional Motor Fuel Tax of nineteen cents per gallon enacted by the State of Illinois in 2019, receipts from this state-shared tax are expected to be $1,733,334 in 2020. Regular distributions of MFT are projected to be $35.0 per capita. The Motor Fuel tax revenue is budgeted at $1,895,850 and $1,900,000 for 2021 and 2022 respectively. Proceeds from the state motor fuel tax are deposited in the Motor Fuel Tax Fund and are earmarked for street maintenance and repairs.

REVENUES AND OTHER SOURCES
Revenue Analysis

Charges for Services
Charges for Services for 2021 are estimated at $35.9 million, or 4.7 percent over the amended budget for 2020. The increase in charges for services is due to the planned bump in water and sewer rates of 8.0 percent. The larger than typical rate increase is being driven by the results of a comprehensive water and sewer rate study implementing a more robust capital program.

Charges for services include the fees charged for such proprietary activities as water/sewer and parking. Refuse disposal fees are included in the Refuse Disposal Fund, a special revenue fund. Also included in this category are internal service fund charges for the Risk Management, Vehicle Replacement, Vehicle Maintenance, and Computer Replacement funds.

Water and Sewer Charges represent revenue from the sale of water to Village residents and businesses and a small number of businesses and governmental agencies outside the Village's corporate boundaries. The Village supplies about 75 percent of its residents and businesses with water, with the balance being served by a private water company. It is expected that total water sales will be 1.2 billion gallons in 2021, which is consistent with recent levels.

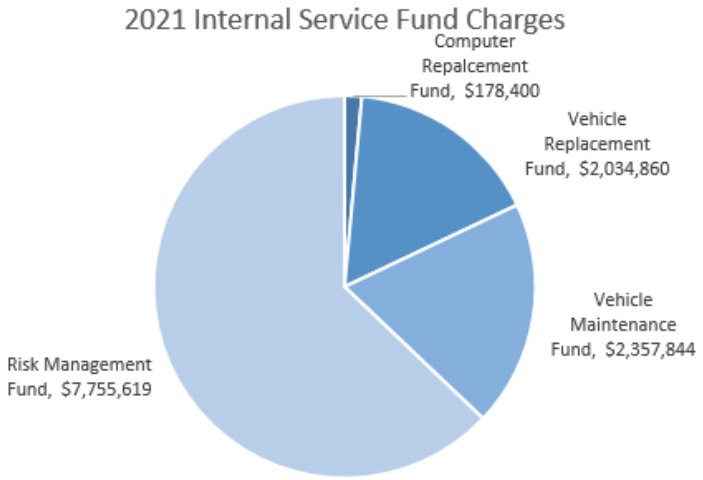
The current combined water and sewer rate is $13.36 per 1,000 gallons of water consumed. The proposed rate for 2021 is $14.39, a 7.7 percent increase from the current rate. The sewer base fee remains $5 per month for all Village sewer accounts. The water base fee remains unchanged and is assessed by meter size ranging from $4 to $75 per month for all the Village water accounts. Water and sewer charges for 2021 and 2022 are $17.0 million and $18.3 million, respectively.

Refuse Disposal Charges – This revenue source consists of single-family and multi-family refuse disposal fees. A total of $4,220,000 in revenues are projected for 2020. Actual receipts for 2019 were $4,236,922. An annual direct charge to single family households was implemented in 2006 to supplement the tax levy for refuse collection. The annual property tax levy was eliminated in 2014 with the entire cost of service now being supported through user fees. The refuse rates are expected to go up by 8.0 percent in 2021. Refuse charges for service for 2021 and 2022 are $4,600,000 and $4,693,000, respectively.

Internal Service Fund Charges represent payments made by the main operating funds to the four internal service funds maintained by the Village. The four funds are: Risk Management, Vehicle Maintenance, Vehicle Replacement and Computer Replacement. The reason for using internal service funds is to be able to show an operating expenditure in the various departments and divisions and aggregate the cost in one location in an internal service fund. Total internal service charges for 2020 are budgeted at $12,198,505. In order to reduce the expenditures due to revenue losses caused by COVID-19, the internal vehicle lease payments and computer replacement lease payments are suspended for the part of year 2020.

Risk Management Fund charges in 2021 total $7,755,619, an increase of $17,141 from 2020. Vehicle Maintenance Fund charges are decreased by $162,644 and are budgeted at $2,357,844. Vehicle replacement charges to the various operating funds are budgeted at $2,034,860 for 2021, an increase of $255,300 from 2020. Computer replacement charges in 2021 totals $178,400. Both the vehicle replacement and computer replacement programs are fully funded for the 2021 and 2022 budget years.

REVENUES AND OTHER SOURCES
Revenue Analysis



Fines & Forfeits
Income from fines and forfeits is derived from circuit court and local parking fines as well as local ordinance fines and water and sewer penalties. Total fines and forfeits for 2021 are estimated at $458,500. This is down from the $558,550 budgeted for the year 2020. The amount projected in the proposed 2021 budget and 2022 forecast is $458,550 and $474,455, respectively.

Investment Income
All investments of general Village surplus funds are made in accordance with the Village investment policy. The policy was last amended in 2016. Total investment income are budgeted at $450,501, a decrease of $221,199 or 32.9 percent from the 2020 amended budget. Reduction in the investable unspent bond proceeds due to completion of major projects and reduction in the interest rates are the main reasons for decreased investment income.

Reimbursements
The Village is expecting revenue from reimbursements to total $445,000 for 2021, an increase of $53,063 from 2020. This revenue category fluctuates greatly from year to year, as reimbursements are sporadic and cannot be accurately anticipated. The increase in the proposed 2021 budget is attributable to an additional non-sworn School Resource Officer.

Other Revenue
The Other Revenue category includes employee and retiree contributions toward health insurance and various other miscellaneous revenues. Other revenue is estimated at $2,269,920 for 2021, which is an increase of $91,920, or 4.2 percent above the 2020 amended budget.

Interfund Transfers/ Other Financing Sources
From the General Fund, a transfer of $750,000 in 2020 is intended to support mid-range capital projects and a transfer of $2,250,000 is also budgeted to support the Levee 37 Flood Control projects at the Aspen Trails Park. There is also a transfer of $600,000 budgeted from the Police and Fire Building Construction Fund to the Debt Service Fund. This transfer will conclude the activities for the Police and Fire Building Construction Fund and the fund will be closed out. A transfer of $540,000 is also budgeted from the Street Construction Fund to the Flood Control Construction Fund from the home-rule sales tax revenues. The total transfers for the year 2021 will be $4,140,000. The 2022 transfers includes $750,000 to support the mid-range capital projects from the General Fund to the Capital Improvement Fund.

Other Financing Sources for 2021 and 2022 total $16.9 million and $0.75 million, respectively. The larger amount expected for 2021 is due to the issuance of General Obligation bonds to be used to support capital improvements in the Water/Sewer Fund.

REVENUES AND OTHER SOURCES
Revenue Assumptions

The following narrative describes methods and assumptions used in projecting many of the major revenue sources identified in this section. Sources for preparing the revenue projections include historical trend data, professional association estimates and the projected impact from economic development efforts within the Village. Assumptions for the following categories of revenues will be discussed: ad valorem taxes, local taxes, licenses, permits and fees, intergovernmental revenues, service charges and investment income.

Ad Valorem Taxes (Property Tax)

Average annual growth rate (2016-2019): 1.6 percent
2021 budget assumption: 0.00 percent
The Village levies a property tax annually for police and fire protection, debt service and pensions. The levy is a flat dollar amount with an additional 2 percent loss and cost amount added by Cook County to assure the Village receives the base amount in the event of non-payment by property owners. It is expected that the Village will receive 98.5 percent of the total levy, including the loss and cost amount. The average amount received per levy year from 2012–2016 is 98.6 percent. The most recent levy year's receipts (2018, collected in 2019) were 98.8 percent. Receipts from the 2019 levy are not expected to be fully known until one year after the scheduled date for payment.

Local Taxes

Local taxes include the home rule sales tax, incremental property tax, real estate transfer tax and local motor fuel tax.

Home Rule Sales Taxes
Average annual growth rate (2016-2020): 1.00 percent
2021 budget assumption: 3.0 percent (decrease)
This tax is not applied against the same merchandise base as the state shared sales tax. Food, drug and titled vehicles are exempt from this home rule tax. Based on the application of this tax, the Village projects the home rule tax at less than a one for one basis. In 2019, the home rule tax was 16.3 percent of the state shared portion. This revenue stream is impacted by the COVID-19 outbreak and the residual impact is expected to last into 2021, which will result in a lower collection of home-rule sales tax.

Real Estate Transfer Tax
Average annual growth rate (2016-2020): 1.4 percent
2021 budget assumption: 0.0 percent
Receipts are based on expected activity in the real estate market and can fluctuate greatly from year to year. Receipts are calculated using total value of sales of both the residential and commercial/industrial sectors. The rate is $3 per $1,000. In 2019, the total value of real estate sales was $478 million. The total value of real estate sales is expected to decrease to $333 million for 2020. A slight increase in activity is projected for the following year. The Village estimates the value of sales in 2021 to be $375 million. Significant real estate transactions considered one-time type transactions were part of the receipts in 2019.

Licenses, Permits and Fees

This revenue category includes licenses for vehicles, businesses and liquor as well as building related licenses and permits for remodeling and construction. Several planning and zoning related fees are included in this category along with franchise fees related to cable television.

Vehicle License
Average annual growth rate (2016-2020): 0.4 percent (decrease)
2021 budget assumption: 5.0 percent (decrease)
Revenue of this source has leveled off since the fee increase implemented in 2016. There are typically 32,000 passenger vehicle class licenses and 41,000 total licenses sold annually. The cost of passenger stickers is $45.00 while the costs for other categories of stickers range from $15 to $265.

REVENUES AND OTHER SOURCES
Revenue Assumptions

Business Licenses and Permits
Average annual growth rate (2016-2020): 5.3 percent
2021 budget assumption: 4.50 percent (decrease)
Revenue is expected to level off at $576,000 and $584,640 for 2021 and 2022, respectively. There appears to be a balance between the number of new licenses being issued with the number of closed businesses. There are approximately 1,050 active business licenses maintained on an annual basis.

Building Related Permit Fees
Average annual growth rate (2016-2020): 1.6 percent (decrease)
2021 budget assumption: 1.0 percent
These permit fees are expected to level off in 2021 with $991,500 to be received during the year. Building permit revenue for 2020 is expected to be $980,000 based on expected permit activity. 2019 was an excellent year with a large volume of construction activities and had $1.3 million in permit fees.

Cable Franchise Fees
Average annual growth rate (2016-2020): 1.0 percent
2021 budget assumption: 3.0 percent
A growth of 3.0 percent has been expected from this revenue source as shown in the past. The 2021 budget is estimated at $793,000. The 2022 revenues are expected to be at $820,485. The Finance Department has conducted a revenue address audit and the revenue related correction should result in a 3.0 percent increase over the prior year.

Intergovernmental Revenues
Includes state shared revenues for sales tax, income tax, motor fuel tax and the Community Development Block Grant.

Sales tax
Average annual growth rate (2016-2020): 8. 9 percent
2021 budget assumption: 2.0 percent (decrease)
Annual growth averaged 8.6 percent between 2016 and 2019. Projections for 2020 reflect this revenue to decrease by 6.0 percent due to COVID-19. Some residual COVID-19 financial impact is projected for 2021 and will result in a decrease of 2.0 percent in revenue. 2020 estimate for sales tax revenue is $21,775,300. The 2021 budget amount is $22,950,000 and 2022 revenue is forecasted to be $23,512,500.

Income and Motor Fuel Taxes
Average annual growth rate (2016-2020):
Income Tax: 0.1 percent (decrease)
Motor Fuel Tax: 7.7 percent
2021 budget assumption:
Income Tax: 0.00 percent
Motor Fuel Tax: 0.00 percent
These intergovernmental revenues are determined on a per capita basis. The Village's population set with the 2010 census is 54,167. Per capita estimates provided by the Illinois Municipal League for income taxes for 2021 and 2022 is $97.00. The per capita estimate for motor fuel taxes was $25.75 until 2019, but the additional nineteen cents motor fuel tax will increase the Motor Fuel Tax distribution to $35.0 per capita.

Service Charges
This category of revenue includes ambulance fees, refuse disposal fees, water and sewer fees, internal service and other Village fees.

Ambulance Fee
Average annual growth rate (2016-2020): 4.2 percent
2021 budget assumption: 18.0 percent

REVENUES AND OTHER SOURCES
Revenue Assumptions

These revenues support fire emergency response services. The ambulance billing rates increased in the year 2019 and the Fire Department has reported an increase in call volume. Both of these factors have resulted in an increase in the Ambulance Fees projection for the years 2021 and 2022 to $1,500,000 and $1,537,500, respectively.

Water and Sewer Fees (combined rate)
Average annual growth rate (2016-2020): 4.7 percent
2021 budget assumption: 8.0 percent
These revenues support the maintenance and operations of the Village water system and a limited amount of capital renewal and replacement. Rates for 2021 will increase by 8.0 percent. A comprehensive rate study to determine appropriate funding needs was completed in 2017. Results of the study provided a multi-year financing plan, generating sufficient cash flow to support ongoing operations and an improved capital program.

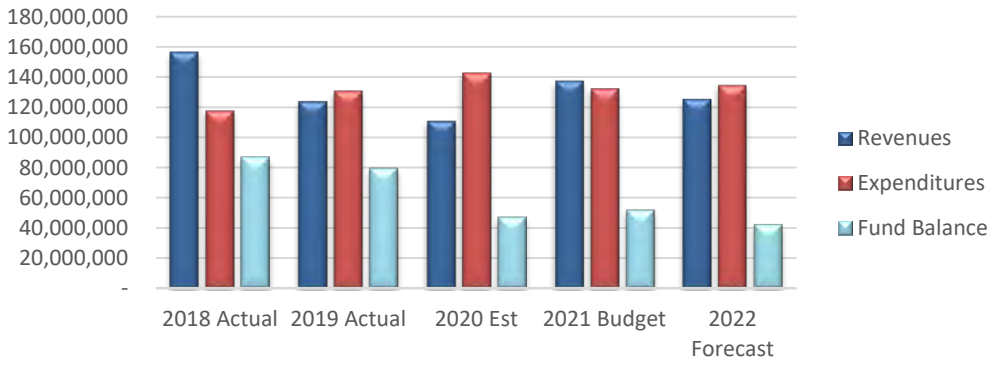
Refuse Disposal Fees
Average annual growth rate (2016-2020): 0.2 percent
2021 budget assumption: 8.00 percent
Disposal fees are expected to be set at $258 per year, per residential unit for 2020 and 2021. There are approximately 13,600 residential units that are billed annually. Multi-family rates are based on the size of container and frequency of collection. A matrix of multi-family units is utilized that identifies the cost per unit.

Investment Income
Average annual growth rate (2016-2020): 86.6 percent
2021 budget assumption: 32.9 percent (decrease)
Interest income is generated from surplus funds on hand in the governmental and proprietary funds. Interest income for surplus funds held in funds other than fiduciary funds is assumed to be in a range from 0.25 percent to 0.75 percent for 2020 and 2021. Completion of major projects have resulted in the reduction of investable surplus funds and will result in lower investment income for upcoming years.

REVENUES AND OTHER SOURCES BY REVENUE TYPE

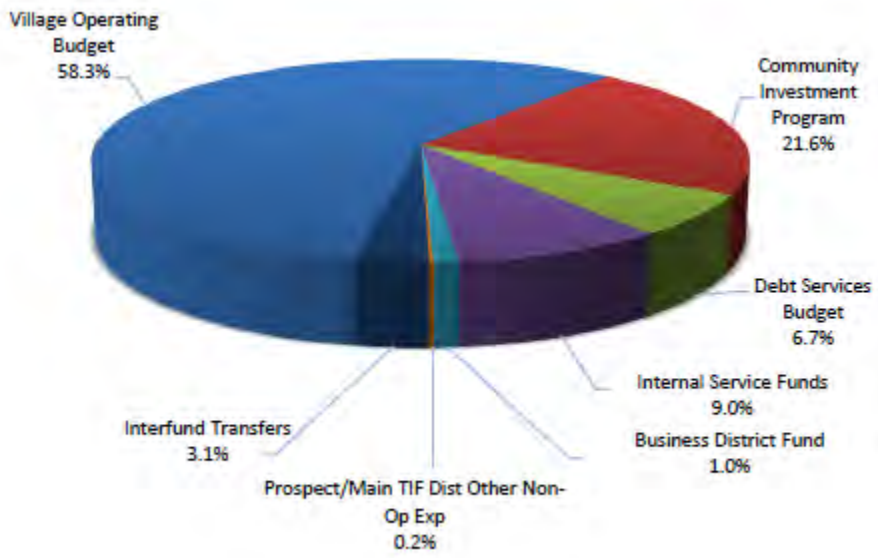
	2018 Actual	2019 Budget	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Property Taxes	19,223,535	19,054,332	19,955,359	19,268,945	20,565,258	22,139,949	3.1%
Other Taxes	14,084,956	13,908,983	13,591,375	12,082,460	13,300,000	15,007,895	-2.1%
Licenses, Permits & Fees	3,298,693	3,461,600	3,112,300	2,937,000	3,067,000	3,113,005	-1.5%
Intergovernmental Revenue	33,481,944	35,225,923	36,723,800	36,748,480	43,756,343	42,947,383	19.1%
Charges For Services	30,820,500	32,666,189	34,304,445	32,488,848	35,925,468	37,507,630	4.7%
Fines & Forfeits	591,472	502,032	558,550	308,800	458,500	474,455	-17.9%
Investment Income	1,019,573	1,879,804	671,700	521,450	450,501	471,647	-32.9%
Reimbursements	373,622	686,835	391,937	291,500	445,000	407,000	13.5%
Other Revenue	2,882,439	2,296,291	2,178,000	2,197,200	2,269,920	2,255,500	4.2%
Other Financing Sources							
Transfer In	2,354,391	3,709,981	3,868,000	3,393,000	4,140,000	750,000	7.0%
Bond Proceeds/Premiums	47,283,506	8,119,075	-	-	10,000,000	-	+++
Gain on Asset Sales/Retirements	675,652	1,894,039	-	300,500	2,800,000	-	+++
Other Financing Sources Total	50,313,549	13,723,095	3,868,000	3,693,500	16,940,000	750,000	338.0%
REVENUES AND OTHER SOURCES TOTAL BY TYPE	156,090,283	123,405,084	115,355,466	110,538,183	137,177,990	125,074,464	18.9%
CHANGES IN FUND BALANCE/ NET ASSETS							
Total Revenues and Other Sources	156,090,283	123,405,084	115,355,466	110,538,183	137,177,990	125,074,464	
Total Expenditures	117,719,922	130,839,680	153,889,401	142,836,838	132,525,890	134,611,625	
Additions to(Use of) Fund Balance	38,370,361	(7,434,596)	(38,533,935)	(32,298,655)	4,652,100	(9,537,161)	

Revenues, Expenditures, and Fund Balance/Net Assets



EXPENDITURES
Summary and Analysis

This narrative section identifies expenditures by Operating and Non-Operating budgets, discusses the projections and describes the methods and assumptions used in projecting the major operating expenses. Following the narrative is an expenditure summary schedule, identifying the expenditures expected in fiscal year 2021 along with the current (2020) budget.



Total expenditures in 2021 for all Village funds are expected to be $132,525,890 compared to the amended 2020 budget of $153,889,401. The following table summarizes the totals for each expense type for 2021 relative to 2020.

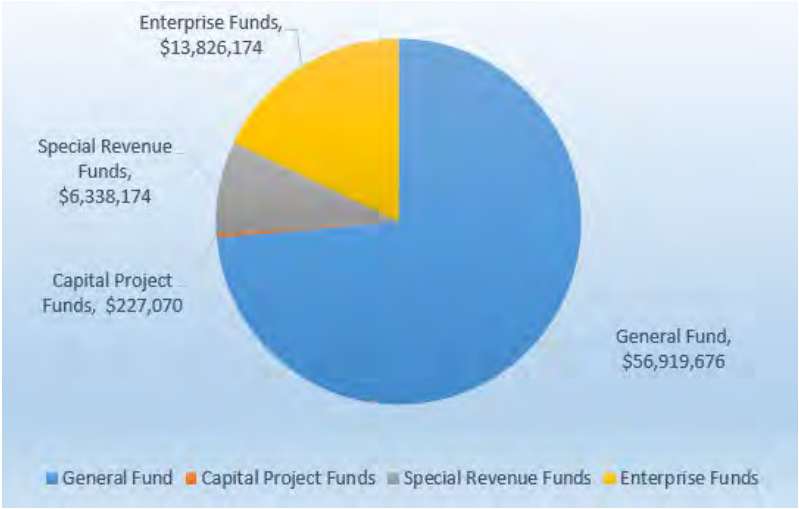
Expense Category	2020 Budget	2021 Budget	Increase (Decrease)	Percent Change
Village Operating Budget	77,242,622	77,311,094	68,472	0.1%
Community Investment Program	47,779,285	28,624,863	(19,154,422)	-40.1%
Debt Services Budget	8,521,927	8,903,318	381,391	4.5%
Internal Service Funds	11,931,836	11,919,615	(12,221)	-0.1%
Business District Fund	1,554,095	1,390,000	(164,095)	-10.6%
Prospect/Main TIF Dist Other Non-Op Exp	2,991,636	237,000	(2,754,636)	-92.1%
Interfund Transfers	3,868,000	4,140,000	272,000	7.0%
Total Expenditures	153,889,401	132,525,890	(21,363,511)	-13.9%

EXPENDITURES
Summary and Analysis

EXPENDITURES
Operating Budget
The Village operating budget reflects the anticipated spending for all departments during the upcoming year for items such as public safety, planning and development, social services, and other municipal programs and services.

In 2021, the total operating budget is $77,311,094. This is an increase of $68,472 or 0.1 percent from the amended 2020 budget. Funding to support the operating budget comes from the General Fund, Capital Project Funds, Special Revenue Funds, and Enterprise Funds.

The graph below shows a breakdown of the operating budget Fund Type.



The increase in the operating budget was due to normal wage and benefit increases.

Capital Budget
The Village capital budget is a plan for the acquisition of capital assets, which are resources that have an expected lifetime that extends beyond the acquisition year. Funding of the capital budget comes from dedicated revenue sources such as the home rule sales tax, license fees and bond proceeds. Bond funding of capital projects are for the larger projects, buildings and infrastructure that cannot be supported on a pay-as-you-go basis.

In 2021, the total capital budget is projected to be $28.6 million. This is a decrease of $19.2 million or 40.1 percent. The decrease in spending in the Capital Funds is due to the completion of the relocation and construction of the separate Police and Fire Headquarter buildings in the year 2020. Additionally, the Maple Street Parking Deck project will also be completed in the year 2020. Except for a large storm water project, the year 2021 returns back to a more typical year for the capital spending.

The basis of the annual capital budget is drawn from the five-year Community Investment Program (CIP). The CIP is a multi-year, prioritized plan for capital expenditures. The CIP addresses capital expenditures of $25,000 or more and all proposed **additions** to the motor vehicle fleet and computer inventory. In addition to the CIP, other capital expenditures not meeting the guidelines for inclusion in the Community Investment Program are included in the Village capital budget.

Debt Service Budget

EXPENDITURES
Summary and Analysis

The Debt Service section of the budget contains the provision for current debt obligations of the Village. Current debt obligations includes General Obligation Bonds issued for the various capital projects.

Total Debt Service Fund expenditures of $8,903,318 are made up of $8,897,668 for General Obligation Debt and $5,650 bond paying agent fees. Total debt expenditures increased by $381,391, or 4.5 percent. A summary of annual debt service requirements and the annual principal requirements for all outstanding issues are included as supplemental information with the Debt Summary section of the document.

Internal Services Budget
The internal service budget is used to account for the financing of goods or services provided by one department to another on a cost reimbursement basis. The Risk Management Fund and Vehicle Maintenance Fund are included in this Budget.

In 2021, the total internal services budget is projected at $11,919,615. This is a decrease of $12,221, or 0.1 percent, from the amended 2020 budget. The Risk Management Fund accounted for $9,614,300 of the total, while the Vehicle Maintenance Fund accounted for $2,305,315.

Business District Fund
The Business District Fund (a Special Revenue Fund) was established to account for the revenues and expenditures associated with the one Business District within the Village, Randhurst Village. Total expenditures for the Business District Fund for 2021 are projected at $1,390,000, a decrease of $164,095 or 10.6 percent. Funding to support the expenditures are generated from sales taxes above certain threshold, hotel/motel, entertainment and food & beverage taxes and a separate business district tax for retail establishments located within the district itself.

Prospect & Main TIF District Non-Operating Expenditures
The Prospect and Main TIF District Fund accounts for the resources to acquire and construct certain improvements in the Prospect and Main Tax Increment Financing District. A total of $237,000 in non-operating expenditures are budgeted in this Fund for 2021. This is a decrease of $2,754,636 or 92.1 percent from the prior year. Non-operating expenditures for the Prospect & Main TIF District Fund include planned spending for property acquisition, developer incentives, corridor maintenance and other professional services. These expenditures are considered one-time or non-recurring items and have been segregated from the other TIF-related expenses of Capital and Debt Service.

Interfund Transfers
Interfund transfers totaling $4,140,000 are included in the Proposed 2021 Budget. A $750,000 interfund transfer is planned in the 2021 Budget to support small to mid-scale capital projects. Out of the total interfund transfers for the year 2021, $2,790,000 is intended to support a major multi-phase flood control project. Of the $2,790,000, the General Fund will contribute $2,250,000 towards this transfer and the remainder of $540,000 will be funded by the Street Construction Fund. A transfer of $600,000 is budgeted from the Police and Fire Building Construction Fund to the Debt Service Fund, which will mark the conclusion of all the activities for the new Police and Fire Headquarters. The 2021 Forecast Budget includes a $750,000 transfer to support the mid-range capital projects funded through the Capital Improvement Fund. The transfers are being implemented in compliance with the Village's Fund Balance Policy regarding the use of excess General Fund reserves. The use of interfund transfers occurs only when fiscally prudent and reserves are reviewed annually.

EXPENDITURES
Expenditure Assumptions

This narrative describes the methods and assumptions used in projecting the major expenses identified in this section. Various data sources including historical trends, professional associate estimates, projected economic development, and general market conditions are the factors considered in carrying out the estimates and forecasts. The following categories of operating expenses are discussed: Personal Services, Salaries & Wages, Employee Benefits, Other Employee Costs, Contractual Services, Utilities, and Commodities & Supplies. The Community Investment Plan, Debt Service, Internal Service Funds, and Other Non-operating items are discussed in the respective sections of the budget book.

Personal Services, Salaries & Wages
Average annual growth rate (2016-2020): 2.8 percent
2021 Budget Assumption: 2.5 percent
The personal services costs consist of Salaries and Wages and represent 25.30% of the total 2021 Budget. There are 300 full-time Village employees, of which 181 are represented by the collective bargaining agreements. The wage increases for the union employees are driven by the collective bargaining agreements. The non-union employees receive performance based wage increases from 0 to 3.0 percent. The total Personal Services cost for 2021 is $33.5 million, while the same is forecasted at $34.3 million for the year 2022.

Employee Benefits
Average annual growth rate (2016-2020): 2.2 percent
2021 Budget Assumption: 2.0 percent
The employee benefits primarily include pension contributions, health insurance, and federal payroll taxes. Health insurance expenses can vary from year to year due to changes in the selection of insurance plans as well as the number of dependents covered under the employee health insurance plans. Overall health insurance costs are estimated to increase by 3.1 percent, while Police and Fire pension costs are increasing by 3.8 percent based on the most recent actuarial report. IMRF pension cost for 2021 is budgeted at 11.00 percent; the 2020 IMRF pension cost is 11.6 percent. The Employee Benefits total for the year 2021 is $17.2 million, while $17.6 million is forecasted for the year 2022.

Other Employment Costs
Average annual growth rate (2016-2020): 6.8 percent
2021 Budget Assumption: 5.5 percent (decrease)
The other employment costs is comprised of employee training, uniform allowance, dues and membership, travel and meeting reimbursements, tuition fee reimbursements, and commercial driver license reimbursements. The total Other Employment Costs are budgeted at $629,268 for the year 2021, while the same is forecasted at $640,387 for the year 2022. There are certain one-time training costs in the year 2020, which are not expected to be incurred again in 2021, resulting in a reduction of 5.5 percent compared to the 2020 amended budget.

Contractual Services
Average annual growth rate (2016-2020): 3.3 percent
2021 Budget Assumption: 5.5 percent (decrease)
Contractual Services is one of the biggest operating expense categories in the budget after Personal Services. It represents 16.9 percent of the total budget. It consists of many large line items including JAWA water purchases and fixed costs, vehicle maintenance payments, vehicle lease payments, refuse contractual services, Northwest Central Dispatch, legal fees, CDBG contracts, miscellaneous Public Works contracts, and many other contractual obligations. Most of the increases in the category are driven by the actual contracts and market trends; all the internal service fund charges are allocated based on the actual expenses for the fund so that the fund can operate with self-sustained revenue sources. The total contractual services costs for 2021 is budgeted at $23.9 million, while $24.1 million is forecasted for the year 2022. There are certain one-time contractual costs in the year 2020 which are not expected to be incurred in the year 2021, resulting in a reduction of $1.4 million or 5.5 percent compared to the 2020 amended budget.

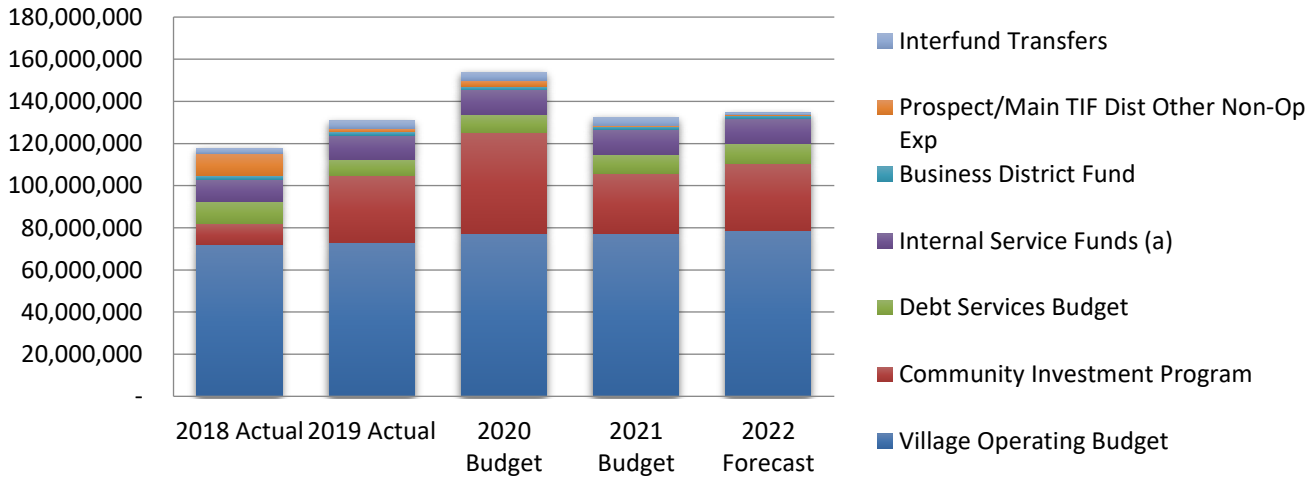
EXPENDITURES
Expenditure Assumptions

Utilities
Average annual growth rate (2016-2020): 7.9 percent
2021 Budget Assumption: 16.4 percent (decrease)
The Utility expenses include electricity expenses for the street lights and certain village facilities, natural gas charges, and telephone and cellular phone services. There is an increase noted in the electricity expense due to recent expansion of the street light program. The 2021 budget for this category is $610,499. The new Police and Fire Headquarters are now part of the Commonwealth Edison (ComEd) franchise agreement and will result in lower energy costs for the Village compared to recent years.

Commodities and Supplies
Average annual growth rate (2016-2020): 8.7 percent
2021 Budget Assumption: 5.7 percent (decrease)
The Commodities and Supplies category comprises many significant line items including street salts and calcium chloride for snow control, gas for vehicles, vehicle maintenance supplies, water and sewer utility maintenance supplies, street maintenance supplies, building maintenance supplies, and office supplies. A three percent increase is expected and is budgeted at $2,311,566 for the year 2021, while $2,360,992 is forecasted for the year 2022.

BUDGET EXPENDITURES

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Village Operating Budget							
Public Representation	731,776	486,728	711,623	354,016	572,953	575,425	-19.5%
Village Administration	3,719,903	3,662,548	4,124,378	4,039,753	4,318,263	4,379,889	4.7%
Finance	3,072,857	3,132,509	2,033,953	1,996,227	2,017,951	2,025,098	-0.8%
Community Development	2,904,191	2,875,033	3,627,414	3,449,042	3,255,575	3,321,496	-10.3%
Human Services	1,165,270	1,089,951	1,198,882	1,185,701	1,222,808	1,246,331	2.0%
Police	18,695,536	19,039,231	19,968,599	19,435,428	20,367,573	20,782,398	2.0%
Fire	15,601,285	16,262,561	17,252,566	16,565,218	17,300,965	17,775,223	0.3%
Public Works	25,980,230	26,346,712	28,325,207	27,006,904	28,255,006	28,616,195	-0.2%
Village Operating Budget Total	**71,871,048**	**72,895,273**	**77,242,622**	**74,032,289**	**77,311,094**	**78,722,055**	**0.1%**
Non-Operating Expenditures							
Community Investment Program	10,132,179	31,802,457	47,779,285	42,107,634	28,624,863	31,734,581	-40.1%
Debt Services Budget	10,680,605	7,770,630	8,521,927	8,521,052	8,903,318	9,396,361	4.5%
Internal Service Funds (a)	10,392,248	11,539,058	11,931,836	11,397,340	11,919,615	12,102,903	-0.1%
Business District Fund	1,571,930	1,458,547	1,554,095	844,000	1,390,000	1,422,725	-10.6%
Prospect/Main TIF Dist Other Non-O	10,717,521	1,663,734	2,991,636	2,541,523	237,000	483,000	-92.1%
Non-Operating Expenditures Total	**43,494,483**	**54,234,426**	**72,778,779**	**65,411,549**	**51,074,796**	**55,139,570**	**-29.8%**
Other Financing Uses							
Interfund Transfers	2,354,391	3,709,981	3,868,000	3,393,000	4,140,000	750,000	7.0%
Other Financing Uses Total	**2,354,391**	**3,709,981**	**3,868,000**	**3,393,000**	**4,140,000**	**750,000**	**7.0%**
EXPENDITURES TOTAL	**117,719,922**	**130,839,680**	**153,889,401**	**142,836,838**	**132,525,890**	**134,611,625**	**-13.9%**



(a) Internal Services Budget includes Vehicle Maintenance Fund and Risk Management Fund. The Vehicle Replacement and Computer Replacement Funds are included in the Village Capital Budget.

MATRIX OF DEPARTMENT/FUND RELATIONSHIP - Major and Non-Major Funds

Many Village departments are responsible for managing budgets in various funds. The budgets of certain Village Funds are shared by multiple departments. This matrix presents the relationship between the functional units (department/division) and the major and non-major funds.

	Major Funds		Non-Major	
			Funds in	Total 2021
REVENUES BY TYPE	General	Water & Sewer	Aggregate	Budget
Property Taxes	16,469,212	-	4,096,046	**20,565,258**
Other Taxes	7,624,000	-	5,676,000	**13,300,000**
Licenses, Permits & Fees	1,562,000	5,000	1,500,000	**3,067,000**
Intergovernmental Revenue	30,458,790	-	13,297,553	**43,756,343**
Charges For Services	1,629,000	17,015,645	17,280,823	**35,925,468**
Fines & Forfeits	299,500	100,000	59,000	**458,500**
Investment Income	181,600	101,100	167,801	**450,501**
Reimbursements	345,000	5,000	95,000	**445,000**
Other Revenue	232,800	35,000	2,002,120	**2,269,920**
Other Financing Sources	-	10,000,000	6,940,000	**16,940,000**
Total Revenues	58,801,902	27,261,745	51,114,343	**137,177,990**
EXPENDITURES				
Operating				
Public Representation	572,953	-	-	**572,953**
Village Administration	4,318,263	-	-	**4,318,263**
Finance Department	1,634,351	343,600	40,000	**2,017,951**
Community Development	2,787,075	-	468,500	**3,255,575**
Human Services Department	1,222,808	-	-	**1,222,808**
Police Department	20,356,573	-	11,000	**20,367,573**
Fire Department	17,234,015	-	66,950	**17,300,965**
Public Works Department	8,793,638	13,225,924	6,235,444	**28,255,006**
Non-Operating			-	
Community Investment Program	882,226	7,005,000	20,737,637	**28,624,863**
Debt	-	1,189,181	7,714,137	**8,903,318**
Internal Service Funds	-	-	11,919,615	**11,919,615**
Prospect/Main TIF District	-	-	1,390,000	**1,390,000**
Business District Fund	-	-	237,000	**237,000**
Interfund Transfers	3,000,000	-	1,140,000	**4,140,000**
Total Expenditures	60,801,902	21,763,705	49,960,283	**132,525,890**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(2,000,000)**	**5,498,040**	**1,154,060**	**4,652,100**
Est Fund Balance/Net Assets at:				
12/31/2020	**19,386,589**	**1,692,052**	26,083,757	**47,162,398**
12/31/2021	**17,386,589**	**7,190,092**	**27,237,817**	**51,814,498**

MATRIX OF DEPARTMENT/FUND RELATIONSHIP - BY FUND TYPE

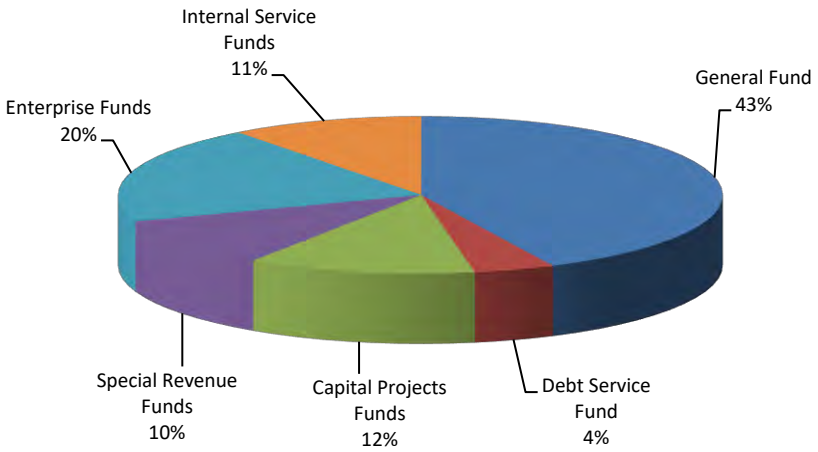
Many Village departments are responsible for managing budgets in various funds. The budgets of certain Village Funds are shared by multiple departments. This matrix presents the relationship between the functional units (department/division) and the funds by fund type.

REVENUES BY TYPE	General Fund	Debt Service Fund	Capital Funds	Special Rev Funds	Enterprise Funds	Internal Serv Funds	Total 2021 Budget
Property Taxes	16,469,212	2,748,046	-	1,348,000	-	-	**20,565,258**
Other Taxes	7,624,000	925,000	3,741,000	1,010,000	-	-	**13,300,000**
Licenses, Permits & Fees	1,562,000	-	1,500,000	-	5,000	-	**3,067,000**
Intergovernmental Revenue	30,458,790	1,620,900	7,752,000	3,924,653	-	-	**43,756,343**
Charges For Services	1,629,000	-	28,000	4,600,000	17,341,745	12,326,723	**35,925,468**
Fines & Forfeits	299,500	-	-	59,000	100,000	-	**458,500**
Investment Income	181,600	15,000	33,000	24,148	106,438	90,315	**450,501**
Reimbursements	345,000	-	50,000	15,000	5,000	30,000	**445,000**
Other Revenue	232,800	-	25,000	219,632	38,488	1,754,000	**2,269,920**
Other Financing Sources	-	600,000	3,540,000	2,800,000	10,000,000	-	**16,940,000**
Total Revenues	58,801,902	5,908,946	16,669,000	14,000,433	27,596,671	14,201,038	**137,177,990**
EXPENDITURES							
Operating							
Public Representation	572,953	-	-	-	-	-	**572,953**
Village Administration	4,318,263	-	-	-	-	-	**4,318,263**
Finance Department	1,634,351	-	-	15,000	368,600	-	**2,017,951**
Community Development	2,787,075		-	468,500	-	-	**3,255,575**
Human Services Department	1,222,808	-	-	-	-	-	**1,222,808**
Police Department	20,356,573	-	-	11,000	-	-	**20,367,573**
Fire Department	17,234,015	-	-	66,950	-	-	**17,300,965**
Public Works Department	8,793,638	-	227,070	5,776,724	13,457,574		**28,255,006**
Non-Operating							
Community Investment	882,226	-	16,163,237	2,794,000	7,055,000	1,730,400	**28,624,863**
Debt	-	6,694,799	-	1,019,338	1,189,181	-	**8,903,318**
Internal Service Funds	-	-	-	-	-	11,919,615	**11,919,615**
Prospect/Main TIF District	-	-	-	1,390,000	-	-	**1,390,000**
Business District Fund	-	-	-	237,000	-	-	**237,000**
Interfund Transfers	3,000,000	-	1,140,000	-	-	-	**4,140,000**
Total Expenditures	60,801,902	6,694,799	17,530,307	11,778,512	22,070,355	13,650,015	**132,525,890**
Excess(Deficiency) of Revenues & Other Sources Over Expenditure	**(2,000,000)**	**(785,853)**	**(861,307)**	**2,221,921**	**5,526,316**	**551,023**	**4,652,100**
Est Fund Balance/Net Assets at:							
12/31/2021	**19,386,589**	**1,908,302**	**5,453,500**	**4,773,089**	**2,002,072**	**13,638,846**	**47,162,398**
12/31/2022	**17,386,589**	**1,122,449**	**4,592,193**	**6,995,010**	**7,528,388**	**14,189,869**	**51,814,498**

TOTAL VILLAGE BUDGET BY FUND TYPE

The purpose of this graphic is to provide an overview of the total Village of Mount Prospect budget for January 1, 2021 through December 31, 2021 by Fund Type. The schedules following this summary present the individual fund budgets, estimated fund/net assets balances, and recommended fund/net assets balances. The Budget Summaries section that precedes this Fund Summaries section presents the budget by type of revenue and expenditure. A matrix mapping the Departmental/Fund relationship by major/non-major funds and a second by fund type is provided at the end of that section serves as a bridge between the two ways of viewing the budget.

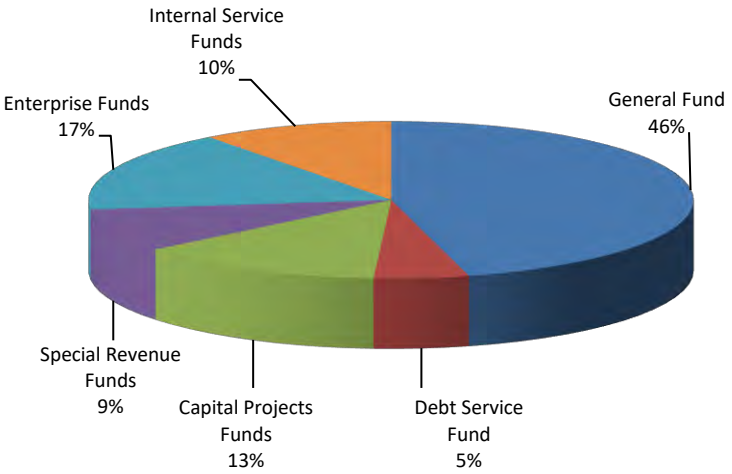
2021 Revenues & Other Sources



January 1 - December 31, 2021	
General Fund	58,801,902
Debt Service Fund	5,908,946
Capital Projects Funds	16,669,000
Special Revenue Funds	14,000,433
Enterprise Funds	27,596,671
Internal Service Funds	14,201,038
Total Revenues	137,177,990

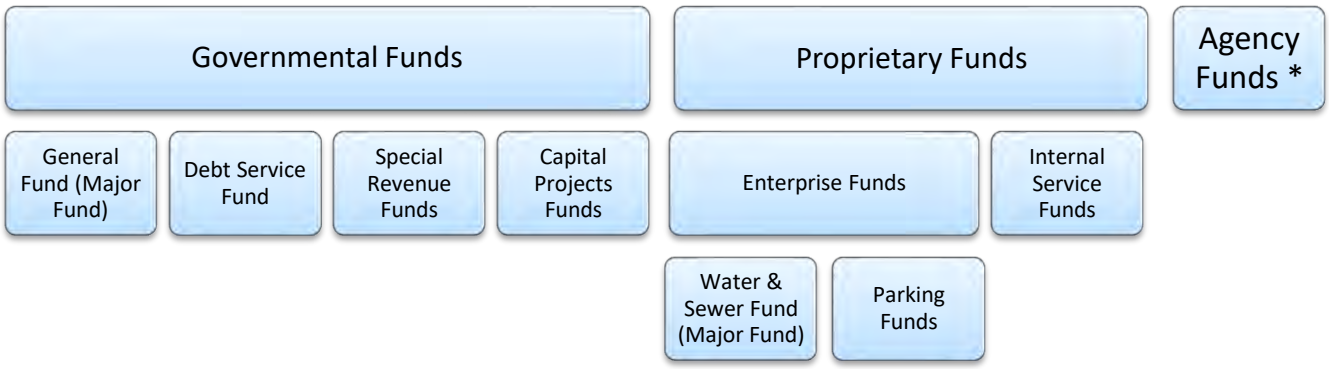
2021 Budget Expenditures

January 1 - December 31, 2021	
General Fund	60,801,902
Debt Service Fund	6,694,799
Capital Projects Funds	17,530,307
Special Revenue Funds	11,778,512
Enterprise Funds	22,070,355
Internal Service Funds	13,650,015
Village Expenditures	132,525,890



FUND STRUCTURE AND DESCRIPTIONS

The Village's fund structure is illustrated below:



** Due to the nature of the fund, Agency Funds are not included in the budget document.*

The major funds for budgetary purposes differ from the major funds reported by the Village in the audited financial statements. The Village reported six major funds in its 2019 audited financial statement. The reason for the difference in major fund reporting is that asset and liability numbers are considered in reporting major funds for financial reporting and they are not considered for budgeting purposes. The General Fund and the Water and Sewer Funds are classified as Major Funds for the 2021 budget.

Fund 001-General Fund (Governmental Fund) – To account for resources traditionally associated with governments which are not required to be accounted for in another fund.

Fund 050-Water and Sewer Fund (Enterprise Fund) - To account for the provision of water and sewer services to the residents of the Village. All activities necessary to provide such services are accounted for in this fund including, but not limited to, administration, operations, maintenance, and billing and collection.

NON-MAJOR FUNDS

Special Revenue Funds

Fund 040-Refuse Disposal Fund – To account for the revenues and expenditures associated with providing solid waste collection services. Financing is provided by user fees and recycling income.

Fund 041-Motor Fuel Tax Fund - Accounts for the activities involved with street maintenance and construction. Financing is provided by the Village's share of state gasoline taxes. State law requires these gasoline taxes to be used to maintain streets.

Fund 042-Community Development Block Grant Fund - To account for the revenue and expenditures of the Community Development Block Grant from the federal government.

Fund 043-Asset Seizure Fund - To account for the revenue and expenditures of proceeds from the federal asset seizure program. Expenditures are restricted for use in the fight against drug abuse.

Fund 044-Federal Equitable Share Funds Fund - To account for the revenue and expenditures associated with the Federal Shared Funds Program. Expenditures are restricted for use in the fight against drug abuse.

Fund 045-DUI Fine Fund - To account for the revenue and expenditures of proceeds from DUI Fines as collected by the Circuit Court of Cook County. Expenditures are restricted for use in law enforcement activities.

Fund 046-Foreign Fire Tax Board Fund - To account for the revenues and expenditures of proceeds of the Foreign Fire Insurance Tax. Expenditures are limited for the maintenance, use and benefit of the Fire Department.

FUND STRUCTURE AND DESCRIPTIONS

Special Revenue Funds (continued)

Fund 048-Business District Fund - To account for the revenues and expenditures of proceeds generated by the Randhurst Village redevelopment project. Proceeds include a Business District Tax, Sales Tax, Food & Beverage Tax, Hotel/Motel Tax and Entertainment Tax. Expenditures are restricted to the reimbursement of redevelopment related expenses of the developer per the Redevelopment Agreement approved December 8, 2009.

Fund 049-Prospect/Main TIF District Fund – To account for the resources to acquire property and construct certain improvements in the Prospect/Main Tax Increment Financing District. Financing is being provided by incremental property taxes and investment income.

Fund 002-Debt Service Fund

The Village maintains a single Fund to track monies for payment of principal and interest on various debt instruments. A detailed listing of current outstanding issues is listed under the Debt Service found later in the budget document.

Capital Projects Funds

Fund 020-Capital Improvement Fund - To account for the resources to provide for certain capital improvements and the replacement of Village equipment. Financing is being provided by a portion of home rule sales tax, developer contributions, interest income and interfund transfers.

Fund 023-Street Improvement Construction Fund - To account for resources to carry out the Village's Street Improvement Program. Financing of the annual program will be provided by a portion of a home rule sales tax, vehicle sticker fees, state and local motor fuel taxes, sale of general obligation bonds in 2014 and various other state and federal grants. Other monies will be provided by interest income.

Fund 024-Flood Control Construction Fund - To account for the resources to implement flood control projects throughout the Village. Financing has been provided by a portion of the home rule sales tax, sale of general obligation bonds in 1996, 1998, 2000, 2002 and 2013, installment loans from the Illinois Environmental Protection Agency (IEPA), 2012 installment note, grants, interfund transfers and other fees and reimbursements. Other monies are provided by interest income.

Fund 025-Police and Fire Building Construction Fund – To account for resources associated with the construction of a replacement Police Headquarters and a replacement Fire Headquarters. Financing provided by general obligation bonds issued in October 2018 and maturing December 1, 2043.

Agency Funds – These two funds are included in the audited financial statements with the general fund but are excluded from the budget document since they are escrow funds and do not generate revenue or incur expenses.

Fund 072-Flexcomp Escrow Fund – To account for employee payroll deductions pursuant to a Section 125 flexible compensation plan. The money is reimbursed to employees for qualified medical and dependent care expenses.

Fund 073-Escrow Deposit Fund – To account for refundable deposits held by the Village to ensure the completion of public improvements. The money is held by the Village until the improvements are completed.

PROPRIETARY FUNDS

Enterprise Funds

Fund 051-Village Parking System Fund - To account for all activities for the provision of public parking services of Village owned lots for a fee.

Fund 052-Parking System Revenue Fund - To account for the provision of public parking services of Union Pacific owned lots for a fee. All activities are accounted for including administration, operations, maintenance, and billing and collection.

Internal Service Funds

Fund 060-Vehicle Maintenance Fund - To account for the maintenance and repair of all Village vehicles. Financing is being provided by a direct charge to various Village funds.

FUND STRUCTURE AND DESCRIPTIONS

Internal Service Funds (continued)

Fund 061-Vehicle Replacement Fund - To account for the acquisition and depreciation of Village vehicles. Financing is being provided by direct charges to the General, Water & Sewer, Village Parking System Fund and Parking System Revenue Funds.

Fund 062-Computer Replacement Fund - To account for the acquisition and depreciation of Village computer hardware. Financing is being provided by direct charges to the General, Refuse Disposal, Vehicle Maintenance, and Water & Sewer Funds.

Fund 063-Risk Management Fund - To account for the servicing and payment of liability, property, and casualty insurance and self-insurance as well as workers' compensation and medical benefits. Financing is being provided by direct charges to various Village funds.

REVENUES AND OTHER SOURCES BY FUND

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
GENERAL FUND	**58,966,726**	**60,178,571**	**58,666,426**	**55,716,878**	**58,801,902**	**59,848,579**	**0.2%**
DEBT SERVICE FUND	**13,137,709**	**5,949,669**	**5,109,150**	**5,018,575**	**5,908,946**	**6,495,392**	**15.7%**
CAPITAL PROJECTS FUNDS							
Capital Improvement Fund	2,192,544	2,152,018	2,305,900	2,137,320	**2,590,000**	2,136,525	12.3%
Street Improvement Construc Fund	3,976,676	3,636,767	4,214,000	3,330,320	**4,367,000**	8,756,100	3.6%
Flood Control Construction Fund	391,415	416,641	4,818,300	5,328,000	**9,712,000**	3,227,280	101.6%
Police & Fire Building Const.	33,688,743	692,103	36,500	77,000	**-**	-	-100.0%
CAPITAL PROJECTS FUNDS TOTAL	**40,249,378**	**6,897,529**	**11,374,700**	**10,872,640**	**16,669,000**	**14,119,905**	**46.5%**
SPECIAL REVENUE FUNDS							
Refuse Disposal Fund	4,407,105	4,500,464	4,374,950	4,381,500	**4,790,348**	4,889,400	9.5%
Motor Fuel Tax Fund	1,429,563	1,816,893	1,934,350	2,953,284	**3,100,785**	3,107,440	60.3%
CDBG	387,846	303,871	622,800	582,300	**468,500**	492,000	-24.8%
Asset Seizure Fund	11,284	17,403	14,500	4,000	**6,000**	6,160	-58.6%
Federal Equitable Share Funds	114	30,238	2,100	3,050	**4,100**	4,221	95.2%
DUI Fine Fund	21,978	20,358	24,300	7,700	**10,200**	10,502	-58.0%
Foreign Fire Tax Board Fund	82,027	81,245	78,200	77,500	**77,500**	80,150	-0.9%
Business District Fund	1,571,930	1,458,547	1,554,095	844,000	**1,390,000**	1,422,725	-10.6%
Prospect and Main TIF District	8,036,335	11,421,170	753,500	1,274,000	**4,153,000**	1,320,372	451.2%
SPECIAL REVENUE FUNDS TOTAL	**15,948,182**	**19,650,189**	**9,358,795**	**10,127,334**	**14,000,433**	**11,332,970**	**49.6%**
ENTERPRISE FUNDS							
Water and Sewer Fund	14,493,771	15,333,159	16,396,940	16,057,745	**27,261,745**	18,575,224	66.3%
Parking System Revenue Fund	158,153	161,280	160,350	86,710	**160,201**	167,800	-0.1%
Village Parking System Fund	189,759	1,543,635	197,600	87,900	**174,725**	177,815	-11.6%
ENTERPRISE FUNDS TOTAL	**14,841,683**	**17,038,074**	**16,754,890**	**16,232,355**	**27,596,671**	**18,920,839**	**64.7%**
INTERNAL SERVICE FUNDS							
Vehicle Maintenance Fund	2,048,933	2,051,852	2,526,488	2,522,738	**2,359,159**	2,345,753	-6.6%
Vehicle Replacement Fund	1,841,672	2,412,122	1,942,560	514,890	**2,119,860**	2,129,860	9.1%
Computer Replacement Fund	211,865	172,981	159,979	42,494	**179,400**	179,410	12.1%
Risk Management Fund	8,844,135	9,054,097	9,462,478	9,490,279	**9,542,619**	9,701,756	0.8%
INTERNAL SERVICE FUNDS TOTAL	**12,946,605**	**13,691,052**	**14,091,505**	**12,570,401**	**14,201,038**	**14,356,779**	**0.8%**
REVENUES TOTAL BY FUND	**156,090,283**	**123,405,084**	**115,355,466**	**110,538,183**	**137,177,990**	**125,074,464**	**18.9%**

EXPENDITURES BY FUND

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
GENERAL FUND	**55,308,129**	**56,558,003**	**62,088,179**	**59,245,275**	**60,801,902**	**60,597,251**	**-2.1%**
DEBT SERVICE FUND	**9,171,399**	**6,644,816**	**6,565,732**	**6,565,632**	**6,694,799**	**6,448,792**	**2.0%**
CAPITAL PROJECTS FUNDS							
Capital Improvement Fund	1,477,194	1,240,320	3,370,157	2,244,931	**2,806,237**	3,378,560	-16.7%
Street Improvement Construc Fund	2,616,298	3,010,478	3,890,000	3,791,200	**4,367,000**	9,312,000	12.3%
Flood Control Construction Fund	468,596	1,870,342	6,889,800	5,547,560	**9,757,070**	2,769,037	41.6%
Police & Fire Building Const.	1,968,563	18,270,313	14,194,330	13,618,970	**600,000**	-	-95.8%
CAPITAL PROJECTS FUNDS TOTAL	**6,530,651**	**24,391,453**	**28,344,286**	**25,202,661**	**17,530,307**	**15,459,597**	**-38.2%**
SPECIAL REVENUE FUNDS							
Refuse Disposal Fund	4,528,996	4,654,080	4,797,743	4,743,284	**4,790,348**	4,889,106	-0.2%
Motor Fuel Tax Fund	1,742,901	1,782,416	2,101,376	2,119,686	**3,100,376**	3,155,645	47.5%
CDBG	387,848	303,873	622,800	582,300	**468,500**	492,000	-24.8%
Asset Seizure Fund	42,936	23,557	25,000	20,500	**7,000**	7,000	-72.0%
Federal Equitable Share Funds	-	-	1,000	500	**1,000**	1,000	0.0%
DUI Fine Fund	25,531	14,295	2,000	2,000	**48,000**	3,000	2300.0%
Foreign Fire Tax Board Fund	36,220	40,923	68,000	92,771	**66,950**	66,950	-1.5%
Business District Fund	1,571,930	1,458,547	1,554,095	844,000	**1,390,000**	1,422,725	-10.6%
Prospect and Main TIF District	11,282,431	3,588,056	11,372,251	9,801,846	**1,906,338**	1,727,738	-83.2%
SPECIAL REVENUE FUNDS TOTAL	**19,618,793**	**11,865,747**	**20,544,265**	**18,206,887**	**11,778,512**	**11,765,164**	**-42.7%**
ENTERPRISE FUNDS							
Water and Sewer Fund	15,414,518	16,918,072	21,950,967	19,741,297	**21,763,705**	24,508,687	-0.9%
Village Parking System Fund	133,295	1,756,412	277,458	256,193	**134,737**	135,604	-51.4%
Parking System Revenue Fund	178,443	125,303	162,310	157,553	**171,913**	173,227	5.9%
ENTERPRISE FUNDS TOTAL	**15,726,256**	**18,799,787**	**22,390,735**	**20,155,043**	**22,070,355**	**24,817,518**	**-1.4%**
INTERNAL SERVICE FUNDS							
Vehicle Maintenance Fund	2,240,781	2,105,693	2,326,536	2,205,080	**2,305,315**	2,345,753	-0.9%
Vehicle Replacement Fund	812,112	828,009	1,554,389	1,844,000	**1,492,000**	3,242,000	-4.0%
Computer Replacement Fund	160,334	212,807	469,978	220,000	**238,400**	178,400	-49.3%
Risk Management Fund	8,151,467	9,433,365	9,605,300	9,192,260	**9,614,300**	9,757,150	0.1%
INTERNAL SERVICE FUNDS TOTAL	**11,364,694**	**12,579,874**	**13,956,203**	**13,461,340**	**13,650,015**	**15,523,303**	**-2.2%**
EXPENDITURES TOTAL BY FUND	**117,719,922**	**130,839,680**	**153,889,401**	**142,836,838**	**132,525,890**	**134,611,625**	**-13.9%**

FUND SUMMARIES

EXPLANATION OF FUND SUMMARIES

FUND SUMMARY REQUIREMENTS

Illinois Statutes and Generally Accepted Accounting Principles require a municipality to account for revenues and expenditures on a "fund" basis. A fund is a separate accounting entity which is organized with a set of self-balancing accounts and which is established to accomplish a specific purpose. Funds may be required by state statute, Village ordinance, or by the Government Accounting Standards Board (GASB). For example, Illinois Statutes require Motor Fuel Tax monies to be accounted for in the Motor Fuel Tax Fund, and the GASB has established specific fund types and fund groups to ensure consistency of reporting by municipalities. The Village's fund structure conforms to these legal and accounting requirements.

To satisfy the legal and accounting requirements that revenues and expenditures are accounted for on a "fund" basis, budget line-item amounts are aggregated by the fund and presented in two summaries: Revenues and Other Sources By Fund and Expenditures By Fund. These schedules show actual amounts for 2018 and 2019, budget and estimated amounts for 2020, budget amounts for 2020 and forecast amounts for 2022 to 2025. Following the summary schedules, there is a schedule for each fund that presents the revenues and expenditures by account type/classification as well as fund balance/net asset balances. In addition to the projected fund balance amounts, the fund balance analysis also reflects the recommended fund balance amounts for each fund.

The Fund Summaries section and Budget Summaries section of this document classify the Village's revenue identically. The expenditures in the Budget Summaries section, however, are split between operating and non-operating expenses. The operating budget is presented at a departmental level. The non-operating expenses are categorized as CIP (Community Investment Program), Debt Service, Other Expenditures, and Pensions.

For the two major funds, both the General Fund and the Water and Sewer Fund, expenditures in this Fund Summary section are presented two ways so the reader can view the fund's expenditures by account type/classification at the fund level and also at the function/department level. These supplemental schedules break down the operating expenditures on a departmental basis by account classification. The non-operating expenditures are summarized by CIP, Debt, and Other Expenditures.

The matrix at the end of the Budget Summaries section serves as a bridge between the two ways of viewing the budget by presenting the relationship between the functional units (department/division) and the funds.

ANALYSIS OF CHANGES IN FUND EQUITY

For 2021, Village revenues and other financing sources are expected to come in at $137,177,990 and total expenditures are budgeted at $132,525,890. The net result is a projected increase in fund balance or retained earnings of $4,652,100. The overall budget surplus for 2021 is primarily the result of issuance of water/sewer bonds.

The Proposed 2021 Budget for the **General Fund** totals $60,801,902. This is a balanced budget based on the assumptions for current period revenues and available Fund reserves. Again, reserves are being used for the purpose of funding a high-impact storm sewer capital project.

General Fund unassigned reserves are estimated to total $19,386,589 million at December 31, 2020, a fund balance of 32 percent. The General Fund reserves balance is drawn down by $2,000,000 to $17.4 million or 29 percent at December 31, 2021. The budget includes interfund transfers totaling $3,000,000. Of this amount, $2,000,000 is transferred from the General Fund reserves.

Debt Service Fund reserves are estimated to total $1,908,302 on December 31, 2020. Reserve balance includes capitalized interest from bond proceeds that will pay a portion of the interest payment on the 2018B bonds during 2021. The Debt Service Fund is showing a total operating deficit of $785,853 for 2021. Payments are based on the set repayment schedule for the various debt service issues. Reserves fall to $1,122,449 by the end of 2021 and are $1,169,049 by the end of 2022.

FUND SUMMARIES

EXPLANATION OF FUND SUMMARIES

While these reserve levels tend to fluctuate from year to year, there are sufficient funds through the tax levy and dedicated revenues to support the principal and interest payments.

Capital Project Fund reserves are estimated to total $5,453,500 at December 31, 2020. Balances in the Capital Project Funds are made up of reserves in the Capital Improvement, Street Improvement, Flood Control, and Police and Fire Building Construction Funds. The large reserves balance is due to the issuance of bonds in support of the Police and Fire construction projects.

Fund Balance policy calls for reserve levels of 25% to 50% of the five-year average total expenditures with a maximum fund balance level of $1 million.

The Capital Project Fund 2021 expenditures are expected to exceed the 2021 revenues by $861,307. Capital Project Fund reserves are expected to be at $4,592,193 at December 31, 2021. The Police and Fire Building Fund will be closed out in 2021 and the remainder of the fund balance of $600,000 will be transferred to the Debt Service Fund.

Special Revenue Fund reserves are estimated to total $4,773,089 at December 31, 2020. Earnings in Special Revenue funds are expected to exceed expenditures in 2021 by $2,221,921. Special Revenue Project Fund reserves are expected to be at $6,995,010 at December 31, 2021. Each of the Special Revenue Funds has a reserve balance that exceeds the policy amount except for the Prospect and Main TIF. The shortfall in the reserve balance for this fund will be reduced in 2021 as new development comes online and incremental revenues grow.

Unrestricted Net Assets for all **Enterprise Funds** is projected to be $2,002,072 at the end of 2020. The Proposed 2021 budget for the Water and Sewer Fund is expected to have a surplus of $5,498,040, mainly due to the issurnace of the Series 2021 bonds. The Village Parking Funds are expected to reflect an operating surplus of $28,276. The ending unrestricted net asset balance at December 31, 2021 is projected to be $7,528,388 million. The deficit in the Water and Sewer Fund in 2020 is due to planned use of bond proceeds issued in 2019 for the capital projects. Each of the Enterprise Funds has a Net Asset balance that exceeds the policy amount.

Unrestricted Net Assets for the **Internal Service** Funds is projected to be $13.6 million at the end of 2020. The Proposed 2021 budget reflect a net operating surplus for the Vehicle Replacement Fund of $627,860. This is due to the timing of when replacement vehicles are purchased. Modest surplus and shortfalls are projected in the other Internal Service Funds (Vehicle Maintenance, Computer Replacement and Risk Management) for 2021. The ending unrestricted net asset balance at December 31, 2021, is projected to be $14.2 million. Each of the Internal Service Funds have a Net Asset balance that meets the policy amount.

The following schedules include a fund balance analysis for each fund showing the estimated fund balances for the years 2020 and 2025.

		Recommended Balance	
Fund Type	Projected Balance	From	To
General Fund	17,386,589	12,119,450	18,179,175
Debt Service Fund	1,122,449	1,427,446	1,427,446
Capital Project Funds	4,592,193	2,609,012	3,000,000
Special Revenue Funds	6,995,010	626,871	1,550,676
Enterprise Funds	7,528,388	2,263,075	2,263,075
Internal Service Funds	14,189,869	11,473,655	11,825,518

FIVE-YEAR FINANCIAL FORECAST – 2021-2025

The Fund Summaries also include five-year financial forecasts from 2021 through 2025. The below narrative describes the purpose, assumptions used in the five-year forecasts for revenues and expenditures and noteworthy items for the General Fund, Capital Project Funds, Water/Sewer Fund and Risk Management Fund.

PURPOSE

The purpose of this multi-year financial forecast is to provide insight into the condition and financial direction of the Village beyond the two-year period provided with the annual budget. The forecast is one of the tools used by Village leaders to assist in the strategic and capital planning process. The schedules that follow show revenues and other sources of financing, budgeted expenditures, and available fund balances for the period 2019 through 2025. The information included in the schedules is actual amounts for 2019, budget and estimated amounts for 2020, budget amounts for 2021, and forecast amounts for 2022 through 2025.

ASSUMPTIONS

The basic revenue and expenditure assumptions used in developing the multi-year financial forecast are provided below. These assumptions are applied consistently across all Village Funds with few exceptions. Projections for capital items, debt service payments, and other financing sources and uses are pulled from the various supporting schedules. Sources for preparing other assumptions include historical trend data, professional association estimates, impacts from changes in the economy, and development efforts within the Village.

Revenues:

Property Taxes – projected growth 2.25 percent annually

- Pension allocation projected to increase 3 percent annually
- TIF incremental revenues projected based on the planned developments in the TIF area
- Road and Bridge projected to increase 2.25 percent annually
- Changes for Debt Service are per ordinance

Other Taxes – projected growth ranging from 0-3 percent annually

- Food and Beverage tax projected increase 2.95 percent annually
- Cable franchise fee (Comcast) and real estate transfer tax projected to increase 2.95 percent annually
- Home rule sales taxes are projected to increase 3 percent and other utility franchise fees projected to increase 2 percent annually

License, Permits, and Fees – projected growth of 2.0 percent annually

Intergovernmental Revenues – projected growth of 3 percent annually

- Sales taxes projected to increase by 3.0 percent annually
- State Motor Fuel tax projected to increase by 3.0 percent annually
- Use taxes projected to increase 3.0 percent annually
- Other intergovernmental revenues projected to increase 0-3 percent

Charges for Service – projected growth of 1-2 percent annually

- Water and sewer charges projected to increase 8 annually

Fines and Forfeits – projected growth of 3.0 percent annually

Investment Income – projected growth of 2.0 percent annually

Reimbursements and Other Revenue – projected growth of 0-2 percent annually

Expenditures:

- Personal Services and Pensions – projected growth 3 percent
- Employee Benefits – projected growth from 2-3.5 percent percent annually
- All other expenditures except the capital, and debt - projected growth 2 percent
- Capital and Debt – per supporting schedules (CIP/bond ordinance)

FIVE-YEAR FINANCIAL FORECAST – 2021-2025

NOTEWORTHY ITEMS

General Fund

The General Fund is expected to have an operating deficit in 2021, 2022 and 2025. The year 2023 and 2024 are expected to have an operating surplus. The one-time or planned use of current revenues and surplus reserves are projected for 2021 and 2022 resulting in the annual deficits for those years. The impact to fund balance is a decrease of $2,508,594 million between January 2021 and December 2025. Transfers to support the small-scale capital projects are in the forecasts for $750,000 each year from 2021 to 2025.

Capital Project Funds

The forecast for the Capital Improvement and Flood Control Funds are all projecting deficits beginning in 2020. These capital funds support expenditures related to various construction projects listed in the Village's five-year Community Investment Program. The five-year projection has identified shortfalls in the out years that will need to be addressed through project deferrals or support from additional existing or new revenue sources. Although deficits are projected during the forecast period, annual spending in these funds will not exceed available resources.

Water and Sewer Fund

The five-year span covered in this financial forecast includes a series of larger than normal water and sewer rate increases intended to support the long-term operation and maintenance of this utility system on a pay-as-you-go basis. The average annual water and sewer rate increase during this period is 8.0 percent. Due to a planned bond issuance of $10.0 million during 2021, the 2021 ending balance is projected to be $7.2 million. The net assets will be drawn down to $1.3 million by the end of 2021 from an expanded capital program. The net assets for the years 2023 to 2025 fluctuates between $1.3 million to $2.4 million. Revenue generated from user fees alone will be sufficient to support annual operations and maintenance of this utility system beginning in 2024.

Risk Management Fund

A slight deficit is projected for the Risk Management Fund for all the years from 2021 and 2025. This Fund is supported by employer contributions in the form of chargebacks to the various operating departments as well as employee and retiree contributions in the form of payroll withholdings for life, health and dental insurance. Net assets to start 2021 is $3.6 million or 37.4 percent of subsequent year's operating budget. The net assets is projected to fall to $3.3 million by the end of 2025 if no adjustments are made to funding.

BUDGET BY FUND: GENERAL FUND

FUND: GENERAL FUND

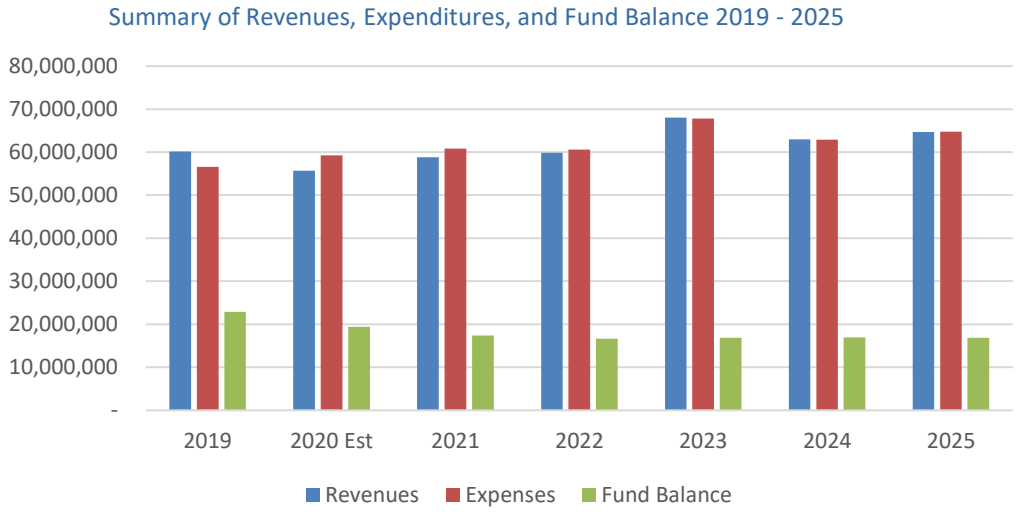
Revenues, Expenditures, and Projected Fund Balances

(MAJOR FUND)

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
001 - General Fund								
Revenues								
Property Taxes	16,214,210	16,669,109	15,838,270	16,469,212	16,880,941	17,260,762	17,649,131	18,046,237
Other Taxes	8,021,486	7,630,780	7,122,820	7,624,000	7,813,214	7,980,000	8,151,458	8,327,723
Licenses, Permits & Fees	1,924,704	1,475,800	1,432,000	1,562,000	1,585,430	1,617,138	1,649,482	1,682,472
Intergovernmental Revenue	31,168,828	30,350,250	29,033,996	30,458,790	30,827,943	38,341,682	32,693,388	33,673,646
Charges For Services	1,578,557	1,382,500	1,496,892	1,629,000	1,669,725	1,703,121	1,737,185	1,771,930
Fines & Forfeits	296,623	362,550	175,300	299,500	308,485	317,742	327,275	337,094
Investment Income	430,401	266,000	155,800	181,600	183,416	187,084	190,826	194,643
Reimbursements	261,403	287,137	242,000	345,000	353,625	360,700	367,915	375,274
Other Revenue	282,359	242,300	219,800	232,800	225,800	230,316	234,921	239,620
Revenues Total	**60,178,571**	**58,666,426**	**55,716,878**	**58,801,902**	**59,848,579**	**67,998,545**	**63,001,581**	**64,648,639**
Expenditures								
Personal Services, Salaries & Wages	27,837,496	28,995,539	28,369,088	29,666,638	30,361,872	31,272,738	32,210,928	33,177,262
Employee Benefits	14,660,211	15,317,489	15,470,782	15,679,416	15,992,057	16,484,942	16,993,358	17,517,801
Other Employee Costs	462,925	595,667	387,306	563,844	574,195	574,195	574,195	574,195
Pension Benefits	5,993	6,174	6,174	6,478	6,608	6,608	6,608	6,608
Contractual Services	7,666,596	9,280,736	7,740,840	8,803,331	9,000,291	9,225,322	9,455,971	9,692,376
Utilities	296,269	341,201	297,613	216,480	230,224	232,527	234,854	237,202
Insurance	549,094	628,535	628,535	624,402	637,189	649,933	662,932	676,191
Commodities & Supplies	675,169	1,011,721	851,554	874,397	903,964	919,801	935,910	952,294
Other Expenditures	1,298,830	110,537	105,537	234,234	235,322	91,625	113,625	113,625
Building Improvements	9,816	8,300	7,000	12,000	12,000	5,000	5,000	5,000
Office Equipment	25,414	67,855	52,322	46,070	46,189	46,189	46,189	46,189
Other Equipment	260,523	285,111	268,031	192,386	248,719	248,719	248,719	248,719
Infrastructure	702,305	1,571,314	1,667,493	882,226	1,598,621	7,290,205	651,881	723,251
Interfund Transfers	2,107,362	3,868,000	3,393,000	3,000,000	750,000	750,000	750,000	750,000
Expenditures Total	**56,558,003**	**62,088,179**	**59,245,275**	**60,801,902**	**60,597,251**	**67,797,804**	**62,890,170**	**64,720,713**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**3,620,568**	**(3,421,753)**	**(3,528,397)**	**(2,000,000)**	**(748,672)**	**200,741**	**111,411**	**(72,074)**
Fund Balance, Beginning of Year	19,294,418	22,914,986	22,914,986	19,386,589	17,386,589	16,637,917	16,838,658	16,950,069
Fund Balance, End of Year	22,914,986	19,493,233	19,386,589	17,386,589	16,637,917	16,838,658	16,950,069	16,877,995
Recommended Fund Balance								
From	*12,417,636*	*12,160,380*	*12,160,380*	*12,119,450*	*13,559,561*	*12,578,034*	*12,944,143*	*13,203,025*
To	*18,626,454*	*18,240,571*	*18,240,571*	*18,179,175*	*20,339,341*	*18,867,051*	*19,416,214*	*19,804,538*
Fund Balance % of Subsequent Year Expenditures	37%	32%	32%	29%	25%	27%	26%	26%
Revenues % Change from Prior Year		*-2.51%*	*-7.41%*	*0.23%*	*1.78%*	*13.62%*	*-7.35%*	*2.61%*
Expenses % Change from Prior Year		*9.78%*	*4.75%*	*-2.07%*	*-0.34%*	*11.88%*	*-7.24%*	*2.91%*

BUDGET BY FUND: GENERAL FUND **FUND: GENERAL FUND**

Revenues, Expenditures, and Projected Fund Balances *(MAJOR FUND)*



BUDGET BY FUND: GENERAL FUND

Expenditures by Function and Account Classification

FUND TYPE: GENERAL FUND

(MAJOR FUND)

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
001 - General Fund							
Village Operating Budget							
Public Representation							
Personal Services, Salaries & Wages	196,836	26,843	26,850	25,621	25,006	25,006	-6.9%
Employee Benefits	55,076	2,160	2,059	1,997	1,917	1,917	-6.9%
Other Employee Costs	2,964	6,088	7,000	3,000	7,000	7,000	0.0%
Contractual Services	413,260	405,527	494,848	285,307	460,247	462,694	-7.0%
Utilities	787	237	458	-	-	-	-100.0%
Commodities & Supplies	59,109	42,530	74,288	31,971	72,663	72,688	-2.2%
Other Expenditures	3,744	3,343	106,120	6,120	6,120	6,120	-94.2%
Public Representation Total	**731,776**	**486,728**	**711,623**	**354,016**	**572,953**	**575,425**	**-19.5%**
Village Administration							
Personal Services, Salaries & Wages	1,361,391	1,450,353	1,539,913	1,572,588	1,617,469	1,649,662	5.0%
Employee Benefits	807,984	715,851	747,609	754,973	799,334	802,084	6.9%
Other Employee Costs	66,621	65,711	113,386	75,081	104,861	110,441	-7.5%
Contractual Services	1,413,552	1,366,972	1,627,407	1,511,164	1,543,368	1,563,774	-5.2%
Utilities	11,359	11,459	13,668	45,520	40,820	40,820	198.7%
Insurance	17,018	20,050	22,961	22,961	19,800	20,196	-13.8%
Commodities & Supplies	12,650	11,668	18,199	19,966	17,679	17,740	-2.9%
Other Expenditures	-	-	-	-	143,697	143,697	+++
Office Equipment	15,472	14,597	16,235	16,000	16,235	16,235	0.0%
Other Equipment	13,856	5,887	25,000	21,500	15,000	15,240	-40.0%
Village Administration Total	**3,719,903**	**3,662,548**	**4,124,378**	**4,039,753**	**4,318,263**	**4,379,889**	**4.7%**
Finance							
Personal Services, Salaries & Wages	810,703	831,265	916,154	826,908	833,948	850,573	-9.0%
Employee Benefits	304,610	313,585	337,777	334,202	272,020	277,235	-19.5%
Other Employee Costs	15,945	25,915	33,965	7,895	36,245	35,395	6.7%
Contractual Services	255,409	246,492	289,209	307,402	317,960	288,667	9.9%
Utilities	3,352	3,961	4,500	2,500	2,500	2,550	-44.4%
Insurance	33,304	35,701	40,595	40,595	47,503	48,753	17.0%
Commodities & Supplies	26,745	28,746	45,727	33,675	44,175	46,105	-3.4%
Other Expenditures	1,285,031	1,295,487	-	95,000	80,000	81,000	+++
Finance Total	**2,735,099**	**2,781,152**	**1,667,927**	**1,648,177**	**1,634,351**	**1,630,278**	**-2.0%**
Community Development							
Personal Services, Salaries & Wages	1,497,377	1,629,703	1,719,947	1,667,852	1,684,541	1,717,889	-2.1%
Employee Benefits	669,972	617,205	722,733	708,384	667,498	680,645	-7.6%
Other Employee Costs	19,192	19,718	30,916	30,255	30,779	28,062	-0.4%
Contractual Services	272,988	250,787	434,296	372,891	326,740	327,008	-24.8%
Utilities	12,589	13,297	30,684	23,446	23,446	23,446	-23.6%
Insurance	20,707	24,397	27,939	27,939	20,671	21,084	-26.0%
Commodities & Supplies	23,518	16,053	38,099	35,975	33,400	31,362	-12.3%
Community Development Total	**2,516,343**	**2,571,160**	**3,004,614**	**2,866,742**	**2,787,075**	**2,829,496**	**-7.2%**

BUDGET BY FUND: GENERAL FUND

FUND TYPE: GENERAL FUND

Expenditures by Function and Account Classification

(MAJOR FUND)

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Human Services							
Personal Services, Salaries & Wages	726,081	700,979	743,405	743,618	**767,600**	782,882	3.3%
Employee Benefits	299,711	241,193	268,506	279,455	**279,678**	285,268	4.2%
Other Employee Costs	3,627	5,214	11,895	6,730	**9,416**	9,560	-20.8%
Contractual Services	108,806	113,643	133,782	125,086	**132,719**	134,667	-0.8%
Utilities	7,175	9,344	12,949	6,796	**8,746**	8,878	-32.5%
Insurance	9,574	11,280	12,918	12,918	**8,670**	8,843	-32.9%
Commodities & Supplies	9,884	7,858	14,370	10,041	**14,922**	15,159	3.8%
Office Equipment	412	440	547	547	**547**	556	0.0%
Other Equipment	-	-	510	510	**510**	518	0.0%
Human Services Total	**1,165,270**	**1,089,951**	**1,198,882**	**1,185,701**	**1,222,808**	**1,246,331**	**2.0%**
Police							
Personal Services, Salaries & Wages	10,421,651	10,732,181	11,003,277	10,980,518	**11,386,727**	11,605,907	3.5%
Employee Benefits	6,112,077	6,099,592	6,239,775	6,224,096	**6,456,709**	6,582,887	3.5%
Other Employee Costs	140,774	155,634	185,985	86,000	**173,485**	180,805	-6.7%
Contractual Services	1,532,761	1,613,939	1,985,666	1,661,241	**1,865,933**	1,915,325	-6.0%
Utilities	36,779	44,021	50,307	37,000	**37,000**	37,555	-26.5%
Insurance	126,383	148,902	170,524	170,524	**190,661**	194,474	11.8%
Commodities & Supplies	173,384	158,079	230,565	194,250	**205,535**	213,630	-10.9%
Office Equipment	7,398	9,350	46,070	32,649	**25,785**	25,865	-44.0%
Other Equipment	13,002	13,489	28,430	26,150	**14,738**	14,950	-48.2%
Police Total	**18,564,209**	**18,975,187**	**19,940,599**	**19,412,428**	**20,356,573**	**20,771,398**	**2.1%**
Fire							
Personal Services, Salaries & Wages	8,629,504	9,019,466	9,376,248	9,212,861	**9,660,962**	9,966,327	3.0%
Employee Benefits	5,231,067	5,339,367	5,529,388	5,688,198	**5,747,796**	5,884,270	3.9%
Other Employee Costs	111,496	139,445	167,127	133,527	**157,240**	157,440	-5.9%
Pension Benefits	5,819	5,993	6,174	6,174	**6,478**	6,608	4.9%
Contractual Services	1,171,604	1,199,951	1,470,089	905,347	**1,239,652**	1,267,937	-15.7%
Utilities	39,282	37,279	67,858	20,460	**21,000**	21,420	-69.1%
Insurance	156,840	184,787	211,619	211,619	**157,182**	160,326	-25.7%
Commodities & Supplies	48,341	68,942	179,330	119,034	**78,135**	78,375	-56.4%
Building Improvements	392	9,816	8,300	7,000	**12,000**	12,000	44.6%
Office Equipment	170	130	3,000	1,500	**1,500**	1,500	-50.0%
Other Equipment	170,550	189,634	165,433	166,727	**152,070**	152,070	-8.1%
Fire Total	**15,565,065**	**16,194,810**	**17,184,566**	**16,472,447**	**17,234,015**	**17,708,273**	**0.3%**

BUDGET BY FUND: GENERAL FUND

FUND TYPE: GENERAL FUND

Expenditures by Function and Account Classification

(MAJOR FUND)

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Public Works							
Personal Services, Salaries & Wages	3,063,490	3,446,706	3,669,745	3,339,122	**3,690,385**	3,763,626	0.6%
Employee Benefits	1,452,672	1,331,258	1,469,642	1,479,477	**1,454,464**	1,477,751	-1.0%
Other Employee Costs	41,776	45,200	45,393	44,818	**44,818**	45,492	-1.3%
Contractual Services	2,138,828	2,413,385	2,845,439	2,572,402	**2,916,712**	3,040,219	2.5%
Utilities	117,327	176,671	160,777	161,891	**82,968**	95,555	-48.4%
Insurance	105,227	123,977	141,979	141,979	**179,915**	183,513	26.7%
Commodities & Supplies	319,624	341,293	411,143	406,642	**407,888**	428,905	-0.8%
Other Expenditures	-	-	4,417	4,417	**4,417**	4,505	0.0%
Office Equipment	529	897	2,003	1,626	**2,003**	2,033	0.0%
Other Equipment	46,442	51,513	65,738	53,144	**10,068**	65,941	-84.7%
Public Works Total	**7,285,915**	**7,930,900**	**8,816,276**	**8,205,518**	**8,793,638**	**9,107,540**	**-0.3%**
Village Operating Budget Total	**52,283,580**	**53,692,436**	**56,648,865**	**54,184,782**	**56,919,676**	**58,248,630**	**0.5%**
Non-Operating Expenditures							
Community Investment Prog							
Contractual Services	75,967	55,900	-	-	**-**	-	+++
Office Equipment	2,707	-	-	-	**-**	-	+++
Infrastructure	591,484	702,305	1,571,314	1,667,493	**882,226**	1,598,621	-43.9%
Community Investment Prog Total	**670,158**	**758,205**	**1,571,314**	**1,667,493**	**882,226**	**1,598,621**	**-43.9%**
Non-Operating Expenditures Total	**670,158**	**758,205**	**1,571,314**	**1,667,493**	**882,226**	**1,598,621**	**-43.9%**
Other Financing Uses							
Interfund Transfers							
Interfund Transfers	2,354,391	2,107,362	3,868,000	3,393,000	**3,000,000**	750,000	-22.4%
Interfund Transfers Total	**2,354,391**	**2,107,362**	**3,868,000**	**3,393,000**	**3,000,000**	**750,000**	**-22.4%**
Other Financing Uses Total	**2,354,391**	**2,107,362**	**3,868,000**	**3,393,000**	**3,000,000**	**750,000**	**-22.4%**
001 - General Fund Total	**55,308,129**	**56,558,003**	**62,088,179**	**59,245,275**	**60,801,902**	**60,597,251**	**-2.1%**

BUDGET BY FUND: WATER AND SEWER FUND

FUND TYPE: ENTERPRISE FUND

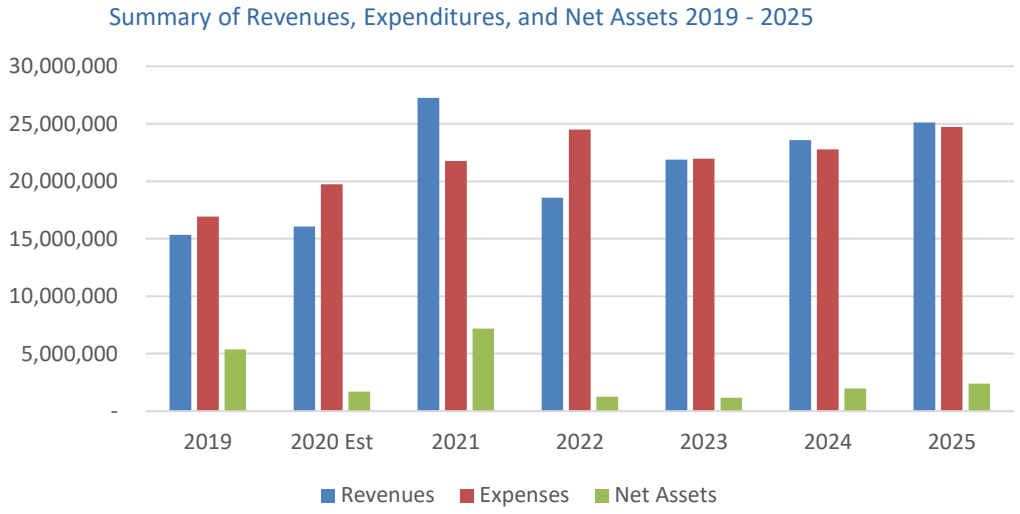
Revenues, Expenditures, and Projected Net Assets

(MAJOR FUND)

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
050 - Water and Sewer Fund								
Revenues								
Property Taxes	(19,419)	-	-	-	-	-	-	-
Licenses, Permits & Fees	20,600	20,000	5,000	5,000	5,075	5,177	5,281	5,387
Intergovernmental Revenue	-	-	-	-	-	1,500,000	1,500,000	1,200,000
Charges For Services	14,877,642	16,140,840	15,800,645	17,015,645	18,314,436	20,117,584	21,794,063	23,635,746
Fines & Forfeits	94,556	100,000	96,000	100,000	106,400	109,592	112,880	116,267
Investment Income	296,585	66,100	126,100	101,100	109,188	111,372	113,599	115,871
Reimbursements	8,100	10,000	5,000	5,000	5,125	5,228	5,333	5,440
Other Revenue	58,109	60,000	25,000	35,000	35,000	35,700	36,414	37,142
Other Financing Sources	(3,014)	-	-	10,000,000	-	-	-	-
Revenues Total	**15,333,159**	**16,396,940**	**16,057,745**	**27,261,745**	**18,575,224**	**21,884,653**	**23,567,570**	**25,115,853**
Expenditures								
Personal Services, Salaries & Wages	2,254,225	2,349,752	2,163,481	2,400,591	2,448,182	2,521,629	2,597,282	2,675,202
Employee Benefits	904,358	1,020,929	1,004,842	969,081	985,157	1,015,451	1,046,723	1,079,005
Other Employee Costs	49,239	45,347	46,644	45,347	46,022	46,022	46,022	46,022
Contractual Services	8,719,252	9,233,013	8,934,097	9,405,386	9,320,916	9,038,575	9,239,546	9,445,537
Utilities	110,484	166,174	121,951	121,951	123,780	125,018	126,268	127,531
Insurance	117,789	134,892	134,892	178,102	181,664	185,297	189,003	192,783
Commodities & Supplies	247,846	334,688	320,086	310,163	314,797	320,306	325,913	331,619
Other Expenditures	699,661	-	-	-	-	-	-	-
Building Improvements	436	505,000	385,000	-	-	-	-	-
Office Equipment	-	1,103	1,103	1,103	1,120	1,120	1,120	1,120
Other Equipment	114,088	178,778	177,800	132,800	133,818	133,818	218,818	188,818
Distribution Systems	3,331,975	6,812,543	5,283,653	7,010,000	9,050,400	6,900,400	7,270,400	8,905,400
Infrastructure	7,500	-	-	-	-	-	-	-
Bond Principal	-	325,000	325,000	525,000	1,075,000	725,000	780,000	840,000
Interest Expense	398,563	841,248	841,248	662,681	825,831	949,369	916,369	880,769
Bank & Fiscal Fees	225	2,500	1,500	1,500	2,000	2,000	2,000	2,000
Long Term Debt	(37,569)	-	-	-	-	-	-	-
Expenditures Total	**16,918,072**	**21,950,967**	**19,741,297**	**21,763,705**	**24,508,687**	**21,964,005**	**22,759,464**	**24,715,806**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(1,584,913)**	**(5,554,027)**	**(3,683,552)**	**5,498,040**	**(5,933,463)**	**(79,352)**	**808,106**	**400,047**
Unrestricted Net Assets, Beginning of Year	6,960,517	5,375,604	5,375,604	1,692,052	7,190,092	1,256,629	1,177,277	1,985,383
Unrestricted Net Assets, End of Year	5,375,604	(178,423)	1,692,052	7,190,092	1,256,629	1,177,277	1,985,383	2,385,430
Recommended Balance	*3,067,104*	*2,180,973*	*2,180,973*	*2,198,367*	*2,264,318*	*2,332,247*	*2,402,215*	*2,450,259*
Revenues % Change from Prior Year		*6.94%*	*4.73%*	*66.26%*	*-31.86%*	*17.82%*	*7.69%*	*6.57%*
Expenses % Change from Prior Year		*29.75%*	*16.69%*	*-0.85%*	*12.61%*	*-10.38%*	*3.62%*	*8.60%*

BUDGET BY FUND: WATER AND SEWER FUND **FUND TYPE: ENTERPRISE FUND**

Revenues, Expenditures, and Projected Net Assets *(MAJOR FUND)*



BUDGET BY FUND: WATER AND SEWER FUND

FUND TYPE: ENTERPRISE FUND

Expenditures by Function and Account Classification

(MAJOR FUND)

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
050 - Water and Sewer Fund							
Village Operating Budget							
Finance							
Personal Services, Salaries & Wages	112,893	116,036	122,177	122,177	123,039	125,478	0.7%
Employee Benefits	51,319	44,648	50,152	51,110	50,211	51,216	0.1%
Other Employee Costs	-	-	350	350	350	350	0.0%
Contractual Services	139,316	152,729	153,123	150,413	168,950	175,726	10.3%
Commodities & Supplies	-	-	1,800	-	1,050	1,050	-41.7%
Finance Total	**303,528**	**313,413**	**327,602**	**324,050**	**343,600**	**353,820**	**4.9%**
Public Works							
Personal Services, Salaries & Wages	2,184,193	2,138,189	2,227,575	2,041,304	2,277,552	2,322,704	2.2%
Employee Benefits	1,009,799	859,710	970,777	953,732	918,870	933,941	-5.3%
Other Employee Costs	43,352	49,239	44,997	46,294	44,997	45,672	0.0%
Contractual Services	8,332,325	8,303,840	9,079,890	8,783,684	9,236,436	9,145,190	1.7%
Utilities	116,606	110,484	166,174	121,951	121,951	123,780	-26.6%
Insurance	99,975	117,789	134,892	134,892	178,102	181,664	32.0%
Commodities & Supplies	260,650	247,846	332,888	320,086	309,113	313,747	-7.1%
Other Expenditures	696,009	699,661	-	-	-	-	+++
Office Equipment	1,060	-	1,103	1,103	1,103	1,120	0.0%
Distribution Systems	2,400	38,290	88,142	77,142	70,000	70,400	-20.6%
Infrastructure	-	7,500	-	-	-	-	+++
Other Equipment	105,364	69,522	68,778	67,800	67,800	68,818	-1.4%
Public Works Total	**12,851,733**	**12,642,070**	**13,115,216**	**12,547,988**	**13,225,924**	**13,207,036**	**0.8%**
Village Operating Budget Total	**13,155,261**	**12,955,483**	**13,442,818**	**12,872,038**	**13,569,524**	**13,560,856**	**0.9%**
Non-Operating Expenditures							
Community Investment Prog							
Contractual Services	-	50,000	-	-	-	-	+++
Building Improvements	67,562	436	505,000	385,000	-	-	-100.0%
Distribution Systems	1,701,573	3,293,685	6,724,401	5,206,511	6,940,000	8,980,000	3.2%
Other Equipment	120,091	44,566	110,000	110,000	65,000	65,000	-40.9%
Community Investment Prog Total	**1,889,226**	**3,388,687**	**7,339,401**	**5,701,511**	**7,005,000**	**9,045,000**	**-4.6%**

BUDGET BY FUND: WATER AND SEWER FUND

FUND TYPE: ENTERPRISE FUND

Expenditures by Function and Account Classification

(MAJOR FUND)

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Debt Services Budget							
Contractual Services	81,512	212,683	-	-	-	-	+++
Bank & Fiscal Fees	225	225	2,500	1,500	1,500	2,000	-40.0%
Bond Principal	-	-	325,000	325,000	525,000	1,075,000	61.5%
Interest Expense	295,242	398,563	841,248	841,248	662,681	825,831	-21.2%
Long Term Debt	(6,948)	(37,569)	-	-	-	-	+++
Debt Services Budget Total	**370,031**	**573,902**	**1,168,748**	**1,167,748**	**1,189,181**	**1,902,831**	**1.7%**
Non-Operating Expenditures Total	**2,259,257**	**3,962,589**	**8,508,149**	**6,869,259**	**8,194,181**	**10,947,831**	**-3.7%**
050 - Water and Sewer Fund Total	**15,414,518**	**16,918,072**	**21,950,967**	**19,741,297**	**21,763,705**	**24,508,687**	**-0.9%**

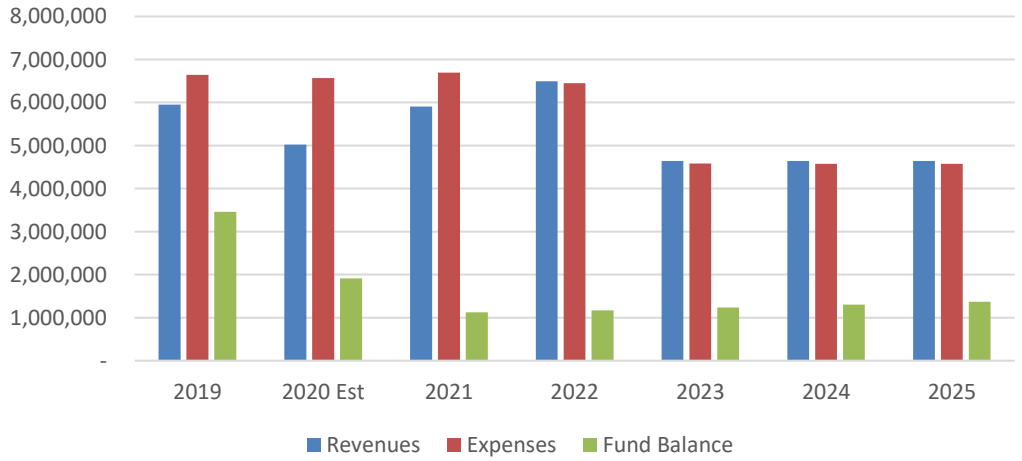
BUDGET BY FUND: DEBT SERVICE FUND

FUND TYPE: DEBT SERVICE

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
002 - Debt Service Fund								
Revenues								
Property Taxes	2,434,000	2,548,250	2,461,675	2,748,046	3,943,686	3,652,500	3,649,100	3,643,800
Other Taxes	1,024,578	925,000	925,000	925,000	921,206	923,656	925,506	925,506
Intergovernmental Revenue	1,616,923	1,600,900	1,615,900	1,620,900	1,615,500	51,500	53,045	54,636
Investment Income	84,168	35,000	16,000	15,000	15,000	15,300	15,606	15,918
Other Financing Sources	790,000	-	-	600,000	-	-	-	-
Revenues Total	**5,949,669**	**5,109,150**	**5,018,575**	**5,908,946**	**6,495,392**	**4,642,956**	**4,643,257**	**4,639,860**
Expenditures								
Bond Principal	3,787,498	4,015,000	4,015,000	4,270,000	4,145,000	2,385,000	2,455,000	2,545,000
Interest Expense	2,856,012	2,547,732	2,547,732	2,421,899	2,300,892	2,191,156	2,119,606	2,024,306
Bank & Fiscal Fees	1,306	3,000	2,900	2,900	2,900	2,900	2,900	2,900
Expenditures Total	**6,644,816**	**6,565,732**	**6,565,632**	**6,694,799**	**6,448,792**	**4,579,056**	**4,577,506**	**4,572,206**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(695,147)**	**(1,456,582)**	**(1,547,057)**	**(785,853)**	**46,600**	**63,900**	**65,751**	**67,654**
Fund Balance, Beginning of Year	4,150,506	3,455,359	3,455,359	1,908,302	1,122,449	1,169,049	1,232,949	1,298,700
Fund Balance, End of Year	3,455,359	1,998,777	1,908,302	1,122,449	1,169,049	1,232,949	1,298,700	1,366,354
Recommended Fund Balance	1,498,666	1,465,301	1,465,301	1,427,446	1,398,078	1,372,303	1,337,153	1,306,678
Revenues % Change from Prior Year		*-14.13%*	*-15.65%*	*15.65%*	*9.92%*	*-28.52%*	*0.01%*	*-0.07%*
Expenses % Change from Prior Year		*-1.19%*	*-1.19%*	*1.97%*	*-3.67%*	*-28.99%*	*-0.03%*	*-0.12%*

Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025



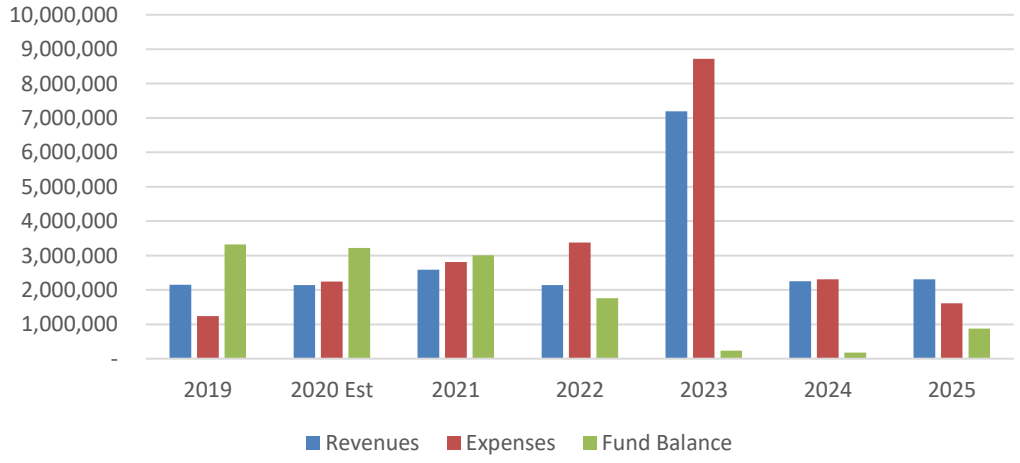
BUDGET BY FUND: CAPITAL IMPROVEMENT FUND

FUND TYPE: CAPITAL PROJECTS FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
020 - Capital Improvement Fund								
Revenues								
Other Taxes	1,370,000	1,389,000	1,222,320	1,325,000	1,371,375	1,412,516	1,454,892	1,498,539
Intergovernmental Revenue	-	900,000	900,000	500,000	-	5,000,000	-	-
Investment Income	32,018	16,900	15,000	15,000	15,150	15,453	15,762	16,077
Other Financing Sources	750,000	-	-	750,000	750,000	765,000	780,300	795,906
Revenues Total	**2,152,018**	**2,305,900**	**2,137,320**	**2,590,000**	**2,136,525**	**7,192,969**	**2,250,954**	**2,310,522**
Expenditures								
Contractual Services	9,205	131,182	130,182	-	-	-	-	-
Other Expenditures	57,079	437,921	286,632	586,897	710,000	780,000	480,000	100,000
Land Improvements	(3,131)	100,000	-	-	-	-	-	-
Building Improvements	110,123	165,000	125,000	838,000	1,720,000	410,000	825,000	215,000
Office Equipment	-	14,800	5,000	-	70,000	-	-	-
Other Equipment	551,904	631,950	248,849	277,000	245,000	804,000	-	-
Motor Equipment	-	82,000	-	-	-	-	-	-
Infrastructure	515,140	1,807,304	1,449,268	1,104,340	633,560	6,725,331	1,002,137	1,293,980
Expenditures Total	**1,240,320**	**3,370,157**	**2,244,931**	**2,806,237**	**3,378,560**	**8,719,331**	**2,307,137**	**1,608,980**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**911,698**	**(1,064,257)**	**(107,611)**	**(216,237)**	**(1,242,035)**	**(1,526,362)**	**(56,183)**	**701,542**
Fund Balance, Beginning of Year	2,414,796	3,326,494	3,326,494	3,218,883	3,002,646	1,760,611	234,249	178,066
Fund Balance, End of Year	3,326,494	2,262,237	3,218,883	3,002,646	1,760,611	234,249	178,066	879,608
Recommended Fund Balance								
From	660,625	941,012	941,012	941,012	941,012	941,012	941,012	941,012
To	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Revenues % Change from Prior Year		*7.15%*	*-0.68%*	*12.32%*	*-17.51%*	*236.67%*	*-68.71%*	*2.65%*
Expenses % Change from Prior Year		*171.72%*	*81.00%*	*-16.73%*	*20.39%*	*158.08%*	*-73.54%*	*-30.26%*

Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025



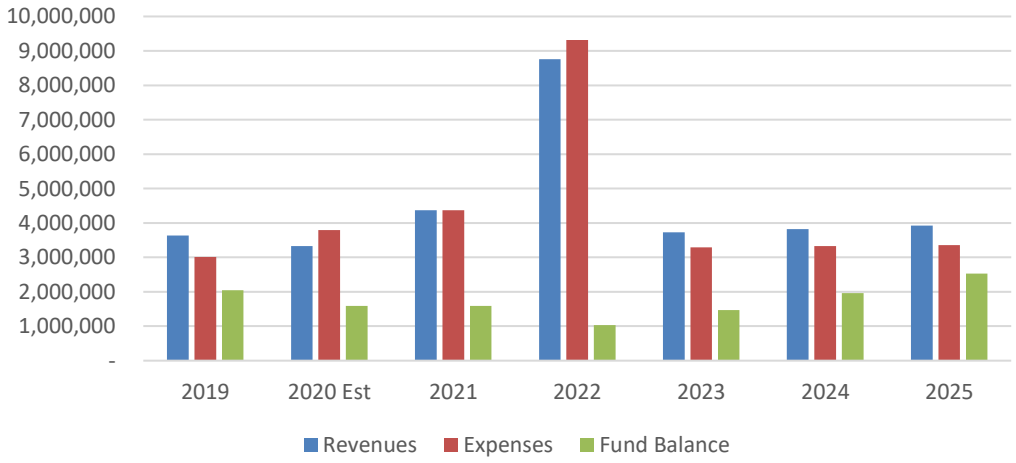
BUDGET BY FUND: STREET IMPROVEMENT CONST

FUND TYPE: CAPITAL PROJECTS FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
023 - Street Improvement Construc Fund								
Revenues								
Other Taxes	2,072,694	2,074,000	1,798,320	1,975,000	2,071,375	2,133,166	2,196,801	2,262,334
Licenses, Permits & Fees	1,516,296	1,616,500	1,500,000	1,500,000	1,522,500	1,552,950	1,584,009	1,615,689
Intergovernmental Revenue	-	-	-	852,000	5,122,000	-	-	-
Investment Income	29,227	8,500	9,000	10,000	10,100	10,302	10,508	10,718
Reimbursements	6,297	15,000	5,000	5,000	5,125	5,228	5,333	5,440
Other Revenue	12,253	25,000	18,000	25,000	25,000	25,500	26,010	26,530
Other Financing Sources	-	475,000	-	-	-	-	-	-
Revenues Total	**3,636,767**	**4,214,000**	**3,330,320**	**4,367,000**	**8,756,100**	**3,727,146**	**3,822,661**	**3,920,711**
Expenditures								
Contractual Services	32,175	40,000	40,000	40,000	40,000	41,000	42,025	43,076
Other Expenditures	-	-	-	80,000	-	-	-	-
Infrastructure	2,978,303	3,850,000	3,751,200	3,707,000	9,272,000	3,252,000	3,282,000	3,312,200
Interfund Transfers	-	-	-	540,000	-	-	-	-
Expenditures Total	**3,010,478**	**3,890,000**	**3,791,200**	**4,367,000**	**9,312,000**	**3,293,000**	**3,324,025**	**3,355,276**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**626,289**	**324,000**	**(460,880)**	**-**	**(555,900)**	**434,146**	**498,636**	**565,435**
Fund Balance, Beginning of Year	1,421,610	2,047,899	2,047,899	1,587,019	1,587,019	1,031,119	1,465,265	1,963,901
Fund Balance, End of Year	2,047,899	2,371,899	1,587,019	1,587,019	1,031,119	1,465,265	1,963,901	2,529,336
Recommended Fund Balance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Revenues % Change from Prior Year		*15.87%*	*-8.43%*	*3.63%*	*100.51%*	*-57.43%*	*2.56%*	*2.56%*
Expenses % Change from Prior Year		*29.22%*	*25.93%*	*12.26%*	*113.24%*	*-64.64%*	*0.94%*	*0.94%*

Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025

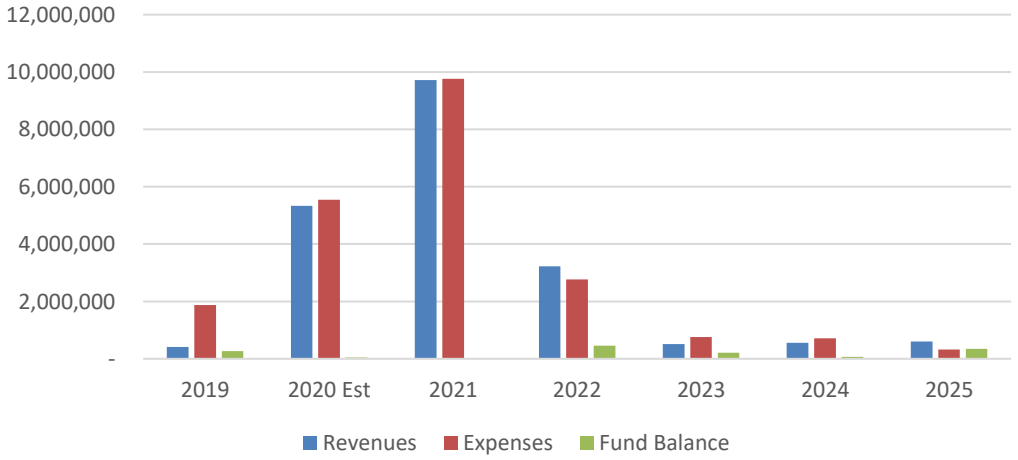


BUDGET BY FUND: FLOOD CONTROL CONSTRUCTION FUND TYPE: CAPITAL PROJECTS FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
024 - Flood Control Construction Fund								
Revenues								
Other Taxes	345,422	464,000	300,000	**441,000**	1,785,375	476,344	516,494	559,754
Intergovernmental Revenue	-	888,000	1,578,000	**6,400,000**	1,400,000	-	-	-
Charges For Services	27,796	40,000	25,000	**28,000**	8,200	8,364	8,531	8,702
Investment Income	18,516	16,500	8,000	**8,000**	8,080	8,242	8,407	8,575
Reimbursements	24,907	16,800	24,000	**45,000**	25,625	26,138	26,661	27,194
Other Financing Sources	-	3,393,000	3,393,000	**2,790,000**	-	-	-	-
Revenues Total	**416,641**	**4,818,300**	**5,328,000**	**9,712,000**	**3,227,280**	**519,088**	**560,093**	**604,225**
Expenditures								
Contractual Services	74,717	122,400	45,000	**122,400**	124,236	127,342	130,526	133,790
Utilities	3,271	3,570	1,000	**3,570**	3,624	3,660	3,697	3,734
Commodities & Supplies	2,459	5,100	4,500	**5,100**	5,177	5,268	5,360	5,454
Other Expenditures	1,000	5,000	5,000	**5,000**	5,000	5,000	5,000	5,000
Other Equipment	-	280,000	33,260	**-**	-	450,000	400,000	-
Distribution Systems	20,833	788,000	-	**-**	-	-	-	-
Infrastructure	1,768,062	5,685,730	5,458,800	**9,621,000**	2,631,000	171,000	171,000	171,000
Expenditures Total	**1,870,342**	**6,889,800**	**5,547,560**	**9,757,070**	**2,769,037**	**762,270**	**715,583**	**318,978**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(1,453,701)**	**(2,071,500)**	**(219,560)**	**(45,070)**	**458,243**	**(243,182)**	**(155,490)**	**285,247**
Fund Balance, Beginning of Year	1,720,859	267,158	267,158	**47,598**	2,528	460,771	217,589	62,099
Fund Balance, End of Year	267,158	(1,804,342)	47,598	**2,528**	460,771	217,589	62,099	347,346
Recommended Fund Balance								
From	614,332	668,000	668,000	**668,000**	668,000	668,000	668,000	668,000
To	1,000,000	1,000,000	1,000,000	**1,000,000**	1,000,000	1,000,000	1,000,000	1,000,000
Revenues % Change from Prior Year		*1056.46%*	*1178.80%*	***101.56%***	*-66.77%*	*-83.92%*	*7.90%*	*7.88%*
Expenses % Change from Prior Year		*268.37%*	*196.61%*	***41.62%***	*-71.62%*	*-72.47%*	*-6.12%*	*-55.42%*

Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025

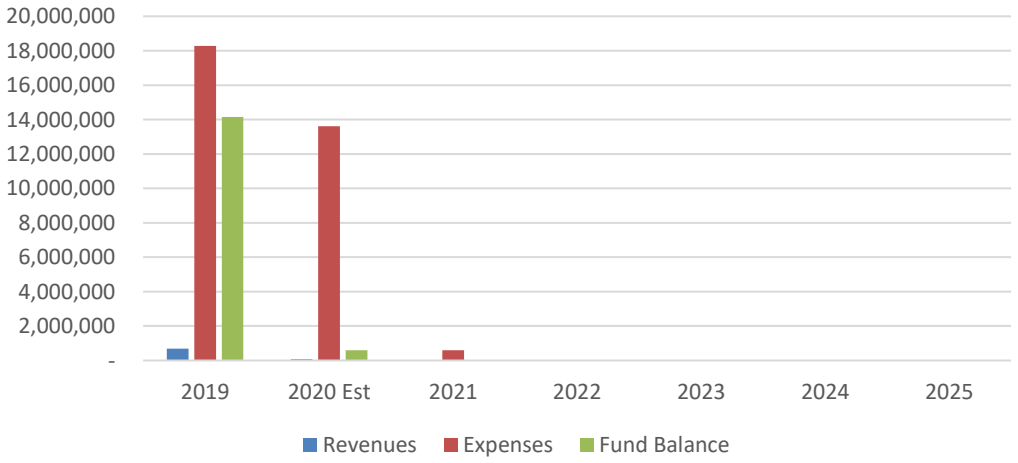


BUDGET BY FUND: POLICE & FIRE BUILDING CONST FUND TYPE: CAPITAL PROJECTS FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
025 - Police & Fire Building Const.								
Revenues								
Investment Income	692,103	36,500	77,000	-	-	-	-	-
Revenues Total	**692,103**	**36,500**	**77,000**	**-**	**-**	**-**	**-**	**-**
Expenditures								
Contractual Services	577,900	207,019	99,075	-	-	-	-	-
Building Improvements	17,692,413	13,987,311	13,519,895	-	-	-	-	-
Interfund Transfers	-	-	-	600,000	-	-	-	-
Expenditures Total	**18,270,313**	**14,194,330**	**13,618,970**	**600,000**	**-**	**-**	**-**	**-**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(17,578,210)**	**(14,157,830)**	**(13,541,970)**	**(600,000)**	**-**	**-**	**-**	**-**
Fund Balance, Beginning of Year	31,720,180	14,141,970	14,141,970	600,000	-	-	-	-
Fund Balance, End of Year	14,141,970	(15,860)	600,000	-	-	-	-	-
Recommended Fund Balance								
From	405,120	-	-	-	-	-	-	-
To	810,240	-	-	-	-	-	-	-
Revenues % Change from Prior Year		*-94.73%*	*-88.87%*	***-100.00%***	*+++*	*+++*	*+++*	*+++*
Expenses % Change from Prior Year		*-22.31%*	*-25.46%*	***-95.77%***	*-100.00%*	*+++*	*+++*	*+++*

Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025



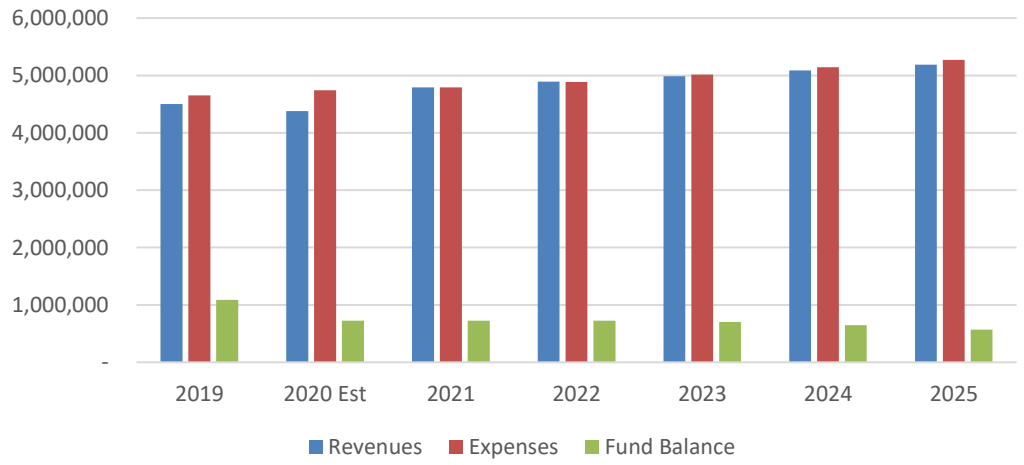
BUDGET BY FUND: REFUSE DISPOSAL FUND

FUND TYPE: SPECIAL REVENUE FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
040 - Refuse Disposal Fund								
Revenues								
Charges For Services	4,236,922	4,195,000	4,220,000	4,600,000	4,693,000	4,786,860	4,882,597	4,980,250
Fines & Forfeits	32,097	38,500	24,000	40,000	40,000	41,200	42,436	43,709
Investment Income	12,749	10,950	4,000	5,348	5,400	5,508	5,618	5,730
Reimbursements	87,362	1,000	5,000	5,000	7,500	7,650	7,803	7,959
Other Revenue	131,334	129,500	128,500	140,000	143,500	146,370	149,297	152,283
Revenues Total	**4,500,464**	**4,374,950**	**4,381,500**	**4,790,348**	**4,889,400**	**4,987,588**	**5,087,751**	**5,189,931**
Expenditures								
Personal Services, Salaries & Wages	303,562	319,769	281,185	316,889	323,180	332,876	342,863	353,150
Employee Benefits	127,995	133,567	134,665	129,532	131,763	135,807	139,981	144,289
Other Employee Costs	1,573	1,877	1,377	1,377	1,398	1,398	1,398	1,398
Contractual Services	4,172,530	4,292,177	4,275,697	4,287,258	4,376,733	4,486,151	4,598,305	4,713,263
Utilities	158	493	-	-	-	-	-	-
Insurance	6,942	7,950	7,950	12,732	12,987	13,247	13,512	13,782
Commodities & Supplies	41,320	41,910	42,410	42,560	43,045	43,799	44,566	45,347
Expenditures Total	**4,654,080**	**4,797,743**	**4,743,284**	**4,790,348**	**4,889,106**	**5,013,278**	**5,140,625**	**5,271,229**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(153,616)**	**(422,793)**	**(361,784)**	**-**	**294**	**(25,690)**	**(52,874)**	**(81,298)**
Fund Balance, Beginning of Year	1,241,775	1,088,159	1,088,159	726,375	726,375	726,669	700,979	648,105
Fund Balance, End of Year	1,088,159	665,366	726,375	726,375	726,669	700,979	648,105	566,807
Recommended Fund Balance								
From	*479,774*	*479,035*	*479,035*	***488,911***	*501,328*	*514,063*	*527,123*	*537,665*
To	*1,199,436*	*1,197,587*	*1,197,587*	***1,222,277***	*1,253,320*	*1,285,156*	*1,317,807*	*1,344,163*
Revenues % Change from Prior Year		*-2.79%*	*-2.64%*	***9.49%***	*2.07%*	*2.01%*	*2.01%*	*2.01%*
Expenses % Change from Prior Year		*3.09%*	*1.92%*	***-0.15%***	*2.06%*	*2.54%*	*2.54%*	*2.54%*

Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025



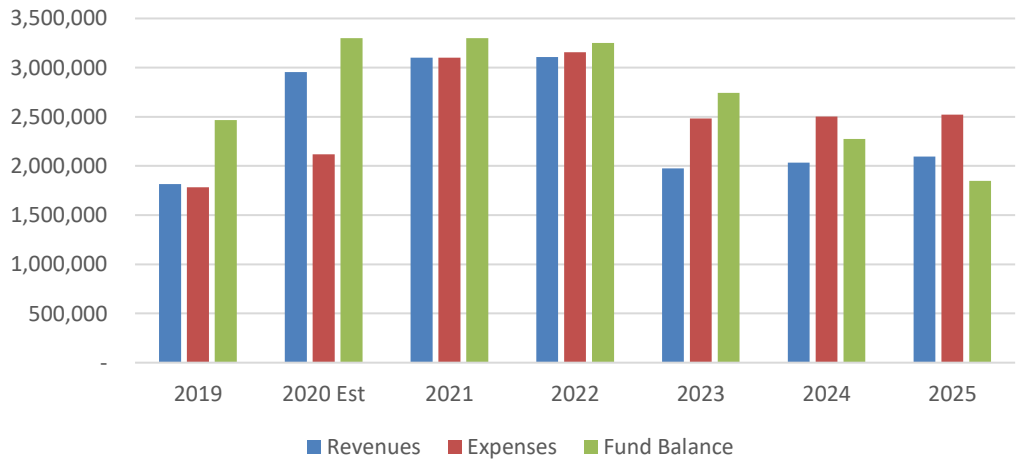
BUDGET BY FUND: MOTOR FUEL TAX FUND

FUND TYPE: SPECIAL REVENUE FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
041 - Motor Fuel Tax Fund								
Revenues								
Intergovernmental Revenue	1,776,997	1,907,850	2,923,284	3,085,785	3,089,940	1,957,000	2,015,710	2,076,181
Investment Income	30,212	16,500	19,500	5,000	7,500	7,650	7,803	7,959
Reimbursements	9,684	10,000	10,500	10,000	10,000	10,200	10,404	10,612
Revenues Total	**1,816,893**	**1,934,350**	**2,953,284**	**3,100,785**	**3,107,440**	**1,974,850**	**2,033,917**	**2,094,752**
Expenditures								
Contractual Services	296,921	367,376	385,686	367,376	372,885	382,207	391,762	401,556
Utilities	101,101	204,000	204,000	254,000	207,060	209,131	211,222	213,334
Commodities & Supplies	381,622	380,000	380,000	380,000	385,700	392,450	399,318	406,306
Infrastructure	1,002,772	1,150,000	1,150,000	2,099,000	2,190,000	1,500,000	1,500,000	1,500,000
Expenditures Total	**1,782,416**	**2,101,376**	**2,119,686**	**3,100,376**	**3,155,645**	**2,483,788**	**2,502,302**	**2,521,196**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**34,477**	**(167,026)**	**833,598**	**409**	**(48,205)**	**(508,938)**	**(468,385)**	**(426,444)**
Fund Balance, Beginning of Year	2,431,136	2,465,613	2,465,613	3,299,211	3,299,620	3,251,415	2,742,477	2,274,092
Fund Balance, End of Year	2,465,613	2,298,587	3,299,211	3,299,620	3,251,415	2,742,477	2,274,092	1,847,648
Recommended Fund Balance								
From	*95,138*	*100,138*	*100,138*	*96,565*	*98,379*	*100,230*	*102,120*	*107,162*
To	*237,844*	*250,344*	*250,344*	*241,411*	*245,947*	*250,576*	*255,299*	*267,905*
Revenues % Change from Prior Year		*6.46%*	*62.55%*	*60.30%*	*0.21%*	*-36.45%*	*2.99%*	*2.99%*
Expenses % Change from Prior Year		*17.89%*	*18.92%*	*47.54%*	*1.78%*	*-21.29%*	*0.75%*	*0.76%*

Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025



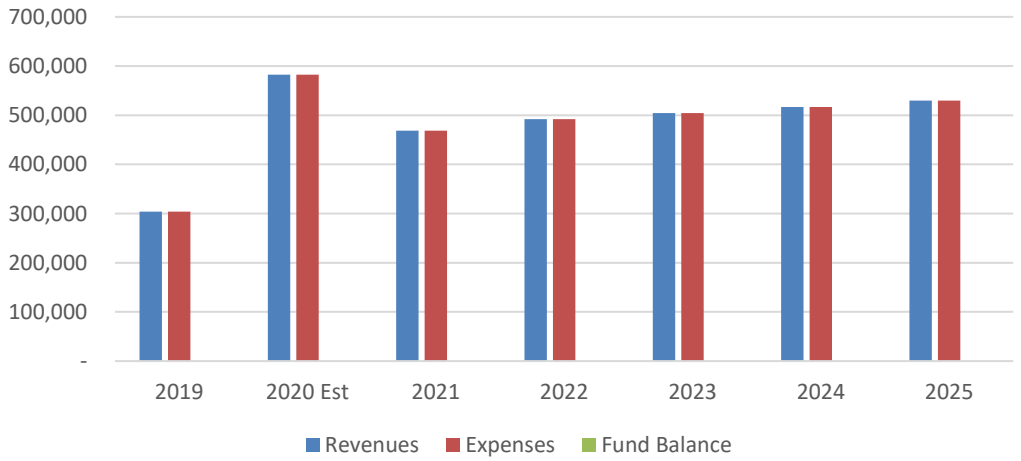
BUDGET BY FUND: CDBG

FUND TYPE: SPECIAL REVENUE FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
042 - CDBG								
Revenues								
Intergovernmental Revenue	214,034	562,800	497,300	**388,868**	442,000	453,302	464,890	476,772
Other Revenue	89,837	60,000	85,000	**79,632**	50,000	51,000	52,020	53,060
Revenues Total	**303,871**	**622,800**	**582,300**	**468,500**	**492,000**	**504,302**	**516,910**	**529,832**
Expenditures								
Other Employee Costs	72	-	-	-	-	-	-	-
Contractual Services	303,801	622,800	582,300	**468,500**	492,000	504,302	516,910	529,832
Expenditures Total	**303,873**	**622,800**	**582,300**	**468,500**	**492,000**	**504,302**	**516,910**	**529,832**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(2)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Fund Balance, Beginning of Year	2	-	-	-	-	-	-	-
Fund Balance, End of Year	-	-	-	-	-	-	-	-
Recommended Fund Balance	-	-	-	-	-	-	-	-
Revenues % Change from Prior Year		*104.96%*	*91.63%*	***-24.78%***	*5.02%*	*2.50%*	*2.50%*	*2.50%*
Expenses % Change from Prior Year		*104.95%*	*91.63%*	***-24.78%***	*5.02%*	*2.50%*	*2.50%*	*2.50%*

Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025



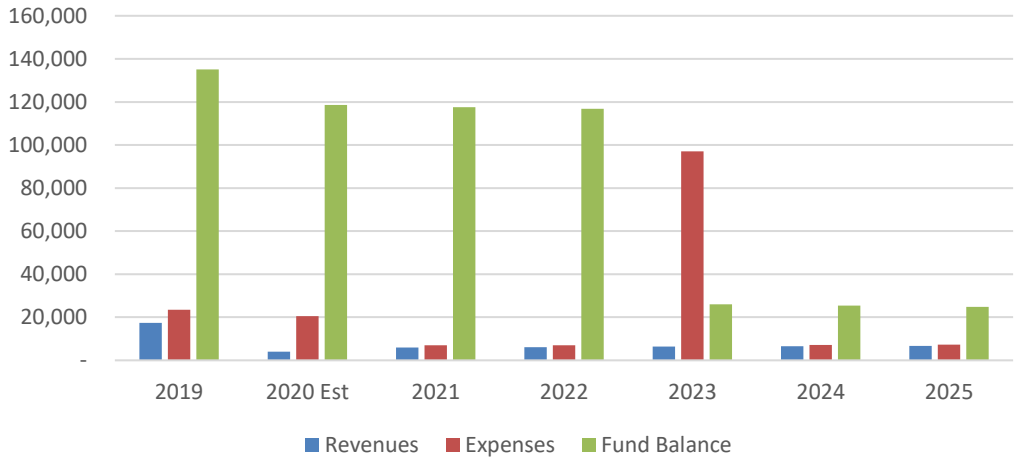
BUDGET BY FUND: ASSET SEIZURE FUND

FUND TYPE: SPECIAL REVENUE FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
043 - Asset Seizure Fund								
Revenues								
Fines & Forfeits	15,632	12,500	3,000	5,000	5,150	5,305	5,464	5,628
Investment Income	1,771	2,000	1,000	1,000	1,010	1,030	1,051	1,072
Revenues Total	**17,403**	**14,500**	**4,000**	**6,000**	**6,160**	**6,335**	**6,515**	**6,700**
Expenditures								
Other Employee Costs	-	1,000	500	1,000	1,000	1,000	1,000	1,000
Contractual Services	2,500	3,000	2,000	3,000	3,000	3,075	3,152	3,231
Other Expenditures	-	-	-	-	-	90,000	-	-
Other Equipment	21,057	21,000	18,000	3,000	3,000	3,000	3,000	3,000
Expenditures Total	**23,557**	**25,000**	**20,500**	**7,000**	**7,000**	**97,075**	**7,152**	**7,231**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(6,154)**	**(10,500)**	**(16,500)**	**(1,000)**	**(840)**	**(90,740)**	**(637)**	**(531)**
Fund Balance, Beginning of Year	141,256	135,102	135,102	118,602	117,602	116,762	26,022	25,385
Fund Balance, End of Year	135,102	124,602	118,602	117,602	116,762	26,022	25,385	24,854
Recommended Fund Balance	25,000	7,000	7,000	7,000	97,075	7,152	7,231	7,376
Revenues % Change from Prior Year		*-16.68%*	*-77.02%*	*-58.62%*	*2.67%*	*2.84%*	*2.84%*	*2.84%*
Expenses % Change from Prior Year		*6.13%*	*-12.98%*	*-72.00%*	*0.00%*	*1286.79%*	*-92.63%*	*1.10%*

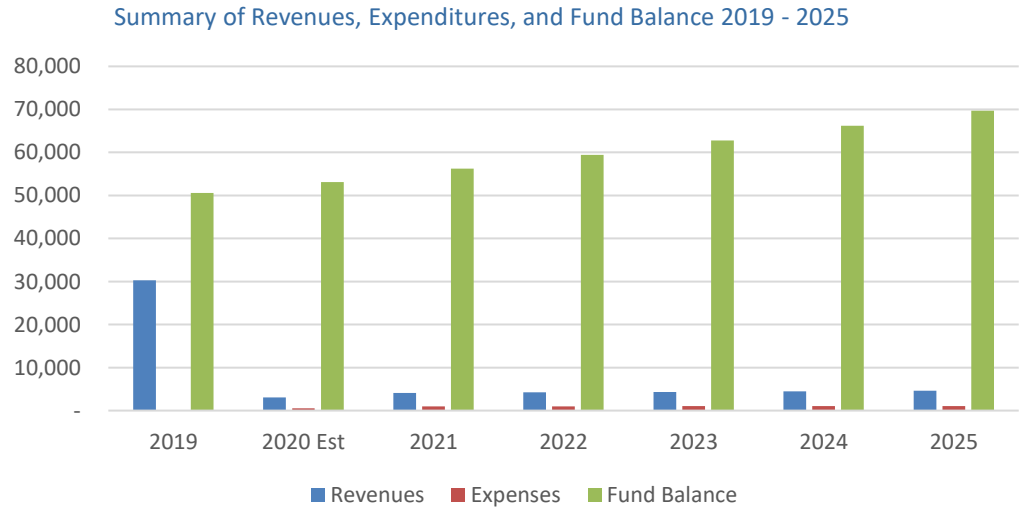
Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025



BUDGET BY FUND: FEDERAL EQUITABLE SHARE FUNDS FUND TYPE: SPECIAL REVENUE FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
044 - Federal Equitable Share Funds								
Revenues								
Fines & Forfeits	30,112	2,000	3,000	**4,000**	4,120	4,244	4,372	4,504
Investment Income	126	100	50	**100**	101	103	105	107
Revenues Total	**30,238**	**2,100**	**3,050**	**4,100**	**4,221**	**4,347**	**4,477**	**4,611**
Expenditures								
Contractual Services	-	1,000	500	**1,000**	1,000	1,025	1,051	1,077
Expenditures Total	**-**	**1,000**	**500**	**1,000**	**1,000**	**1,025**	**1,051**	**1,077**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**30,238**	**1,100**	**2,550**	**3,100**	**3,221**	**3,322**	**3,426**	**3,534**
Fund Balance, Beginning of Year	20,307	50,545	50,545	**53,095**	56,195	59,416	62,738	66,164
Fund Balance, End of Year	50,545	51,645	53,095	**56,195**	59,416	62,738	66,164	69,698
Recommended Fund Balance	1,000	1,000	1,000	**1,000**	1,025	1,051	1,077	1,099
Revenues % Change from Prior Year		*-93.06%*	*-89.91%*	***95.24%***	*2.95%*	*2.99%*	*2.99%*	*2.99%*
Expenses % Change from Prior Year		*+++*	*+++*	***0.00%***	*0.00%*	*2.50%*	*2.54%*	*2.47%*



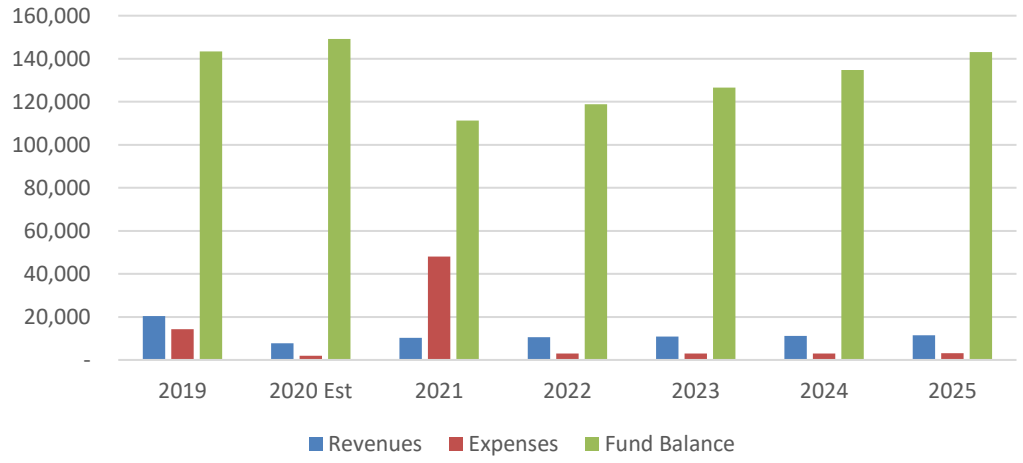
BUDGET BY FUND: DUI FINE FUND

FUND TYPE: SPECIAL REVENUE FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
045 - DUI Fine Fund								
Revenues								
Fines & Forfeits	20,041	24,000	7,500	10,000	10,300	10,609	10,927	11,255
Investment Income	317	300	200	200	202	206	210	214
Revenues Total	**20,358**	**24,300**	**7,700**	**10,200**	**10,502**	**10,815**	**11,137**	**11,469**
Expenditures								
Other Employee Costs	2,949	1,000	500	1,000	1,000	1,000	1,000	1,000
Contractual Services	-	1,000	-	1,000	1,000	1,025	1,051	1,077
Other Equipment	11,346	-	1,500	1,000	1,000	1,000	1,000	1,000
Motor Equipment	-	-	-	45,000	-	-	-	-
Expenditures Total	**14,295**	**2,000**	**2,000**	**48,000**	**3,000**	**3,025**	**3,051**	**3,077**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**6,063**	**22,300**	**5,700**	**(37,800)**	**7,502**	**7,790**	**8,086**	**8,392**
Fund Balance, Beginning of Year	137,372	143,435	143,435	149,135	111,335	118,837	126,627	134,713
Fund Balance, End of Year	143,435	165,735	149,135	111,335	118,837	126,627	134,713	143,105
Recommended Fund Balance	2,000	48,000	48,000	3,000	3,025	3,051	3,077	3,139
Revenues % Change from Prior Year		*19.36%*	*-62.18%*	***32.47%***	*2.96%*	*2.98%*	*2.98%*	*2.98%*
Expenses % Change from Prior Year		*-86.01%*	*-86.01%*	***2300.00%***	*-93.75%*	*0.83%*	*0.86%*	*0.85%*

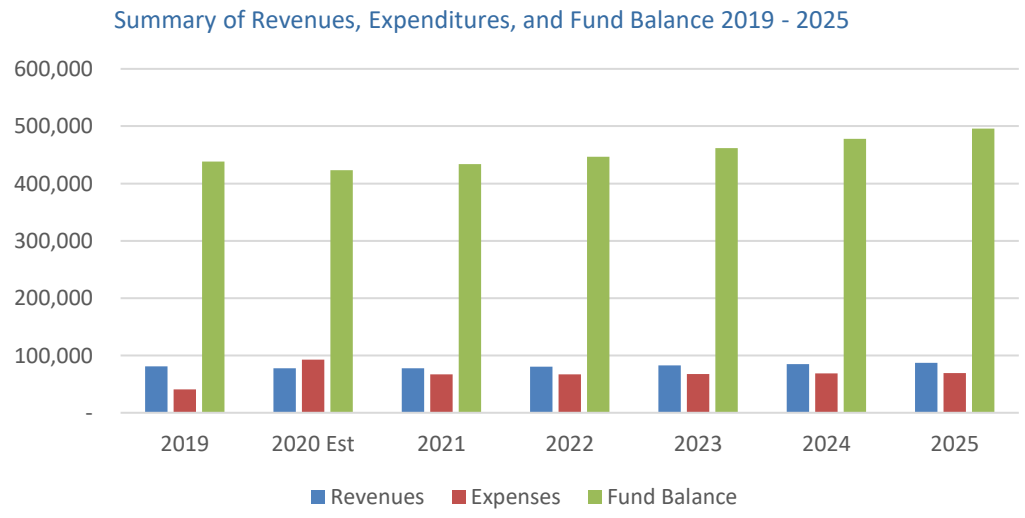
Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025



BUDGET BY FUND: FOREIGN FIRE TAX BOARD FUND — FUND TYPE: SPECIAL REVENUE FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
046 - Foreign Fire Tax Board Fund								
Revenues								
Other Taxes	76,446	75,000	75,000	75,000	77,625	79,915	82,273	84,700
Investment Income	4,799	3,200	2,500	2,500	2,525	2,576	2,628	2,681
Revenues Total	**81,245**	**78,200**	**77,500**	**77,500**	**80,150**	**82,491**	**84,901**	**87,381**
Expenditures								
Other Employee Costs	4,223	15,000	-	7,950	7,950	7,950	7,950	7,950
Contractual Services	4,972	10,500	8,500	11,750	11,750	12,044	12,345	12,654
Insurance	-	500	500	500	500	510	520	530
Commodities & Supplies	20,127	13,000	8,000	30,000	30,000	30,526	31,060	31,603
Building Improvements	-	5,000	5,000	6,000	6,000	6,000	6,000	6,000
Other Equipment	11,601	24,000	70,771	10,750	10,750	10,750	10,750	10,750
Expenditures Total	**40,923**	**68,000**	**92,771**	**66,950**	**66,950**	**67,780**	**68,625**	**69,487**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**40,322**	**10,200**	**(15,271)**	**10,550**	**13,200**	**14,711**	**16,276**	**17,894**
Fund Balance, Beginning of Year	398,022	438,344	438,344	423,073	433,623	446,823	461,534	477,810
Fund Balance, End of Year	438,344	448,544	423,073	433,623	446,823	461,534	477,810	495,704
Recommended Fund Balance								
From	*6,800*	*6,695*	*6,695*	*6,695*	*6,778*	*6,863*	*6,949*	*7,088*
To	*17,000*	*16,738*	*16,738*	*16,738*	*16,945*	*17,156*	*17,372*	*17,719*
Revenues % Change from Prior Year		*-3.75%*	*-4.61%*	*-0.90%*	*3.42%*	*2.92%*	*2.92%*	*2.92%*
Expenses % Change from Prior Year		*66.17%*	*126.70%*	*-1.54%*	*0.00%*	*1.24%*	*1.25%*	*1.26%*



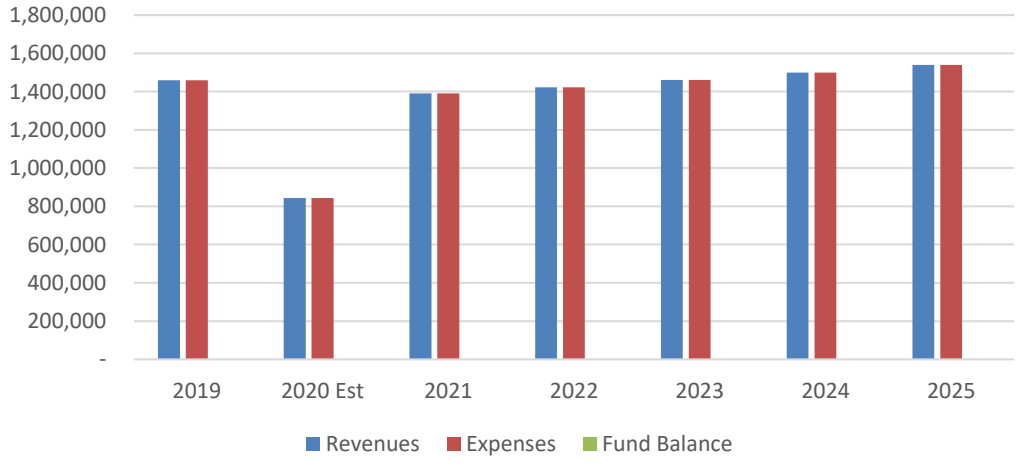
BUDGET BY FUND: BUSINESS DISTRICT FUND

FUND TYPE: SPECIAL REVENUE FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
048 - Business District Fund								
Revenues								
Other Taxes	998,357	1,033,595	639,000	**935,000**	967,725	992,236	1,017,431	1,043,328
Intergovernmental Revenue	449,141	514,000	200,000	**450,000**	450,000	463,500	477,405	491,727
Investment Income	11,049	6,500	5,000	**5,000**	5,000	5,100	5,202	5,306
Revenues Total	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**	**1,460,836**	**1,500,038**	**1,540,361**
Expenditures								
Interest Expense	1,458,547	1,554,095	844,000	**1,390,000**	1,422,725	1,460,836	1,500,038	1,540,361
Expenditures Total	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**	**1,460,836**	**1,500,038**	**1,540,361**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	-	-	-	-	-	-	-	-
Fund Balance, Beginning of Year	-	-	-	-	-	-	-	-
Fund Balance, End of Year	-	-	-	-	-	-	-	-
Recommended Fund Balance	-	-	-	-	-	-	-	-
Revenues % Change from Prior Year		*6.55%*	*-42.13%*	***-10.56%***	*2.35%*	*2.68%*	*2.68%*	*2.69%*
Expenses % Change from Prior Year		*6.55%*	*-42.13%*	***-10.56%***	*2.35%*	*2.68%*	*2.68%*	*2.69%*

Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025



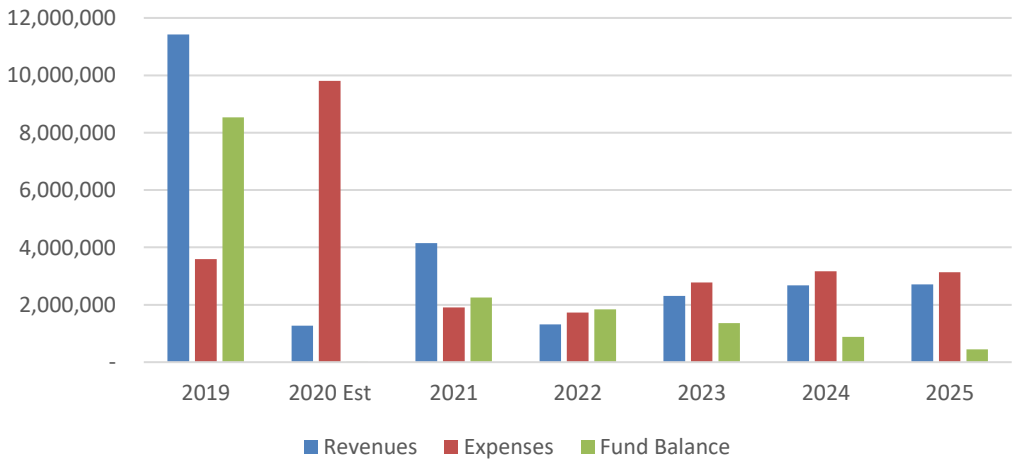
BUDGET BY FUND: PROSPECT AND MAIN TIF

FUND TYPE: SPECIAL REVENUE FUND

Revenues, Expenditures, and Projected Fund Balances

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
049 - Prospect and Main TIF District								
Revenues								
Property Taxes	425,541	738,000	969,000	1,348,000	1,315,322	2,299,855	2,677,205	2,703,977
Investment Income	27,744	15,500	5,000	5,000	5,050	5,151	5,254	5,359
Other Revenue	32,229	-	-	-	-	-	-	-
Other Financing Sources	10,935,656	-	300,000	2,800,000	-	-	-	-
Revenues Total	**11,421,170**	**753,500**	**1,274,000**	**4,153,000**	**1,320,372**	**2,305,006**	**2,682,459**	**2,709,336**
Expenditures								
Other Employee Costs	600	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Contractual Services	351,176	233,636	58,581	80,000	55,000	56,375	57,784	59,230
Commodities & Supplies	-	1,500	-	1,500	1,500	1,526	1,553	1,580
Other Expenditures	1,554,996	2,845,000	2,481,442	704,000	525,000	1,348,917	1,696,346	1,728,651
Land Improvements	395,404	314,096	230,000	-	-	-	-	-
Building Improvements	852,918	6,688,082	6,231,651	-	-	-	-	-
Infrastructure	-	500,990	11,000	100,000	100,000	100,000	100,000	-
Bond Principal	-	-	-	320,000	360,000	605,000	670,000	740,000
Interest Expense	432,737	786,447	786,447	698,088	683,488	667,038	638,488	606,838
Bank & Fiscal Fees	225	1,000	1,225	1,250	1,250	1,250	1,250	1,250
Expenditures Total	**3,588,056**	**11,372,251**	**9,801,846**	**1,906,338**	**1,727,738**	**2,781,606**	**3,166,921**	**3,139,049**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**7,833,114**	**(10,618,751)**	**(8,527,846)**	**2,246,662**	**(407,366)**	**(476,600)**	**(484,462)**	**(429,713)**
Fund Balance, Beginning of Year	698,330	8,531,444	8,531,444	3,598	2,250,260	1,842,894	1,366,294	881,832
Fund Balance, End of Year	8,531,444	(2,087,307)	3,598	2,250,260	1,842,894	1,366,294	881,832	452,119
Recommended Fund Balance								
From	*178,268*	*254,152*	*254,152*	***23,700***	*48,300*	*130,832*	*165,718*	*179,096*
To	*445,671*	*635,381*	*635,381*	***59,250***	*120,750*	*327,080*	*414,296*	*447,740*
Revenues % Change from Prior Year		*-93.40%*	*-88.85%*	***451.16%***	*-68.21%*	*74.57%*	*16.38%*	*1.00%*
Expenses % Change from Prior Year		*216.95%*	*173.18%*	***-83.24%***	*-9.37%*	*61.00%*	*13.85%*	*-0.88%*

Summary of Revenues, Expenditures, and Fund Balance 2019 - 2025



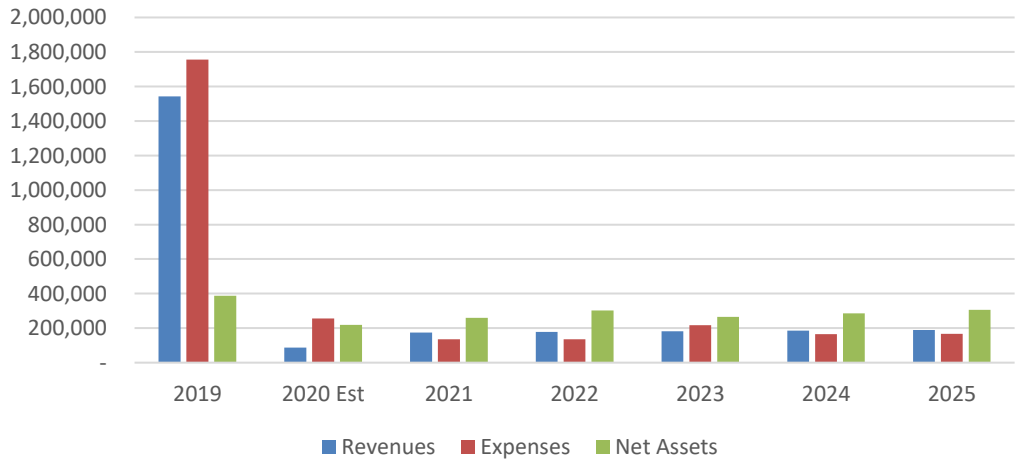
BUDGET BY FUND: VILLAGE PARKING SYSTEM FUND

FUND TYPE: ENTERPRISE FUND

Revenues, Expenditures, and Projected Net Assets

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
051 - Village Parking System Fund								
Revenues								
Charges For Services	165,714	191,100	85,500	**168,600**	172,815	176,273	179,799	183,395
Investment Income	4,691	3,500	1,650	**3,753**	3,000	3,060	3,121	3,183
Other Revenue	2,965	3,000	750	**2,372**	2,000	2,040	2,081	2,123
Other Financing Sources	1,370,265	-	-	**-**	-	-	-	-
Revenues Total	**1,543,635**	**197,600**	**87,900**	**174,725**	**177,815**	**181,373**	**185,001**	**188,701**
Expenditures								
Personal Services, Salaries & Wages	17,080	18,933	18,933	**18,568**	18,937	19,505	20,091	20,694
Employee Benefits	8,341	7,713	7,713	**7,510**	7,635	7,865	8,101	8,348
Contractual Services	94,640	199,912	178,674	**57,759**	58,118	59,571	61,061	62,587
Insurance	285	326	326	**326**	331	338	345	352
Commodities & Supplies	6,389	574	547	**574**	583	593	603	614
Building Improvements	-	-	-	**-**	-	55,000	-	-
Infrastructure	27,058	50,000	50,000	**50,000**	50,000	75,000	75,000	75,000
Interfund Transfers	1,602,619	-	-	**-**	-	-	-	-
Expenditures Total	**1,756,412**	**277,458**	**256,193**	**134,737**	**135,604**	**217,872**	**165,201**	**167,595**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(212,777)**	**(79,858)**	**(168,293)**	**39,988**	**42,211**	**(36,499)**	**19,800**	**21,106**
Unrestricted Net Assets, Beginning of Year	600,337	387,560	387,560	**219,267**	259,255	301,466	264,967	284,767
Unrestricted Net Assets, End of Year	387,560	307,702	219,267	**259,255**	301,466	264,967	284,767	305,873
Recommended Balance	*56,865*	*21,184*	*21,184*	***21,401***	*22,043*	*22,704*	*23,386*	*23,854*
Revenues % Change from Prior Year		*-87.20%*	*-94.31%*	***-11.58%***	*1.77%*	*2.00%*	*2.00%*	*2.00%*
Expenses % Change from Prior Year		*-84.20%*	*-85.41%*	***-51.44%***	*0.64%*	*60.67%*	*-24.18%*	*1.45%*

Summary of Revenues, Expenditures, and Net Assets 2019 - 2025

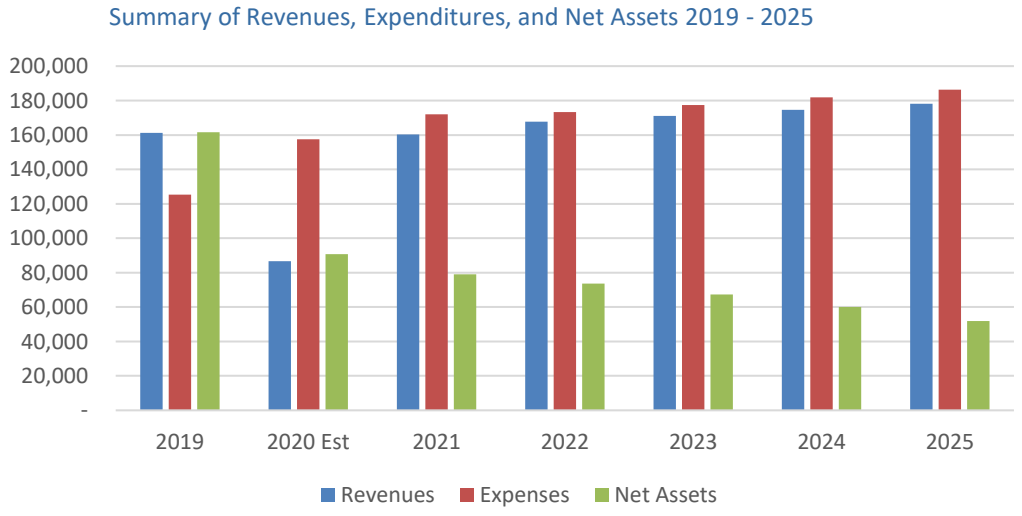


BUDGET BY FUND: PARKING SYSTEM REVENUE FUND

FUND TYPE: ENTERPRISE FUND

Revenues, Expenditures, and Projected Net Assets

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
052 - Parking System Revenue Fund								
Revenues								
Charges For Services	157,903	156,500	85,060	157,500	165,000	168,300	171,666	175,100
Investment Income	1,982	1,650	1,200	1,585	1,600	1,632	1,665	1,698
Other Revenue	1,395	2,200	450	1,116	1,200	1,224	1,249	1,274
Revenues Total	**161,280**	**160,350**	**86,710**	**160,201**	**167,800**	**171,156**	**174,580**	**178,072**
Expenditures								
Personal Services, Salaries & Wages	17,181	18,838	18,838	18,535	18,904	19,471	20,056	20,658
Employee Benefits	8,555	7,667	7,667	7,459	7,583	7,812	8,047	8,293
Contractual Services	88,360	114,461	111,119	124,575	125,073	128,201	131,406	134,693
Utilities	3,264	9,998	9,998	9,998	10,152	10,254	10,357	10,461
Insurance	292	335	335	335	340	347	354	361
Commodities & Supplies	7,651	11,011	9,596	11,011	11,175	11,370	11,569	11,772
Expenditures Total	**125,303**	**162,310**	**157,553**	**171,913**	**173,227**	**177,455**	**181,789**	**186,238**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**35,977**	**(1,960)**	**(70,843)**	**(11,712)**	**(5,427)**	**(6,299)**	**(7,209)**	**(8,166)**
Unrestricted Net Assets, Beginning of Year	125,619	161,596	161,596	90,753	79,041	73,614	67,315	60,106
Unrestricted Net Assets, End of Year	161,596	159,636	90,753	79,041	73,614	67,315	60,106	51,940
Recommended Balance	*40,578*	*42,978*	*42,978*	***43,307***	*44,606*	*45,944*	*47,323*	*48,269*
Revenues % Change from Prior Year		*-0.58%*	*-46.24%*	***84.75%***	*4.74%*	*2.00%*	*2.00%*	*2.00%*
Expenses % Change from Prior Year		*29.53%*	*25.74%*	***9.11%***	*0.76%*	*2.44%*	*2.44%*	*2.45%*



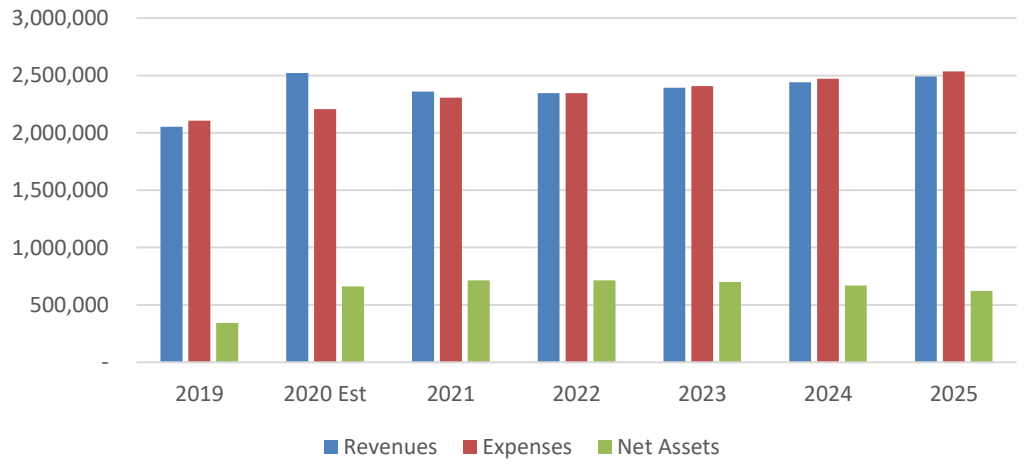
BUDGET BY FUND: VEHICLE MAINTENANCE FUND

FUND TYPE: INTERNAL SERVICE FUND

Revenues, Expenditures, and Projected Net Assets

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
060 - Vehicle Maintenance Fund								
Revenues								
Charges For Services	2,046,358	2,520,488	2,520,488	2,357,844	2,344,438	2,391,326	2,439,154	2,487,936
Investment Income	4,996	6,000	1,250	1,315	1,315	1,341	1,368	1,395
Other Revenue	-	-	500	-	-	-	-	-
Other Financing Sources	498	-	500	-	-	-	-	-
Revenues Total	**2,051,852**	**2,526,488**	**2,522,738**	**2,359,159**	**2,345,753**	**2,392,667**	**2,440,522**	**2,489,331**
Expenditures								
Personal Services, Salaries & Wages	1,019,883	1,122,417	1,020,350	1,119,708	1,141,898	1,176,158	1,211,444	1,247,787
Employee Benefits	386,369	433,251	411,024	428,207	435,390	448,528	462,083	476,067
Other Employee Costs	4,396	4,750	4,000	7,250	7,322	7,322	7,322	7,322
Contractual Services	101,856	113,954	126,172	125,177	127,054	130,231	133,488	136,825
Utilities	4,454	5,431	4,525	4,500	4,568	4,614	4,660	4,707
Insurance	11,706	13,405	13,405	11,202	11,426	11,655	11,888	12,126
Commodities & Supplies	576,171	629,183	622,594	606,261	615,051	625,813	636,765	647,909
Office Equipment	70	126	626	626	635	635	635	635
Other Equipment	788	4,019	2,384	2,384	2,409	2,409	2,409	2,409
Expenditures Total	**2,105,693**	**2,326,536**	**2,205,080**	**2,305,315**	**2,345,753**	**2,407,365**	**2,470,694**	**2,535,787**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(53,841)**	**199,952**	**317,658**	**53,844**	**-**	**(14,698)**	**(30,172)**	**(46,456)**
Unrestricted Net Assets, Beginning of Year	396,720	342,879	342,879	660,537	714,381	714,381	699,683	669,511
Unrestricted Net Assets, End of Year	342,879	542,831	660,537	714,381	714,381	699,683	669,511	623,055
Recommended Balance								
From	*232,654*	*230,532*	*230,532*	*234,575*	*240,737*	*247,069*	*253,579*	*258,650*
To	*581,634*	*576,329*	*576,329*	*586,438*	*601,841*	*617,674*	*633,947*	*646,626*
Revenues % Change from Prior Year		*23.13%*	*22.95%*	*-6.62%*	*-0.57%*	*2.00%*	*2.00%*	*2.00%*
Expenses % Change from Prior Year		*10.49%*	*4.72%*	*-0.91%*	*1.75%*	*2.63%*	*2.63%*	*2.63%*

Summary of Revenues, Expenditures, and Net Assets 2019 - 2025

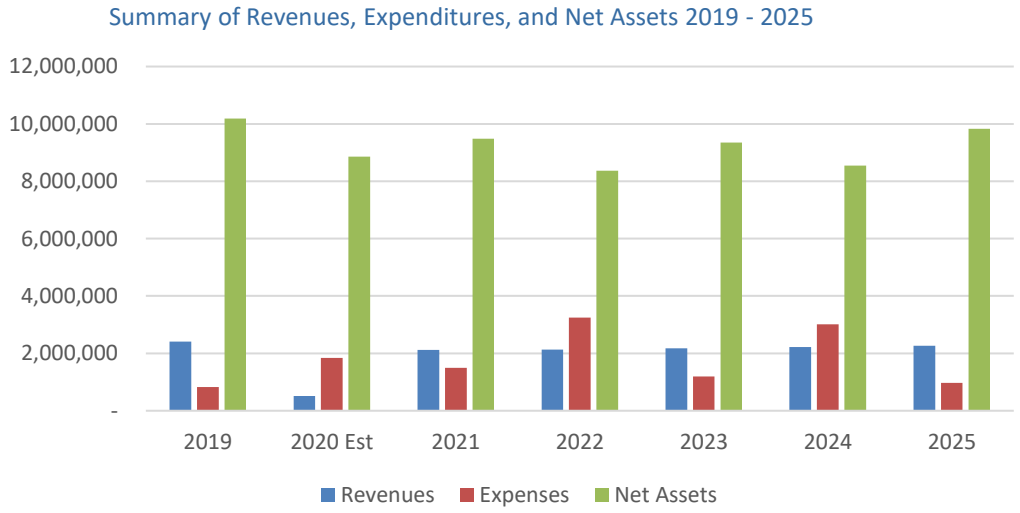


BUDGET BY FUND: VEHICLE REPLACEMENT FUND

FUND TYPE: INTERNAL SERVICE FUND

Revenues, Expenditures, and Projected Net Assets

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
061 - Vehicle Replacement Fund								
Revenues								
Charges For Services	2,132,100	1,779,560	444,890	**2,034,860**	2,034,860	2,075,559	2,117,071	2,159,413
Fines & Forfeits	12,971	19,000	-	**-**	-	-	-	-
Investment Income	189,080	144,000	70,000	**85,000**	95,000	96,900	98,838	100,815
Reimbursements	198,281	-	-	**-**	-	-	-	-
Other Financing Sources	(120,310)	-	-	**-**	-	-	-	-
Revenues Total	**2,412,122**	**1,942,560**	**514,890**	**2,119,860**	**2,129,860**	**2,172,459**	**2,215,909**	**2,260,228**
Expenditures								
Other Expenditures	854,467	-	-	**-**	-	-	-	-
Motor Equipment	(26,458)	1,554,390	1,844,000	**1,492,000**	3,242,000	1,198,000	3,014,000	974,000
Expenditures Total	**828,009**	**1,554,390**	**1,844,000**	**1,492,000**	**3,242,000**	**1,198,000**	**3,014,000**	**974,000**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**1,584,113**	**388,170**	**(1,329,110)**	**627,860**	**(1,112,140)**	**974,459**	**(798,091)**	**1,286,228**
Unrestricted Net Assets, Beginning of Year	8,599,289	10,183,402	10,183,402	**8,854,292**	9,482,152	8,370,012	9,344,471	8,546,380
Unrestricted Net Assets, End of Year	10,183,402	10,571,572	8,854,292	**9,482,152**	8,370,012	9,344,471	8,546,380	9,832,608
Recommended Balance	*10,183,402*	*10,571,572*	*8,854,292*	***9,482,152***	*8,370,012*	*9,344,471*	*8,546,380*	*9,832,608*
Revenues % Change from Prior Year		*-19.47%*	*-78.65%*	***9.13%***	*0.47%*	*2.00%*	*2.00%*	*2.00%*
Expenses % Change from Prior Year		*87.73%*	*122.70%*	***-4.01%***	*117.29%*	*-63.05%*	*151.59%*	*-67.68%*

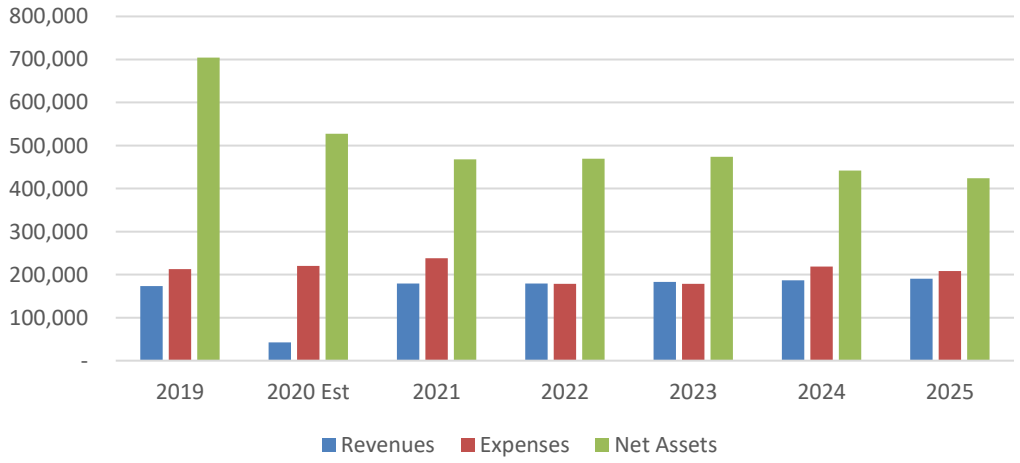


BUDGET BY FUND: COMPUTER REPLACEMENT FUND FUND TYPE: INTERNAL SERVICE FUND

Revenues, Expenditures, and Projected Net Assets

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
062 - Computer Replacement Fund								
Revenues								
Charges For Services	162,897	159,979	39,994	**178,400**	178,400	181,968	185,607	189,320
Investment Income	10,084	-	2,500	**1,000**	1,010	1,030	1,051	1,072
Revenues Total	**172,981**	**159,979**	**42,494**	**179,400**	**179,410**	**182,998**	**186,658**	**190,392**
Expenditures								
Other Expenditures	13,709	-	-	**-**	-	-	-	-
Building Improvements	-	250,000	-	**-**	-	-	-	-
Office Equipment	199,098	219,978	220,000	**238,400**	178,400	178,400	218,400	208,400
Expenditures Total	**212,807**	**469,978**	**220,000**	**238,400**	**178,400**	**178,400**	**218,400**	**208,400**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(39,826)**	**(309,999)**	**(177,506)**	**(59,000)**	**1,010**	**4,598**	**(31,742)**	**(18,008)**
Unrestricted Net Assets, Beginning of Year	744,465	704,639	704,639	**527,133**	468,133	469,143	473,741	441,999
Unrestricted Net Assets, End of Year	704,639	394,640	527,133	**468,133**	469,143	473,741	441,999	423,991
Recommended Balance	*704,639*	*394,640*	*527,133*	***468,133***	*469,143*	*473,741*	*441,999*	*423,991*
Revenues % Change from Prior Year		*-7.52%*	*-75.43%*	***12.14%***	*0.01%*	*2.00%*	*2.00%*	*2.00%*
Expenses % Change from Prior Year		*120.85%*	*3.38%*	***-49.27%***	*-25.17%*	*0.00%*	*22.42%*	*-4.58%*

Summary of Revenues, Expenditures, and Net Assets 2019 - 2025



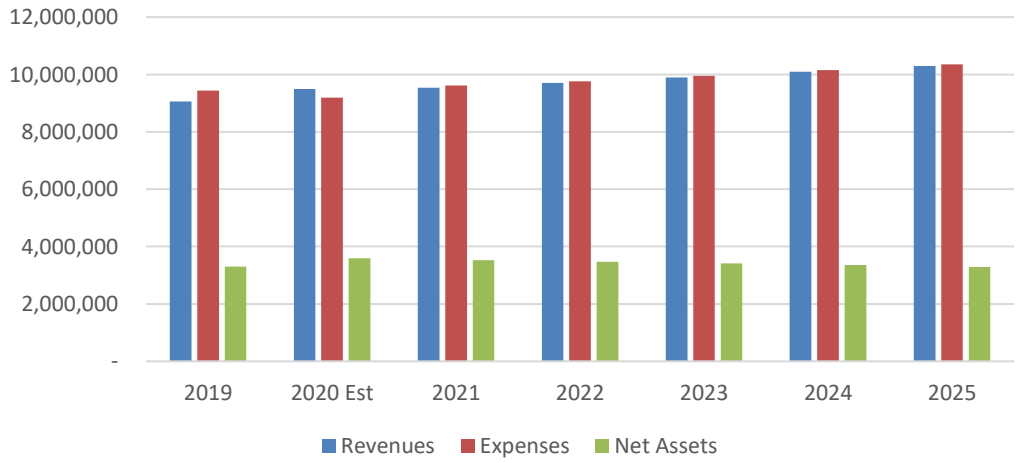
BUDGET BY FUND: RISK MANAGEMENT FUND

FUND TYPE: INTERNAL SERVICE FUND

Revenues, Expenditures, and Projected Net Assets

	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
063 - Risk Management Fund								
Revenues								
Charges For Services	7,280,300	7,738,478	7,770,379	7,755,619	7,926,756	8,085,291	8,246,996	8,411,936
Investment Income	(2,814)	16,000	700	3,000	2,000	2,040	2,081	2,123
Reimbursements	90,801	52,000	-	30,000	-	-	-	-
Other Revenue	1,685,810	1,656,000	1,719,200	1,754,000	1,773,000	1,808,460	1,844,629	1,881,521
Revenues Total	**9,054,097**	**9,462,478**	**9,490,279**	**9,542,619**	**9,701,756**	**9,895,791**	**10,093,706**	**10,295,580**
Expenditures								
Contractual Services	4,800	40,000	35,000	40,000	40,150	41,154	42,183	43,238
Insurance	9,423,599	9,542,800	9,150,760	9,524,300	9,667,000	9,860,340	10,057,547	10,258,697
Commodities & Supplies	4,914	22,500	6,500	50,000	50,000	50,875	51,765	52,671
Other Equipment	52	-	-	-	-	-	-	-
Expenditures Total	**9,433,365**	**9,605,300**	**9,192,260**	**9,614,300**	**9,757,150**	**9,952,369**	**10,151,495**	**10,354,606**
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	**(379,268)**	**(142,822)**	**298,019**	**(71,681)**	**(55,394)**	**(56,578)**	**(57,789)**	**(59,026)**
Unrestricted Net Assets, Beginning of Year	3,678,133	3,298,865	3,298,865	3,596,884	3,525,203	3,469,809	3,413,231	3,355,442
Unrestricted Net Assets, End of Year	3,298,865	3,156,043	3,596,884	3,525,203	3,469,809	3,413,231	3,355,442	3,296,416
Recommended Balance	*1,305,500*	*1,305,500*	*1,305,500*	*1,288,795*	*1,288,795*	*1,288,795*	*1,288,795*	*1,288,795*
Revenues % Change from Prior Year		*4.51%*	*4.82%*	*0.85%*	*1.67%*	*2.00%*	*2.00%*	*2.00%*
Expenses % Change from Prior Year		*1.82%*	*-2.56%*	*0.09%*	*1.49%*	*2.00%*	*2.00%*	*2.00%*

Summary of Revenues, Expenditures, and Net Assets 2019 - 2025



DEPARTMENTAL SUMMARIES

Overview

Summary information is provided for all departments in this section. Information presented includes the following:

Statement of Activities
Provides a brief overview of the function of the department.

Division Organization
An organization chart illustrates the reporting structure for the department/division.

Budgeted Positions and Amounts
Summarizes authorized positions, full time equivalents and budgeted personal services. Personal services includes Salaries and Wages and Employee Benefits.

2020 Key Accomplishments
The Departments contributions to fulfilling the strategic plan for the Village.

Workload Measures
Provides information on the units of work (e.g. number of permit applications, number of vehicle stickers sold, or the number of arrests made) for the Department.

2021 Goals
A brief listing of the Department's plans to fulfill the strategic plan the upcoming budget year.

Expenditures by Division and Account Classification
Summarizes the 2018 and 2019 actual, 2020 amended budget, 2020 estimated amount, 2021 budget, and 2022 forecasted amount for the expenditures of the divisions within the department by account classification.

Significant Budget Changes
Salary and Benefits

- Public Representation eliminated one part-time position.
- Finance Department eliminated one full-time position.
- Community Development eliminated one full-time position and added one part-time position.
- Public Works eliminated one part-time position and one seasonal position.

Insurance costs have been allocated to the departments

- General Liability Insurance costs have been allocated to the departments based on a weighted percentage of Full-Time Equivalents, Budget, Departmental Assets were calculated for each department/division and the cost was allocated to the Village Manager's Office, Finance, Community Development, Human Services, Police, Fire and Public Works Departments.
- Workers' Compensation Insurance costs have been allocated to the department based on a weighted percentage of Full-time Equivalents, Salaries and Wages Budget, and claims experience factor for the department. The costs were allocated to the Village Manager's Office, Finance, Community Development, Human Services, Police, Fire and Public Works Departments/Divisions.

DEPARTMENTAL SUMMARY

PUBLIC REPRESENTATION

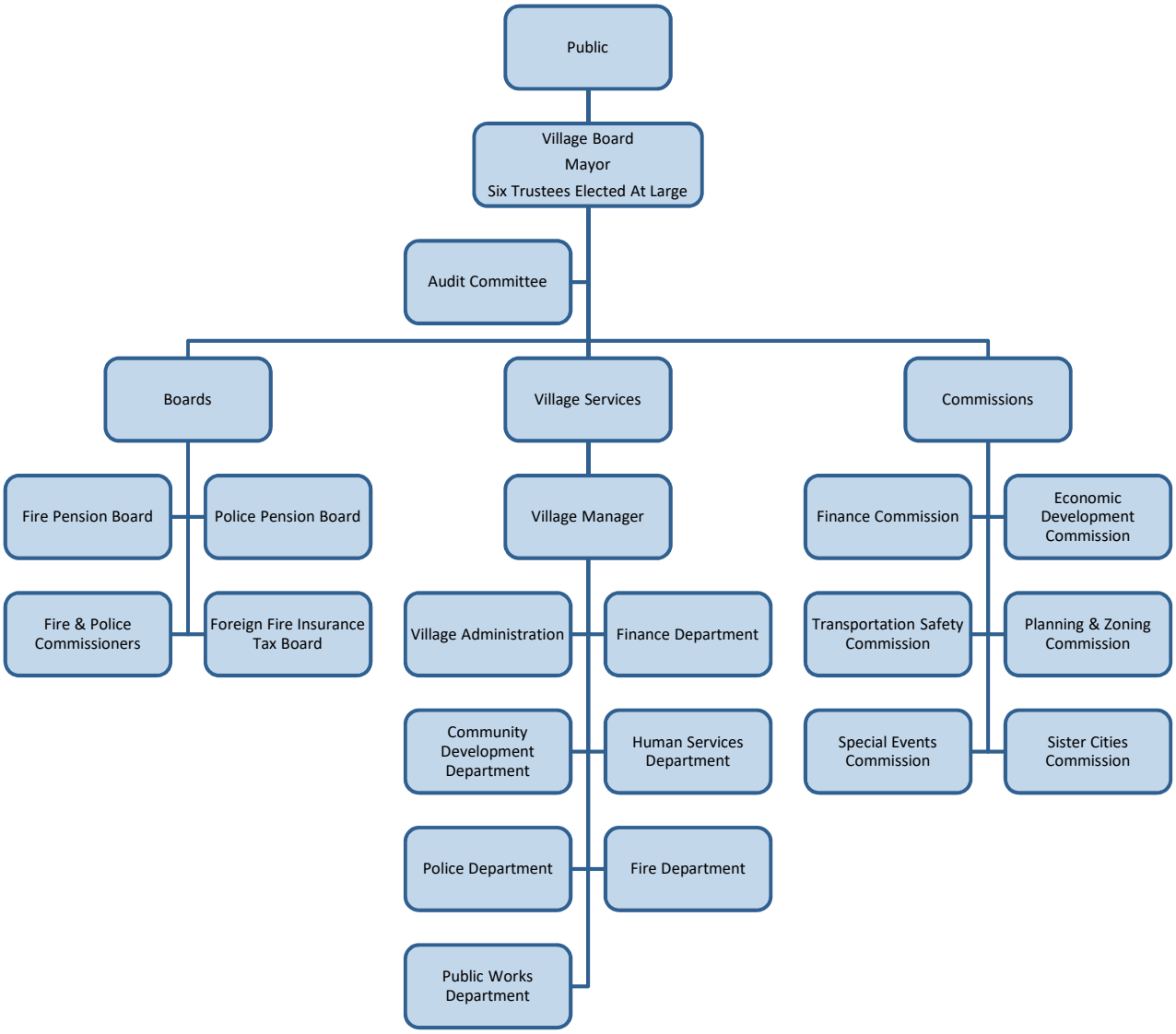
Classification: General Government, Culture and Recreation

Statement of Activities

The Mayor and Board of Trustees develop policies and enact ordinances and resolutions to ensure the health, safety, and welfare of Mount Prospect residents. It is the responsibility of the Village Board to adopt an annual budget outlining the services to be offered to Village residents during the coming year and to establish the revenue sources to be used to finance the proposed services. Additionally, the Village Board establishes the tax levy, acts on all code amendments and directs policy on issues that may arise from time to time.

Lastly, a provision has again been included in the 2021 budget for modest financial support for those activities that benefit the entire community. It should be noted that the Village's participation in these activities includes not only financial support but also assistance from employees and the use of Village equipment where appropriate.

Division Organization



Click on the Public Representation Heading to see Expenditure Detail

DEPARTMENTAL SUMMARY

PUBLIC REPRESENTATION

Classification: General Government, Culture and Recreation

Budgeted Positions

	2019 Positions		2020 Positions		2021 Positions		Budgeted Positions		
	Auth	**FTEs**	**Auth**	**FTEs**	**Auth**	**FTEs**	**2019**	**2020**	**2021**
Public Representation									
Part-Time									
Mayor	1.00	0.10	1.00	0.10	1.00	0.10	8,500	8,500	8,500
Trustee	6.00	0.60	6.00	0.60	6.00	0.60	16,506	16,506	16,506
Blood Donor Chairperson	1.00	0.10	1.00	0.10	-	-	1,844	1,844	-
Part-Time Total	**8.00**	**0.80**	**8.00**	**0.80**	**7.00**	**0.70**	**26,850**	**26,850**	**25,006**
Employee Benefits	**-**	**-**	**-**	**-**	**-**	**-**	**2,059**	**2,059**	**1,917**
Public Representation Total	**8.00**	**0.80**	**8.00**	**0.80**	**7.00**	**0.70**	**28,909**	**28,909**	**26,923**

DEPARTMENTAL SUMMARY

PUBLIC REPRESENTATION

Classification: General Government, Culture and Recreation

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Public Representation							
Mayor & Board of Trustees							
Personal Services, Salaries & Wages	38,190	25,000	25,006	25,006	25,006	25,006	0.0%
Employee Benefits	8,370	2,008	1,917	1,917	1,917	1,917	0.0%
Other Employee Costs	2,964	6,088	7,000	3,000	7,000	7,000	0.0%
Contractual Services	106,771	76,293	120,428	116,775	123,428	123,428	2.5%
Utilities	787	237	458	-	-	-	-100.0%
Commodities & Supplies	2,627	3,696	5,200	4,700	5,200	5,200	0.0%
Mayor & Board of Trustees Total	**159,709**	**113,322**	**160,009**	**151,398**	**162,551**	**162,551**	**1.6%**
Community Groups & Misc.							
Contractual Services	190,801	191,001	192,400	96,000	192,400	192,400	0.0%
Other Expenditures	3,744	3,343	106,120	6,120	6,120	6,120	-94.2%
Community Groups & Misc. Total	**194,545**	**194,344**	**298,520**	**102,120**	**198,520**	**198,520**	**-33.5%**
Blood Donor Program							
Personal Services, Salaries & Wages	1,843	1,843	1,844	615	-	-	-100.0%
Employee Benefits	141	141	142	80	-	-	-100.0%
Commodities & Supplies	1,345	1,099	1,500	200	-	-	-100.0%
Blood Donor Program Total	**3,329**	**3,083**	**3,486**	**895**	**-**	**-**	**-100.0%**
4th of July and Civics Events							
Personal Services, Salaries & Wages	148,428	-	-	-	-	-	+++
Employee Benefits	44,077	-	-	-	-	-	+++
Contractual Services	52,704	81,501	104,319	-	71,887	73,205	-31.1%
Commodities & Supplies	32,737	17,515	42,891	2,374	42,766	42,470	-0.3%
4th of July and Civics Events Total	**277,946**	**99,016**	**147,210**	**2,374**	**114,653**	**115,675**	**-22.1%**
Holiday Decorations							
Personal Services, Salaries & Wages	8,375	-	-	-	-	-	+++
Employee Benefits	2,488	11	-	-	-	-	+++
Contractual Services	62,984	56,732	77,701	72,532	72,532	73,661	-6.7%
Commodities & Supplies	22,365	20,220	24,697	24,697	24,697	25,018	0.0%
Holiday Decorations Total	**96,212**	**76,963**	**102,398**	**97,229**	**97,229**	**98,679**	**-5.0%**
Centennial Commission							
Commodities & Supplies	35	-	-	-	-	-	+++
Centennial Commission Total	**35**	**-**	**-**	**-**	**-**	**-**	**+++**
Public Representation Total	**731,776**	**486,728**	**711,623**	**354,016**	**572,953**	**575,425**	**-19.5%**

DEPARTMENTAL SUMMARY

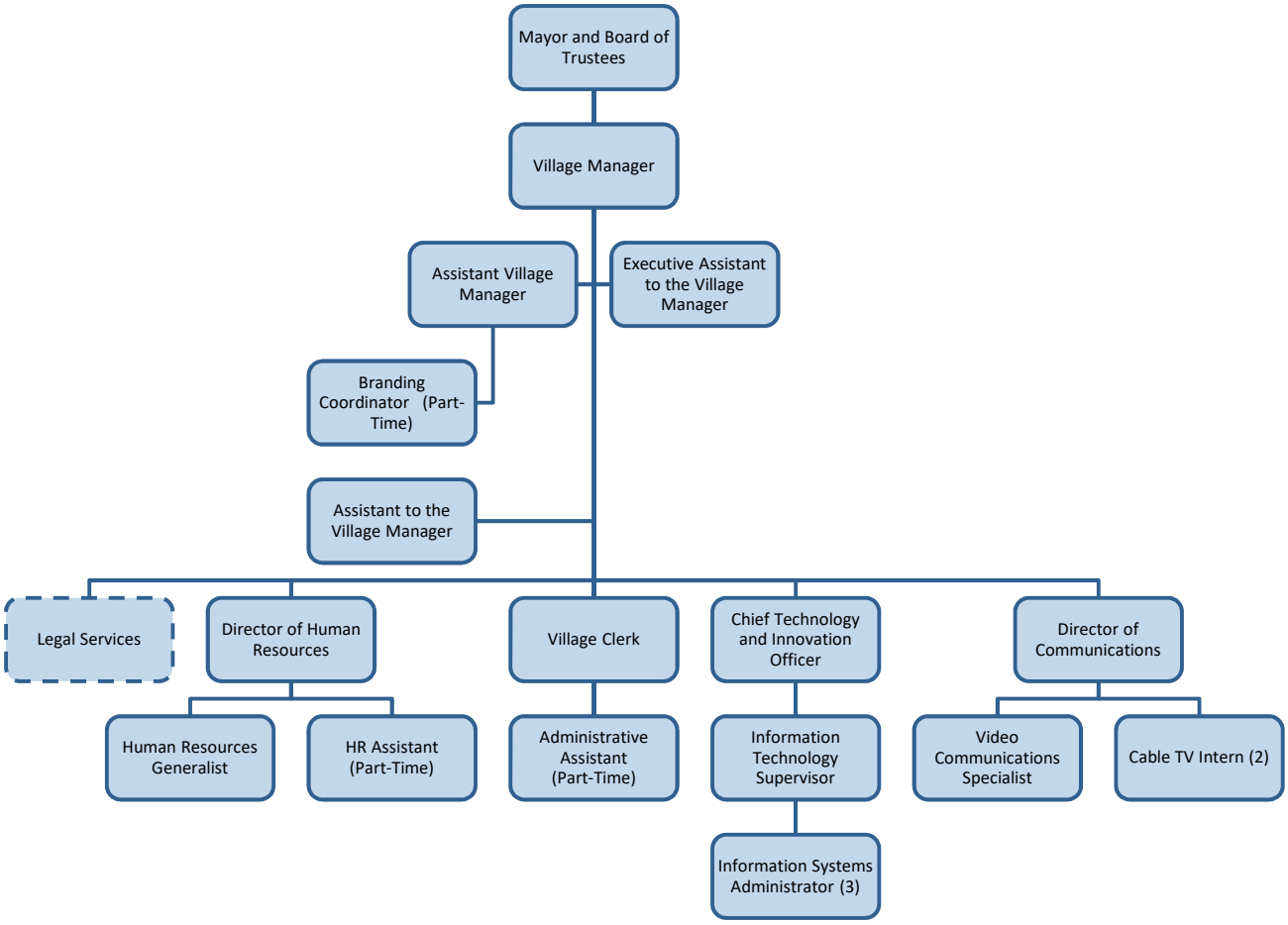
VILLAGE ADMINISTRATION

Classification: General Government

Statement of Activities

Village Administration includes the Village's Manager's Office, Legal Services, Village Clerk's Office, Human Resources, Information Technology and Communications. As a whole, these divisions are responsible for general day-to-day administration of Village operations. The Village Manager's Office develops policies and recommendations by working with the Mayor and Board of Trustees, coordinates the Village's Strategic Plan Implementation Guide, and reviews economic development initiatives. The Village Clerk's Office is responsible for freedom of information requests and maintains agenda and minutes for all Boards and Commissions. The Human Resources division activities include recruitment, training and retention of a high performing and diverse workforce. It is the responsibility of the Information Technology division to provide secure, efficient, and financially viable information technology solutions that fulfil the dynamic needs of the Village, enhancing staff's ability to deliver services. Activities include network administration, information systems management, software updates, and hardware upgrades. The Communications Division oversees the Village's website and social media, press releases, E-newsletters, crisis communication practices and production of certain Village events.

Division Organization



Click on the Village Administration Heading to see Expenditure Detail

DEPARTMENTAL SUMMARY

VILLAGE ADMINISTRATION

Classification: General Government

Budgeted Positions

	2019 Positions		2020 Positions		2021 Positions		Budgeted Positions		
	Auth	**FTEs**	**Auth**	**FTEs**	**Auth**	**FTEs**	**2019**	**2020**	**2021**
Village Administration									
Full-Time									
Village Manager	1.00	1.00	1.00	1.00	1.00	1.00	222,800	232,837	249,973
Assistant Village Manager	1.00	1.00	1.00	1.00	1.00	1.00	140,942	147,292	151,703
Executive Asst. to the Vlg. Mgr.	1.00	1.00	1.00	1.00	1.00	1.00	89,508	93,540	96,341
Administrative Analyst	1.00	1.00	-	-	-	-	63,053	-	-
Management Analyst	-	-	1.00	1.00	-	-	-	65,876	-
Assistant to the Village Manager	-	-	-	-	1.00	1.00	-	-	82,505
Village Clerk	1.00	1.00	1.00	1.00	1.00	1.00	75,446	83,310	85,805
Human Resources Coord.	1.00	1.00	1.00	1.00	-	-	90,664	104,536	-
Director of Human Resources	-	-	-	-	1.00	1.00	-	-	123,757
HR Generalist	1.00	1.00	1.00	1.00	1.00	1.00	69,593	72,134	73,508
Chief Tech. & Innovation Officer	1.00	1.00	1.00	1.00	1.00	1.00	140,167	146,482	150,869
IT Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	92,701	95,293	97,204
Info Systems Administrator	3.00	3.00	3.00	3.00	3.00	3.00	246,133	248,254	253,551
Director of Communications	1.00	1.00	1.00	1.00	1.00	1.00	86,257	90,143	91,236
Video Communications Specialist	1.00	1.00	1.00	1.00	1.00	1.00	56,098	58,132	59,326
Full-Time Total	**14.00**	**14.00**	**14.00**	**14.00**	**14.00**	**14.00**	**1,373,362**	**1,437,829**	**1,515,778**
Part-Time									
Adminstrative Assistant	1.00	0.50	1.00	0.50	1.00	0.50	16,068	20,183	19,188
Branding Coordinator	-	-	1.00	0.50	1.00	0.50	-	32,292	33,100
HR Assistant	1.00	0.50	1.00	0.50	1.00	0.50	26,676	26,910	26,650
Part-Time Total	**2.00**	**1.00**	**3.00**	**1.50**	**3.00**	**1.50**	**42,744**	**79,385**	**78,938**
Seasonal									
Intern	2.00	0.50	2.00	0.50	2.00	0.50	5,001	5,001	5,001
Seasonal Total	**2.00**	**0.50**	**2.00**	**0.50**	**2.00**	**0.50**	**5,001**	**5,001**	**5,001**
Employee Benefits	**-**	**-**	**-**	**-**	**-**	**-**	**693,393**	**747,609**	**654,006**
Other Compensation	**-**	**-**	**-**	**-**	**-**	**-**	**12,381**	**17,698**	**17,752**
Village Administration Total	**18.00**	**15.50**	**19.00**	**16.00**	**19.00**	**16.00**	**2,126,881**	**2,287,522**	**2,271,475**

DEPARTMENTAL SUMMARY

VILLAGE ADMINISTRATION

Classification: General Government

2020 Key Accomplishments

Goal 3: Infrastructure

- Opening of the new Fire Headquarters at 111 E. Rand Rd. and Police Headquarters at 911 E. Kensington Rd. Completed fiber installation between Village Hall and new Fire Headquarters / Station 13 and Police Headquarters and equipment installation at new HQs.

Goal 5: Business District

- In conjunction with Nicholas and Associates, recruited a grocery user for Maple Street Lofts Building A with 15,000 sq. ft. retail space. Residents have historically ranked the desire to locate a grocery store in the downtown district a top priority.
- Staff successfully worked with Chase to find a suitable site to relocate their downtown bank branch and drive-thru ATMs, allowing them to remain in downtown.

Goal 6: Governance

- Responded to COVID-19 pandemic: Successfully switched to providing services remotely, shared guidance with residents on how to prevent the spread, and helped businesses navigate reopening and available finance assistance.
- Ensured compliance with Families First Coronavirus Response Act (FFCRA) and managed through various COVID-19 related health and safety regulations for the workplace.
- Achieved 75% employee participation (Level C) in the IPBC's Wellness program, likely doubling the wellness rebate the Village will receive through the program.
- Subscribed to a new email filter and antivirus software to the Village's strengthen cyber security footprint.
- Completed the first full year of tracking performance metrics and reporting on the Village's Strategic Plan initiatives through the dashboard software (Envisio).

Workload Measures	2018 Actual	2019 Actual	2020 Estimated	2021 Projected
Village Clerk's Office				
FOIAs	623	735	735	650
Resolutions Prepared	45	48	45	50
Ordinances Drafted	66	66	60	60
Human Resources				
Workplace Culture Satisfaction Among Employees (self-reported)	82.56%	84.06%	85%	85.50%
Employee Turnover	6.44%	10.90%	8%	7.50%
New Hires (FT & PT)	18	38	26	24
Total Employee Separations	20	35	25	25
Retirement Only	11	20	12	12
Employee Wellness Biometric Screening Participants	155	169	180	185

DEPARTMENTAL SUMMARY

VILLAGE ADMINISTRATION

Classification: General Government

Workload Measures (continued)	2018 Actual	2019 Actual	2020 Estimated	2021 Projected
Information Technology				
Total Helpdesk Tickets		1,546	1,700	1,600
Communications				
Cable Casting				
Hours Played (Avg. per Month)	840	840	840	840
Internet Stream Views	5,378	8,006	2,300	2,500
Video-on-Demand Views	73,634	91,671	82,000	80,000
Social Media				
Total Facebook Posts	1,910	1,659	1,700	1,750
Total Facebook Fans	14,815	16,822	18,595	20,000
Twitter Tweets	1,235	1,097	1,100	1,150
Twitter Followers	6,900	7,812	8,500	9,500
Instagram Posts	n/a	37	52	55
Instagram Followers	n/a	741	1400	2,000
YouTube Videos Posted	55	64	48	60
YouTube Views	15,600	15,000	12,500	15,000

2021 Goals

Goal 1: Development

- Redevelop the now-vacant Public Safety Building site at 112 E. Northwest Highway.

Goal 5: Business District

- Continue to facilitate EAV growth within the Prospect and Main Tax Increment Financing District working with property owners and development community (e.g., Block 56, Prospect Place).

Goal 6: Governance

- Consolidate the Village's datacenter hardware and licensing, and replace production server storage equipment.
- Maintain 75% employee participation (Level C) in the IPBC's Wellness program.
- Develop the use of Everbridge to create a method to text residents about news, information, emergencies, and alerts. Create a sign-up and opt-in method for residents who want to be informed about specific issues.
- Complete labor negotiations for a successor collective bargaining agreement with Local 4119 (Fire) and Local 150 (Public Works).

DEPARTMENTAL SUMMARY

VILLAGE ADMINISTRATION

Classification: General Government

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Village Administration							
Village Manager's Office							
Personal Services, Salaries & Wages	482,113	527,592	574,337	601,292	616,222	628,494	7.3%
Employee Benefits	210,867	210,434	227,418	215,174	226,685	231,219	-0.3%
Other Employee Costs	16,650	20,146	28,086	20,766	28,086	28,416	0.0%
Contractual Services	17,843	69,109	72,529	49,066	68,895	67,875	-5.0%
Utilities	4,139	4,703	4,805	4,000	4,300	4,300	-10.5%
Insurance	17,018	20,050	22,961	22,961	19,800	20,196	-13.8%
Commodities & Supplies	6,905	5,913	7,579	7,060	7,579	7,640	0.0%
Other Expenditures	-	-	-	-	143,697	143,697	+++
Office Equipment	225	-	235	-	235	235	0.0%
Village Manager's Office Total	**755,760**	**857,947**	**937,950**	**920,319**	**1,115,499**	**1,132,072**	**18.9%**
Legal Services							
Contractual Services	556,076	577,452	634,500	607,250	634,500	634,500	0.0%
Legal Services Total	**556,076**	**577,452**	**634,500**	**607,250**	**634,500**	**634,500**	**0.0%**
Village Clerk's Office							
Personal Services, Salaries & Wages	85,579	98,246	104,093	104,093	105,593	107,693	1.4%
Employee Benefits	39,834	43,133	51,876	51,876	52,255	53,299	0.7%
Other Employee Costs	2,043	310	2,800	415	1,815	2,815	-35.2%
Contractual Services	18,508	12,560	32,622	17,372	24,935	25,104	-23.6%
Utilities	382	394	500	-	-	-	-100.0%
Commodities & Supplies	736	725	1,020	500	1,000	1,000	-2.0%
Village Clerk's Office Total	**147,082**	**155,368**	**192,911**	**174,256**	**185,598**	**189,911**	**-3.8%**
Human Resources							
Personal Services, Salaries & Wages	162,123	193,913	204,280	210,000	224,615	229,093	10.0%
Employee Benefits	224,279	227,116	204,895	207,478	235,374	226,847	14.9%
Other Employee Costs	37,693	38,108	65,200	49,900	61,860	62,060	-5.1%
Contractual Services	5,782	6,233	9,250	9,050	9,100	9,400	-1.6%
Commodities & Supplies	1,062	619	1,300	1,300	1,300	1,300	0.0%
Human Resources Total	**430,939**	**465,989**	**484,925**	**477,728**	**532,249**	**528,700**	**9.8%**

DEPARTMENTAL SUMMARY

VILLAGE ADMINISTRATION

Classification: General Government

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Information Technology							
Personal Services, Salaries & Wages	480,278	474,773	492,429	492,429	**504,624**	514,656	2.5%
Employee Benefits	252,589	162,315	184,569	201,594	**205,769**	209,884	11.5%
Other Employee Costs	9,500	6,162	9,200	1,765	**5,000**	9,000	-45.7%
Contractual Services	598,862	454,926	617,223	489,143	**531,915**	546,944	-13.8%
Utilities	4,922	4,380	5,765	40,600	**35,600**	35,600	517.5%
Commodities & Supplies	372	1,035	1,000	516	**500**	500	-50.0%
Office Equipment	15,247	14,597	16,000	16,000	**16,000**	16,000	0.0%
Information Technology Total	**1,361,770**	**1,118,188**	**1,326,186**	**1,242,047**	**1,299,408**	**1,332,584**	**-2.0%**
Communications							
Personal Services, Salaries & Wages	151,298	155,829	164,774	164,774	**166,415**	169,726	1.0%
Employee Benefits	80,415	72,853	78,851	78,851	**79,251**	80,835	0.5%
Other Employee Costs	735	985	8,100	2,235	**8,100**	8,150	0.0%
Contractual Services	216,481	246,692	261,283	339,283	**274,023**	279,951	4.9%
Utilities	1,916	1,982	2,598	920	**920**	920	-64.6%
Commodities & Supplies	3,575	3,376	7,300	10,590	**7,300**	7,300	0.0%
Other Equipment	13,856	5,887	25,000	21,500	**15,000**	15,240	-40.0%
Communications Total	**468,276**	**487,604**	**547,906**	**618,153**	**551,009**	**562,122**	**0.6%**
Village Administration Total	**3,719,903**	**3,662,548**	**4,124,378**	**4,039,753**	**4,318,263**	**4,379,889**	**4.7%**

DEPARTMENTAL SUMMARY

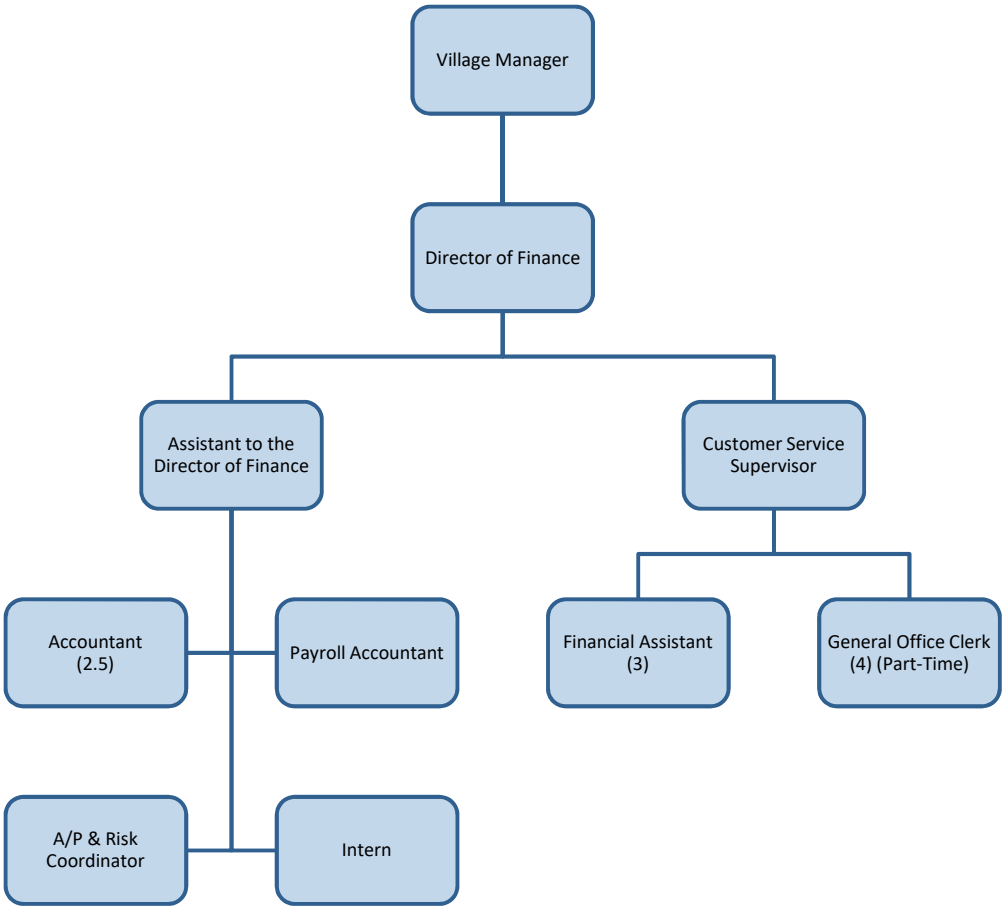
FINANCE DEPARTMENT

Classification: General Government, Business-Type

Statement of Activities

The Finance Department provides financial management for the Village and is responsible for leading the Village's annual budget and audit processes. Department activities include accounting and financial reporting, budget development, treasury management, debt management, and taxation. Services provided include payroll, accounts payable and accounts receivable, utility billing, cashiering, and front-line phone and in-person customer services. Additionally, Finance Department personnel administer the Village's risk management program.

Division Organization



Click on the Finance Heading to see Expenditure Detail

DEPARTMENTAL SUMMARY

FINANCE DEPARTMENT

Classification: General Government, Business-Type

Budgeted Positions

	2019 Positions		2020 Positions		2021 Positions		Budgeted Positions		
	Auth	**FTEs**	**Auth**	**FTEs**	**Auth**	**FTEs**	**2019**	**2020**	**2021**
Finance									
Full-Time									
Director of Finance	1.00	1.00	1.00	1.00	1.00	1.00	158,923	160,371	166,763
Deputy Director of Finance	1.00	1.00	1.00	1.00	-	-	112,191	128,340	-
Assistant to the Dir of Finance	-	-	-	-	1.00	1.00	-	-	100,450
Accounting Supervisor	1.00	1.00	1.00	1.00	-	-	85,696	88,093	-
AP & Risk Coordinator	-	-	1.00	1.00	1.00	1.00	-	66,241	67,897
Accountant	2.00	2.00	2.00	2.00	2.00	2.00	133,308	138,764	137,452
Payroll Accountant	1.00	1.00	1.00	1.00	1.00	1.00	56,650	58,235	61,500
Customer Service Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	75,119	78,503	84,407
Financial Assistant	4.00	4.00	3.00	3.00	3.00	3.00	218,349	165,805	170,816
Full-Time Total	**11.00**	**11.00**	**11.00**	**11.00**	**10.00**	**10.00**	**840,236**	**884,352**	**789,285**
Part-Time									
Accountant	-	-	1.00	0.50	1.00	0.50	-	24,758	39,381
General Office Clerk	4.00	2.00	4.00	2.00	4.00	2.00	113,429	116,360	114,236
Part-Time Total	**4.00**	**2.00**	**5.00**	**2.50**	**5.00**	**2.50**	**113,429**	**141,118**	**153,617**
Seasonal									
Intern	1.00	0.50	1.00	0.50	1.00	0.50	7,344	7,344	7,344
Seasonal Total	**1.00**	**0.50**	**1.00**	**0.50**	**1.00**	**0.50**	**7,344**	**7,344**	**7,344**
Employee Benefits	**-**	**-**	**-**	**-**	**-**	**-**	**335,742**	**387,929**	**322,231**
Other Compensation	**-**	**-**	**-**	**-**	**-**	**-**	**8,537**	**5,517**	**6,741**
Finance Total	**16.00**	**13.50**	**17.00**	**14.00**	**16.00**	**13.00**	**1,305,288**	**1,426,260**	**1,279,218**

DEPARTMENTAL SUMMARY

FINANCE DEPARTMENT

Classification: General Government, Business-Type

2020 Key Accomplishments

Goal 6: Governance

- Implemented a village-wide user friendly purchasing card program with an online portal for receipt collection, eliminating paper receipts.
- Provided excellent customer service to internal and external customers during the COVID 19 outbreak.
- Provided additional support to residents by extending payment due dates for various village fees.
- Implemented steps 1 through 3 of the COVID-19 contingency plan as specified in the budget document; identified $7 million in proposed expense reductions without affecting service or personnel levels.
- Successfully conducted an audit RFP and secured auditor by October 2020.
- Substantially refined the Quicket software structure with the developer; software to go live in 2020.
- Successfully selected a payment kiosk vendor and new online payment portal to be implemented in early 2021.
- Finance department executed a reorganization plan and captured efficiency by reducing management level head count by one.
- Refined the budget and CIP process by presenting items of most importance at a joint workshop with the Finance Commission and Village Board.
- Successfully outsourced the pension accounting to Lauterbach & Amen LLP.
- Coordinated the Illinois Department of Insurance audit for police and fire pension funds that occurs approximately once every ten years within the allotted time frame.
- Obtained the GFOA Certificate of Achievement for Excellence in Financial Reports and the GFOA Distinguished Budget Award.

Workload Measures

	2018 Actual	2019 Actual	2020 Estimated	2021 Projected
Vehicle Licenses Issued	39,214	38,344	33,532	33,532
Billings				
Water, Sewer, Single Family Refuse	152,689	152,701	152,608	152,608
Food & Beverage (self-reporting; not a billing)	1,841	1,831	1,637	1,637
Multi-Family Refuse	2,557	2,620	2,640	2,640
Citations	7,012	5,824	4,319	6,070
Total Billings	164,099	162,976	161,204	162,955
Real Estate Transfer Tax Transactions	1,473	1,434	1,355	1,355

DEPARTMENTAL SUMMARY

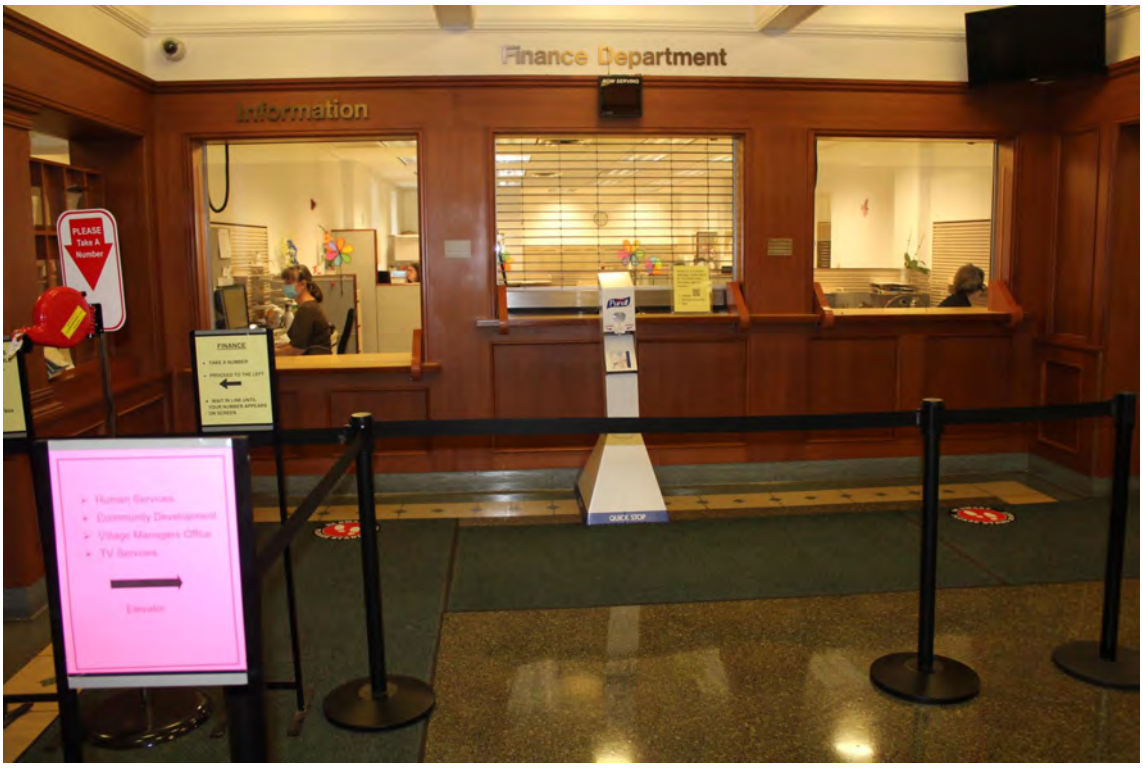
FINANCE DEPARTMENT

Classification: General Government, Business-Type

2021 Goals

Goal 6: Governance

- Implement payment kiosk and online payments.
- Issue bonds and reaffirm AA+ rating from Standard & Poor's Global Ratings.
- Work with new audit firm to have a clean transfer of knowledge from previous firm.
- Develop and implement PAFR (Popular Accounting Financial Report).
- Monitor COVID-19 financial impact.
- Modify short and long term planning within the village.
- Implement new budget book software.
- Develop new performance measures across all village departments to reflect strategic goal achievement.
- Optimize alternative revenue sources to keep property tax levies at a low rate.
- Cultivate a positive and diverse departmental culture.
- Obtain the GFOA Certificate of Achievement for Excellence in Financial Reports and the GFOA Distinguished Budget Award.



DEPARTMENTAL SUMMARY

FINANCE DEPARTMENT

Classification: General Government, Business-Type

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Finance							
Administration							
Personal Services, Salaries & Wages	193,982	187,759	204,279	204,279	**216,988**	221,328	6.2%
Employee Benefits	80,282	92,451	78,201	88,037	**80,815**	82,205	3.3%
Other Employee Costs	15,830	21,015	29,400	4,550	**29,900**	30,750	1.7%
Contractual Services	232,258	234,687	254,398	258,032	**283,090**	255,042	11.3%
Utilities	3,352	3,961	4,500	2,500	**2,500**	2,550	-44.4%
Insurance	33,304	35,701	40,595	40,595	**47,503**	48,753	17.0%
Commodities & Supplies	7,516	13,657	18,150	13,150	**18,150**	18,550	0.0%
Other Expenditures	1,285,031	1,295,487	-	95,000	**80,000**	81,000	+++
Administration Total	**1,851,555**	**1,884,718**	**629,523**	**706,143**	**758,946**	**740,178**	**20.6%**
Accounting							
Personal Services, Salaries & Wages	363,544	366,976	426,651	368,566	**365,009**	372,285	-14.4%
Employee Benefits	138,191	147,287	177,924	152,858	**116,106**	118,429	-34.7%
Other Employee Costs	-	3,283	2,220	1,000	**4,000**	2,250	80.2%
Contractual Services	1,519	1,300	3,225	1,000	**2,500**	1,825	-22.5%
Commodities & Supplies	11,411	5,527	11,812	4,000	**9,500**	9,675	-19.6%
Accounting Total	**514,665**	**524,373**	**621,832**	**527,424**	**497,115**	**504,464**	**-20.1%**
Customer Service							
Personal Services, Salaries & Wages	366,070	392,566	407,401	376,240	**374,990**	382,438	-8.0%
Employee Benefits	137,456	118,495	131,804	144,417	**125,310**	127,817	-4.9%
Other Employee Costs	115	1,617	2,695	2,695	**2,695**	2,745	0.0%
Contractual Services	195,178	201,178	223,133	222,783	**241,320**	248,526	8.2%
Commodities & Supplies	7,818	9,562	17,565	16,525	**17,575**	18,930	0.1%
Customer Service Total	**706,637**	**723,418**	**782,598**	**762,660**	**761,890**	**780,456**	**-2.6%**
Finance Total	**3,072,857**	**3,132,509**	**2,033,953**	**1,996,227**	**2,017,951**	**2,025,098**	**-0.8%**

DEPARTMENTAL SUMMARY

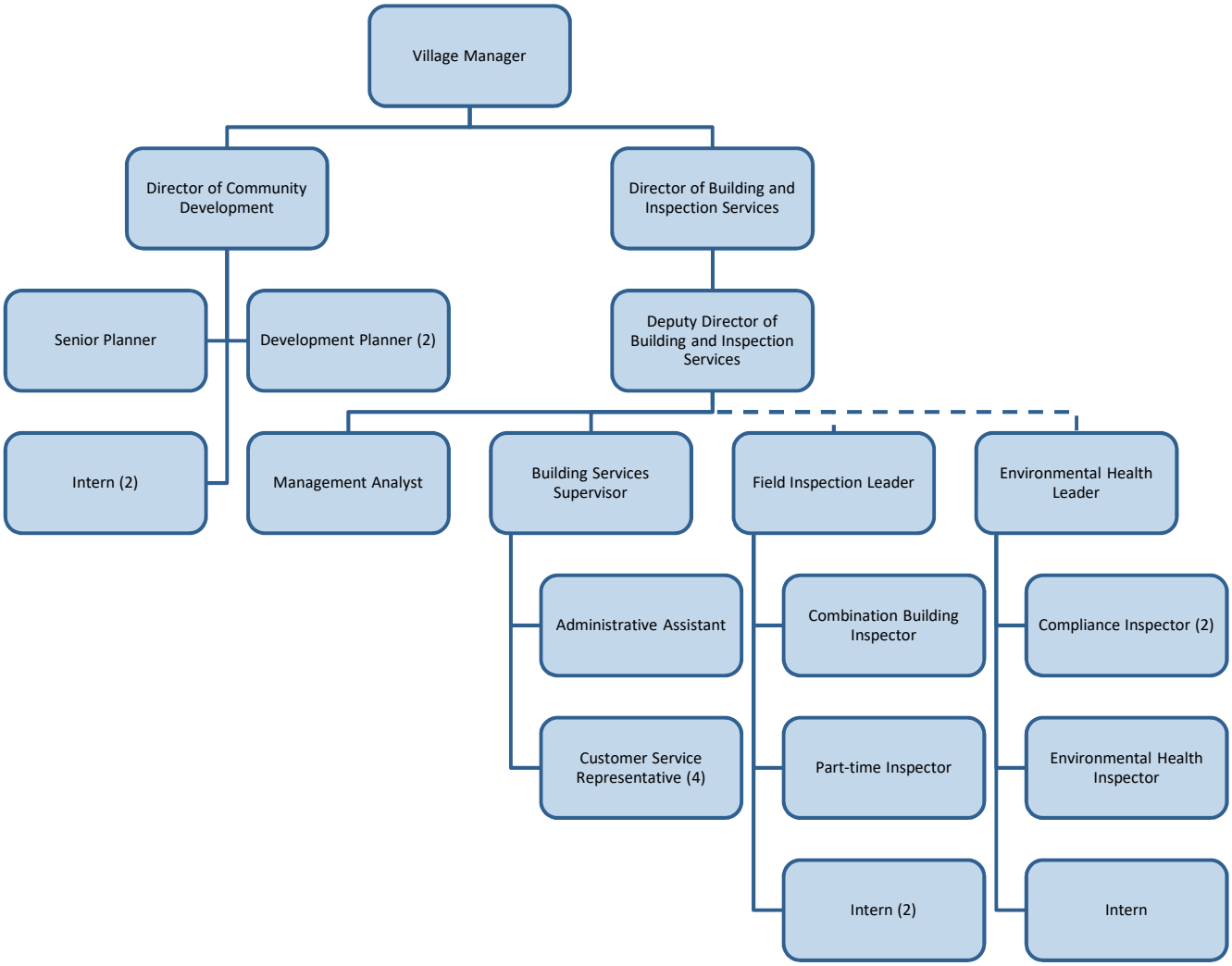
COMMUNITY DEVELOPMENT DEPARTMENT

Classification: General Govt, Public Safety, Health, Welfare

Statement of Activities

The Community Development Department is responsible for administering the Village's building, zoning and development codes to ensure orderly development, redevelopment, and property maintenance within Mount Prospect. The Department reviews plans, issues permits, and performs the necessary inspections to ensure adherence to proper construction and design codes. The Department is further responsible for health, housing, and property maintenance inspections to protect the health and well-being of Mount Prospect's residents, and administers the Community Development Block Grant (CDBG) funds allocated on an annual basis from the Department of Housing and Urban Development (HUD). In addition, this team is also responsible for Project Management on Special Village Projects such as Downtown teardowns, new Police Headquarters, and the new Fire Headquarters.

Division Organization



Click on the Community Development Heading to see Expenditure Detail

DEPARTMENTAL SUMMARY

COMMUNITY DEVELOPMENT DEPARTMENT

Classification: General Govt, Public Safety, Health, Welfare

Budgeted Positions

	2019 Positions		2020 Positions		2021 Positions		Budgeted Positions		
	Auth	**FTEs**	**Auth**	**FTEs**	**Auth**	**FTEs**	**2019**	**2020**	**2021**
Community Development									
Full-Time									
Director of Community Dev	1.00	1.00	1.00	1.00	1.00	1.00	156,168	163,204	168,092
Deputy Director of Community Dev	1.00	1.00	1.00	1.00	-	-	120,976	125,394	-
Senior Planner	-	-	-	-	1.00	1.00	-	-	97,376
Development Planner	1.00	1.00	1.00	1.00	2.00	2.00	69,204	71,140	148,898
Development Review Planner	1.00	1.00	1.00	1.00	-	-	82,401	85,409	-
Director of Bldg & Insp Services	1.00	1.00	1.00	1.00	1.00	1.00	132,134	138,086	142,222
DD of Bldg & Insp Services	1.00	1.00	1.00	1.00	1.00	1.00	116,070	120,308	122,720
Environmental Health Leader	1.00	1.00	1.00	1.00	1.00	1.00	104,031	106,626	108,870
Compliance Inspector	3.00	3.00	2.00	2.00	2.00	2.00	187,450	130,765	133,199
Environmental Health Inspector	1.00	1.00	1.00	1.00	1.00	1.00	72,100	74,117	74,942
Field Inspection Leader	1.00	1.00	1.00	1.00	1.00	1.00	109,232	113,220	115,602
Combination Building Inspector	1.00	1.00	1.00	1.00	1.00	1.00	97,336	100,889	102,862
Building Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	64,891	67,259	73,271
Management Analyst	-	-	2.00	2.00	1.00	1.00	-	113,831	65,315
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	48,589	49,948	50,578
Customer Service Representative	4.00	4.00	4.00	4.00	4.00	4.00	206,003	213,523	221,264
Full-Time Total	**19.00**	**19.00**	**20.00**	**20.00**	**19.00**	**19.00**	**1,566,585**	**1,673,719**	**1,625,211**
Part-Time									
Inspector	-	-	-	-	1.00	0.50	-	-	15,990
Neighborhood Planner	-	0.50	-	-	-	-	-	-	-
Mktg. & Bus Development	1.00	0.50	-	-	-	-	28,659	-	-
Part-Time Total	**1.00**	**1.00**	**-**	**-**	**1.00**	**0.50**	**28,659**	**-**	**15,990**
Seasonal									
Intern	5.00	1.25	5.00	1.25	5.00	1.25	25,190	33,300	33,300
Seasonal Total	**5.00**	**1.25**	**5.00**	**1.25**	**5.00**	**1.25**	**25,190**	**33,300**	**33,300**
Employee Benefits	**-**	**-**	**-**	**-**	**-**	**-**	**644,174**	**722,733**	**667,498**
Other Compensation	**-**	**-**	**-**	**-**	**-**	**-**	**10,693**	**12,928**	**10,040**
Community Development Total	**25.00**	**21.25**	**25.00**	**21.25**	**25.00**	**20.75**	**2,275,301**	**2,442,680**	**2,352,039**

DEPARTMENTAL SUMMARY

COMMUNITY DEVELOPMENT DEPARTMENT

Classification: General Govt, Public Safety, Health, Welfare

2020 Key Accomplishments

Goal 1: Development

- Continued exploring annexations of certain property along the Illinois Tollway Authority (I-90) and portions of Oakton Street.
- Continued the oversight of construction for the adaptive reuse of two existing buildings into the new Police and Fire Headquarters. This work allows for the future redevelopment of the existing Public Safety building at 112 E. Northwest Highway.
- Maintained Building & Inspection Services to two senior/assisted living developments currently under construction.
- Proposed several amendments to make it easier for residents to make updates to their existing homes and build pools as all public pools are closed due to COVID-19 while maintaining the character of the Village.

Goal 2: Business

- Continued to work with the Mount Prospect Chamber of Commerce, Mount Prospect Public Library, and the Mount Prospect Downtown Merchants Association on the Mount Prospect Entrepreneur's Initiative. Efforts included a quarterly Spotlight on Success film series, an E-newsletter specifically for entrepreneurs, and a Business Event Calendar.
- Promoted the benefits of joining the Chamber of Commerce as part of the Business Visitation Program, with the one-time Executive Director of the Chamber attending multiple visits.
- Provided information about joining the Chamber of Commerce to all new businesses in the Village as part of the business license process.
- Continued the business retention visits, focusing on businesses in recently annexed areas and the Village's largest employers.
- Supported several applications for Class 6B and 7C property tax incentives throughout the Village.
- Put together a COVID-19 grant program for small, local businesses to potentially receive monetary relief.
- Contacted more than 100 local businesses affected by government-mandates related to COVID-19.

Goal 3: Infrastructure

- Continued to work with Village departments, including the Village Engineers, to review the feasibility of a pedestrian crossing at the intersection of Busse Avenue and Route 83/Main Street to improve the safety for pedestrian crossings.
- Continued to work with the owner of Mount Prospect Pointe located at 801 E. Rand Road and the Illinois Department of Transportation (IDOT) on a traffic signal across from Walmart.

Goal 5: Commercial Business District

- Continued to allow local businesses to qualify for the Façade Reimbursement Program when remodeling interior spaces.
- Worked as flexibly as possible with the established government guidelines to allow outdoor dining at restaurants affected by COVID-19 government-mandates.
- Worked with other departments to create and provide support materials to businesses affected by COVID-19.
- Completed the "Edwin and Elsie (Meyn) Busse Park" located at the northeast corner of Emerson Street and Busse Avenue. The site for the park was identified in both the Mount Prospect Downtown Implementation Plan and Village Comprehensive Plan for public open space in the downtown.
- Reviewed and permitted the Maple Street Lofts project - a mixed-use transit-oriented development on a six-acre downtown site. The proposed Planned Unit Development includes 14,000 SF of retail/restaurant/entertainment uses, 257 luxury apartments and 56 single-family attached rowhomes. Completion of 'Building A' is expected in early 2021.

DEPARTMENTAL SUMMARY

COMMUNITY DEVELOPMENT DEPARTMENT

Classification: General Govt, Public Safety, Health, Welfare

- Reviewed and permitted a five-story, ninety-seven (97) unit apartment building in the former Central Plaza Shopping Center located at the northwest corner of Central Road and Main Street. Completion is expected by the end of 2020.
- Construction of a new restaurant, EGGJAM, is now underway at Twenty West. The project is located along Northwest Highway and consists of 73 apartments as well as the 5,000 square foot restaurant.
- Construction of the 12-unit Park Terrace rowhome project on a one acre parcel located at 15-19 N. Elmhurst Avenue was completed and all units have sold.
- Continued to actively market properties in the downtown district. Continued conversations with the owners of the Prospect Place shopping center and the vacant parcel south of Central Continental Bakery regarding the possible redevelopment of their property.
- Approved a redevelopment agreement to relocate Chase Bank to the northwest corner of Main Street and Northwest Highway, freeing the Chase Building at 111 E. Busse Avenue for redevelopment.
- Issued an RFP for 'Block 56', a comprehensive redevelopment of the downtown block bounded by Northwest Highway, Emerson Street, Busse Avenue, and Maple Street. We are currently working with a preferred developer and will look to seek zoning approvals in the coming months. The site includes the now-vacant Police-Fire building.

Goal 6: Governance

- Integrated the importation of Citizenserve virtual documents to Laserfiche for all future permit and code enforcement documents.
- Updated the webpages to provide current demographic and statistical information to prospective businesses and residents.
- Secured a contract with Chmura Economics & Analytics to utilize their demographic tool, JobsEQ, to provide demographic information to developers and businesses considering investing and/or locating in the village.
- Continued cross training staff on permit reviews, business license reviews and on the administration of the Community Development Block Grant (CDBG).
- During COVID-19, Building & Inspection Services integrated their online permit mpPortal that allowed the continuity of operation during the COVID-19 shut down. Staff continued after reopening and now all permits are able to be submitted online, payments made, and permits picked up all virtually to maintain safe operations year round. At one point during the COVID-19 shutdown, 100% of permit and license activity was all virtually performed via Citizenserve.
- Continued search for opportunities to improve aging housing stock, modernize housing, and improve Equalized Assessed Value (EAV). For more extensive code enforcement cases, the Circuit Court was utilized to improve rental housing and to advocate for residents.
- Planning & Economic Development revamped the zoning request submittal process during COVID-19 to make it easier for interested parties to apply for zoning requests without making contact with staff.

DEPARTMENTAL SUMMARY

COMMUNITY DEVELOPMENT DEPARTMENT

Classification: General Govt, Public Safety, Health, Welfare

Workload Measures

	2018 Actual	2019 Actual	2020 Estimated	2021 Projected
P&Z - Variations and/or Code Exceptions	7	7	7	6
P&Z - Conditional Uses	15	10	9	10
P&Z - Text Amendments	1	1	2	1
P&Z - Rezoning	5	3	3	3
Plats (Subdivision, Consolidations, Dedications, Etc.)	5	5	7	7
Minor Variations	-	2	3	1
Administrative Approval of Porches	5	5	-	-
Sign Variations	2	1	2	2
Sign Special Use	-	-	-	-
Total Planning Projects	40	34	33	30

	2018 Actual	2019 Actual	2020 Estimated	2021 Projected
Building Division				
Permits issued	2,562	2,502	2,500	2,400
Plan Reviews (In house)	465	575	600	600
Plan Reviews (3rd Party)	-	-	-	-
Building Code Inspections	9,320	9,100	9,000	9,000
Certificates of Occupancy Issued	95	89	45	50
Environmental Health Division				
Inspections				
Food Service	359	406	432	400
Multi-Family Building	1,025	1,015	1,000	1,000
Reinspections	-	-	-	-
Food Service	267	275	250	250
Multi-Family Building	615	575	525	500
Code enforcement activities	1,850	1,950	2,000	2,200

DEPARTMENTAL SUMMARY

COMMUNITY DEVELOPMENT DEPARTMENT

Classification: General Govt, Public Safety, Health, Welfare

2021 Goals

Goal 1: Development

- Implement plan recommendations for South Mount Prospect (the area bounded by Golf Road, Elmhurst Road, I-90 and the western boundary of the Village) to address land use, housing, human services, code enforcement, economic development, public transportation, recreation, and infrastructure and service improvements to this area, while also making recommendations for streetscape, signage, and key development opportunities.

Goal 2: Business

- Continue to work with property owners on redevelopment and/or filling up vacancies, including owners of Golf Plaza II, the Kohl's shopping center, Chase Bank building, and Randhurst Village.
- Look for potential users to backfill vacancies caused by COVID-19.
- Continue to work with business owners, property owners and commercial representatives to address vacancies and aesthetics throughout the community.
- Continue code enforcement and property maintenance efforts to support the revitalization of these properties without hindering redevelopment.
- Continue to contact local businesses affected by government mandates related to COVID-19 and look for ways to add value and assist in operational longevity.
- Continue to collaborate with the Mount Prospect Chamber of Commerce and the Mount Prospect Library to offer expanded business-focused programming, including a blog, podcasts, and additional mentoring through the Mount Prospect Entrepreneurial Initiative.
- Coordinate business visits with the Economic Development Commission to reach out to existing businesses and identify concerns.
- Continue to reach out to businesses affected by government mandates related to COVID-19 and look for ways to help.
- Proactively market available commercial and industrial sites with the updated online property listing.
- Support local and small business initiatives and reinvestment with project management counseling and support at permit pre-submittal meetings and at on-site construction meetings.

Goal 3: Infrastructure

- Continue to work with the Public Works Department to review the feasibility of pedestrian crossings at key intersections.
- Continue to work with IDOT, Speedwagon Properties, and Walmart to install a traffic signal on Rand Road.
- Look for ways to incorporate new public spaces in the potential redevelopment of Block 56.
- Look for ways to program the newly constructed "Edwin and Elsie (Meyn) Busse Park" located at the northeast corner of Emerson Street and Busse Avenue in coordination with the Chamber of Commerce and Downtown Merchants Association.

Goal 5: Commercial Business District

- Continue the implementation of the downtown wayfinding signs, identify development properties within the plan area, market the incentive programs available, and encourage the redevelopment of key sites such as Block 56.

Goal 6: Governance

- Continue to integrate additional levels of virtual service to the community to maintained BIS and zoning-related services during possible closure.
- Expand electronic plan review during the COVID-19 outbreak to ensure business and service continuity.
- Examine ways to further augment processes to better help businesses affected by COVID-19.

DEPARTMENTAL SUMMARY

COMMUNITY DEVELOPMENT DEPARTMENT

Classification: General Govt, Public Safety, Health, Welfare

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Community Development							
Econ Dev and Planning & Zoning							
Personal Services, Salaries & Wages	448,142	470,206	517,163	447,900	429,366	437,923	-17.0%
Employee Benefits	127,141	133,717	181,269	173,859	127,838	130,394	-29.5%
Other Employee Costs	13,753	13,097	16,289	16,289	17,724	14,954	8.8%
Contractual Services	99,573	99,631	204,533	197,246	153,472	153,545	-25.0%
Utilities	2,381	3,326	3,749	1,452	1,452	1,452	-61.3%
Insurance	4,991	5,880	6,734	6,734	5,261	5,366	-21.9%
Commodities & Supplies	8,569	3,110	17,798	17,798	9,739	9,739	-45.3%
Econ Dev and Planning & Zoning Total	**704,550**	**728,967**	**947,535**	**861,278**	**744,852**	**753,373**	**-21.4%**
Building and Inspection Services							
Personal Services, Salaries & Wages	1,049,235	1,159,497	1,202,784	1,219,952	1,255,175	1,279,966	4.4%
Employee Benefits	542,831	483,488	541,464	534,525	539,660	550,251	-0.3%
Other Employee Costs	5,439	6,621	14,627	13,966	13,055	13,108	-10.7%
Contractual Services	173,415	151,156	229,763	175,645	173,268	173,463	-24.6%
Utilities	10,208	9,971	26,935	21,994	21,994	21,994	-18.3%
Insurance	15,716	18,517	21,205	21,205	15,410	15,718	-27.3%
Commodities & Supplies	14,949	12,943	20,301	18,177	23,661	21,623	16.6%
Building and Inspection Services Total	**1,811,793**	**1,842,193**	**2,057,079**	**2,005,464**	**2,042,223**	**2,076,123**	**-0.7%**
CDBG							
Personal Services, Salaries & Wages	27,440	-	-	-	-	-	+++
Employee Benefits	5,052	-	-	-	-	-	+++
Other Employee Costs	1,114	72	-	-	-	-	+++
Contractual Services	354,232	303,801	622,800	582,300	468,500	492,000	-24.8%
Commodities & Supplies	10	-	-	-	-	-	+++
CDBG Total	**387,848**	**303,873**	**622,800**	**582,300**	**468,500**	**492,000**	**-24.8%**
Community Development Total	**2,904,191**	**2,875,033**	**3,627,414**	**3,449,042**	**3,255,575**	**3,321,496**	**-10.3%**

DEPARTMENTAL SUMMARY

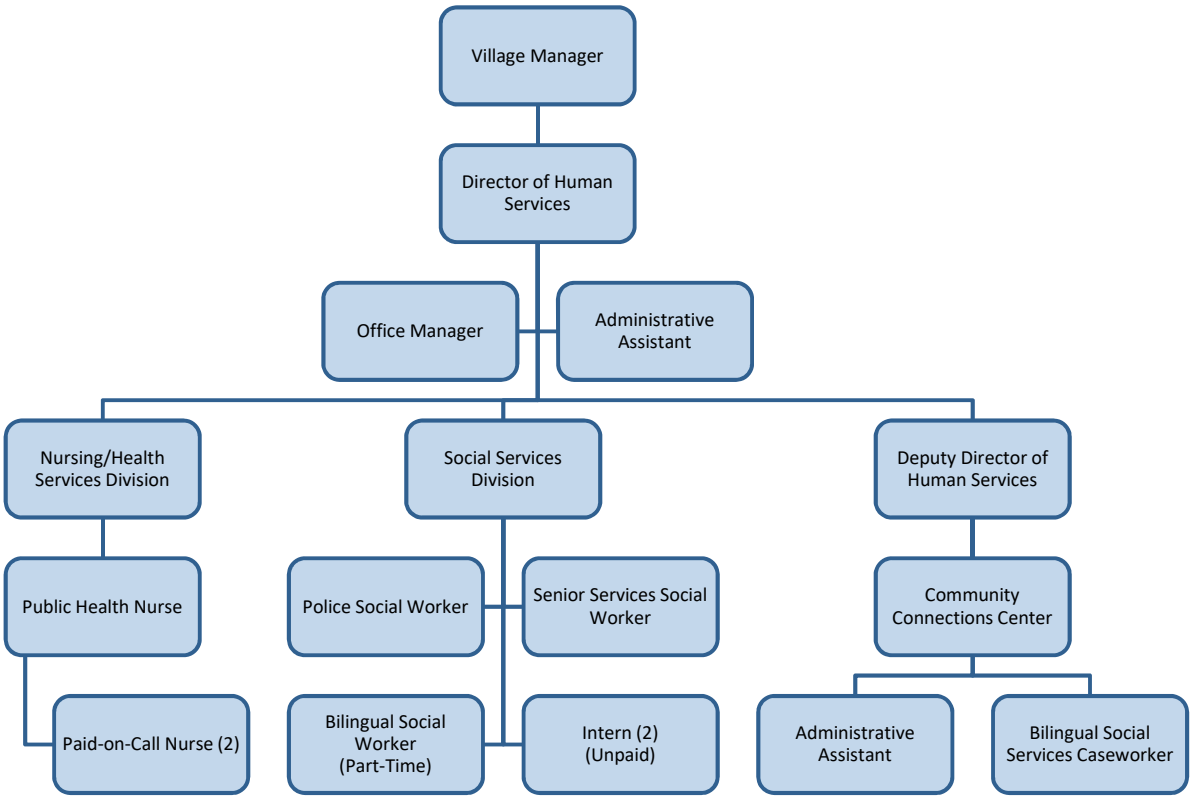
HUMAN SERVICES DEPARTMENT

Classification: Welfare

Statement of Activities

The Human Services Department provides Nursing and Social Services designed to promote the health and well-being of residents and the community. Services include both direct services and group programming and are offered to residents of all ages. Many of the services provided assist at-risk residents. Residents can access services through programs including Emergency Assistance, Entitlement Benefits, General Social Services, Nursing Direct Services, Nursing Programs, Police Social Services and Social Service Programs. Residents access services at both the Community Connections Center and Village Hall. The Human Services Department works collaboratively with local community agencies to meet the needs of residents.

Division Organization



Click on the Human Services Heading to see Expenditure Detail

DEPARTMENTAL SUMMARY

HUMAN SERVICES DEPARTMENT

Classification: Welfare

Budgeted Positions

	2019 Positions		2020 Positions		2021 Positions		Budgeted Positions		
	Auth	**FTEs**	**Auth**	**FTEs**	**Auth**	**FTEs**	**2019**	**2020**	**2021**
Human Services									
Full-Time									
Director of Human Services	1.00	1.00	1.00	1.00	1.00	1.00	112,340	117,402	123,757
Deputy Director of Human Svcs	1.00	1.00	1.00	1.00	1.00	1.00	90,680	95,677	97,689
Public Health Nurse	1.00	1.00	1.00	1.00	1.00	1.00	87,512	90,706	92,570
Police Social Worker	1.00	1.00	1.00	1.00	1.00	1.00	79,070	82,594	84,290
Senior Services Social Worker	1.00	1.00	1.00	1.00	1.00	1.00	71,704	74,322	75,849
Bilingual Social Svcs Caseworker	1.00	1.00	1.00	1.00	1.00	1.00	51,501	51,751	55,455
Office Manager	1.00	1.00	1.00	1.00	1.00	1.00	65,086	67,460	68,847
Administrative Assistant	2.00	2.00	2.00	2.00	2.00	2.00	101,484	103,722	108,091
Full-Time Total	**9.00**	**9.00**	**9.00**	**9.00**	**9.00**	**9.00**	**659,377**	**683,634**	**706,548**
Part-Time									
Bilingual Social Worker	1.00	0.50	1.00	0.50	1.00	0.50	42,553	47,261	48,232
Part-Time Total	**1.00**	**0.50**	**1.00**	**0.50**	**1.00**	**0.50**	**42,553**	**47,261**	**48,232**
Seasonal									
Paid On Call Public Health Nurse	2.00	0.05	2.00	0.05	2.00	0.05	5,754	5,776	5,920
Seasonal Total	**2.00**	**0.05**	**2.00**	**0.05**	**2.00**	**0.05**	**5,754**	**5,776**	**5,920**
Employee Benefits	**-**	**-**	**-**	**-**	**-**	**-**	**267,124**	**268,506**	**279,678**
Other Compensation	**-**	**-**	**-**	**-**	**-**	**-**	**6,067**	**6,734**	**6,900**
Human Services Total	**12.00**	**9.55**	**12.00**	**9.55**	**12.00**	**9.55**	**980,875**	**1,011,911**	**1,047,278**

DEPARTMENTAL SUMMARY

HUMAN SERVICES DEPARTMENT

Classification: Welfare

2020 Key Accomplishments

Goal 4: Cultural Climate

- Committee of the Whole presentation on Aging in Community and recommendations to Board.
- Diversity and Inclusion trainers vetted in collaboration with Human Resources. Training company selected and scheduled for training in September 2020.
- Senior Newsletter- rebranded with expanded community content and reaching a wider audience due to improved promotion.
- The second Annual Mental Health Matters event was converted to a multi-series webinar event focusing on helping the community cope during the pandemic.
- Offered webinars focusing on social service issues, which increased the community's accessibility to educational information.
- E-Newsletter in progress.

Goal 6: Governance

- Food Pantry health initiative expanded to include a health assessment at the time of food pantry assessment and linkage to the Public Health Nurse for consultation. Pantry to include a broader selection of foods that support healthy diets for various health issues.
- Emergency assistance program increased donations through addition of a PayPal account, which allows for online donations to the fund. This played a key role in supporting COVID-19 assistance to the community.
- Human Services rebranded through logo and department brochure update.
- Community Issues meetings expanded to include school social workers and other community stakeholders.
- Collaborated with Community Development on marketing of Census 2020 at the CCC and assisted residents with completing the survey.
- Community Connection's Center Operations Policy Manual update in progress. Last revision was in 2013.
- In exploration and research phase of creating an Active Shooter Human Services Crisis Response Protocol.

Workload Measures	2018 Actual	2019 Actual	2020 Estimated	2021 Projected
Social Service Direct Service Units				
Emergency Assistance Program	1,830	1,824	2,000	1,850
Entitlement Benefits	1,031	1,095	650	1,000
General Social Services	1,129	1,190	1,150	1,150
Police Social Services	2,230	2,102	1,500	1,750
Social Service Program Service Units	977	1,025	200	500
Nursing/Health Direct Service Units	935	733	800	800
Nursing Program Service Units	1,997	1,681	600	800
Total	10,129	9,650	6,900	7,850

DEPARTMENTAL SUMMARY

HUMAN SERVICES DEPARTMENT

Classification: Welfare

2021 Goals

Goal 4: Cultural Climate

- Create action plan for Aging in Community initiative.
- Explore collaboration with Mount Prospect Park District for community garden programs at the Conservatory.
- Explore options to create a community network of volunteer opportunities for seniors.
- Create a space in the entrance to the Farley Community Room for senior information and resources.
- Explore outreach opportunities with properties in South Mount Prospect.
- Explore additional programming in collaboration with partner agencies.
- Implement additional webinars relating to social service topics.

Goal 6: Governance

- Update forms and job description for social work internship program.

DEPARTMENTAL SUMMARY

HUMAN SERVICES DEPARTMENT

Classification: Welfare

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Human Services							
Administration							
Personal Services, Salaries & Wages	147,923	151,858	156,543	156,543	**162,328**	165,551	3.7%
Employee Benefits	76,262	67,981	74,583	75,325	**73,435**	74,902	-1.5%
Other Employee Costs	780	635	3,196	1,000	**1,800**	1,827	-43.7%
Contractual Services	23,606	29,171	32,120	27,953	**31,952**	32,377	-0.5%
Utilities	4,391	5,199	7,215	3,500	**4,000**	4,060	-44.6%
Insurance	9,574	11,280	12,918	12,918	**8,670**	8,843	-32.9%
Commodities & Supplies	4,653	2,914	3,794	3,020	**4,320**	4,386	13.9%
Office Equipment	412	440	547	547	**547**	556	0.0%
Administration Total	**267,601**	**269,478**	**290,916**	**280,806**	**287,052**	**292,502**	**-1.3%**
Social Services							
Personal Services, Salaries & Wages	217,309	243,957	255,743	255,743	**262,360**	267,593	2.6%
Employee Benefits	74,898	80,814	90,794	90,954	**91,714**	93,549	1.0%
Other Employee Costs	1,612	2,253	4,300	2,850	**3,887**	3,946	-9.6%
Commodities & Supplies	27	375	1,000	500	**750**	762	-25.0%
Social Services Total	**293,846**	**327,399**	**351,837**	**350,047**	**358,711**	**365,850**	**2.0%**
Nursing/Health Services							
Personal Services, Salaries & Wages	113,594	116,197	124,720	124,720	**127,254**	129,779	2.0%
Employee Benefits	52,890	45,421	48,029	50,039	**48,392**	49,358	0.8%
Other Employee Costs	543	383	1,300	600	**1,180**	1,199	-9.2%
Contractual Services	237	-	255	-	**255**	259	0.0%
Commodities & Supplies	3,394	1,996	5,573	2,803	**5,823**	5,920	4.5%
Other Equipment	-	-	510	510	**510**	518	0.0%
Nursing/Health Services Total	**170,658**	**163,997**	**180,387**	**178,672**	**183,414**	**187,033**	**1.7%**
Community Connections Center							
Personal Services, Salaries & Wages	247,255	188,967	206,399	206,612	**215,658**	219,959	4.5%
Employee Benefits	95,661	46,977	55,100	63,137	**66,137**	67,459	20.0%
Other Employee Costs	692	1,943	3,099	2,280	**2,549**	2,588	-17.7%
Contractual Services	84,963	84,472	101,407	97,133	**100,512**	102,031	-0.9%
Utilities	2,784	4,145	5,734	3,296	**4,746**	4,818	-17.2%
Commodities & Supplies	1,810	2,573	4,003	3,718	**4,029**	4,091	0.6%
Community Connections Center Total	**433,165**	**329,077**	**375,742**	**376,176**	**393,631**	**400,946**	**4.8%**
Human Services Total	**1,165,270**	**1,089,951**	**1,198,882**	**1,185,701**	**1,222,808**	**1,246,331**	**2.0%**

DEPARTMENTAL SUMMARY

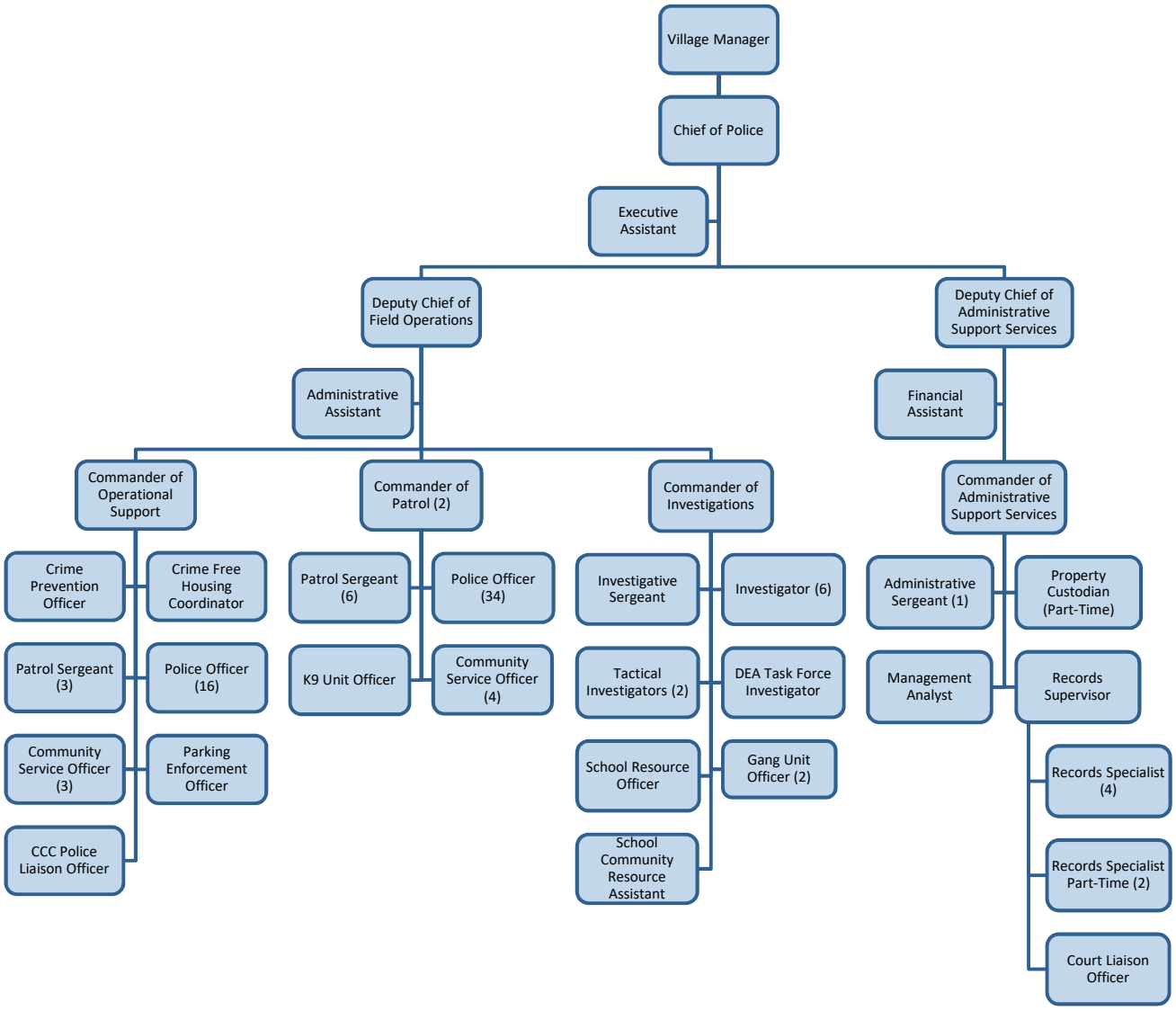
POLICE DEPARTMENT

Classification: Public Safety

Statement of Activities

The Police Department serves to safeguard freedom by preserving life and property, protecting the constitutional rights of all individuals, maintaining order and encouraging respect for the rule of law by the proper enforcement thereof. The Department strives to earn the respect of individuals, including minority and disadvantaged persons, by maintaining a knowledgeable, responsive, well-trained and accountable workforce that discharges their duties and responsibilities with evidence of fairness, tolerance and equality. By implementing effective crime prevention strategies, fully investigating crimes when they occur and expeditiously apprehending criminal offenders, the Department reduces the opportunity for the commission of crime. The Department identifies, addresses, and resolves the root causes of community problems and concerns in concert with citizen groups and representatives through the use of community oriented policing strategies.

Division Organization



Click on the Police Heading to see Expenditure Detail

DEPARTMENTAL SUMMARY

POLICE DEPARTMENT

Classification: Public Safety

Budgeted Positions

	2019 Positions		2020 Positions		2021 Positions		Budgeted Positions		
	Auth	**FTEs**	**Auth**	**FTEs**	**Auth**	**FTEs**	**2019**	**2020**	**2021**
Police									
Full-Time									
Chief of Police	1.00	1.00	1.00	1.00	1.00	1.00	155,392	163,634	167,895
Deputy Chief	2.00	2.00	2.00	2.00	2.00	2.00	288,343	301,155	306,850
Commander	5.00	5.00	5.00	5.00	5.00	5.00	671,082	701,930	715,113
Sergeant	9.00	9.00	9.00	9.00	9.00	9.00	1,070,460	1,115,289	1,142,883
Administrative Sergeant	1.00	1.00	1.00	1.00	1.00	1.00	118,940	123,921	126,987
Investigative Sergeant	1.00	1.00	1.00	1.00	1.00	1.00	118,940	123,921	126,987
Investigator	8.00	8.00	9.00	9.00	9.00	9.00	770,421	880,317	920,826
Police Officer	53.00	53.00	53.00	53.00	53.00	53.00	4,698,427	4,804,269	4,995,029
Police Officer/Property Officer	1.00	1.00	-	-	-	-	98,124	-	-
Crime Prevention Officer	1.00	1.00	1.00	1.00	1.00	1.00	98,124	101,624	103,628
Crime Free Housing Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	70,600	73,740	84,272
School Resource Officer	-	-	-	-	1.00	1.00	-	-	103,628
School Community Resource Assist	-	-	1.00	1.00	1.00	1.00	-	43,200	62,400
School Counselor	1.00	1.00	1.00	1.00	-	-	98,124	101,624	-
Executive Assistant	-	-	-	-	1.00	1.00	-	-	79,290
Executive Secretary	1.00	1.00	1.00	1.00	-	-	74,706	78,029	-
Financial Assistant	1.00	1.00	1.00	1.00	1.00	1.00	63,043	65,846	67,007
Administrative Analyst	1.00	1.00	-	-	-	-	70,600	-	-
Management Analyst	-	-	1.00	1.00	1.00	1.00	-	71,971	76,351
Community Service Officer	7.00	7.00	7.00	7.00	8.00	8.00	384,254	396,002	457,479
CCC Police Liaison Officer	1.00	1.00	1.00	1.00	1.00	1.00	59,881	62,545	63,617
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	59,421	63,959	62,917
Records Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	69,718	72,818	74,469
Records Specialist	4.00	4.00	4.00	4.00	4.00	4.00	190,587	197,828	204,028
Court Liaison Officer	1.00	1.00	1.00	1.00	1.00	1.00	52,973	54,874	55,787
Full-Time Total	**102.00**	**102.00**	**103.00**	**103.00**	**104.00**	**104.00**	**9,282,160**	**9,598,496**	**9,997,443**
Part-Time									
Community Service Officer	2.00	1.00	2.00	1.00	-	-	54,224	54,488	-
Records Specialist	2.00	1.00	2.00	1.00	2.00	1.00	39,869	41,148	41,857
Property Custodian	-	-	1.00	0.50	1.00	0.50	-	45,052	44,262
Part-Time Total	**4.00**	**2.00**	**5.00**	**2.50**	**3.00**	**1.50**	**94,093**	**140,688**	**86,119**
Employee Benefits	**-**	**-**	**-**	**-**	**-**	**-**	**5,877,416**	**6,239,775**	**6,456,709**
Other Compensation	**-**	**-**	**-**	**-**	**-**	**-**	**1,190,668**	**1,264,093**	**1,303,165**
Police Total	**106.00**	**104.00**	**108.00**	**105.50**	**107.00**	**105.50**	**16,444,337**	**17,243,052**	**17,843,436**

DEPARTMENTAL SUMMARY

POLICE DEPARTMENT

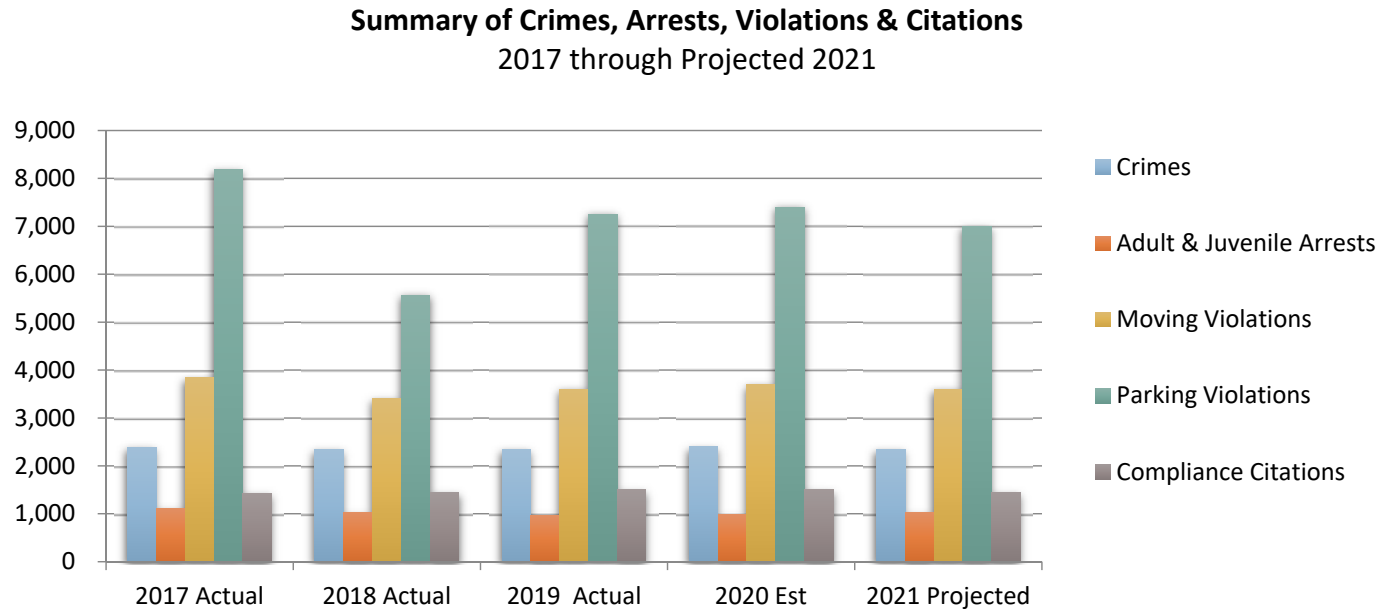
Classification: Public Safety

2020 Key Accomplishments

Goal 6: Governance

- Reduced Part I crimes (i.e., homicide, robbery, burglary, rape, aggravated assault, theft, motor vehicle theft, and arson) by 5% compared to 2019 reported Part I crimes.
- Reduced Part II crimes (i.e., simple assaults, fraud, forgery, prostitution, narcotics, etc.) by 5% compared to 2019 reported Part II crimes.
- Reduced personal injury traffic crashes by 5% and property damage accidents by 5% compared to 2019 reported crashes. This was completed through directed patrol activities based on statistical data.
- In collaboration with the Board of Fire and Police Commissioners (BOFPC), the Department conducted a Sergeant's promotional testing process and established an eligibility list for the rank of Sergeant.
- Purchased and implemented a new Mobile Video Recording (MVR) System. This system records all traffic stop data and enhances the quality of evidentiary data for criminal prosecutions.
- Purchased and implemented a License Plate Reader (LPR) system that assists the Department with both the criminal detection of stolen vehicles and the enforcement of parking ordinances in the Village.
- Implemented a Public Safety Drone Program. This program is beneficial to the Department during critical incidents and event planning.
- Maintained department accreditation status with the Illinois Law Enforcement Accreditation Program (ILEAP) through continued policy updates and review.
- Implemented "Lexipol" policies and procedures throughout the department (ongoing).
- Completed the construction of the new Police Headquarters and moved into the new facility. This state-of-the-art police facility greatly enhances the professional services of the Police Department.
- The department continued to expand its social media. The Department increased its Twitter followers to 3,350 and Facebook followers to 5,450 in 2020.

Workload Measures



DEPARTMENTAL SUMMARY **POLICE DEPARTMENT**

Classification: Public Safety

2021 Goals

Goal 4: Cultural Climate

- Continue to enhance the Department's community engagement efforts by hosting twelve (12) beat engagement initiatives that will include structured beat meetings and activities (two in each of the Village's six police beats) where beat officers will share information with the stakeholders in their respective beats and enhance community partnerships.

Goal 6: Governance

- Reduce Part I crimes (i.e., homicide, robbery, burglary, rape, aggravated assault, theft, motor vehicle theft, and arson) by 5% compared to 2020 reported Part I crimes. This will be done through targeted patrol activities.
- Reduce Part II crimes (i.e., simple assaults, fraud, forgery, prostitution, narcotics, etc.) by 5% compared to 2020 reported Part II crimes. This will be done through targeted patrol activities.
- Reduce personal injury traffic crashes by 5% and property damage accidents by 5% compared to 2020 reported crashes. This will be completed through directed patrol activities based on statistical data.
- Through the implementation of a comprehensive and robust recruiting program, attract 250 applicants to apply for the police testing process and established an eligibility list.
- Purchase and implement new Body Cameras. This system will record police/citizen interactions and enhance the Department's level of transparency to the community.
- Transition to a new mobile CAD and RMS system through our collaboration with Northwest Central Dispatch and related agencies.
- Purchase a new Traffic Safety Van using DUI Fine Funds to transport traffic-control equipment to serious traffic accidents, road closures, and community events.
- Replace the Department's aging fleet of Automated External Defibrillators (AED's) with new AED's to ensure this critical life-saving tool is current and operational when needed.
- Continue to maintain our accreditation status with the Illinois Law Enforcement Accreditation Program (ILEAP) through continued policy updates and review.
- Complete the implementation of the "Lexipol" policies and procedures throughout the department.
- The department will continue to expand its social media. The Department will increase its Twitter followers to 3,650 and Facebook followers to 6,000 in 2021.

DEPARTMENTAL SUMMARY

POLICE DEPARTMENT

Classification: Public Safety

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Police							
Administration							
Personal Services, Salaries & Wages	785,431	827,032	778,534	884,939	912,390	930,096	17.2%
Employee Benefits	3,918,722	3,968,065	4,241,038	4,227,627	4,388,408	4,476,176	3.5%
Other Employee Costs	136,938	151,924	180,485	85,000	168,985	176,215	-6.4%
Contractual Services	75,468	85,523	339,446	238,882	229,372	277,515	-32.4%
Utilities	26,615	32,583	35,822	25,000	25,000	25,375	-30.2%
Insurance	126,383	148,902	170,524	170,524	190,661	194,474	11.8%
Commodities & Supplies	21,595	16,327	29,475	23,800	29,475	29,855	0.0%
Office Equipment	5,714	7,344	43,180	30,000	23,180	23,225	-46.3%
Other Equipment	62,860	26,192	-	-	-	-	+++
Administration Total	**5,159,726**	**5,263,892**	**5,818,504**	**5,685,772**	**5,967,471**	**6,132,931**	**2.6%**
Equipment Maintenance - Police							
Contractual Services	720,694	918,655	965,862	773,793	1,043,913	1,034,073	8.1%
Commodities & Supplies	25,581	27,112	34,375	34,300	33,560	34,085	-2.4%
Other Equipment	10,124	8,105	19,300	18,400	9,400	9,530	-51.3%
Equipment Maintenance - Police Total	**756,399**	**953,872**	**1,019,537**	**826,493**	**1,086,873**	**1,077,688**	**6.6%**
Records							
Personal Services, Salaries & Wages	339,562	358,256	372,913	372,913	383,586	391,204	2.9%
Employee Benefits	159,328	165,807	179,458	190,686	193,177	197,040	7.6%
Contractual Services	10,101	12,610	36,216	25,316	9,188	9,342	-74.6%
Commodities & Supplies	4,646	4,545	5,320	5,150	5,320	5,395	0.0%
Office Equipment	-	-	520	500	520	525	0.0%
Records Total	**513,637**	**541,218**	**594,427**	**594,565**	**591,791**	**603,506**	**-0.4%**
Crime Prev. & Public Services							
Personal Services, Salaries & Wages	134,458	138,930	143,754	137,579	143,601	146,361	-0.1%
Employee Benefits	34,756	37,551	35,956	35,956	36,730	34,502	2.2%
Other Employee Costs	3,836	3,710	5,500	1,000	4,500	4,590	-18.2%
Contractual Services	1,083	1,215	1,775	1,475	1,740	1,769	-2.0%
Commodities & Supplies	26,273	26,901	16,970	11,000	16,970	17,175	0.0%
Crime Prev. & Public Services Total	**200,406**	**208,307**	**203,955**	**187,010**	**203,541**	**204,397**	**-0.2%**

DEPARTMENTAL SUMMARY

POLICE DEPARTMENT

Classification: Public Safety

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Patrol & Traffic							
Personal Services, Salaries & Wages	7,690,487	7,967,787	8,186,013	8,016,472	8,346,934	8,507,645	2.0%
Employee Benefits	1,727,094	1,679,338	1,507,694	1,503,509	1,548,128	1,579,097	2.7%
Other Employee Costs	550	2,949	1,000	500	1,000	1,000	0.0%
Contractual Services	701,267	570,538	603,881	591,044	551,713	562,188	-8.6%
Commodities & Supplies	106,624	82,052	139,780	116,100	115,565	122,410	-17.3%
Office Equipment	1,684	1,708	1,950	1,849	1,665	1,690	-14.6%
Other Equipment	27,576	16,432	8,710	8,900	5,918	5,995	-32.1%
Patrol & Traffic Total	**10,255,282**	**10,320,804**	**10,449,028**	**10,238,374**	**10,570,923**	**10,780,025**	**1.2%**
Investigations							
Personal Services, Salaries & Wages	1,471,713	1,440,176	1,522,063	1,568,615	1,600,216	1,630,601	5.1%
Employee Benefits	272,177	248,831	275,629	266,318	290,266	296,072	5.3%
Other Employee Costs	-	-	1,000	500	1,000	1,000	0.0%
Contractual Services	34,497	27,898	43,486	33,231	35,007	35,438	-19.5%
Utilities	10,164	11,438	14,485	12,000	12,000	12,180	-17.2%
Commodities & Supplies	4,030	1,142	4,645	3,900	4,645	4,710	0.0%
Office Equipment	-	298	420	300	420	425	0.0%
Other Equipment	17,505	21,355	21,420	18,350	3,420	3,425	-84.0%
Investigations Total	**1,810,086**	**1,751,138**	**1,883,148**	**1,903,214**	**1,946,974**	**1,983,851**	**3.4%**
Police Total	**18,695,536**	**19,039,231**	**19,968,599**	**19,435,428**	**20,367,573**	**20,782,398**	**2.0%**

DEPARTMENTAL SUMMARY

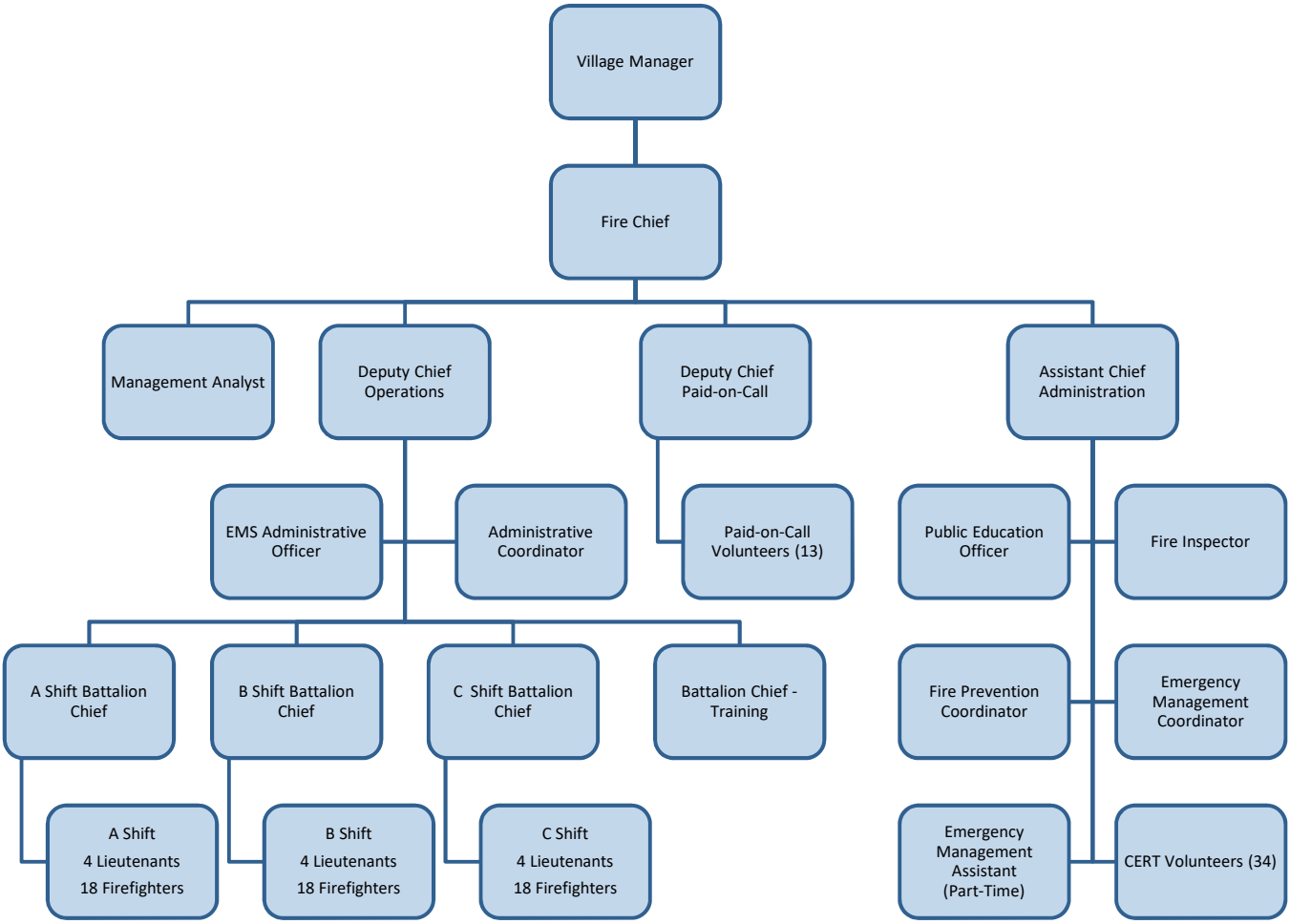
FIRE DEPARTMENT

Classification: Public Safety

Statement of Activities

The Fire Department consists of three divisions: Operations, Fire Prevention Bureau and Emergency Preparedness. The Operations Division consists of administrative and shift personnel to staff the three Village fire stations. The Fire Prevention Bureau develops fire safety programs and maintains compliance with fire safety codes. Emergency Preparedness works with all departments of the Village to provide plans and procedures in response to planned and unplanned events.

Division Organization



Click on the Fire Heading to see Expenditure Detail

DEPARTMENTAL SUMMARY

FIRE DEPARTMENT

Classification: Public Safety

Budgeted Positions

	2019 Positions		2020 Positions		2021 Positions		Budgeted Positions		
	Auth	**FTEs**	**Auth**	**FTEs**	**Auth**	**FTEs**	**2019**	**2020**	**2021**
Fire									
Full-Time									
Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00	158,436	166,841	171,185
Deputy Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00	140,114	146,340	152,348
Battalion Chief-Training	1.00	1.00	1.00	1.00	1.00	1.00	124,574	129,036	130,933
Battalion Chief	3.00	3.00	3.00	3.00	3.00	3.00	396,885	411,362	399,159
Assistant Chief Administration	1.00	1.00	1.00	1.00	1.00	1.00	128,963	134,693	137,070
Lieutenant/Paramedic	12.00	12.00	12.00	12.00	12.00	12.00	1,452,488	1,491,132	1,520,529
Firefighter/Paramedic	52.00	52.00	53.00	53.00	53.00	53.00	4,896,434	5,201,800	5,427,229
Firefighter	2.00	2.00	1.00	1.00	1.00	1.00	136,526	73,113	80,366
EMS Administrative Officer	1.00	1.00	1.00	1.00	1.00	1.00	90,039	93,246	94,613
Emergency Management Coord	1.00	1.00	1.00	1.00	1.00	1.00	83,986	86,998	88,190
Public Education Officer	1.00	1.00	1.00	1.00	1.00	1.00	76,041	78,768	65,250
Fire Inspector	1.00	1.00	1.00	1.00	1.00	1.00	68,816	71,859	73,091
Administrative Project Analyst	1.00	1.00	-	-	-	-	67,747	-	-
Fire Prevention Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	55,039	57,486	52,477
Administrative Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	55,039	57,014	57,849
Management Analyst	-	-	1.00	1.00	1.00	1.00	-	70,759	72,008
Full-Time Total	**80.00**	**80.00**	**80.00**	**80.00**	**80.00**	**80.00**	**7,931,127**	**8,270,447**	**8,522,297**
Part-Time									
Emergency Mgmnt Assistant	1.00	0.25	1.00	0.25	1.00	0.25	6,400	12,884	17,056
Part-Time Total	**1.00**	**0.25**	**1.00**	**0.25**	**1.00**	**0.25**	**6,400**	**12,884**	**17,056**
Seasonal									
Volunteer Firefighter	14.00	0.50	14.00	0.50	14.00	0.50	18,252	21,021	21,567
Seasonal Total	**14.00**	**0.50**	**14.00**	**0.50**	**14.00**	**0.50**	**18,252**	**21,021**	**21,567**
Employee Benefits	**-**	**-**	**-**	**-**	**-**	**-**	**5,374,179**	**5,529,388**	**5,748,545**
Other Compensation	**-**	**-**	**-**	**-**	**-**	**-**	**1,045,564**	**1,071,896**	**1,151,656**
Fire Total	**95.00**	**80.75**	**95.00**	**80.75**	**95.00**	**80.75**	**14,375,522**	**14,905,636**	**15,461,121**

DEPARTMENTAL SUMMARY

FIRE DEPARTMENT

Classification: Public Safety

2020 Key Accomplishments

Goal 4 Cultural Climate

- Implemented an online content channel for Public Education.

Goal 6: Governance

- Administered a new Firefighter Exam.
- Implemented new Computer Aided Dispatch (CAD) for the Fire Department.
- Completed a micro-internship with one High School student from D214.
- Moved into the new Fire Station Headquarters and re-established box cards and ATOMS.
- Procured additional revenue through the Ground Medical Emergency Transport (GMET) program.

Workload Measures	2018 Actual	2019 Actual	2020 Estimated	2021 Projected
Emergency Calls				
EMS Calls				
ALS Transports	2,307	3,311	2,350	2,350
BLS Transports	1,088	1,287	930	930
Refusals/No Transport	800	644	970	970
Total EMS Calls	4,195	5,242	4,250	4,250
Fire Calls	1,884	1,855	1,950	1,950
Total Emergency Calls	6,079	7,097	6,200	6,200
Mutual Aid Calls				
Given	629	250	600	600
Received	648	562	650	650
Total Mutual Aid Calls	1,277	812	1,250	1,250
Response Time (minutes)*	4:24	4:26	4:24	4:24

* Unit dispatched time to unit arrival time

DEPARTMENTAL SUMMARY

FIRE DEPARTMENT

Classification: Public Safety

Workload Measures (continued)	2018 Actual	2019 Actual	2020 Estimated	2021 Projected
Fire Prevention				
Inspections	2,600	3,000	1,500*	3,000
Programs Presented	390	176	75*	350
Plan Reviews	270	428	200*	350
Total Fire Prevention	3,260	3,604	1,775	3,700
Fire Investigations	28	24	25	25
Training Hours				
Fire - All	29,000	29,000	22,000*	29,000
Medical - All	2,651	2,258	2,221	2,300
Total Training Hours	31,651	31,258	24,221	31,300

* Numbers affected by COVID-19

2021 Goals

Goal 4: Cultural Climate

- Implement the use of our new Fire Safety Trailer as a shared resource.

Goal 6: Governance

- Create and implement a three year apprenticeship program for high school graduates.
- Collaborate with Harper College to conduct a Basic Fire Operations class.
- Implement Pulse Point CPR software program for the general public.
- Purchase 3 of the 6 replacement warning sirens for the Village.

DEPARTMENTAL SUMMARY

FIRE DEPARTMENT

Classification: Public Safety

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Fire							
Administration							
Personal Services, Salaries & Wages	618,298	681,804	709,962	709,962	746,205	765,449	5.1%
Employee Benefits	3,693,266	3,743,101	3,891,147	3,974,030	4,008,723	4,088,961	3.0%
Other Employee Costs	38,363	44,289	52,594	47,594	51,100	51,100	-2.8%
Pension Benefits	5,819	5,993	6,174	6,174	6,478	6,608	4.9%
Contractual Services	72,411	55,867	95,957	97,103	58,736	85,928	-38.8%
Insurance	156,840	184,787	211,619	211,619	157,182	160,326	-25.7%
Commodities & Supplies	9,487	9,828	12,510	10,010	14,310	14,310	14.4%
Office Equipment	170	130	3,000	1,500	1,500	1,500	-50.0%
Other Equipment	1,250	27,498	2,000	-	3,500	3,500	75.0%
Administration Total	**4,595,904**	**4,753,297**	**4,984,963**	**5,057,992**	**5,047,734**	**5,177,682**	**1.3%**
Equipment Maintenance - Fire							
Contractual Services	900,855	944,189	1,056,789	563,064	1,019,115	1,016,996	-3.6%
Equipment Maintenance - Fire Total	**900,855**	**944,189**	**1,056,789**	**563,064**	**1,019,115**	**1,016,996**	**-3.6%**
Operations							
Personal Services, Salaries & Wages	7,586,531	7,940,630	8,191,623	8,065,716	8,457,066	8,734,136	3.2%
Employee Benefits	1,375,965	1,440,132	1,464,010	1,553,019	1,582,903	1,636,016	8.1%
Other Employee Costs	63,764	79,275	96,913	73,913	88,560	88,560	-8.6%
Contractual Services	184,712	189,385	308,813	236,650	152,801	156,013	-50.5%
Utilities	39,282	37,279	67,858	20,460	21,000	21,420	-69.1%
Commodities & Supplies	20,007	18,157	24,410	22,410	23,125	23,125	-5.3%
Building Improvements	392	9,816	8,300	7,000	12,000	12,000	44.6%
Other Equipment	167,600	187,260	159,833	163,127	144,970	144,970	-9.3%
Operations Total	**9,438,253**	**9,901,934**	**10,321,760**	**10,142,295**	**10,482,425**	**10,816,240**	**1.6%**
Paid On Call Program							
Personal Services, Salaries & Wages	11,292	16,399	29,021	17,400	29,564	30,158	1.9%
Employee Benefits	799	1,259	1,535	1,535	1,775	1,811	15.6%
Other Employee Costs	2,525	8,166	8,600	6,100	8,600	8,600	0.0%
Other Equipment	1,700	1,704	3,600	3,600	3,600	3,600	0.0%
Paid On Call Program Total	**16,316**	**27,528**	**42,756**	**28,635**	**43,539**	**44,169**	**1.8%**

DEPARTMENTAL SUMMARY

FIRE DEPARTMENT

Classification: Public Safety

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Fire Prevention							
Personal Services, Salaries & Wages	265,161	233,112	291,661	265,802	**267,975**	273,301	-8.1%
Employee Benefits	114,403	110,278	131,264	113,370	**112,477**	114,726	-14.3%
Other Employee Costs	5,011	4,675	6,020	4,420	**5,980**	5,980	-0.7%
Contractual Services	8,511	4,803	3,530	3,530	**2,500**	2,500	-29.2%
Commodities & Supplies	10,765	11,470	19,310	19,310	**18,600**	18,600	-3.7%
Fire Prevention Total	**403,851**	**364,338**	**451,785**	**406,432**	**407,532**	**415,107**	**-9.8%**
Emergency Preparedness							
Personal Services, Salaries & Wages	148,222	147,521	153,981	153,981	**160,152**	163,283	4.0%
Employee Benefits	46,634	44,597	41,432	46,244	**41,918**	42,756	1.2%
Other Employee Costs	1,833	3,040	3,000	1,500	**3,000**	3,200	0.0%
Contractual Services	5,115	5,707	5,000	5,000	**6,500**	6,500	30.0%
Commodities & Supplies	8,082	29,487	123,100	67,304	**22,100**	22,340	-82.0%
Emergency Preparedness Total	**209,886**	**230,352**	**326,513**	**274,029**	**233,670**	**238,079**	**-28.4%**
Foreign Fire Insurance							
Other Employee Costs	3,731	4,223	15,000	-	**7,950**	7,950	-47.0%
Contractual Services	10,729	4,972	10,500	8,500	**11,750**	11,750	11.9%
Insurance	-	-	500	500	**500**	500	0.0%
Commodities & Supplies	13,000	20,127	13,000	8,000	**30,000**	30,000	130.8%
Building Improvements	-	-	5,000	5,000	**6,000**	6,000	20.0%
Other Equipment	8,760	11,601	24,000	70,771	**10,750**	10,750	-55.2%
Foreign Fire Insurance Total	**36,220**	**40,923**	**68,000**	**92,771**	**66,950**	**66,950**	**-1.5%**
Fire Total	**15,601,285**	**16,262,561**	**17,252,566**	**16,565,218**	**17,300,965**	**17,775,223**	**0.3%**

DEPARTMENTAL SUMMARY

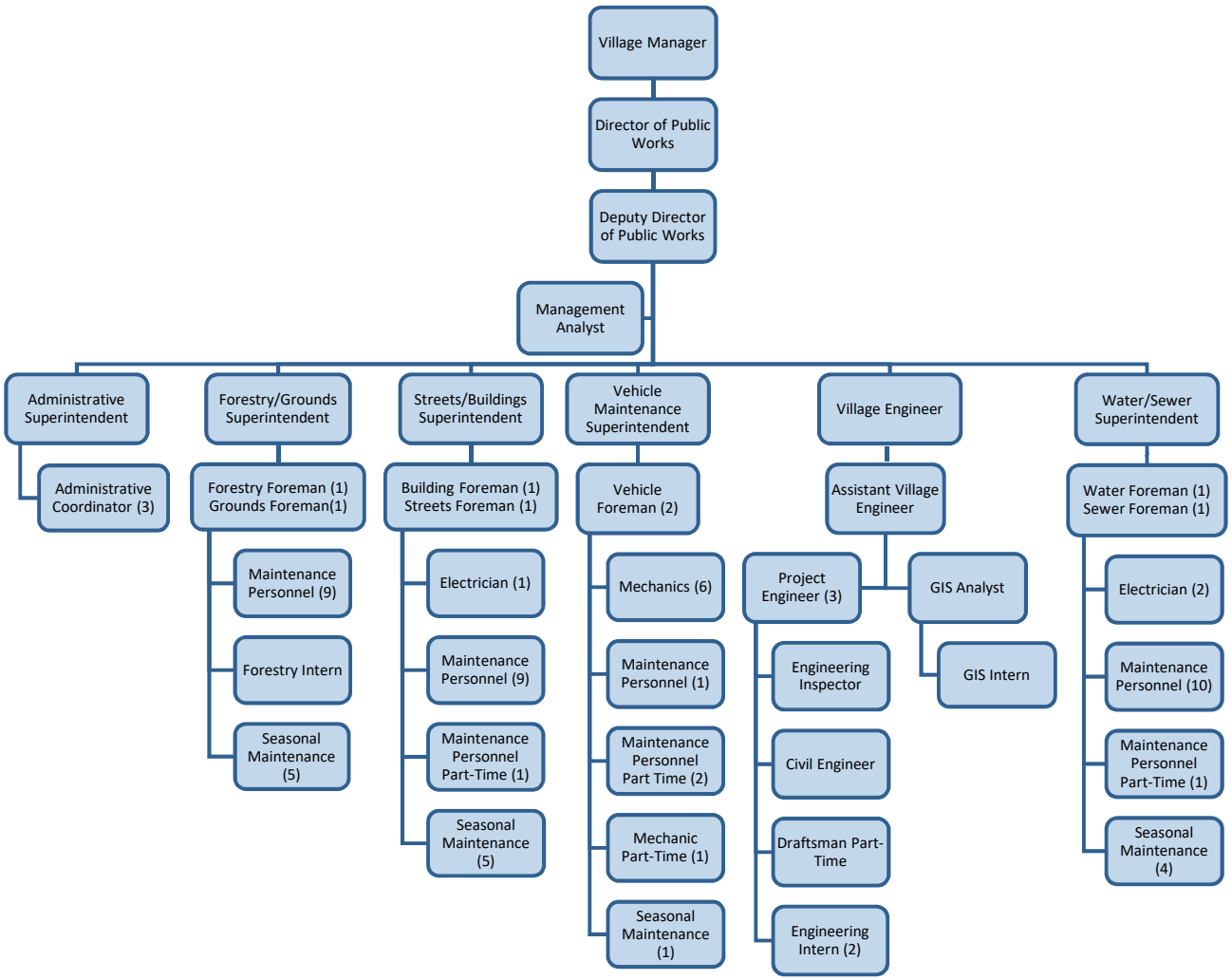
PUBLIC WORKS DEPARTMENT

Classification: Highways & Streets, Health, Business-Type

Statement of Activities

The Public Works Administration division is responsible for overseeing the operations of the Public Works Department, including the Refuse Disposal Program. The staff coordinates a comprehensive municipal solid waste system that provides both environmental and economic benefits to the community. The refuse program is also responsible for the administration of the residential and commercial contracts as well as public education on environmental issues, waste minimization, resource recovery, and medical and household hazardous waste. It is the responsibility of the Streets/Buildings Division to manage, maintain, repair, operate, and improve the Village's public streets, street lights, signage, storm sewer system, and municipal buildings in a manner consistent with Village Board policy and regulatory agency requirements. It is the responsibility of the Forestry and Grounds Division to manage, maintain, repair and improve the Village's parkways, parkway trees, and public grounds in a manner consistent with Village Board policy and regulatory agency requirements. It is the responsibility of the Engineering Division to design and improve the Village's public streets, sidewalks, detention ponds and Levee 37 in a manner consistent with Village Board policy and regulatory agency requirements. The mission of the Water and Sewer Division is to manage, maintain, repair, operate and improve the Village's water distribution system and sanitary sewer system in a manner consistent with Village Board policy and regulatory agency requirements. The mission of the Vehicle Maintenance Division is to cost effectively manage, maintain, repair and improve the Village's fleet of vehicles and equipment, which will provide each department safe and efficient vehicles/equipment with reliable service lives.

Division Organization



Operationally, Vehicle Maintenance is a division of Public Works; the employees are included in the Department Organization and Budgeted Positions and Amounts section of this Public Workers Department Summary. Also include in this Public Works Departmental Summary are the Vehicle Maintenance Division's 2020 Accomplishments, 2020 Goals, and Workload Measures. Because the Vehicle Maintenance Fund is an internal service fund and the expenses are allocated to the operating expenditures through a service charge, the expenses are included in the Non-Operating section of the budget document.

Click on the Public Works Heading to see Expenditure Detail

DEPARTMENTAL SUMMARY

PUBLIC WORKS DEPARTMENT

Classification: Highways & Streets, Health, Business-Type

Budgeted Positions

	2019 Positions		2020 Positions		2021 Positions		Budgeted Positions		
	Auth	**FTEs**	**Auth**	**FTEs**	**Auth**	**FTEs**	**2019**	**2020**	**2021**
Public Works									
Full-Time									
Director of Public Works	1.00	1.00	1.00	1.00	1.00	1.00	166,231	173,720	179,358
Deputy Director of Public Works	1.00	1.00	1.00	1.00	1.00	1.00	131,778	137,715	141,365
Superintendent	4.00	4.00	4.00	4.00	4.00	4.00	460,727	478,572	489,860
Foreman	8.00	8.00	8.00	8.00	8.00	8.00	791,900	822,123	839,779
Maintenance Personnel	29.00	29.00	29.00	29.00	29.00	29.00	2,183,395	2,241,036	2,344,486
Electrician	3.00	3.00	3.00	3.00	3.00	3.00	241,791	249,649	257,649
Mechanic	5.00	5.00	5.00	5.00	5.00	5.00	402,316	418,743	435,350
Mechanic/Bodyman	1.00	1.00	1.00	1.00	1.00	1.00	82,660	84,324	87,070
Village Engineer	1.00	1.00	1.00	1.00	1.00	1.00	127,093	131,733	135,028
Assistant Village Engineer	1.00	1.00	1.00	1.00	1.00	1.00	117,212	123,395	126,542
Civil Engineer	1.00	1.00	1.00	1.00	1.00	1.00	81,735	85,854	87,788
Engineering Inspector	1.00	1.00	1.00	1.00	1.00	1.00	89,665	77,626	80,916
Project Engineer	3.00	3.00	3.00	3.00	3.00	3.00	331,563	344,644	352,936
GIS Analyst	1.00	1.00	1.00	1.00	1.00	1.00	76,660	81,844	83,566
Administrative Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	90,520	97,436	100,116
Administrative Coordinator	3.00	3.00	3.00	3.00	3.00	3.00	153,099	159,381	159,216
Administrative Analyst	1.00	1.00	-	-	-	-	60,565	-	-
Management Analyst	-	-	1.00	1.00	1.00	1.00	-	62,776	64,128
Full-Time Total	**65.00**	**65.00**	**65.00**	**65.00**	**65.00**	**65.00**	**5,588,910**	**5,770,571**	**5,965,153**
Part-Time									
Maintenance Personnel	4.00	2.00	4.00	2.00	4.00	2.00	107,924	111,166	104,716
Mechanic	-	-	1.00	0.50	1.00	0.50	-	48,438	53,430
Draftsman	1.00	0.40	1.00	0.40	1.00	0.40	22,236	23,047	23,487
Secretary	1.00	0.50	1.00	0.50	-	-	24,772	26,484	-
Part-Time Total	**6.00**	**2.90**	**7.00**	**3.40**	**6.00**	**2.90**	**154,932**	**209,135**	**181,633**
Seasonal									
Seasonal/Intern	31.00	4.10	32.00	4.35	31.00	4.10	113,380	119,440	119,371
Seasonal Total	**31.00**	**4.10**	**32.00**	**4.35**	**31.00**	**4.10**	**113,380**	**119,440**	**119,371**
Employee Benefits	**-**	**-**	**-**	**-**	**-**	**-**	**2,645,573**	**3,022,607**	**2,945,978**
Other Compensation	**-**	**-**	**-**	**-**	**-**	**-**	**897,328**	**1,278,131**	**1,175,480**
Public Works Total	**102.00**	**72.00**	**104.00**	**72.75**	**102.00**	**72.00**	**9,400,123**	**10,399,884**	**10,387,615**

DEPARTMENTAL SUMMARY

PUBLIC WORKS DEPARTMENT

Classification: Highways & Streets, Health, Business-Type

2020 Key Accomplishments

Goal 3: Infrastructure

- Improved the Village's transportation system.
  - Completed pedestrian crossing at Central Road/Emerson.
  - Completed Railroad Crossing Alternatives Feasibility study.
  - Completed downtown pedestrian signal improvements.
  - Completed streetlight prioritization report and presented to Village Board.
- Improved and maintain infrastructure facilities and systems – Flood Control, Water & Sewer.
  - Completed construction of Burning Bush Trails Park detention facility.
  - Completed redundant water supply study and presented to Village Board.
  - Completed replacement of 5,326 linear feet of aging water main. In addition to the water main, all associated service taps, valves and hydrants were replaced.
- Provided and maintained the Village's parkways, parkway trees, and public grounds.
  - Planted approximately 350 trees of varying species to maintain a diversified urban forest. Achieve one tree planting for every tree removal.
- Ensured sustainable public spaces.
  - Completed conversion of 82 streetlights to LED fixtures reducing energy usage.

Goal 6: Governance

- Efficiently collected waste and recycling.
  - Hosted two household hazardous waste collection events.
  - Operated permanent recycling location for electronic waste, medications, sharps, compact fluorescent lights bulbs, holiday light recycling and batteries.
- Provided and maintained safe, efficient, reliable vehicles and equipment.
  - Completed scheduled vehicle/equipment replacement for two (2) Public Works vehicles and seven (7) Police vehicles.

DEPARTMENTAL SUMMARY

PUBLIC WORKS DEPARTMENT

Classification: Highways & Streets, Health, Business-Type

Workload Measures	2018 Actual	2019 Actual	2020 Estimated	2021 Projected
Refuse				
Solid Waste Collected (in tons) -Residential				
Landfilled	20,604	21,279	20,956	20,878
Recycled	5,086	4,672	4,859	4,956
Yard waste	2,545	2,903	2,961	3,020
Total Waste Collected (tons)	28,235	28,854	28,776	28,854
Solid Waste Diverted (in tons)				
Recycling Program - Residential, Schools, Municipal				
Aluminum, glass, plastics, tin/steel	1,272	1,273	1,298	1,324
Mixed Paper	1,068	1,268	1,293	1,319
Newspaper	2,746	2,520	2,570	2,622
Yard waste Program - Single Family	4,923	5,022	5,122	5,225
Total Diverted (tons)	10,009	10,083	10,283	10,490
Percentage Diverted	35%	35%	36%	36%
Streets & Buildings				
Streets Cleaned (miles)	4,085	4,130	4,250	4,350
Leaves Removed (tons)	1,856	1,853	1,889	1,850
Signs Replaced	1,191	956	975	900
Pavement Markings (lineal feet)	198,585	178,350	165,000	170,000
Asphalt Patching (tons)	895	930	1,000	1,000
Crack Filling (lbs.)	54,000	54,000	54,000	55,000
Storm Sewer Repairs (number of locations)	14	18	28	25
Storm Sewer Inlet/Catch Basin Cleaning	458	478	485	500
Storm Sewer Inlet/Catch Basin Repair	16	29	32	30
Service Requests	1,186	839	1,000	1,000

DEPARTMENTAL SUMMARY

PUBLIC WORKS DEPARTMENT

Classification: Highways & Streets, Health, Business-Type

Workload Measures (Continued)	2018 Actual	2019 Actual	2020 Estimated	2021 Projected
Forestry				
Forestry and Grounds Maintenance				
Service Requests	1,520	1,700	1,800	1,800
Acres of Turf Maintained*	53	53	53	53
Trees Trimmed (custom)	5,109	4,814	4,900	4,700
Plantings				
Trees	606	543	350	525
Flowers, Annual	18,500	13,950	13,950	14,000
Flowers, Bulbs	-	3,280	3,280	3,280
Shrubs	138	25	150	100
Perennials/Ground Cover	1,477	1,900	3,000	2,500
Total Plantings	20,721	19,698	20,730	20,405
Removals				
Trees	580	528	450	400
Stumps	285	453	350	350
Shrubs	53	65	100	35
Total Removals	918	1,046	900	785
* Does not include sites which only receive mowing				
Engineering				
Construction Project Inspections	212	279	200	220
Plan Reviews	352	405	320	330
Street Resurfacing (miles)	7	7	7	7
Shared Cost Sidewalk (square feet)	2,130	2,300	2,250	2,300
Residential Flood Plain Studies	28	21	30	30
Water & Sewer				
Water Mains				
Installed (feet)	3,900	4,510	5,326	6,000
Valves Replaced	5	5	10	10
Valves Repaired	10	15	12	15
Main Leaks Repaired	75	74	80	85
Service Leaks Repaired	12	10	15	15
Water Meters Installed	635	455	600	600

DEPARTMENTAL SUMMARY

PUBLIC WORKS DEPARTMENT

Classification: Highways & Streets, Health, Business-Type

Workload Measures (Continued)	2018 Actual	2019 Actual	2020 Estimated	2021 Projected
Water & Sewer (continued)				
Fire Hydrants				
Replaced	25	25	25	25
Repaired	21	36	49	25
Painted	400	500	500	500
JULIE Markings				
Calls	11,500	11,043	12,000	12,100
Flagged	6,325	6,426	6,600	6,700
Water Samples				
Water Quality	750	735	750	750
Lead/Copper	-	-	50	-
Water Purchased (million gallons)	1,250	1,170	1,250	1,300
Unaccounted Water	0	0	0	0
Water/Sewer Service Requests	780	668	800	810
Sanitary Sewers				
Cleaned (feet)	75,000	60,000	60,000	60,000
Televised (feet)	50,000	35,000	40,000	40,000
Relined (feet)	25,000	26,426	27,288	25,300
Private Building Inspections	1,498	483	600	600
Vehicle Maintenance				
Fleet Maintenance				
Number of Vehicles Maintained	215	218	218	217
Preventive Maintenance - Completed	463	396	450	450
Preventive Maintenance - % of Jobs	43	55	38	38
Work Orders - Completed	1,074	1,385	1,200	1,200
Unleaded Fuel Used	85,939	86,403	84,000	83,000
Diesel Fuel Used	45,009	53,413	52,000	51,000
Repairs				
Small Engine Repairs	82	85	85	85
Body Repairs	20	19	20	20
Equipment Rebuilding				
Vehicles	3	2	2	2
Snow Plows	1	-	1	-
Salt Spreaders	-	-	2	-

DEPARTMENTAL SUMMARY

PUBLIC WORKS DEPARTMENT

Classification: Highways & Streets, Health, Business-Type

2021 Goals

Goal 3: Infrastructure

- Improve the Village's transportation system.
  - Complete construction of Central Road/Pine Street Pedestrian crossing.
  - Complete construction of the Train Station Platform Extension.
  - Complete Phase I and II Engineering Melas/Meadows Pedestrian Bridge
- Improve and maintain infrastructure facilities and systems, Flood Control, Water & Sewer.
  - Complete construction of Aspen Trails Park detention facility.
  - Complete construction of Levee 37 auxiliary pump station 2.
  - Implement overhead sewer rebate program.
  - Complete replacement of approximately 8,000 linear feet of aging water main. In addition to the water main, all associated service taps, valves and hydrants will be replaced
- Provide and maintain the Village's parkways, parkway trees, and public grounds.
  - Plant approximately 525 trees of varying species to maintain a diversified urban forest. Achieve one tree planting for every tree removal.
- Ensure sustainable public spaces.
  - Complete conversion of 80 streetlights to LED fixtures, reducing energy usage.

Goal 6: Governance

- Efficiently collect waste and recycling.
  - Operate permanent recycling location for electronic waste, medications, sharps, compact fluorescent light bulbs, holiday light recycling and batteries.
  - Host two household hazardous waste collection events.
- Provide and maintain safe, efficient, reliable vehicles and equipment.
  - Complete scheduled vehicle/equipment replacement for two Public Works vehicles, three Police vehicles, one Fire engine, and one ambulance.

DEPARTMENTAL SUMMARY

PUBLIC WORKS DEPARTMENT

Classification: Highways & Streets, Health, Business-Type

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Public Works							
Administration							
Personal Services, Salaries & Wages	371,454	417,176	436,735	430,114	**425,458**	433,921	-2.6%
Employee Benefits	270,499	286,013	301,517	302,094	**244,897**	249,791	-18.8%
Other Employee Costs	31,252	33,848	34,299	33,799	**33,799**	34,307	-1.5%
Contractual Services	5,172,424	5,321,020	5,571,011	5,232,484	**5,627,733**	5,713,256	1.0%
Utilities	8,459	9,478	16,140	4,245	**4,245**	4,309	-73.7%
Insurance	111,119	130,919	149,929	149,929	**192,647**	196,500	28.5%
Commodities & Supplies	33,717	35,015	37,182	33,486	**38,543**	38,792	3.7%
Other Expenditures	1,000	1,000	5,000	5,000	**5,000**	5,000	0.0%
Office Equipment	320	947	1,377	1,000	**1,377**	1,398	0.0%
Other Equipment	222	136	293	200	**200**	203	-31.7%
Administration Total	**6,000,466**	**6,235,552**	**6,553,483**	**6,192,351**	**6,573,899**	**6,677,477**	**0.3%**
Streets & Buildings							
Personal Services, Salaries & Wages	1,470,272	1,617,080	1,731,815	1,506,351	**1,742,662**	1,777,287	0.6%
Employee Benefits	709,022	597,605	668,682	649,935	**679,586**	689,745	1.6%
Contractual Services	989,605	1,017,692	1,506,597	1,432,590	**1,247,904**	1,353,968	-17.2%
Utilities	61,554	45,159	72,313	74,474	**57,313**	73,402	-20.7%
Insurance	490	577	661	661	**661**	671	0.0%
Commodities & Supplies	582,938	663,327	718,000	715,720	**712,514**	739,687	-0.8%
Other Expenditures	-	-	4,417	4,417	**4,417**	4,505	0.0%
Building Improvements	29,121	-	-	-	**-**	-	+++
Infrastructure	27,734	30,724	25,500	3,000	**25,500**	25,500	0.0%
Other Equipment	537	24,100	9,700	-	**-**	12,000	-100.0%
Streets & Buildings Total	**3,871,273**	**3,996,264**	**4,737,685**	**4,387,148**	**4,470,557**	**4,676,765**	**-5.6%**
Forestry & Grounds							
Personal Services, Salaries & Wages	772,982	908,650	971,468	867,308	**971,732**	990,927	0.0%
Employee Benefits	333,787	321,204	370,149	369,149	**368,897**	374,918	-0.3%
Other Employee Costs	6,028	6,486	7,298	6,723	**6,723**	6,824	-7.9%
Contractual Services	530,735	565,194	692,376	769,313	**759,586**	785,527	9.7%
Utilities	4,654	6,129	3,978	4,299	**3,978**	-	0.0%
Commodities & Supplies	53,570	54,752	59,661	59,661	**59,661**	60,548	0.0%
Infrastructure	22,392	20,121	25,500	21,000	**25,500**	25,500	0.0%
Other Equipment	43,942	25,796	53,867	51,066	**7,990**	51,832	-85.2%
Forestry & Grounds Total	**1,768,090**	**1,908,332**	**2,184,297**	**2,148,519**	**2,204,067**	**2,296,076**	**0.9%**

DEPARTMENTAL SUMMARY

PUBLIC WORKS DEPARTMENT

Classification: Highways & Streets, Health, Business-Type

Expenditures by Division and Account Classification

	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Change 20 to 21
Engineering							
Personal Services, Salaries & Wages	784,514	841,623	887,267	854,305	**904,525**	922,512	1.9%
Employee Benefits	293,149	271,327	278,241	308,344	**305,585**	310,278	9.8%
Other Employee Costs	4,845	6,439	5,673	5,673	**5,673**	5,759	0.0%
Contractual Services	153,893	192,335	239,539	231,373	**240,857**	243,513	0.6%
Utilities	218,407	223,699	286,407	293,871	**285,000**	238,680	-0.5%
Commodities & Supplies	31,910	27,640	34,895	34,828	**36,415**	35,558	4.4%
Office Equipment	209	(50)	626	626	**626**	635	0.0%
Other Equipment	1,741	1,481	1,878	1,878	**1,878**	1,906	0.0%
Engineering Total	**1,488,668**	**1,564,494**	**1,734,526**	**1,730,898**	**1,780,559**	**1,758,841**	**2.7%**
Water & Sewer							
Personal Services, Salaries & Wages	2,184,193	2,138,189	2,227,575	2,041,304	**2,277,552**	2,322,704	2.2%
Employee Benefits	1,009,799	859,710	970,777	953,732	**918,870**	933,941	-5.3%
Other Employee Costs	43,352	49,239	44,997	46,294	**44,997**	45,672	0.0%
Contractual Services	8,332,325	8,303,840	9,079,890	8,783,684	**9,236,436**	9,145,190	1.7%
Utilities	116,606	110,484	166,174	121,951	**121,951**	123,780	-26.6%
Insurance	99,975	117,789	134,892	134,892	**178,102**	181,664	32.0%
Commodities & Supplies	260,650	247,846	332,888	320,086	**309,113**	313,747	-7.1%
Other Expenditures	696,009	699,661	-	-	**-**	-	+++
Office Equipment	1,060	-	1,103	1,103	**1,103**	1,120	0.0%
Distribution Systems	2,400	38,290	88,142	77,142	**70,000**	70,400	-20.6%
Infrastructure	-	7,500	-	-	**-**	-	+++
Other Equipment	105,364	69,522	68,778	67,800	**67,800**	68,818	-1.4%
Water & Sewer Total	**12,851,733**	**12,642,070**	**13,115,216**	**12,547,988**	**13,225,924**	**13,207,036**	**0.8%**
Public Works Total	**25,980,230**	**26,346,712**	**28,325,207**	**27,006,904**	**28,255,006**	**28,616,195**	**-0.2%**

COMMUNITY INVESTMENT PROGRAM

The Village has included as part of the annual budget process the preparation of a Community Investment Program (CIP). The CIP is the Village's five-year plan for capital expenditures. It addresses the Village's needs for replacement, upgrade, and expansion of infrastructure and other long-lived, high-cost assets. This section includes:

- An overview of the programs and expenditures included in the CIP.
- Highlights of the major capital projects that have expenditures exceeding $1,000,000.
- A financial summary of the CIP by program, by expenditure classification and by funding source. Line item detail of these amounts is included in Appendix D of this budget document.
- Detailed schedules of all vehicles and computers budgeted in the Vehicle Replacement and Computer Replacement Funds (internal service funds).
- Schedule summarizing the impact of the 2021 capital expenditures on operating earnings.

The CIP document in its entirety is located in Appendix E.

OVERVIEW

Capital expenditures are being defined as the purchase or construction of long-lived, high-cost, tangible assets. "Long-lived" implies a useful life in excess of one year. "High-cost" means that the project amounts to at least $25,000. "Tangible" assets exclude contractual services except those that are necessary for putting a tangible asset into service.

The CIP development process begins in May with the electronic distribution of CIP project request forms to the operating departments and concludes with the Village Board's acceptance of the plan along with the 2021 Budget.

Below is a summary of the programs (categories) included in the CIP:

Water System – This program includes capital improvements and certain equipment items related to managing the Village's water system. Included in the 2021 allocation of $4,225,000 is $2,800,000 million for water main replacement and $1,000,000 million for Deep Well Rehabilitation for Well #11 and #4. There is also $65,00 allocated for booster station pump rehabilitation and $300,000 for the elevated tank. Funding for water system projects comes from the Water and Sewer Fund.

Sanitary System – This program includes capital improvements and certain equipment items related to managing the Village's sanitary sewer system. The $1,680,000 included in the 2021 budget is for sewer main replacement totaling $1,000,000 and lift station repairs totaling $680,000. Funding for sanitary system projects comes from the Water and Sewer Fund.

Flood Control Projects – Projects totaling $9,870,000 are planned for flood control in 2021. There is $9,300,000 budgeted for work on Levee 37 storm sewer improvement companion projects and $120,000 for private property drainage improvements, $300,000 for overhead sewer program and $150,000 for McDonald Creek Bank Stabilization. Funding for the flood control projects comes from the Flood Control Construction Fund. Grant funding and a transfer of excess General Fund reserves is planned to support the Levee 37 Companion Storm Sewer Improvements. The remainder of the project is expected to be funded with a combination of a grant and an interfund loan from the General Fund. Staff is working to obtain additional grant funding to reduce the burden of the project on the General Fund reserves.

Storm Sewer – This program is for the maintenance and repair of the combined water and sewer and storm sewer systems. One project is included in the 2021 budget. Combined sewer improvements totaling $800,000 consist of cured in place lining treatment of sewer mains. Storm Sewer Inspections are required to inventory and inspect all storm sewers regularly. There are approximately 123 miles of storm sewers. A 10-year inspection cycle is proposed. Funding for storm sewer projects comes from the Capital Improvement Fund, Water and Sewer Fund, and the Flood Control Construction Fund.

COMMUNITY INVESTMENT PROGRAM

OVERVIEW (continued)

Street Construction and Reconstruction – Projects totaling $2,161,000 have been planned for street construction and reconstruction for 2021. Projects budgeted in the program include: intersection studies totaling $1,571,000, pedestrian crossing improvements totaling $440,000 and streetscape improvements in the amount of $100,000. There is also $50,000 allocated for traffic signal replacement. Funding for these projects comes from the Capital Improvement Fund, General Fund, Street Improvement Construction Fund, Prospect Main TIF Fund and the Motor Fuel Tax Fund.

Resurfacing/Curbs & Gutters/Sidewalks – Projects totaling $5,936,840 have been planned for the Resurfacing/Street Maintenance program. Included in this program is the Village's major street resurfacing program. The 2021 budget provides $4,590,000 for street resurfacing, $343,000 for bike path improvements, $222,500 for sidewalk improvements, and $359,340 for streetlight improvements. There is also $70,000 allocated for parking lot improvements, $50,000 for Emerson Street Bridge repairs and $300,000 for the Melas/Meadows Park Pedestrian Bridge. Funding for these projects comes from several Funds including the General Fund, Capital Improvement Fund, Street Improvement Construction Fund, Motor Fuel Tax Fund and TIF Fund.

Construction & Improvements to Public Buildings – This program supports the construction, maintenance and repair of various Village-owned buildings. Projects totaling $888,000 are budgeted for 2021. The budget provides for $375,000 for several Public Works Facility projects. The remaining $513,000 is for other projects include parking deck maintenance, Station 12 kitchen upgrade and apparatus floor, Village Hall windows, equipment replacement and funding for engineering and plan for the Village Hall HVAC replacement. The funding for these projects is from the Capital Improvement Fund, Prospect Main TIF Fund, Village Parking System Fund.

Computer Hardware/Software - This program includes hardware and software used to support the Village's computer network or related devices. Total budget for this program in 2021 is $285,297, which provides for additions and replacements of computer equipment and software. Funding is provided for new computers and servers in the amount of $238,400. New budget software and a payment kiosk is included for the finance department for $46,897. The projects are funded from the Computer Replacement Fund and the Capital Improvement Fund.

Vehicles and Automotive Equipment – This program includes additions and replacements made to the Village motor vehicle fleet and equipment. The $1,537,000 included in the budget for 2021 allocates $342,000 for public works vehicles, $1,000,000 for fire vehicles and $190,000 for police vehicles. There are no additions planned to the Village motor vehicle fleet for 2021. This program is funded from the Vehicle Replacement Fund and the DUI Fine Fund.

Non-Automotive Equipment - This program includes various capital equipment items used to support departmental operations. Total budgeted non-automotive equipment for 2021 is $202,000. Included in the total are new Village warning sirens. All six sirens need to be replaced within one year of each other to ensure the technology is uniform for all equipment. Three sirens totaling $120,000 are included in the 2021 budget and the remaining three sirens in the amount of $120,000 are included in 2022. In addition, $40,000 is allocated for new field cameras, and $42,000 for AED replacements for the police department. Non-automotive equipment is funded from the Capital Improvement Fund.

Miscellaneous - This program includes various expenditures not accounted for in any other program. A total of $1,039,726 has been budgeted in 2021 for items such as tree replacement, tree removal and restoration, landscaping installation, retail incentives, land acquisition, façade and interior buildout program, bike plan improvements, a street sign printer and traffic improvements. Funding for these projects comes from several Funds including the General Fund, the Street Improvement Construction Fund, Capital Improvement Fund and the Prospect Main TIF Fund.

COMMUNITY INVESTMENT PROGRAM

MAJOR EXPENDITURES

Highlighted below are major capital projects included in the CIP budget. These projects have budgeted expenditures for 2021 exceeding $1,000,000.

Street Improvement Program

Description – Resurfacing of Village streets to maintain 20-year life.

Justification – Repair of Village streets to provide safe and smooth pavement for motorists and to prevent necessity of complete street reconstruction. Materials testing will be conducted as part of this project to verify compliance with project designs and Village codes. Project aligns with the Village's strategic goal of designing and implementing upgrades, improvements and maintenance to the Village's transportation system, creating optimum mobility and system sustainability.

2021 Expenditures – Consist of planning/design of $42,500 and construction/maintenance of $4,549,500.

2021 Funding Source – Street Improvement Construction Fund and Motor Fuel Tax Fund

Useful Life – 20 years

Impact on Operating Budget –
Annual crack sealing expenses
(approximately $57,411 to $62,154 per year)

Sewer Main Rehabilitation

Description – Sewer main relining, spot repairs and manhole repairs.

Justification – Maintain structural integrity of sewer pipes. Remove excess infiltration and inflow to minimize basement back-ups and sewer surcharges. Projects will be selected based on need. Project aligns with the Village's strategic infrastructure goal regarding Flood Control, Water and Sewer - to improve and maintain infrastructure facilities and systems for public health and safety, to protect the investment in these vital community resources and to protect private property.

2021 Expenditures – Consist of construction/maintenance of $1,000,000.

2021 Funding Source – Water and Sewer Fund

Useful Life – 50 years

Impact on Operating Budget – No budget impact

COMMUNITY INVESTMENT PROGRAM

MAJOR EXPENDITURES (continued)

Levee 37 Companion Storm Sewer Improvements

Description – Installation of larger storm sewer main and associated detention basins providing flood relief to neighborhoods tributary to Levee 37.

2018 - Design of improvements tributary to Pump station 1
2018 - Design of improvements tributary to Pump station 2
2020 - Construction of Burning Bush Trails Park improvements tributary to Pump station 1
2021 - Construction of Aspen Trails Park improvements tributary to Pump station 2

Justification – The neighborhood's tributary to Levee 37 currently only has a level of protection equivalent to a 2-year storm. The proposed improvements would provide a 10-year plus level of protection and are a high priority in the Village's strategic plan.

2021 Expenditures – Consist of construction/maintenance of $9,300,000

2021 Funding Source – Flood Control Construction Fund, General Fund, Grants

Useful Life – 50 years

Impact on Operating Budget – No budget impact

Water Main Replacement

Description – Annual water main replacement.

Justification – Replace deteriorated water mains prone to leakage to minimize service disruptions and preserve water quality. Pending improvements are for Connie Drive, Deneen Lane, and Small Lane. Work may change depending on hydraulic water modeling. Project aligns with the Village's strategic infrastructure goal regarding Flood Control, Water and Sewer - to improve and maintain infrastructure facilities and systems for public health and safety, to protect the investment in these vital community resources and to protect private property.

2021 Expenditures – Consist of construction/maintenance of $2,800,000.

2021 Funding Source – Water and Sewer Fund

Useful Life – 50 years

Impact on Operating Budget – Potential savings in the cost of water, as water loss is reduced from fewer main breaks. The amount is not quantifiable.

EXPENDITURES

COMMUNITY INVESTMENT PROGRAM

Summary

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Water System	587,516	1,801,441	4,787,663	3,448,580	4,225,000	5,900,000	-11.8%
Sanitary System	621,862	962,052	1,751,738	1,425,000	1,680,000	2,345,000	-4.1%
Flood Control Projects	195,385	1,023,256	5,914,730	5,447,560	9,870,000	1,820,000	66.9%
Storm Sewer	1,015,767	1,312,796	1,588,000	848,431	800,000	1,660,000	-49.6%
Street Construction & Reconstruc	378,163	307,695	3,188,055	2,617,514	2,161,000	7,950,000	-32.2%
Resurfacing/Curbs & Gutters/Side	3,926,783	4,770,236	6,017,900	5,396,696	5,936,840	5,764,960	-1.3%
Improvements to Public Buildings	1,658,521	19,267,001	21,153,016	20,080,533	888,000	1,770,000	-95.8%
Computer Hardware/Software	254,180	360,555	959,778	499,000	285,297	258,400	-70.3%
Vehicles and Automotive Equip	860,448	1,035,897	1,636,389	1,844,000	1,537,000	3,242,000	-6.1%
Non-Automotive Equipment	178,726	285,345	197,600	-	202,000	245,000	2.2%
Miscellaneous	454,828	676,183	584,416	500,320	1,039,726	779,221	77.9%
	10,132,179	**31,802,457**	**47,779,285**	**42,107,634**	**28,624,863**	**31,734,581**	**-40.1%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Contractual Services	1,306,797	731,548	272,019	148,075	-	-	-100.0%
Other Expenditures	931,970	1,049,343	537,921	286,632	1,216,897	810,000	126.2%
Building Improvements	471,945	18,655,890	21,595,393	20,261,546	838,000	1,720,000	-96.1%
Office Equipment	149,332	199,098	234,778	225,000	238,400	248,400	1.5%
Motor Equipment	5,598	(26,458)	1,636,389	1,844,000	1,537,000	3,242,000	-6.1%
Distribution Systems	1,746,681	3,314,518	7,512,401	5,206,511	6,940,000	8,980,000	-7.6%
Infrastructure	5,117,150	6,942,795	14,554,338	13,513,761	17,512,566	16,424,181	20.3%
Land Improvements	55,553	392,273	414,096	230,000	-	-	-100.0%
Other Equipment	347,153	543,450	1,021,950	392,109	342,000	310,000	-66.5%
	10,132,179	**31,802,457**	**47,779,285**	**42,107,634**	**28,624,863**	**31,734,581**	**-40.1%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	670,158	758,205	1,571,314	1,667,493	882,226	1,598,621	-43.9%
020 - Capital Improvement Fund	1,338,021	1,187,300	3,288,975	2,163,749	2,806,237	3,378,560	-14.7%
023 - Street Improvement Construc	2,597,667	2,978,303	3,850,000	3,751,200	3,787,000	9,272,000	-1.6%
024 - Flood Control Construction	323,133	1,760,858	6,702,730	5,468,060	9,570,000	2,580,000	42.8%
025 - Police & Fire Building Const.	1,242,498	18,270,313	14,194,330	13,618,970	-	-	-100.0%
040 - Refuse Disposal Fund	-	38,543	15,000	-	-	-	-100.0%
041 - Motor Fuel Tax Fund	912,200	1,002,772	1,150,000	1,150,000	2,099,000	2,190,000	82.5%
045 - DUI Fine Fund	-	-	-	-	45,000	-	+++
049 - Prospect and Main TIF District	151,800	1,372,410	7,593,168	6,472,651	650,000	200,000	-91.4%
050 - Water and Sewer Fund	1,889,226	3,388,687	7,339,401	5,701,511	7,005,000	9,045,000	-4.6%
051 - Village Parking System Fund	35,030	4,250	50,000	50,000	50,000	50,000	0.0%
061 - Vehicle Replacement Fund	812,112	828,009	1,554,389	1,844,000	1,492,000	3,242,000	-4.0%
062 - Computer Replacement Fund	160,334	212,807	469,978	220,000	238,400	178,400	-49.3%
	10,132,179	**31,802,457**	**47,779,285**	**42,107,634**	**28,624,863**	**31,734,581**	**-40.1%**

COMPUTER REPLACEMENT FUND
COMMUNITY INVESTMENT PROGRAM 2021 - 2025

Computer Equipment	2021		2022		2023		2024		2025	
	Qty	Amount	Qty	Amount	Qty	Amount	Qty	Amount	Qty	Amount
End User Devices - (Replacements)										
PCs	31	46,500	31	46,500	31	46,500	31	46,500	31	46,500
Laptops	17	43,500	17	43,500	17	43,500	17	43,500	17	43,500
Rug. Laptops	9	32,900	9	32,900	9	32,900	9	32,900	9	32,900
iPads	10	5,000	10	5,000	10	5,000	10	5,000	10	5,000
Printers	10	4,057	10	4,057	10	4,057	10	4,057	10	4,057
Scanners	4	3,543	4	3,543	4	3,543	4	3,543	4	3,543
Desk Phones	25	7,500	25	7,500	25	7,500	25	7,500	25	7,500
Total End-User Devices		143,000		143,000		143,000		143,000		143,000
Infrastructure - (Replacements)										
Servers	1	14,543	1	14,543	1	14,543	1	14,543	1	14,543
NASes	1	3,000	1	3,000	1	3,000	1	3,000	1	3,000
Switches	4	17,857	4	17,857	4	17,857	4	17,857	4	17,857
Infrastructure - (New)										
Firewall	-	-	-	-	-	-	-	-	1	30,000
Core Infrastructure	-	-	-	-	-	-	1	40,000	-	-
SAN - Server Storage	1	60,000	-	-	-	-	-	-	-	-
Total Infrastructure		95,400		35,400		35,400		75,400		65,400
TOTAL COMPUTER EQUIPMENT		**238,400**		**178,400**		**178,400**		**218,400**		**208,400**

COMMUNITY INVESTMENT PROGRAM 2021 - 2025
VEHICLE REPLACEMENT FUND

Motor Equipment	2021	2022	2023	2024	2025
Pool Cars					
Escape 303					25,000
Van 305	-	30,000	-	-	-
Mini-Van 311		28,000			
Total Pool Cars	-	58,000	-	-	25,000
Police Department					
6 Squad Cars		312,000			
3 Squad Cars	145,000	-	-	-	-
4 Squad Cars		-	192,000		
1 Squad Car				54,000	
5 Staff/Inv. Cars		-	-	210,000	
4 Squad Cars					199,000
2 Staff/Inv. Cars					88,000
1 Staff		43,000	-	-	-
1 Staff/Inv. Cars		-	39,000	-	-
1 CSO SUV	-	-	47,000		49,000
Total Police Department	145,000	355,000	278,000	264,000	336,000
Fire Department					
Car 502		48,000			
Car 504		48,000			
Van 508		40,000	-	-	-
Engine 518	675,000				
Ambulance 527	330,000				
Tower 530				1,500,000	
Squad 544		350,000			
Foam Truck 546		200,000	-	-	-
Total Fire Department	1,005,000	686,000	-	1,500,000	-
Public Works Department					
SUV 2708			44,000		
Tow Truck 2712				110,000	
1-Ton Dump 2716		80,000			
Backhoe 2717		170,000	-	-	-
1-Ton Dump 2718	-	-	85,000		
Air Compressor 2720		30,000	-	-	-
Pickup 314		45,000			
Pickup 2722		45,000			
Flatbed 2724			150,000		
Dump Truck 2727	180,000	-	-	-	-
Pickup 2731				48,000	
Pickup 2732				48,000	
TV Van 2737		140,000	-	-	-
Flusher 2738		-	-	275,000	
Dump Truck 2740	-	-	190,000		
Trailer/Generator 2741		-	-		115,000
1-Ton Dump 2742		80,000			

COMMUNITY INVESTMENT PROGRAM 2021 - 2025
VEHICLE REPLACEMENT FUND

Motor Equipment	2021	2022	2023	2024	2025
Public Works Department (continued)					
Pickup 2744	-	-	46,000		
Air Compressor 2746		30,000	-	-	-
Trailer/Welder 2747					38,000
1-Ton Dump 2749	-	-	85,000		
Tandem Dump 2753		220,000	-	-	-
Pickup 2759				48,000	
Forklift 2761			65,000		
Cargo Trailer 2762		12,000			
Trailer/Generator 2764		-	140,000	-	-
Sweeper 4502		225,000			
Pickup 4503	44,000				
Chipper 4515		90,000			
Trailer/Sprayer 4524					15000
Trailer 4525	13,000				
Dump Truck 4527				200,000	
Tandem Dump 4528		-	-	240,000	
Leaf Loader 4530		70,000	-	-	-
Leaf Loader 4532		70,000	-	-	-
Tarco 4533					75,000
Pickup 4534				48,000	
3-Ton Roller 4535		60,000	-	-	-
Dump Truck 4537		180,000			
Loader Snowblower 4538				185,000	
Pickup 4539				48,000	
Cargo Trailer 4544		12000			
Stump Grinder 4545		40,000	-	-	-
Leaf Loader 4546		75000			
Leaf Loader 4547		75000			
Trackless 4548					160,000
Skid Steer 4549		60,000			
Trailer 4551		15000			
Trailer 4552		13000			
Trailer 4553					16,000
1-Ton Flatbed 4554			90,000		
Dump Truck 4557		185,000			
Prentice 4558					190,000
Leaf Loader 4560		75000			
Trailer 4562		12000			
6" Pump 4566	35,000	-	-	-	-
6" Pump 4567	35,000	-	-	-	-
6" Pump 4568	35,000	-	-	-	-
Manlift 4571			25,000		
Stump Grinder 4574		34,000	-	-	-
Trailer 4575					4,000
Total Public Works Department	342,000	2,143,000	920,000	1,250,000	613,000
TOTAL MOTOR EQUIPMENT	**1,492,000**	**3,242,000**	**1,198,000**	**3,014,000**	**974,000**

COMMUNITY INVESTMENTS PROGRAM
IMPACT OF CAPITAL EXPENDITURES ON THE OPERATING BUDGET

Project By Program	2021 Budget	Impact
700 - Water System		
Water and Sewer Fund		
Distribution Systems		
Water Distribution Deep Well Rehab	1,060,000	None
Water Distribution Elevated Tank	300,000	Annual maintenance cost of $5,000 starting in 2023
Water Distribution Water Main Repl	2,800,000	None
Other Equipment		
Other Equipment Booster Pump/Panel Repl	65,000	None
701 - Sanitary System		
Water and Sewer Fund		
Distribution Systems		
Sewer System Lift Station Rehab	680,000	None
Sewer System Sewer Main Repair/Replacement	1,000,000	None
702 - Flood Control Projects		
Flood Control Construction Fund		
Infrastructure		
Flood Control Creek Bank Stabilization	150,000	None
Flood Control Levee 37	9,300,000	Annual maintenance cost of $5,000 starting in 2023
Flood Control Priv Prop Drainage	120,000	None
Water and Sewer Fund		
Distribution Systems		
Sewer System Basin 14 Foot Tile/OH Sewer Prog	300,000	None
703 - Storm Sewer		
Water and Sewer Fund		
Distribution Systems		
Sewer System Combined Swr Imp	800,000	None
704 - Street Construction & Reconstruct		
General Fund		
Infrastructure		
Needs Study Intersection Studies	600,000	None
Capital Improvement Fund		
Other Expenditures		
Other Expenditures Central Road Ped Crossing	440,000	None
Street Improvement Construction Fund		
Infrastructure		
Streets Street Reconstruction	971,000	None
Motor Fuel Tax Fund		
Infrastructure		
Streetlights & Traffic Signals Traffic Signal Repl	50,000	None
Prospect and Main TIF District		
Infrastructure		
Other Infrastructure D/T Streetscape Prog	100,000	None

COMMUNITY INVESTMENTS PROGRAM
IMPACT OF CAPITAL EXPENDITURES ON THE OPERATING BUDGET

Project By Program	2021 Budget	Impact
705 - Resurfacing/Curbs & Gutters/Side		
General Fund		
Infrastructure		
Sidewalks Sidewalk Share-Cost Program	97,500	None
Capital Improvement Fund		
Infrastructure		
Other Infrastructure Bike Path Improvements	200,000	Estimated maintenance cost of $2,000 per year
Other Infrastructure Parking Lot Imp	70,000	None
Other Infrastructure Ped Bridge - Melas/Mead	300,000	Annual maintenance cost of $10,000 starting in 2024
Sidewalks Brick Sidewalks	125,000	None
Streetlights & Traffic Signals Res Streetlight Improv	225,000	Annual cost for electricity and maintenance $5,000
Streetlights & Traffic Signals Streetlight Improv	134,340	Possible annual reduction in electric costs estimated at $10,000
Streets Bridge Rehab	50,000	None
Street Improvement Construction Fund		
Infrastructure		
Other Infrastructure NWHWY-MP Rd Bike Path & Ped Sgnl	143,000	None
Streets Resurfacing-SC Fund	2,543,000	Annual crack sealing cost estimated at $28,706
Motor Fuel Tax Fund		
Infrastructure		
Streets Resurfacing - MFT Fund	2,049,000	Annual crack sealing cost estimated at $28,705
706 - Improvements to Public Buildings		
Capital Improvement Fund		
Building Improvements		
Fire Station #12 Facility Improvements	50,000	None
Fire Station #12 Fire Station Imp	80,000	None
Other Public Facilities Other Public Buildings	100,000	None
Other Public Facilities Repl HVAC-Pub Bldgs	140,000	None
Public Works Facility Facility Imp	375,000	None
Village Hall Facility Improvements	93,000	None
Village Parking System Fund		
Infrastructure		
Other Infrastructure Parking Deck Maint	50,000	None
707 - Computer Hardware/Software		
Capital Improvement Fund		
Other Expenditures		
Computer Software Financial Software	46,897	None
Computer Replacement Fund		
Office Equipment		
Computer Equipment Computer Eqpt - IT	238,400	Estimate annual cost of $40,400

COMMUNITY INVESTMENTS PROGRAM
IMPACT OF CAPITAL EXPENDITURES ON THE OPERATING BUDGET

Project By Program	2021 Budget	Impact
708 - Vehicles and Automotive Equip		
DUI Fine Fund		
Motor Equipment		
Motor Equipment Police Vehicles	45,000	Annual lease payments of $4,500 starting 2022 for a replacement in 10 years
Vehicle Replacement Fund		
Motor Equipment		
Motor Equipment Fire Vehicles	1,005,000	None
Motor Equipment Police Vehicles	145,000	None
Motor Equipment PW Vehicles	342,000	None
709 - Non-Automotive Equipment		
Capital Improvement Fund		
Other Equipment		
Other Equipment Field Cameras	40,000	None
Other Equipment Medical Equipment	42,000	None
Other Equipment Village Warning Sirens	120,000	Annual maintenance $3,500
710 - Miscellaneous		
General Fund		
Infrastructure		
Other Infrastructure Reforestation	57,353	None
Other Infrastructure Tree Repl - Cost Rec	43,414	None
Other Infrastructure Tree Repl - Pub Prop	12,246	None
Other Infrastructure Tree Repl - Village	71,713	None
Capital Improvement Fund		
Other Expenditures		
Other Expenditures Facade Program	100,000	None
Other Equipment		
Other Equipment Other Equipment	75,000	None
Street Improvement Construction Fund		
Other Expenditures		
Other Expenditures Bike Route Sign Project	80,000	Annual maintenance of $500
Infrastructure		
Other Infrastructure Traffic Imp	50,000	Annual maintenance of traffic calming areas of $2760
Prospect and Main TIF District		
Other Expenditures		
Other Expenditures Developer Incentives	300,000	None
Other Expenditures Facade Program	100,000	None
Other Expenditures Property Acquisition	150,000	None
Community Investment Program Total	**28,624,863**	

DEBT SUMMARY

The Debt Summary section of the budget contains the provision for current debt obligations of the Village. The Village's debt obligations have included General Obligation Bonds, Installment Contracts and Installment Notes. Current debt obligations are limited to General Obligation Bonds.

General Obligation Bonds refer to debt obligations that are backed by the full faith and credit of the Village. As of December 31, 2020, there are ten (10) general obligation (GO) bond issues of the Village supported by ad valorem property taxes. There is one (1) additional issue of the Mount Prospect Library whose annual principal and interest payment is supported by ad valorem property taxes. Each year Cook County levies an ad valorem tax according to the amortization schedule listed in the original bond ordinance. The levy for the Series 2013 bond issue will be abated in its entirety using proceeds of the first one-quarter cent home rule sales tax. Also included in this section is a tentative bond issue expected to be issued in 2021.

Series 2011B B&I, Refunding Bonds - To partially refund the Village's outstanding General Obligation Bonds, Series 2003, and to pay for certain costs associated with the issuance of the 2011B bonds. Financing was provided by an annual property tax levy. The bonds were issued July 29, 2011 with a maturity date of December 1, 2020.

Series 2012 B&I, Refunding Bonds - To refund the balance of the Village's outstanding General Obligation Bonds, Series 2003, and to pay for certain costs associated with the issuance of the 2012 bonds. Financing is expected to be provided by an annual property tax levy. The bonds received Board approval on July 14, 2011 and were issued January 3, 2012. Maturity of the Series 2012 bonds will be December 1, 2022.

Series 2013 B&I, Flood Control - To accumulate monies for payment of principal and interest on general obligation bonds issued to fund various flood control improvements throughout the Village. Financing is being provided by a portion of home rule sales tax. The bonds were issued September 10, 2013 and will mature December 1, 2033.

Series 2014 B&I, Streets - To accumulate monies for payment of principal and interest on general obligation bonds issued to fund street improvements throughout the Village. Financing is expected to be provided by an annual property tax levy. The bonds were issued February 4, 2014 and mature December 1, 2023.

Series 2016, Library Refunding Bonds - To refund the Library's outstanding General Obligation Bonds, Series 2006, and to pay for certain costs associated with the issuance of the 2016 bonds. Financing is expected to be provided by an annual property tax levy. The bonds were issued September 8, 2016 and will mature December 1, 2022.

Series 2016A B&I, Village Refunding Bonds - To refund the Village's outstanding General Obligation Bonds, Series 2009, and to pay for certain costs associated with the issuance of the 2016A bonds. Financing is expected to be provided by an annual property tax levy. The bonds were issued December 1, 2016 and will mature December 1, 2028.

Series 2017 B&I, TIF/Water and Sewer Bonds - To accumulate monies for payment of principal and interest on general obligation bonds issued to fund various redevelopment projects within the Prospect and Main TIF District and to fund various water/sewer utility projects throughout the Village. Financing is expected to be provided by TIF incremental taxes and by Water and Sewer revenues. The bonds were issued December 20, 2017 and will mature December 1, 2037.

Series 2018A B&I, TIF/Water and Sewer Bonds - To accumulate monies for payment of principal and interest on general obligation bonds issued to fund various redevelopment projects within the Prospect and Main TIF District and to fund various water/sewer utility projects throughout the Village. Financing is expected to be provided by TIF incremental taxes and by Water and Sewer revenues. The bonds were issued May 1, 2018 and will mature December 1, 2037.

Series 2018B B&I, Police and Fire Headquarters - To accumulate monies for payment of principal and interest on general obligation bonds issued to fund costs associated with construction of a replacement Police Headquarters and a replacement Fire Headquarters. Financing is expected to be provided by an annual property tax levy. The bonds were issued October 16, 2018 and will mature December 1, 2043.

DEBT SUMMARY

Series 2018B B&I, Refunding Bonds - To refund the Village's outstanding General Obligation Bonds, Series 2009, Series 2009B and Series 2009C, and to pay for certain costs associated with the issuance of the 2018B bonds. Financing is expected to be provided by an annual property tax levy. The bonds were issued October 16, 2018 and will mature December 1, 2029.

Series 2019A B&I, Water and Sewer Bonds - To accumulate monies for payment of principal and interest on general obligation bonds issued to fund various water/sewer utility projects throughout the Village. Financing is expected to be provided by Water and Sewer revenues. The bonds were issued June 1, 2019 and will mature December 1, 2039.

Series 2019B B&I, TIF Bonds - To accumulate monies for payment of principal and interest on general obligation bonds to be issued to fund various redevelopment projects within the Prospect and Main TIF District. Financing is expected to be provided by TIF incremental taxes. The bonds were issued on November 25, 2019 and will mature December 1, 2039.

Tentative General Obligation Issue

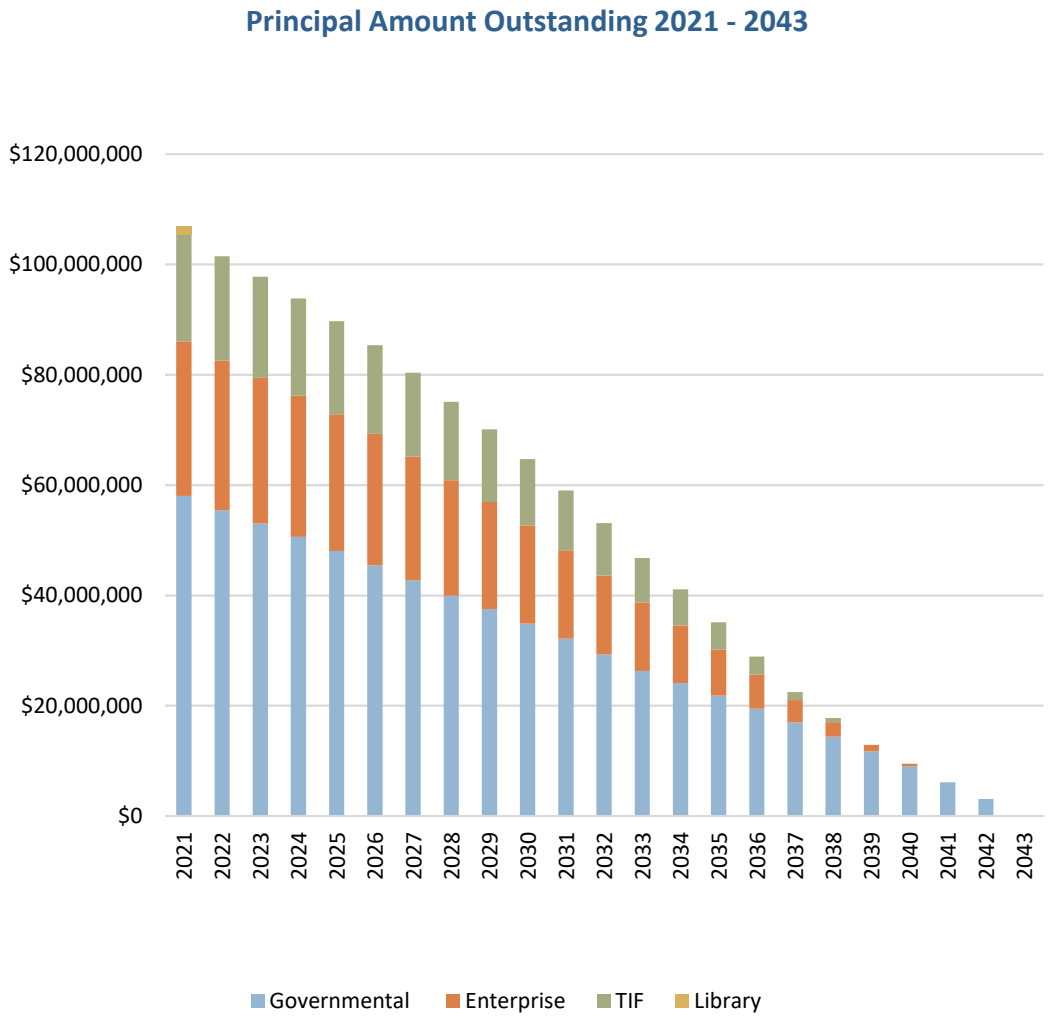
Series 2021A B&I, Water and Sewer Bonds - To accumulate monies for payment of principal and interest on general obligation bonds issued to fund various water/sewer utility projects throughout the Village. Financing is expected to be provided by Water and Sewer revenues. The bonds are expected to be issued around Dec-2021 and will mature December 1, 2041.

Total Debt Service expenditures of $8,903,318 includes $5,115,000 for principal payments and $3,782,668 for interest payments on GO Debt. The remaining $5,650 is for paying agent fees. Abatements and capitalized interest totaling $4,573,725 reduces the combined Village and Library levy for debt service to $4,329,593. Of this amount, the Village portion is $2,748,046.

A summary of annual debt service requirements and the annual principal requirements for all outstanding issues are included as supplemental information following the Debt Service Funds budget.

LONG-TERM DEBT - PRINCIPAL AMOUNT OUTSTANDING

The graphic "Principal Amount Outstanding" shows the relative speed with which the Village is paying its outstanding debt. Total Village debt (including Library) of $112 million as of December 31, 2020 will be retired by the end of 2043.



LONG-TERM DEBT

The purpose of this schedule is to provide the types, amount, and purpose of outstanding debt for the Village and Library. The Village's debt position, including debt issued on behalf of the Library, is at $1,883 per capita and debt to be paid from property taxes at $1,273 per capita as of December 31, 2020. Standard & Poor's has rated Village debt at AA+. In the latest credit report dated November 2019, they stated that the Village's rating assignment reflects the village's strong economy, very strong management with very strong budgetary flexibility and liquidity, and strong budgetary performance and institutional framework. As a home rule municipality, the Village does not have any legal debt margin.

Series	Purpose	Original Maturity Date	Original Par Amount	Current Balance 12/31/20
General Obligation Bonds - Village				
2012	Village Refunding	12/01/22	2,975,000	1,745,000
2013	Flood Control	12/01/33	9,800,000	9,245,000
2014	Streets	12/01/23	6,290,000	3,355,000
2016A	Village Refunding	12/01/27	9,100,000	8,860,000
2017	TIF	12/01/37	4,815,000	4,815,000
2017	Water and Sewer	12/01/37	4,925,000	4,535,000
2018A	TIF	12/01/37	7,060,000	7,060,000
2018A	Water and Sewer	12/01/37	4,890,000	4,470,000
2018B	Village Refunding	12/01/29	3,705,000	2,850,000
2018B	Police and Fire HQ	12/01/43	34,735,000	34,735,000
2019A	Water and Sewer	12/01/39	9,600,000	9,540,000
2019B	TIF	12/01/39	7,725,000	7,725,000
Total General Obligation Bonds - Village			$ 105,620,000	$ 98,935,000
TOTAL - VILLAGE DEBT ONLY			$ 105,620,000	$ 98,935,000
General Obligation Bonds - Library				
2016	Library Refunding	12/01/22	$ 8,735,000	$ 3,065,000
Total General Obligation Bonds - Library			$ 8,735,000	$ 3,065,000
TOTAL - VILLAGE AND LIBRARY DEBT			**$ 114,355,000**	**$ 102,000,000**
Tentative Debt - not issued as of 12/31/2020				
2021A	Water and Sewer (Tentative)	12/01/41	$ 10,000,000	$ 10,000,000
TOTAL - VILLAGE AND LIBRARY DEBT INCLUDING TENTATIVE ISSUE			**$ 124,355,000**	**$ 112,000,000**

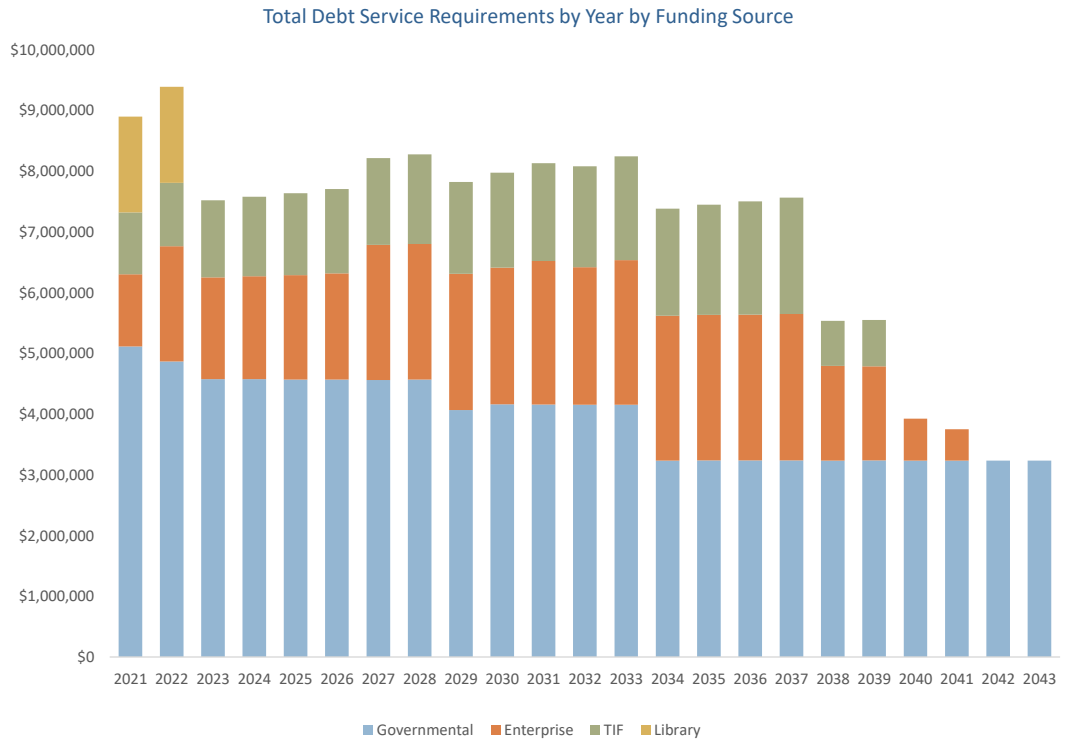
LONG-TERM DEBT - ANNUAL DEBT SERVICE REQUIREMENTS

Debt service requirements for the next four years and all subsequent years for the outstanding debt issues are identified in the following schedule. The graph reflects the debt service requirements by year from 2021 to 2043.

Annual Debt Service Requirements	2021	2022	2023	2024	2025 - 2044	Totals
Debt to be Paid from Property Taxes						
General Obligation Bonds						
Series 2012 - Village Refunding Bonds	914,096	912,436	-	-	-	1,826,532
Series 2013 - Flood Control Bonds*	923,306	921,206	923,656	925,506	8,312,554	12,006,228
Series 2014 - Street Bonds	1,065,650	1,196,700	1,302,950	-	-	3,565,300
Series 2016A - Village Refunding Bonds	265,800	265,800	780,800	1,310,350	7,839,550	10,462,300
Series 2017 - TIF Bonds*	299,369	308,769	317,569	325,769	5,231,724	6,483,200
Series 2017 - Water & Sewer Bonds*	300,531	304,531	313,131	321,131	4,827,946	6,067,270
Series 2018A - TIF Bonds*	453,369	469,369	479,119	492,869	7,962,996	9,857,722
Series 2018A - Water & Sewer Bonds*	309,750	318,000	320,500	327,500	4,924,778	6,200,528
Series 2018B - Village Refunding Bonds	502,500	124,500	124,500	894,500	2,069,750	3,715,750
Series 2018B - Police and Fire HQ	1,444,250	1,444,250	1,444,250	1,444,250	53,092,488	58,869,488
Series 2019A - Water & Sewer Bonds*	577,800	590,800	602,550	613,050	10,825,450	13,209,650
Series 2019B - TIF Bonds*	265,350	265,350	475,350	489,850	9,380,600	10,876,500
Series 2021 - Water & Sewer Bonds*	-	687,500	438,188	434,688	12,759,939	14,320,315
Total Debt to be Paid from Property Taxes	7,321,771	7,809,211	7,522,563	7,579,463	127,227,775	157,460,783

* The annual levy for these issues are to be abated in their entirety using alternative revenues.

Debt to be Paid by Mount Prospect Public Library						
General Obligation Bonds						
Series 2016 - Library Refunding Bonds	1,576,300	1,581,000		-	-	3,157,300
Total Debt to be Paid from Library	1,576,300	1,581,000	-	-	-	3,157,300
TOTAL ANNUAL DEBT SERVICE REQUIREMENTS	**8,898,071**	**9,390,211**	**7,522,563**	**7,579,463**	**127,227,775**	**160,618,083**



LONG-TERM DEBT - ANNUAL PRINCIPAL REQUIREMENTS

Annual Principal Requirements	2021	2022	2023	2024	2025 - 2044	Totals
Debt to be Paid from Property Taxes						
General Obligation Bonds						
Series 2012 - Village Refunding Bonds	860,000	885,000		-	-	1,745,000
Series 2013 - Flood Control Bonds*	570,000	585,000	605,000	625,000	6,860,000	9,245,000
Series 2014 - Street Bonds	965,000	1,125,000	1,265,000	-	-	3,355,000
Series 2016A - Village Refunding Bonds	-	-	515,000	1,060,000	7,285,000	8,860,000
Series 2017 - TIF Bonds*	140,000	155,000	170,000	185,000	4,165,000	4,815,000
Series 2017 - Water & Sewer Bonds*	150,000	160,000	175,000	190,000	3,860,000	4,535,000
Series 2018A - TIF Bonds*	180,000	205,000	225,000	250,000	6,200,000	7,060,000
Series 2018A - Water & Sewer Bonds*	135,000	150,000	160,000	175,000	3,850,000	4,470,000
Series 2018B - Village Refunding Bonds	360,000	-	-	770,000	1,720,000	2,850,000
Series 2018B - Police and Fire HQ	-	-	-	-	34,735,000	34,735,000
Series 2019A - Water & Sewer Bonds*	240,000	265,000	290,000	315,000	8,430,000	9,540,000
Series 2019B - TIF Bonds*	-	-	210,000	235,000	7,280,000	7,725,000
Series 2021A - Water & Sewer Bonds*	-	337,500	100,000	100,000	9,462,500	10,000,000
Total Debt to be Paid from Property Taxes	3,600,000	3,867,500	3,715,000	3,905,000	93,847,500	108,935,000

* The annual levy for these issues are to be abated in their entirety using alternative revenues.

TOTAL VILLAGE DEBT SERVICE	3,600,000	3,867,500	3,715,000	3,905,000	93,847,500	108,935,000

Debt to be Paid by Mount Prospect Public Library						
General Obligation Bonds						
Series 2016 - Library Refunding Bonds	1,515,000	1,550,000	-	-	-	3,065,000
Total Debt to be Paid from Library	1,515,000	1,550,000	-	-	-	3,065,000

TOTAL ANNUAL PRINCIPAL REQUIREMENTS	5,115,000	5,417,500	3,715,000	3,905,000	93,847,500	112,000,000

EXPENDITURES

DEBT SERVICES

Summary

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Series 2009 B&I, FD/PW	12,903	-	-	-	-	-	+++
Series 2009B B&I, FD/PW	362,516	-	-	-	-	-	+++
Series 2009C B&I, FD/PW	120,968	-	-	-	-	-	+++
Series 2011B Refunding B&I	792,078	793,450	794,530	794,530	-	-	-100.0%
Series 2012 Refunding B&I	54,095	54,095	54,096	54,096	914,096	912,436	1589.8%
Series 2013 B&I, Flood	370,384	370,384	925,456	925,456	923,803	921,706	-0.2%
Series 2014 B&I, Streets	557,828	700,678	883,950	883,950	1,066,150	1,197,200	20.6%
Series 2016 B&I, Library	1,576,600	1,573,150	1,575,900	1,575,900	1,576,800	1,581,500	0.1%
Series 2016 Refunding B&I	389,850	266,250	266,300	266,300	266,300	266,300	0.0%
Series 2017 B&I TIF and Water	315,251	313,135	456,500	456,500	600,500	614,300	31.5%
Series 2018A B&I TIF and Water	467,890	445,696	577,869	577,594	763,869	788,119	32.2%
Series 2018B B&I, PD/FD Bldgs	5,018,681	2,233,187	2,065,500	2,065,400	1,947,650	1,569,650	-5.7%
Series 2019A B&I Water	-	248,033	567,617	567,117	578,300	591,300	1.9%
Series 2019B B&I, TIF	-	118,950	354,209	354,209	265,850	265,850	-24.9%
2021A G.O. Bonds	-	-	-	-	-	688,000	+++
IEPA Flood Control Loans B&I	116,505	58,253	-	-	-	-	+++
2012 Installment Loan, Flood	525,056	595,369	-	-	-	-	+++
	10,680,605	**7,770,630**	**8,521,927**	**8,521,052**	**8,903,318**	**9,396,361**	**4.5%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Contractual Services	1,048,839	331,633	-	-	-	-	+++
Bank & Fiscal Fees	4,915	1,756	6,500	5,625	5,650	6,150	-13.1%
Bond Principal	7,825,687	3,787,498	4,340,000	4,340,000	5,115,000	5,580,000	17.9%
Interest Expense	1,808,112	3,687,312	4,175,427	4,175,427	3,782,668	3,810,211	-9.4%
Long Term Debt	(6,948)	(37,569)	-	-	-	-	+++
	10,680,605	**7,770,630**	**8,521,927**	**8,521,052**	**8,903,318**	**9,396,361**	**4.5%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
002 - Debt Service Fund	9,171,399	6,644,816	6,565,732	6,565,632	6,694,799	6,448,792	2.0%
025 - Police & Fire Building Const.	726,065	-	-	-	-	-	+++
049 - Prospect and Main TIF District	413,110	551,912	787,447	787,672	1,019,338	1,044,738	29.4%
050 - Water and Sewer Fund	370,031	573,902	1,168,748	1,167,748	1,189,181	1,902,831	1.7%
	10,680,605	**7,770,630**	**8,521,927**	**8,521,052**	**8,903,318**	**9,396,361**	**4.5%**

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

GENERAL OBLIGATION BONDS, SERIES 2012

Date of Issue:	January 3, 2012 (Bid awarded July 14, 2011)	Interest Rates:	0247-0595	3.10%
Date of Maturity:	December 1, 2022			
Authorized Issue:	$2,975,000			
Purpose:	Village Refunding (Series 2003)			
Interest Dates:	June 1 and December 1			
Principal Maturity Date:	December 1			
Payable At:	JP Morgan Chase			

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy			Coupons Due On			
		Principal	Interest	Total	June 1	Amount	Dec. 1	Amount
2020	0247-0418	860,000	54,096	914,096	2021	27,048	2021	27,048
2021	0419-0595	885,000	27,436	912,436	2022	13,718	2022	13,718
		1,745,000	81,532	1,826,532		40,766		40,766

GENERAL OBLIGATION BONDS, SERIES 2013

Date of Issue:	September 10, 2013	Interest Rates:	0001-0463	3.00%
Date of Maturity:	December 1, 2033		0464-1783	4.00%
Authorized Issue:	$9,800,000		1784-1960	4.13%
Purpose:	Flood Control			
Interest Dates:	June 1 and December 1			
Principal Maturity Date:	December 1			
Payable At:	The Bank of New York Mellon Trust Company			

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy			Coupons Due On			
		Principal	Interest	Total	June 1	Amount	Dec. 1	Amount
2020	0112-0225	570,000	353,306	923,306	2021	176,653	2021	176,653
2021	0226-0342	585,000	336,206	921,206	2022	168,103	2022	168,103
2022	0343-0463	605,000	318,656	923,656	2023	159,328	2023	159,328
2023	0464-0588	625,000	300,506	925,506	2024	150,253	2024	150,253
2024	0589-0718	650,000	275,506	925,506	2025	137,753	2025	137,753
2025	0719-0853	675,000	249,506	924,506	2026	124,753	2026	124,753
2026	0854-0993	700,000	222,506	922,506	2027	111,253	2027	111,253
2027	0994-1139	730,000	194,506	924,506	2028	97,253	2028	97,253
2028	1140-1291	760,000	165,306	925,306	2029	82,653	2029	82,653
2029	1292-1449	790,000	134,906	924,906	2030	67,453	2030	67,453
2030	1450-1613	820,000	103,306	923,306	2031	51,653	2031	51,653
2031	1614-1783	850,000	70,506	920,506	2032	35,253	2032	35,253
2032	1784-1960	885,000	36,506	921,506	2033	18,253	2033	18,253
		9,245,000	2,761,228	12,006,228		1,380,614		1,380,614

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

GENERAL OBLIGATION BONDS, SERIES 2014

Date of Issue:	February 4, 2014	Interest Rates:	0324-1258	3.00%
Date of Maturity:	December 1, 2023			
Authorized Issue:	$6,290,000			
Purpose:	Street Improvements			
Interest Dates:	June 1 and December 1			
Principal Maturity Date:	December 1			
Payable At:	The Bank of New York Mellon Trust Company			

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy			Coupons Due On			
		Principal	Interest	Total	June 1	Amount	Dec. 1	Amount
2020	0588-0780	965,000	100,650	1,065,650	2021	50,325	2021	50,325
2021	0781-1005	1,125,000	71,700	1,196,700	2022	35,850	2022	35,850
2022	1006-1258	1,265,000	37,950	1,302,950	2023	18,975	2023	18,975
		3,355,000	210,300	3,565,300		105,150		105,150

GENERAL OBLIGATION LIBRARY REFUNDING BONDS, SERIES 2016

Date of Issue:	September 8, 2016	Interest Rates:	0574-0860	3.00%
Date of Maturity:	December 1, 2022		0861-1156	3.00%
Authorized Issue:	$8,735,000		1157-1461	2.00%
Purpose:	Library Refunding		1462-1776	2.00%
Interest Dates:	June 1 and December 1			
Principal Maturity Date:	December 1			
Payable At:	Zions Bancorporation			

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy			Coupons Due On			
		Principal	Interest	Total	June 1	Amount	Dec. 1	Amount
2020	1157-1461	1,515,000	61,300	1,576,300	2021	30,650	2021	30,650
2021	1462-1776	1,550,000	31,000	1,581,000	2022	15,500	2022	15,500
		3,065,000	92,300	3,157,300		46,150		46,150

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016A

Date of Issue:	December 1, 2016	Interest Rates: 0049-1820	3.00%
Date of Maturity:	December 1, 2027		
Authorized Issue:	$9,100,000		
Purpose:	Village Refunding		
Interest Dates:	June 1 and December 1		
Principal Maturity Date:	December 1		
Payable At:	Zions Bancorporation		

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy Principal	Tax Levy Interest	Tax Levy Total	Coupons Due On June 1	Amount	Dec. 1	Amount
2020	-	-	265,800	265,800	2021	132,900	2021	132,900
2021	-	-	265,800	265,800	2022	132,900	2022	132,900
2022	0049-0151	515,000	265,800	780,800	2023	132,900	2023	132,900
2023	0152-0363	1,060,000	250,350	1,310,350	2024	125,175	2024	125,175
2024	0364-0711	1,740,000	218,550	1,958,550	2025	109,275	2025	109,275
2025	0712-1070	1,795,000	166,350	1,961,350	2026	83,175	2026	83,175
2026	1071-1439	1,845,000	112,500	1,957,500	2027	56,250	2027	56,250
2027	1440-1820	1,905,000	57,150	1,962,150	2028	28,575	2028	28,575
		8,860,000	1,602,300	10,462,300		801,150		801,150

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

GENERAL OBLIGATION BONDS, SERIES 2017

Date of Issue:	December 20, 2017	Interest Rates:	0001-0214	4.000%
Date of Maturity:	December 1, 2037		0215-0261	3.000%
Authorized Issue:	$4,815,000		0262-0312	2.500%
Purpose:	Prospect and Main TIF Development		0313-0366	2.625%
Interest Dates:	June 1 and December 1		0367-0424	2.750%
Principal Maturity Date:	December 1		0425-0486	2.875%
Payable At:	Zions Bankcorporation		0487-0625	4.000%
			0626-0871	3.125%
			0872-0963	3.250%

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy			Coupons Due On			
		Principal	Interest	Total	June 1	Amount	Dec. 1	Amount
2020	0001-0028	140,000	159,369	299,369	2021	79,684	2021	79,684
2021	0029-0059	155,000	153,769	308,769	2022	76,884	2022	76,884
2022	0060-0093	170,000	147,569	317,569	2023	73,784	2023	73,784
2023	0094-0130	185,000	140,769	325,769	2024	70,384	2024	70,384
2024	0131-0170	200,000	133,369	333,369	2025	66,684	2025	66,684
2025	0171-0214	220,000	125,369	345,369	2026	62,684	2026	62,684
2026	0215-0261	235,000	118,769	353,769	2027	59,384	2027	59,384
2027	0262-0312	255,000	112,894	367,894	2028	56,447	2028	56,447
2028	0313-0366	270,000	106,200	376,200	2029	53,100	2029	53,100
2029	0367-0424	290,000	98,775	388,775	2030	49,388	2030	49,388
2030	0425-0486	310,000	90,438	400,438	2031	45,219	2031	45,219
2031	0487-0553	335,000	78,038	413,038	2032	39,019	2032	39,019
2032	0554-0625	360,000	64,638	424,638	2033	32,319	2033	32,319
2033	0626-0702	385,000	53,388	438,388	2034	26,694	2034	26,694
2034	0703-0784	410,000	41,356	451,356	2035	20,678	2035	20,678
2035	0785-0871	435,000	28,544	463,544	2036	14,272	2036	14,272
2036	0872-0963	460,000	14,950	474,950	2037	7,475	2037	7,475
		4,815,000	1,668,200	6,483,200		834,100		834,100

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

WATER AND SEWER BONDS, SERIES 2017

Date of Issue:	December 20, 2017	Interest Rates:	0026-0254	4.000%
Date of Maturity:	December 1, 2037		0255-0298	3.000%
Authorized Issue:	$4,925,000		0299-0344	2.500%
Purpose:	Water Capital Improvements		0345-0393	2.625%
Interest Dates:	June 1 and December 1		0394-0445	2.750%
Principal Maturity Date:	December 1		0446-0500	2.875%
Payable At:	Zions Bankcorporation		0501-0619	4.000%
			0620-0904	3.125%
			0905-0985	3.250%

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy Principal	Tax Levy Interest	Tax Levy Total	Coupons Due On June 1	Coupons Due On Amount	Coupons Due On Dec. 1	Coupons Due On Amount
2020	0079-0108	150,000	150,531	300,531	2021	75,266	2021	75,266
2021	0109-0140	160,000	144,531	304,531	2022	72,266	2022	72,266
2022	0141-0175	175,000	138,131	313,131	2023	69,066	2023	69,066
2023	0176-0213	190,000	131,131	321,131	2024	65,566	2024	65,566
2024	0214-0254	205,000	123,531	328,531	2025	61,766	2025	61,766
2025	0255-0298	220,000	115,331	335,331	2026	57,666	2026	57,666
2026	0299-0344	230,000	108,731	338,731	2027	54,366	2027	54,366
2027	0345-0393	245,000	102,981	347,981	2028	51,491	2028	51,491
2028	0394-0445	260,000	96,550	356,550	2029	48,275	2029	48,275
2029	0446-0500	275,000	89,400	364,400	2030	44,700	2030	44,700
2030	0501-0558	290,000	81,494	371,494	2031	40,747	2031	40,747
2031	0559-0619	305,000	69,894	374,894	2032	34,947	2032	34,947
2032	0620-0685	330,000	57,694	387,694	2033	28,847	2033	28,847
2033	0686-0754	345,000	47,382	392,382	2034	23,691	2034	23,691
2034	0755-0827	365,000	36,600	401,600	2035	18,300	2035	18,300
2035	0828-0904	385,000	25,194	410,194	2036	12,597	2036	12,597
2036	0905-0985	405,000	13,163	418,163	2037	6,581	2037	6,581
		4,535,000	1,532,270	6,067,270		766,135		766,135

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

GENERAL OBLIGATION BONDS, SERIES 2018A

Date of Issue:	May 1, 2018	Interest Rates:	0001-0290	5.000%
Date of Maturity:	December 1, 2037		0291-0599	4.000%
Authorized Issue:	$7,060,000		0600-0794	3.250%
Purpose:	Prospect and Main TIF Development		0795-1017	3.500%
Interest Dates:	June 1 and December 1		1018-1140	3.375%
Principal Maturity Date:	December 1		1141-1412	3.500%
Payable At:	Zions Bankcorporation			

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy Principal	Tax Levy Interest	Tax Levy Total	Coupons Due On June 1	Amount	Dec. 1	Amount
2020	0001-0036	180,000	273,369	453,369	2021	136,685	2021	136,685
2021	0037-0077	205,000	264,369	469,369	2022	132,185	2022	132,185
2022	0078-0122	225,000	254,119	479,119	2023	127,060	2023	127,060
2023	0123-0172	250,000	242,869	492,869	2024	121,435	2024	121,435
2024	0173-0228	280,000	230,369	510,369	2025	115,185	2025	115,185
2025	0229-0290	310,000	216,369	526,369	2026	108,185	2026	108,185
2026	0291-0358	340,000	200,869	540,869	2027	100,435	2027	100,435
2027	0359-0432	370,000	187,269	557,269	2028	93,635	2028	93,635
2028	0433-0512	400,000	172,469	572,469	2029	86,235	2029	86,235
2029	0513-0599	435,000	156,469	591,469	2030	78,235	2030	78,235
2030	0600-0693	470,000	139,069	609,069	2031	69,535	2031	69,535
2031	0694-0794	505,000	123,794	628,794	2032	61,897	2032	61,897
2032	0795-0902	540,000	107,381	647,381	2033	53,691	2033	53,691
2033	0903-1017	575,000	88,482	663,482	2034	44,241	2034	44,241
2034	1018-1140	615,000	68,356	683,356	2035	34,178	2035	34,178
2035	1141-1272	660,000	47,600	707,600	2036	23,800	2036	23,800
2036	1273-1412	700,000	24,500	724,500	2037	12,250	2037	12,250
		7,060,000	2,797,722	9,857,722		1,398,861		1,398,861

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

WATER AND SEWER BONDS, SERIES 2018A

Date of Issue:	May 1, 2018	Interest Rates:	0037-0084	3.000%
Date of Maturity:	December 1, 2037		0085-0288	5.000%
Authorized Issue:	$4,890,000		0289-0487	4.000%
Purpose:	Water Capital Improvements		0488-0608	3.250%
Interest Dates:	June 1 and December 1		0609-0744	3.500%
Principal Maturity Date:	December 1		0745-0818	3.375%
Payable At:	Zions Bankcorporation		0819-0978	3.500%

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy Principal	Tax Levy Interest	Tax Levy Total	Coupons Due On June 1	Amount	Dec. 1	Amount
2020	0085-0111	135,000	174,750	309,750	2021	87,375	2021	87,375
2021	0112-0141	150,000	168,000	318,000	2022	84,000	2022	84,000
2022	0142-0173	160,000	160,500	320,500	2023	80,250	2023	80,250
2023	0174-0208	175,000	152,500	327,500	2024	76,250	2024	76,250
2024	0209-0246	190,000	143,750	333,750	2025	71,875	2025	71,875
2025	0247-0288	210,000	134,250	344,250	2026	67,125	2026	67,125
2026	0289-0333	225,000	123,750	348,750	2027	61,875	2027	61,875
2027	0334-0381	240,000	114,750	354,750	2028	57,375	2028	57,375
2028	0382-0432	255,000	105,150	360,150	2029	52,575	2029	52,575
2029	0433-0487	275,000	94,950	369,950	2030	47,475	2030	47,475
2030	0488-0546	295,000	83,950	378,950	2031	41,975	2031	41,975
2031	0547-0608	310,000	74,364	384,364	2032	37,182	2032	37,182
2032	0609-0674	330,000	64,288	394,288	2033	32,144	2033	32,144
2033	0675-0744	350,000	52,738	402,738	2034	26,369	2034	26,369
2034	0745-0818	370,000	40,488	410,488	2035	20,244	2035	20,244
2035	0819-0896	390,000	28,000	418,000	2036	14,000	2036	14,000
2036	0897-0978	410,000	14,350	424,350	2037	7,175	2037	7,175
		4,470,000	1,730,528	6,200,528		865,264		865,264

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

GENERAL OBLIGATION BONDS, SERIES 2018B

Date of Issue:	October 16, 2018	Interest Dates:	June 1 and December 1
Date of Maturity:	December 1, 2029	Principal Maturity Date:	December 1
Authorized Issue:	$3,705,000	Payable At:	Zions Bankcorporation
Purpose:	Village Refunding - 2009, 2009B, 2009C		

Interest Rates: 0001 - 0741 5.00%

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy Principal	Tax Levy Interest	Tax Levy Total	Coupons Due On June 1	Amount	Dec. 1	Amount
2020	0172-0243	360,000	142,500	502,500	2021	71,250	2021	71,250
2021	-	-	124,500	124,500	2022	62,250	2022	62,250
2022	-	-	124,500	124,500	2023	62,250	2023	62,250
2023	0244-0397	770,000	124,500	894,500	2024	62,250	2024	62,250
2024	0398-0428	155,000	86,000	241,000	2025	43,000	2025	43,000
2025	0429-0460	160,000	78,250	238,250	2026	39,125	2026	39,125
2026	0461-0493	165,000	70,250	235,250	2027	35,125	2027	35,125
2027	0494-0528	175,000	62,000	237,000	2028	31,000	2028	31,000
2028	0529-0741	1,065,000	53,250	1,118,250	2029	26,625	2029	26,625
		2,850,000	865,750	3,715,750		432,875		432,875

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

GENERAL OBLIGATION BONDS, SERIES 2018B

Date of Issue:	October 16, 2018	Interest Dates:	June 1 and December 1
Date of Maturity:	December 1, 2043	Principal Maturity Date:	December 1
Authorized Issue:	$34,735,000	Payable At:	Zions Bankcorporation
Purpose:	Police and Fire Headquarter Construction		

Interest Rates:		
	0001-1684	5.000%
	1685-2126	3.625%
	2127-3555	3.750%
	3556-4067	3.875%
	4068-6947	4.000%

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy Principal	Tax Levy Interest	Tax Levy Total	Coupons Due On June 1	Amount	Dec. 1	Amount
2020	-	-	1,444,250	1,444,250	2021	722,125	2021	722,125
2021	-	-	1,444,250	1,444,250	2022	722,125	2022	722,125
2022	-	-	1,444,250	1,444,250	2023	722,125	2023	722,125
2023	-	-	1,444,250	1,444,250	2024	722,125	2024	722,125
2024	-	-	1,444,250	1,444,250	2025	722,125	2025	722,125
2025	-	-	1,444,250	1,444,250	2026	722,125	2026	722,125
2026	-	-	1,444,250	1,444,250	2027	722,125	2027	722,125
2027	-	-	1,444,250	1,444,250	2028	722,125	2028	722,125
2028	0001-0116	580,000	1,444,250	2,024,250	2029	722,125	2029	722,125
2029	0117-0480	1,820,000	1,415,250	3,235,250	2030	707,625	2030	707,625
2030	0481-0862	1,910,000	1,324,250	3,234,250	2031	662,125	2031	662,125
2031	0863-1263	2,005,000	1,228,750	3,233,750	2032	614,375	2032	614,375
2032	1264-1684	2,105,000	1,128,500	3,233,500	2033	564,250	2033	564,250
2033	1685-2126	2,210,000	1,023,250	3,233,250	2034	511,625	2034	511,625
2034	2127-2585	2,295,000	943,138	3,238,138	2035	471,569	2035	471,569
2035	2586-3061	2,380,000	857,075	3,237,075	2036	428,538	2036	428,538
2036	3062-3555	2,470,000	767,825	3,237,825	2037	383,913	2037	383,913
2037	3556-4067	2,560,000	675,200	3,235,200	2038	337,600	2038	337,600
2038	4068-4599	2,660,000	576,000	3,236,000	2039	288,000	2039	288,000
2039	4600-5152	2,765,000	469,600	3,234,600	2040	234,800	2040	234,800
2040	5153-5727	2,875,000	359,000	3,234,000	2041	179,500	2041	179,500
2041	5728-6325	2,990,000	244,000	3,234,000	2042	122,000	2042	122,000
2042	6326-6947	3,110,000	124,400	3,234,400	2043	62,200	2043	62,200
		34,735,000	24,134,488	58,869,488		12,067,244		12,067,244

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

WATER AND SEWER BONDS, SERIES 2019A

Date of Issue:	June 1, 2019	Interest Rates:	0001-0012	2.000%
Date of Maturity:	December 1, 2039		0013-0378	5.000%
Authorized Issue:	$9,600,000		0379-0639	4.000%
Purpose:	Water Capital Improvements		0640-1608	3.000%
Interest Dates:	June 1 and December 1		1609-1920	3.125%
Principal Maturity Date:	December 1			
Payable At:	Zions Bankcorporation			

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS

Tax Levy Year	Bond Payment Numbers	Tax Levy Principal	Tax Levy Interest	Tax Levy Total	Coupons Due On June 1	Coupons Due On Amount	Coupons Due On Dec. 1	Coupons Due On Amount
2020	0013-0060	240,000	337,800	577,800	2021	168,900	2021	168,900
2021	0061-0113	265,000	325,800	590,800	2022	162,900	2022	162,900
2022	0114-0171	290,000	312,550	602,550	2023	156,275	2023	156,275
2023	0172-0234	315,000	298,050	613,050	2024	149,025	2024	149,025
2024	0235-0303	345,000	282,300	627,300	2025	141,150	2025	141,150
2025	0304-0378	375,000	265,050	640,050	2026	132,525	2026	132,525
2026	0379-0459	405,000	246,300	651,300	2027	123,150	2027	123,150
2027	0460-0546	435,000	230,100	665,100	2028	115,050	2028	115,050
2028	0547-0639	465,000	212,700	677,700	2029	106,350	2029	106,350
2029	0640-0738	495,000	194,100	689,100	2030	97,050	2030	97,050
2030	0739-0843	525,000	179,250	704,250	2031	89,625	2031	89,625
2031	0844-0954	555,000	163,500	718,500	2032	81,750	2032	81,750
2032	0955-1071	585,000	146,850	731,850	2033	73,425	2033	73,425
2033	1072-1195	620,000	129,300	749,300	2034	64,650	2034	64,650
2034	1196-1326	655,000	110,700	765,700	2035	55,350	2035	55,350
2035	1327-1463	685,000	91,050	776,050	2036	45,525	2036	45,525
2036	1464-1608	725,000	70,500	795,500	2037	35,250	2037	35,250
2037	1609-1760	760,000	48,750	808,750	2038	24,375	2038	24,375
2038	1761-1920	800,000	25,000	825,000	2039	12,500	2039	12,500
		9,540,000	3,669,650	13,209,650		1,834,825		1,834,825

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

GENERAL OBLIGATION BONDS, SERIES 2019B

Estimated Date of Issue:	November 25, 2019	Interest Rates:	3% to 5%
Date of Maturity:	December 1, 2039		
Authorized Issue:	$7,725,000		
Purpose:	Prospect and Main TIF Development		
Interest Dates:	June 1 and December 1		
Principal Maturity Date:	December 1		
Payable At:	Zions Bankcorporation		

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS - ESTIMATED

Tax Levy Year	Bond Payment Numbers	Tax Levy Principal	Tax Levy Interest	Tax Levy Total	Coupons Due On June 1	Amount	Dec. 1	Amount
2020	-	-	265,350	265,350	2021	132,675	2021	132,675
2021	-	-	265,350	265,350	2022	132,675	2022	132,675
2022	0001-0042	210,000	265,350	475,350	2023	132,675	2023	132,675
2023	0043-0089	235,000	254,850	489,850	2024	127,425	2024	127,425
2024	0090-0141	260,000	243,100	503,100	2025	121,550	2025	121,550
2025	0142-0199	290,000	230,100	520,100	2026	115,050	2026	115,050
2026	0200-0263	320,000	215,600	535,600	2027	107,800	2027	107,800
2027	0264-0333	350,000	199,600	549,600	2028	99,800	2028	99,800
2028	0334-0409	380,000	185,600	565,600	2029	92,800	2029	92,800
2029	0410-0492	415,000	170,400	585,400	2030	85,200	2030	85,200
2030	0493-0581	445,000	157,950	602,950	2031	78,975	2031	78,975
2031	0582-0676	475,000	144,600	619,600	2032	72,300	2032	72,300
2032	0677-0778	510,000	130,350	640,350	2033	65,175	2033	65,175
2033	0779-0887	545,000	115,050	660,050	2034	57,525	2034	57,525
2034	0888-1003	580,000	98,700	678,700	2035	49,350	2035	49,350
2035	1004-1126	615,000	81,300	696,300	2036	40,650	2036	40,650
2036	1127-1257	655,000	62,850	717,850	2037	31,425	2037	31,425
2037	1258-1397	700,000	43,200	743,200	2038	21,600	2038	21,600
2038	1398-1545	740,000	22,200	762,200	2039	11,100	2039	11,100
		7,725,000	3,151,500	10,876,500		1,575,750		1,575,750

LONG-TERM DEBT REQUIREMENTS AS OF DECEMBER 31, 2020

GENERAL OBLIGATION BONDS, SERIES 2021A *(TENTATIVE)*

Estimated Date of Issue:	December 1, 2021	Estimated Interest Rate:	3.750%
Date of Maturity:	December 1, 2041		
Authorized Issue:	$10,000,000		
Purpose:	Water Capital Improvements		
Interest Dates:	June 1 and December 1		
Principal Maturity Date:	December 1		

CURRENT AND FUTURE PRINCIPAL AND INTEREST REQUIREMENTS - ESTIMATED

Tax Levy Year	Bond Payment Numbers	Tax Levy			Coupons Due On			
		Principal	Interest	Total	June 1	Amount	Dec. 1	Amount
2021	-	337,500	350,000	687,500	2022	175,000	2022	175,000
2022	0001-0020	100,000	338,188	438,188	2023	169,094	2023	169,094
2023	0021-0040	100,000	334,688	434,688	2024	167,344	2024	167,344
2024	0041-0060	100,000	331,188	431,188	2025	165,594	2025	165,594
2025	0061-0080	100,000	327,688	427,688	2026	163,844	2026	163,844
2026	0081-0193	562,500	324,188	886,688	2027	162,094	2027	162,094
2027	0194-0305	562,500	304,500	867,000	2028	152,250	2028	152,250
2028	0306-0418	562,500	284,813	847,313	2029	142,406	2029	142,406
2029	0419-0530	562,500	265,126	827,626	2030	132,563	2030	132,563
2030	0531-0643	562,500	245,438	807,938	2031	122,719	2031	122,719
2031	0644-0775	662,500	225,750	888,250	2032	112,875	2032	112,875
2032	0776-0908	662,500	202,563	865,063	2033	101,281	2033	101,281
2033	0909-1040	662,500	179,375	841,875	2034	89,688	2034	89,688
2034	1041-1173	662,500	156,188	818,688	2035	78,094	2035	78,094
2035	1174-1305	662,500	133,000	795,500	2036	66,500	2036	66,500
2036	1306-1438	662,500	109,813	772,313	2037	54,906	2037	54,906
2037	1439-1570	662,500	86,625	749,125	2038	43,313	2038	43,313
2038	1571-1703	662,500	63,438	725,938	2039	31,719	2039	31,719
2039	1704-1833	650,000	40,250	690,250	2040	20,125	2040	20,125
2040	1834-1933	500,000	17,500	517,500	2041	8,750	2041	8,750
		10,000,000	4,320,315	14,320,315		2,160,157		2,160,157

INTERNAL SERVICE FUND

Vehicle Maintenance Fund

The Vehicle Maintenance Fund, an Internal Service Fund, was established to account for the maintenance costs for all vehicles and equipment owned by the Village. The costs for this fund are allocated back to all departments operating Village vehicles and equipment through a service charge. The Village has an in-house vehicle maintenance division within the Public Works Department and maintains approximately 220 vehicles and 50 pieces of machinery and equipment. Operationally, Vehicle Maintenance is a division of Public Works; the employees are included in the Department Organization and Budgeted Positions and Amounts sections of the Public Works Departmental Summary in the Operating Expenditures section of this document. Also included in the Public Works Departmental Summary are the Vehicle Maintenance Division's 2020 Accomplishments, 2021 Goals, and Workload Measures. Because the Vehicle Maintenance Fund is an internal service fund and the expenses are allocated to the operating expenditures through a service charge, the expenses are included in the Non-Operating section of the budget document.

Maintenance and most repairs are made by personnel assigned to the division. Specialized testing and repair is contracted on an as needed basis. The total 2021 budget for the Vehicle Maintenance Fund is $2,305,215, a decrease of $21,221, or 0.9 percent, from the prior year. The 2019 actual expenses totaled $2,105,693, while the 2020 estimated expenses are $2,205,080. The 2022 forecast for the Vehicle Maintenance fund is $2,345,753.

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Vehicle Maintenance	2,240,781	2,105,693	2,326,536	2,205,080	2,305,315	2,345,753	-0.9%
	2,240,781	**2,105,693**	**2,326,536**	**2,205,080**	**2,305,315**	**2,345,753**	**-0.9%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Personal Services, Salaries & Wages	1,049,507	1,019,883	1,122,417	1,020,350	1,119,708	1,141,898	-0.2%
Employee Benefits	457,011	386,369	433,251	411,024	428,207	435,390	-1.2%
Other Employee Costs	3,984	4,396	4,750	4,000	7,250	7,322	52.6%
Contractual Services	113,401	101,856	113,954	126,172	125,177	127,054	9.8%
Utilities	5,071	4,454	5,431	4,525	4,500	4,568	-17.1%
Insurance	9,935	11,706	13,405	13,405	11,202	11,426	-16.4%
Commodities & Supplies	598,070	576,171	629,183	622,594	606,261	615,051	-3.6%
Office Equipment	298	70	126	626	626	635	396.8%
Other Equipment	3,504	788	4,019	2,384	2,384	2,409	-40.7%
	2,240,781	**2,105,693**	**2,326,536**	**2,205,080**	**2,305,315**	**2,345,753**	**-0.9%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
060 - Vehicle Maintenance Fund	2,240,781	2,105,693	2,326,536	2,205,080	2,305,315	2,345,753	-0.9%
	2,240,781	**2,105,693**	**2,326,536**	**2,205,080**	**2,305,315**	**2,345,753**	**-0.9%**

INTERNAL SERVICE FUND

Risk Management Fund

The Risk Management Fund, an Internal Service Fund, was established to account for the Village's insurance program. The purpose of the fund is to receive, invest and disburse all monies associated with its risk management activities. The Village is a member of the Intergovernmental Personnel Benefit Cooperative (IPBC) for health coverage. The Village also participates in the Intergovernmental Risk Management Agency (IRMA) for Workers' Compensation, Liability, and other coverages.

The Intergovernmental Personnel Benefit Cooperative (IPBC) is an intergovernmental risk pool providing medical, dental and life insurance to municipal government and other special district members. Each member of IPBC is responsible for the first $35,000 of each medical and pharmacy claim. Claims between $35,000 and $125,000 are shared between all members. Stop loss protection kicks in for all claims over $125,000 and are reinsured at 100%.

The Village is required by state statutes to offer medical insurance to all Village retirees. Additionally, Mount Prospect Library employees are part of the Village's medical insurance group. Retirees and Library employees pay the full premium for medical insurance coverage.

The Intergovernmental Risk Management Agency (IRMA) provides comprehensive coverage, full service claims and litigation management, risk prevention and training services to its members. Under the IRMA program, the Village can select self-insured retention levels between $2,500 and $250,000. The Village has elected to self-insure all types of claims to the $100,000 level.

The 2021 Budget for the Risk Management Fund is $9,614,300. This is an increase of $9,000 or 0.1 percent from the prior year. Projected increases in health coverage are 0.6 percent and 5.6 percent for PPO and HMO, respectively. The annual contribution for IRMA includes a reserve component intended to be paid over a five-year period. The amount of the reserve payment is $50,723. The Village is in the third year of the five-year plan.

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Risk Management	8,151,467	9,433,365	9,605,300	9,192,260	9,614,300	9,757,150	0.1%
	8,151,467	**9,433,365**	**9,605,300**	**9,192,260**	**9,614,300**	**9,757,150**	**0.1%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Contractual Services	16,200	4,800	40,000	35,000	40,000	40,150	0.0%
Insurance	8,125,486	9,423,599	9,542,800	9,150,760	9,524,300	9,667,000	-0.2%
Commodities & Supplies	8,668	4,914	22,500	6,500	50,000	50,000	122.2%
Other Equipment	1,113	52	-	-	-	-	+++
	8,151,467	**9,433,365**	**9,605,300**	**9,192,260**	**9,614,300**	**9,757,150**	**0.1%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
063 - Risk Management Fund	8,151,467	9,433,365	9,605,300	9,192,260	9,614,300	9,757,150	0.1%
	8,151,467	**9,433,365**	**9,605,300**	**9,192,260**	**9,614,300**	**9,757,150**	**0.1%**

SPECIAL REVENUE FUND

Business District Fund

The Business District Fund, a Special Revenue Fund, was established to account for the revenues and expenditures associated with the Business Districts within the Village. The Village currently has one Business District, the Randhurst Village Business District Area, which was established in 2011.

The Village's Business District Redevelopment Plan was developed to provide a description of the necessary actions to address existing blighting conditions and attract sound and stable commercial growth. The Business District Area generally bounded by Euclid Ave. to the north, Route 83 to the west, Kensington and Rand Roads to the south and the mall access road to the east encompasses approximately 100 acres of land in the Village. From an economic perspective, the implementation of the Plan and the establishment of the Business District have stimulated private investment within the Business District and surrounding area. The combined public and private investment has eliminated the blighting conditions in the area.

A redevelopment agreement with DLC Management provides for the sharing of certain revenues generated from the Randhurst Business District. Revenues include a Hotel/Motel Tax, Food and Beverage Tax, Movie Theatre Tax, Business District Tax, and State Sales Tax. These payments go towards paying down an outstanding Note held by the developer. State sales tax is shared only after reaching certain threshold of gross sales while the other revenues are shared beginning with the first dollar. Total projected payments in 2021 are $1,390,000, a decrease of $164,095, or 10.6 percent, from the prior year. Projected payments for 2022 are forecasted to be $1,422,725, an increase of $32,725 or 2.35 percent.

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Randhurst Village	1,571,930	1,458,547	1,554,095	844,000	1,390,000	1,422,725	-10.6%
	1,571,930	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**	**-10.6%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Interest Expense	1,571,930	1,458,547	1,554,095	844,000	1,390,000	1,422,725	-10.6%
	1,571,930	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**	**-10.6%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
048 - Business District Fund	1,571,930	1,458,547	1,554,095	844,000	1,390,000	1,422,725	-10.6%
	1,571,930	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**	**-10.6%**

SPECIAL REVENUE FUND

Prospect & Main TIF District Fund

The Prospect and Main TIF District Fund, a Special Revenue Fund, was established to account for the revenues and expenditures associated with this Tax Increment Financing (TIF) redevelopment district. The Village maintains one TIF district.

This section only shows non-debt and non-capital expenditures of the Prospect & Main TIF District. A total of $237,000 non-debt and non-capital expenditures are budgeted in this Fund for 2021. This is a decrease of $2,754,636 or 92.1 percent from the prior year. The decrease in the budget is mainly attributable to major projects involving contractual services and other expenditures are budgeted in the year 2020. Non-operating expenditures for the Prospect & Main TIF District Fund include planned spending on property acquisition, developer incentives, corridor maintenance and other professional services. These expenditures are considered one-time or non-recurring items and have been segregated from the other TIF-related expenses of Capital and Debt Service.

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Village Administration	126,631	96,370	110,000	53,581	60,000	35,000	-45.5%
Finance	20,830	25,224	70,000	96,401	165,500	236,500	136.4%
Community Development	10,479,401	1,460,571	2,698,000	2,391,541	11,500	211,500	-99.6%
Public Works	90,659	81,569	113,636	-	-	-	-100.0%
	10,717,521	**1,663,734**	**2,991,636**	**2,541,523**	**237,000**	**483,000**	**-92.1%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Other Employee Costs	1,200	600	1,500	1,500	1,500	1,500	0.0%
Contractual Services	249,364	232,226	233,636	58,581	80,000	55,000	-65.8%
Commodities & Supplies	161	-	1,500	-	1,500	1,500	0.0%
Other Expenditures	10,466,096	1,430,908	2,745,000	2,481,442	154,000	425,000	-94.4%
Infrastructure	700	-	10,000	-	-	-	-100.0%
	10,717,521	**1,663,734**	**2,991,636**	**2,541,523**	**237,000**	**483,000**	**-92.1%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
049 - Prospect and Main TIF District	10,717,521	1,663,734	2,991,636	2,541,523	237,000	483,000	-92.1%
	10,717,521	**1,663,734**	**2,991,636**	**2,541,523**	**237,000**	**483,000**	**-92.1%**

INTERFUND TRANSFERS

Transfers

Interfund transfers totaling $4,140,000 are included in the 2021 Budget. The 2022 Budget Forecast includes interfund transfers totaling $750,000. Of the total interfund transfers for the year 2021, $2,790,000 is intended to support a high-impact flood control project at Aspen Trails Park. Of that $2,790,000, the General Fund will support $2,250,000 and the remainder of the transfer of $540,000 is supported by the Street Construction Fund. A transfer of $750,000 from General Fund is going to support the mid-range capital projects funded through the Capital Improvement Fund. The remainder of the Fund Balance of $600,000 in the Police and Fire Building Fund will be transferred to the Debt Service Fund and will be used to abate the debt service levy for 2018B Bond. The transfers are being executed in compliance with the Village's Fund Balance Policy on the use of excess reserves. The use of interfund transfers will be reviewed annually and done so only when fiscally prudent.

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Transfer	2,354,391	3,709,981	3,868,000	3,393,000	4,140,000	750,000	7.0%
	2,354,391	**3,709,981**	**3,868,000**	**3,393,000**	**4,140,000**	**750,000**	**7.0%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Interfund Transfers	2,354,391	3,709,981	3,868,000	3,393,000	4,140,000	750,000	7.0%
	2,354,391	**3,709,981**	**3,868,000**	**3,393,000**	**4,140,000**	**750,000**	**7.0%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	2,354,391	2,107,362	3,868,000	3,393,000	3,000,000	750,000	-22.4%
023 - Street Improvement Construc F	-	-	-	-	540,000	-	+++
025 - Police & Fire Building Const.	-	-	-	-	600,000	-	+++
051 - Village Parking System Fund	-	1,602,619	-	-	-	-	+++
	2,354,391	**3,709,981**	**3,868,000**	**3,393,000**	**4,140,000**	**750,000**	**7.0%**

APPENDIX A – GLOSSARY

Terminology .....A - 1
Acronyms ..... A - 10

Pages are linked. Click on a caption or page number to link the corresponding section.

GLOSSARY OF TERMINOLOGY AND ACRONYMS

The Budget contains specialized and technical terminology that is unique to governmental finance and budgeting. To assist the reader of the Budget document in understanding these terms, the following budget glossaries have been prepared. A glossary of terms is followed by a glossary of acronyms.

Abatement
A partial or complete cancellation of a levy imposed by the Village. Abatements usually apply to tax levies.

Accrual Basis
The recording of the financial transactions that have cash consequences for the government in the periods in which those transactions occur, rather than in the periods in which cash is received or paid by the government.

Ad Valorem Tax
A tax levied on the assessed value of real property (also known as "property taxes").

Advance from Other Funds
A liability account used to record noncurrent portions of a long-term debt owed by one fund to another fund within the same reporting entity. See **Due To Other Funds** and **Interfund Receivable/Payable**.

Advance Refunding Bonds
Bonds issued to refinance an outstanding bond issue before the date the outstanding bonds become due or callable. Proceeds of the advance refunding bonds are deposited in escrow with a fiduciary, invested in U. S. Treasury Bonds or other authorized securities and used to redeem the underlying bonds at their maturity or call date, to pay interest on the bonds being refunded, or to pay interest on the advance refunding bonds.

Advance to Other Funds
An asset account used to record noncurrent portions of a long-term loan from one fund to another fund within the same reporting entity. See **Due From Other Funds**.

Amortization
(1) The portion of the cost of an intangible asset charged as an expense during a particular period.
(2) The reduction of debt by regular payments of principal and interest sufficient to retire the debt by maturity.

Annexation
The legal merging of one territory into another. A municipality might annex unincorporated areas.

Appropriation
A legal authorization made by the Village Board which permits the Village to incur obligations and to make expenditures of resources for a specific purpose.

Assessed Valuation
A value established for real property for use as a basis for levying property taxes.

Assets
Property owned by government.

Assigned Fund Balance
The portion of a Governmental Fund's fund balance that denotes an intended use of resources but with no formal Board action.

Audit
A comprehensive investigation of the manner in which the government's resources were actually utilized. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals.

Available Fund Balance
That portion of fund balance collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period.

Balance Sheet
That portion of the Village's financial statement that discloses the assets, liabilities, and the fund balance of a specific governmental fund as of a specific date.

Balanced Budget
A budget where estimated revenues in combination with current fund balance equals or exceeds estimated expenditures during a single fiscal period.

GLOSSARY OF TERMINOLOGY AND ACRONYMS

Basis of Accounting
A term used to denote when revenues, expenditures, expenses, transfers, assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash, modified accrual or accrual method.

Basis Point
Equal to 1/100 of one percent. If interest rates rise from s7.50 percent to 7.75 percent, the difference is referred to as an increase of 25 basis points.

Bond
A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayments of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation (G.O.) and revenue bonds. Bonds are most frequently used to finance construction of large capital projects, such as buildings, streets and major equipment.

Bond Discount
The difference between the present value and the face amount of bonds when the former is less than the latter.

Bond Ordinance or Resolution
An ordinance or resolution authorizing a bond issue.

Bond Premium
The difference between the present value and the face amount of bonds when the former is greater than the latter.

Bond Rating
The measure of the quality and safety of a bond. It indicates the likelihood that a debt issuer will be able to meet scheduled repayments and dictates the interest rate paid.

Budget
A financial plan for a specified period of time (fiscal year) that matches all planned revenues and expenditures with various municipal services.

Budget Calendar
The schedule of key dates which the Village follows in the preparation, adoption, and administration of the budget.

Budget Message
A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body. The budget message contains an explanation of the principal budget items, an outline of the government's experience during the past period and its financial status at the time of the message and recommendations regarding the financial plan for the coming period.

Budgetary Control
The control or management of a governmental unit in accordance with an approved budget. The purpose of budgetary control is to keep expenditures within the limitations of available appropriations and available revenues.

Capital Expenditures
Expenditures resulting in the acquisition of or addition to fixed assets such as land, buildings, machinery, and equipment.

Capital Outlays
See **Capital Expenditures**

Capital Program
A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs.

Capital Projects Fund
Used to account for financial resources to be used for the acquisition of construction of major capital facilities (other than those financed by proprietary funds).

Carryover (C/O)
An expenditure that was budgeted in a previous year but was not actually made and has been budgeted again in the current budget year. Carryovers are usually capital items or high-cost contractual services. Because a carryover item was recognized as a valid requirement during a previous year's budget process, it is not subject to the same high degree of scrutiny as a new request and, to the extent possible, does not compete with new requests for funding. With regard to budgeted capital purchases, the ability to designate an expenditure as a carryover removes the disincentive to defer those purchases when the useful lives of items on hand can be extended.

Cash Basis
The recording of financial transactions in the periods in which cash is received or paid by the government.

GLOSSARY OF TERMINOLOGY AND ACRONYMS

Cash Management
The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the balance of the highest interest and return, liquidity and minimal risk with these temporary cash balances.

Charges for Service
User charges for services provided by the Village to those specifically benefiting from those services.

Collateral
Assets pledged to secure deposits, investments or loans.

Community Investment Program
A multi-year, prioritized plan for capital expenditures. The Village's Community Investment Program addresses capital expenditures of $25,000 or more and all proposed additions to the motor vehicle fleet. The replacement of vehicles existing in the fleet are not included in the Community Investment Program Plan but are programmed for replacement through the Vehicle Replacement Fund.

Committed Fund Balance
The portion of a Governmental Fund's fund balance with self-imposed constraints or limitations that have been placed at the highest level of decision making through formal Board action. The same action is required to remove the commitment of fund balance.

Compensated Absences
The expense incurred and the offsetting liability for accrued vacation time, personal time, and the portion of sick leave that becomes vested and will be paid at termination.

Contingency
The appropriation of funds for future allocation in the event specific budget allotments have been depleted and additional funds are needed.

Cost
The amount of money or other consideration exchanged for goods or services.

Debt
A financial obligation resulting from the borrowing of money. Debts of government include bonds, notes, and land contracts.

Debt Ratios
A measurement that assesses debt load and ability to repay debt which is a component in the determination of credit ratings. Ratios are also used to evaluate the Village's debt position over time and against its own standards and policies.

Debt Service
The payment of principal and interest on borrowed funds.

Debt Service Fund
A fund or funds established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service Requirements
The amount of revenue which must be provided so that all principal and interest payments can be made in full on schedule.

Deferred Charges
Expenditures that are not chargeable to the fiscal period in which they were made but that are carried as an asset on the balance sheet, pending amortization or other disposition (e.g., bond issuance costs). Deferred charges differ from prepaid items in that they usually extend over a long period of time (more than five years) and are not regularly recurring costs of operation. See **Prepaid Items**.

Deferred Compensation Plans
Plans that offer employees the opportunity to defer a portion of their salary and the related liability for federal income taxes. Several sections of the Internal Revenue Code authorize certain state and local governments to provide deferred compensation plans for their employees.

Deferred Revenue
Amounts for which asset recognition criteria (e.g., a valid receivable) have been met, but for which revenue recognition criteria have not been met. Under the modified accrual basis of accounting, receivables that are measurable but not available are one example of deferred revenue.

Deficit
The excess of expenditures or expenses over revenues or income during a single accounting period.

GLOSSARY OF TERMINOLOGY AND ACRONYMS

Department
A major administrative division of the Village which indicates overall management responsibility for an operation or group of related operations within a functional area.

Depreciation
(1) Expiration in the useful life of fixed assets attributable to wear and tear, deterioration, and obsolescence.
(2) The portion of the cost of a fixed asset charged as an expense during a particular period.

Distinguished Budget Presentation Awards Program
An awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division
A segment of a department which is assigned a specific operation.

Due from Other Funds
An asset account used to indicate amounts owed to a particular fund by another fund for goods sold or services rendered. See **Advance To Other Funds** and **Interfund Receivable/Payable**.

Due to Other Funds
A liability account reflecting amounts owed by a particular fund to another fund for goods sold or services rendered. See **Advance From Other Funds** and **Interfund Receivable/Payable**.

Efficiency Measures
Performance measures which measure the cost of an activity (either in terms of dollars or work hours) per unit of output or outcome or otherwise gauge the productivity of an activity. Generally, efficiency measures in the latter category compare work successfully completed with the potential amount of work which could have been accomplished.

Enterprise Fund
A set of self-balancing accounts used to account for activities similar to those found in the private sector, where the determination of net income is necessary useful to sound financial administration. The Water and Sewer Fund and the Parking Funds are enterprise funds.

Entity
The basic unit upon which accounting and/or financial reporting activities focus. The basic governmental legal and accounting entity is the individual fund and account group.

Equalization Factor
A factor determined by the State which when applied to the counties' assessed value will cause all property to equal one-third of its market value.

Equalized Assessed Valuation
The assessed valuation of a property increased by a multiplier established by the Illinois Department of Revenue which is intended to increase the total assessed valuation of all property in the County to a level that is equal to 33-1/3% of market value.

Expenditure
This term refers to the amount of funds paid or to be paid for obtaining an asset, goods, and services. For budget purposes, the term expenditure applies to all costs or expected commitments.

Expense
The term expense is used in full accrual accounting to report decreases in net total assets.

Fiduciary Fund
A set of self-balancing accounts used to account for the assets that the governmental unit holds as a trustee and that cannot be used for the benefit of the governmental unit.

Fiscal Policies
The Village's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year (FY)
The time period designated by the Village signifying the beginning and ending period for recording financial transactions. Beginning January 1, 1996 the Village of Mount Prospect specified January 1 to December 31 as its fiscal year.

GLOSSARY OF TERMINOLOGY AND ACRONYMS

Fixed Assets
Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

Forfeiture
The automatic loss of cash or other property as a penalty for not complying with legal provisions and as compensation for the resulting damages or losses.

Franchise Fee
A fee paid by public service businesses for use of Village streets, alleys and property in providing their services to citizens of a community. Services requiring franchises include cable television.

Full Faith and Credit
A pledge of the general taxing power for the payment of debt obligations. Bonds carrying such pledges are referred to as general obligation bonds or full-faith-and-credit bonds.

Full-Time Equivalent (FTE)
A standardized unit of measure used to determine the equivalent number of full-time employees. It is calculated by dividing the total hours actually worked or planned for a job class (regular and overtime) by a standard number of hours a full-time employee would work for the job class.

Function
A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund
An accounting entity with a set of self-balancing accounts that is used to account for financial transactions for specific activities or government functions. Seven commonly used funds in governmental accounting are: the general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, internal service funds, and trust and agency funds.

Fund Balance
Fund balance is the excess of assets over liabilities. The fund balance is composed of three categories: non-spendable, restricted and unrestricted.

Fund Type
Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

General Fixed Assets
Capital assets that are not assets of any fund, but of the government unit as a whole. Most often these assets arise from the expenditure of the resources of governmental funds.

General Fund
The largest fund within the Village, the General Fund accounts for most of the financial resources of the government. General Fund revenues include sales taxes, licenses and permits, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, inspection services, community development, public works and general administration.

General Obligation Bonds
Bonds that finance a variety of public projects such as streets, buildings, and improvements, and which are backed by the full faith and credit of the issuing government.

Generally Accepted Accounting Principles (GAAP)
Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board (GASB).

Generally Accepted Auditing Standards (GAAS)
Standards established by the AICPA for the conduct and reporting of financial audits. There are 10 basic GAAS, classed into three broad categories: general standards, standards of field work and standards of reporting.

Goal
An attainable target for an organization – its vision for the future.

GLOSSARY OF TERMINOLOGY AND ACRONYMS

Government Accounting Standards Board (GASB)
An accounting standards board formed to develop accounting standards for state and local government entities.

Governmental Fund Types
Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities - except those accounted for in proprietary funds and fiduciary funds. Expendable assets are assigned to a particular governmental fund type according to the purposes for which they may or must be used. The measurement focus in these fund types is on the determination of financial position and changes in financial position, rather than on net income determination. Under current GAAP, there are four governmental fund types: general, special revenue, debt service and capital projects.

Grant
Contributions or gifts of cash or other assets from another government or entity to be used for a specified purpose, activity, or facility. Grants may be classified as either categorical or block, depending on the amount of discretion allowed the grantee.

Gross Bonded Debt
The total amount of direct debt of a government, represented by outstanding bonds before deduction of any assets available and earmarked for their retirement.

Income
A term used in proprietary fund type accounting to represent (1) revenues, or (2) the excess of revenues over expenses.

Infrastructure Assets
Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable and of value only to the government unit.

Interfund Receivable/Payable
Short-term loans made by one fund to another, or the current portion of an advance to or from another fund.

Interfund Transfer
Payment from one fund to another fund primarily for work or services provided.

Intergovernmental Revenues
Revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Service Fund
Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis; for example, the Risk Management Fund.

Investments
Securities held for the production of revenues in the form of interest or dividends. The term does not include fixed assets used in government operations.

Joint Venture
A legal entity or other contractual arrangement in which a government participates in a separate activity for the benefit of the public and in which the government retains an ongoing financial interest.

Level of Budgetary Control
The Village Manager is authorized to transfer budgeted amounts between departments within any fund; however, any revisions that increase the total expenditures of any fund must be approved by the governing body. Expenditures may not legally exceed budgeted appropriations at the fund level.

Levy
(Verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments or service charges imposed by the Village.

Liability
Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date.

Line-Item Budget
A budget that lists each expenditure category (salaries, office supplies, telephone service, copy machine costs, etc.) separately, along with the dollar amount budgeted for each specified category.

Long-Term Debt
Debt with a maturity of more than one year after the date of issuance.

GLOSSARY OF TERMINOLOGY AND ACRONYMS

Major Fund
For budget purposes, if a fund's revenue or expenditures, excluding other financing sources and uses, exceeds 10% of the revenues or expenditures of the appropriated budget, it is classified as a major fund. This classification differs from that used for GAAP external reporting purposes.

Measurement Focus
The accounting convention that determines (1) which assets and which liabilities are included on a government's balance sheet and where they are reported, and (2) whether an operating statement presents information on the flow of financial resources (revenues and expenditures) or information on the flow of economic resources (revenues and expenses).

Millage
The tax rate on real property based on $1.00 per $1,000 of assessed property value.

Modified Accrual Accounting
Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). Expenditures are recorded when the related fund liability is incurred.

Municipality
An urban district having corporate status and powers of self-government.

Net Income
Proprietary fund excess of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating expenses, and operating transfers-out.

Non-Operating Expenditures
The costs of government services which are not directly attributable to a specific Village program or operation. Examples include debt service obligations and pension fund expenses.

Non-Operating Revenues
The incomes received by the government which are not directly attributable to providing a service. An example would be interest on investments.

Nonspendable Fund Balance
A portion of a Governmental Fund's fund balance that is not available to be spent, either in the short-term or long-term, or through legal restrictions (e.g., inventories, prepaid items, land held for resale and endowments).

Operating Budget
Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled. See **Budget**.

Ordinance
A formal legislative enactment by the governing body of a municipality. It has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. See **Resolution**.

Organizational Unit
A responsibility center within a government.

Other Financing Sources
Governmental fund debt proceeds, proceeds from the sale of general fixed assets, and operating transfers in. Such amounts are classified separately from revenues on the governmental operating statement.

Other Financing Uses
Governmental fund operating transfers out and the amount of refunding bond proceeds deposited with the escrow agent. Such amounts are classified separately from expenditures on the governmental operating statement.

Other Post-Employment Benefits (OPEB)
In addition to salary, an employee may earn benefits over their years of service that will not be received until after their employment ends. Post-employment benefits other than pensions generally take the form of medical and dental insurance benefits provided to eligible retirees. As a group, these are referred to as Other Post-employment Benefits, or OPEB.

Overlapping Debt
The proportionate share that property within each government must bear of the debts of all local governments located wholly or in part within the geographic boundaries of the reporting government. The amount of debt of each unit applicable to the reporting unit is arrived at by (1) determining what percentage of the total assessed value of the overlapping jurisdiction lies within the limits of the reporting unit, and (2) applying this percentage to the total debt of the overlapping jurisdiction.

Pay-As-You-Go Financing
A financial policy by which the capital program is financed from current revenue rather than through borrowing.

Per Capita
Applies to a unit of population or a person and reflects how much each would have if a commodity/expense was divided equally.

Performance Budget
A budget that focuses on activities rather than line items. Work load and unit cost data are collected in order to assess the efficiency of services.

Performance Measures
Specific quantitative and qualitative measures of work performed as an objective of the department.

Personal Services
Includes the compensation paid to all employees as well as the Village's share of pension, health insurance, FICA and Medicare costs, other employee compensation, allowances and incentives.

Premium
The excess of the price of a security over its face value, excluding any amount of accrued interest bought or sold.

Prepaid Items
Payment in advance of the receipt of goods and services in an exchange transaction. Prepaid items (e.g., prepaid rent and unexpired insurance premiums) differ from deferred charges (e.g., unamortized issuance costs) in that they are spread over a shorter period of time than deferred charges and are regularly recurring costs of operations.

Program
A segment of a department or division which fulfills a specific activity or service.

Program Budget
A budget which structures budget choices and information in terms of "programs and their related" work activities (i.e., repairing roads, paid-on-call firefighters, etc.). A program budget provides information on what each program is committed to accomplish in the long run (goals) and in the short run (objectives), and measures the degree of achievement of program objectives (performance measures).

Property Tax
A tax levied on the assessed value of real property (also known as "ad valorem taxes").

Proprietary Fund Type
The classification used to account for a Village's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds). All assets, liabilities, equities, revenues, expenses and transfers relating to the government's business and quasi-business activities are accounted for through proprietary funds. The Generally Accepted Accounting principles used are generally those applicable to similar businesses in the private sector and the measurement focus is on determination of net income, financial position and changes in financial position. However, where the Governmental Accounting Standards Board has issued pronouncements applicable to those entities and activities, they should be guided by these pronouncements.

Resolution
An order of a legislative body requiring less legal formality than an ordinance or statute. See **Ordinance**.

Restricted Fund Balance
A portion of a Governmental Fund’s fund balance that is subject to external enforceable legal restrictions (e.g., grantor, contributor and property tax levies).

Restricted Net Assets
The portion of a proprietary fund’s net assets that are subject to external enforceable legal restrictions (e.g., grantor, contributor and bond covenants).

Revenue
Monies that the government receives as income. It includes such items as tax payments, fees from services, receipts from other governments, fines, reimbursements, grants, shared revenues and interest income.

GLOSSARY OF TERMINOLOGY AND ACRONYMS

Revenue Bonds
Bonds whose principal and interest are payable exclusively from earnings of an Enterprise Fund.

Retained Earnings
An equity account reflecting the accumulated earnings of the Village's proprietary funds.

Salary Adjustments
An amount to be approved by the Village Board for employee salary increases either negotiated through contracts or otherwise authorized by the Board.

Self-Insured
A term used to describe the retention of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring this risk to an independent third-party through the purchase of an insurance policy.

Sick Leave Incentive
An incentive payment to employees who have accumulated a set number of unused sick days based on criteria set forth in the Village's Personnel Handbook.

Special Revenue Funds
Funds used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

Special Service Area
A financing technique used to finance special services and special improvements desired by a specific area of the Village. A tax is levied only on the particular area that will receive the special service or improvement.

Statement of Revenues, Expenditures and Changes in Fund Balance
The financial statement that is the governmental fund and expendable trust fund GAAP operating statement. It presents increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in an entity's fund balance.

Statement of Revenues, Expenses and Changes in Net Assets
The financial statement that is the proprietary fund, nonexpendable trust fund and pension trust fund GAAP operating statement. It presents increases (revenues, gains and operating transfers in) and decreases (expenses, losses and operating transfers out) in an entity's net total assets.

Tax Levy
The total amount to be raised by general property taxes for operating and debt service purposes.

Tax Rate
The amount of tax levied for each $100 of assessed valuation.

Taxes
Compulsory charges levied by a government to finance services performed for the common benefit.

Transfers In/Out
Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unassigned Fund Balance
The available expendable financial resources in a governmental fund that is not the object of tentative management plans.

Unrestricted Fund Balance
A portion of a Governmental Fund's fund balance comprised of the following components: committed, assigned and unassigned.

Unrestricted Net Assets
The portion of a proprietary fund's net assets that is neither restricted nor invested in capital assets (net of related debt).

Value
As used in governmental accounting (1) the act of describing anything in terms of money or (2) to measure in terms of money.

Workload Measure
A unit of work done (e.g., number of permit applications, number of vehicle stickers sold, or the number of arrests made).

GLOSSARY OF TERMINOLOGY AND ACRONYMS

ACRONYMS/ABBREVIATIONS

B&I -Building and Improvements

CAFR - Comprehensive Annual Financial Report

CCC – Community Connections Center

CDBG - Community Development Block Grant

CIP - Community Investment Program

C/O - Carry Over

CPI – Consumer Price Index

DEA - Drug Enforcement Agency

DUI - Driving Under the Influence

EAB - Emerald Ash Borer

EAV - Equalized Assessed Value

EGFPD - Elk Grove Fire Protection District

EMS - Emergency Medical Services

EOC - Emergency Operations Center

FTE - Full-Time Equivalent

FY - Fiscal Year

GAAP - Generally Accepted Accounting Principles

GAAS - Generally Accepted Auditing Standards

GASB - Government Accounting Standards Board

GFOA - Government Finance Officers Association

GIS - Geographic Information System

GO - General Obligation (Bonds)

HQs - Headquarters

HUD - U.S. Department of Housing and Urban Development

IEPA - Illinois Environmental Protection Agency

IMRF - Illinois Municipal Retirement Fund

IPBC - Intergovernmental Personnel Benefit Cooperative

IRMA - Intergovernmental Risk Management Agency

JAWA - Joint Action Water Agency

KBC - Kensington Business Center

M&R - Maintenance and Repair

MFT - Motor Fuel Tax

MPPL - Mount Prospect Public Library

MWRD - Metropolitan Water Reclamation District

NWCD - Northwest Central Dispatch

OPEB - Other post-employment benefits

PIMS - Police Informant Management System

PW - Public Works

R&B - Road and Bridge

SSA - Special Service Area

SWANCC - Solid Waste Agency of Northern Cook County

TIF - Tax Increment Financing

VM - Vehicle Maintenance

VMO - Village Manager's Office

APPENDIX B – FINANCIAL POLICIES

Long-Term Financial Policies ..... B - 1
Fund Balance/Net Assets Policy ..... B - 5
Debt Service Policy..... B - 11

Pages are linked. Click on a caption or page number to link the corresponding section.

VILLAGE OF MOUNT PROSPECT

LONG-TERM FINANCIAL POLICIES

In its budgeting activities, the Village seeks to adhere to defined long-term financial polices. These policies are designed to provide a general framework for which to make budgetary and programmatic decisions while maintaining the Village's solid financial condition. These policies have been formally adopted by the Village Board and cover three (3) specific categories:

Revenues
Expenditures
Financial Planning

The policies were developed in accordance with the Government Finance Officers Association's (GFOA) *Recommended Practices* for Budgeting and Fiscal Policy.

The Village maintains the following long-term financial policies for revenues:

Maintain a diversified revenue structure. It is the desire of the Village to create and maintain a well diversified revenue structure to reduce the impact to operations resulting from a shortfall in a single revenue source. Any surplus in general Village revenue not allocated to the annual operating budget is subsequently committed to support expenditures for capital items such as infrastructure and equipment.

Five-year projections for revenues of major operating and capital funds. The Village will perform five-year revenue projections for several major operating and capital funds. This includes the General, Motor Fuel Tax, Capital Improvement, Downtown Redevelopment, Street Improvement, Flood Control, and Water & Sewer. The projections are updated annually as part of the *Five-Year Community Investment Program* document.

Limited reliance on property tax revenue. Even though the Village is a home rule community and not restricted in its annual levy of taxes, the governing Board has set as an objective to limit the annual increase to 1) changes in the amount needed to support annual principal and interest payments on General Obligation debt, and 2) changes in the annual tax levy requirement (as prepared by licensed actuary) for funding public safety pensions. The Village Board has discontinued the practice of following a set range for the annual increase. Previously, that range was 3.5% - 5.0%. This new approach will work to reduce the Village's dependence on a single source of revenue and prevent an overburdening property owners.

Setting of fees and user charges. The Village will set user fees for each enterprise fund (e.g., Water & Sewer) and funds supported by a dedicated funding source sufficient to support ongoing operations. This includes annual operating expenses and capital expenditures funded by debt service or on a pay as you go basis.

Use of one-time revenues. The Village will not allocate one-time revenues towards the funding of continuing operating expenses. Any one-time revenue (e.g., sale of village property) will be used to fund a one-time capital expenditure.

The Village maintains the following long-term financial policies for expenditures:

Annual budget with budget forecast. The Village will prepare an annual budget document detailing approved expenses in year one along with a budget forecast for year two to help better project budget needs into the future.

Maintain the General Fund fund balance at 20% - 30% of subsequent year budgeted expenditures. An adequate level of fund balance is essential to reduce potential current and future risks (e.g., revenue shortfalls and unanticipated expenditures) and to ensure stable tax rates.

Maintain the fund balance of each debt service fund supported by property taxes at an amount equal to the next year's interest payment. Due to the timing of the receipt of property taxes, it will be necessary to maintain sufficient funds on hand to ensure the timely payment of debt service.

VILLAGE OF MOUNT PROSPECT

LONG-TERM FINANCIAL POLICIES

Maintain the fund balance of each debt service fund supported by alternative revenues (property tax increment and home-rule sales tax) at 50% of the next year's principal and interest requirements. Alternate revenue streams for debt service are not as reliable as revenue streams supported by property taxes. As such, it is prudent for the Village to maintain a higher level of fund balance for these debt service funds than those supported by property taxes.

Expenditure categories. The Village will maintain expenditure categories according to GAAP and state statute and other applicable regulations.

Five-year projections for expenses of major operating and capital funds. The Village will perform five-year expenditure projections for several major operating and capital funds. This includes the General, Motor Fuel Tax, Capital Improvement, Downtown Redevelopment, Street Improvement, Flood Control, and Water & Sewer. The projections are updated annually as part of the *Five-Year Community Investment Program* document.

Capital programming. The annual budget along with the five-year community investment program shall provide sufficient support for the Village-wide capital program.

The Village maintains the following long-term financial policies for financial planning:

Maintain a balanced General Fund budget except for planned draw-downs of the fund balance when the fund balance exceeds the 30% target. In an effort to maintain fund balance at the policy benchmark, a commitment to a balanced budget under normal business conditions is necessary. The balanced budget shows prudent use of the Village's resources and helps instill a confidence in the public eye of the governing Board and management staff. A ***balanced budget*** is defined as a budget where estimated revenues equal estimated expenses during a single fiscal period.

Continue to include a forecast budget in the annual operating budget. (The forecast budget is a projection of the operating budget for the year after the budget year.) The forecast expenditure plan proves helpful in planning for and bidding out capital projects, determining with greater accuracy property tax levy requirements and, in general, making the Budget document more useful as a planning tool.

Set annual contribution for Police Pension and Fire Pension at 100% of actuarially determined annual levy requirement. The Public Act 096-1495 tax levy requirement is determined as the annual contribution necessary to fund the normal cost, plus the amount to amortize the excess (if any) of ninety percent (90%) of the accrued liability over the actuarial value of assets as a level percentage of payroll over a thirty (30) year period which commenced in 2011, plus an adjustment for interest. In order to comply with this state statute, the Village Board has committed to funding the pension funds at 100% of the annual tax levy requirement. Funding is derived, primarily, from the property tax levy which has specific components of the levy dedicated for this purpose. Funding can exceed the annual levy requirement from this and other sources when available.

Update the five-year Community Investment Program on an annual basis. The development of the community investment program is a prelude to the work on the annual budget. It addresses the need for replacement, upgrade, and expansion of infrastructure and other long-lived assets. Since capital projects are often large dollar amounts and will impact the operating budget, it is imperative to be able to have a long-term plan for funding requirements.

Update the five-year operating financial forecast on an annual basis. The long-term perspective helps the Village foresee both future capital and operating needs and the demand for funds which they create. Revenue shortfalls are identified and spawn the development of separate long-term funding plans.

VILLAGE OF MOUNT PROSPECT

LONG-TERM FINANCIAL POLICIES

Debt administration. The Village will limit long-term borrowing to capital projects that cannot be supported by current revenues. When possible, capital projects will be funded on a *"pay as you go"* basis. Every effort will be made to improve the Village's bond rating by maintaining a solid financial history and following recommendations for improvement from financial advisors and bond rating agencies. The Village maintains a Debt Service Policy implemented in 2009 that guides the decision-making process of its elected officials.

Annual review and utilization of fund balance. The Village will conduct a review of all fund balances during the annual budget process. Should unassigned balances fall below the recommended level, notification will be given to the Village Board and a plan developed to return the balance to the minimum level. Excess surplus fund balance will be utilized according to the Village's fund balance policy. A copy of the fund balance/net assets policy is included next in the introduction section of this document.

The Village will continue to evaluate its long-term financial policies and make additions and modifications as necessary. The Village's existing fund balance policy incorporate elements of GASB Statement No. 54. In addition to establishing minimum fund balance levels for all funds, the policy includes direction as to the disposition of the surplus fund balance as well as remedies for returning fund balance to the minimum level if deficient. A copy of this policy is included immediately following this section. Following the Fund Balance/Net Assets Policy in the Introduction Section of this document is the Village's comprehensive Debt Service Policy.

VILLAGE OF MOUNT PROSPECT

FUND BALANCE/NET ASSETS POLICY

Purpose
A Fund Balance/Net Assets Policy establishes a minimum level at which the projected end-of-year fund balance/net assets must observe, as a result of the constraints imposed upon the resources reported by the governmental and proprietary funds. This policy is established to provide financial stability, cash flow for operations, and the assurance that the Village of Mount Prospect will be able to respond to emergencies with fiscal strength. More detailed fund balance financial reporting and the increased disclosures will aid the user of the financial statements in understanding the availability of resources.

It is the Village's philosophy to support long-term financial strategies, where fiscal sustainability is its first priority, while also building funds for future growth. It is essential to maintain adequate levels of fund balance/net assets to mitigate current and future risks and to maintain a stable tax rate. Fund balance/net asset levels are also crucial in long-term financial planning. Credit rating agencies carefully monitor levels of fund balance/net assets and unassigned fund balance in the General Fund to evaluate the Government's continued creditworthiness.

Definitions
Governmental Funds
The fund balance will be composed of three primary categories:

Nonspendable Fund Balance – portion of a Governmental Fund's fund balance that is not available to be spent, either in the short-term or long-term, or through legal restrictions (e.g., inventories, prepaid items, land held for resale and endowments).

Restricted Fund Balance – portion of a Governmental Fund's fund balance that is subject to external enforceable legal restrictions (e.g., grantor, contributor and property tax levies).

Unrestricted Fund Balance – is made up of three components:

Committed Fund Balance – the portion of a Governmental Fund's fund balance with self-imposed constraints or limitations that have been placed at the highest level of decision making through formal Board action. The same action is required to remove the commitment of fund balance.

Assigned Fund Balance – the portion of a Governmental Fund's fund balance to denote an intended use of resources but with no formal Board action.

Unassigned Fund Balance – available expendable financial resources in a governmental fund that are not the object of tentative management plans.

Some funds are funded by a variety of resources, including both restricted and unrestricted (committed, assigned and unassigned). The Government assumes that the order of spending fund balance is as follows: restricted, committed, assigned, unassigned.

Proprietary Funds
Proprietary funds include enterprise and internal service funds. The net assets will be composed of three primary categories:

Invested in Capital Assets, Net of Related Debt – portion of a proprietary fund's net assets that reflects the fund's net investment in capital assets less any amount of outstanding debt related to the purchase/acquisition of said capital assets. Related debt, for this purpose, includes the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of capital assets of the Government.

VILLAGE OF MOUNT PROSPECT

FUND BALANCE/NET ASSETS POLICY

Restricted Net Assets – portion of a proprietary fund's net assets that are subject to external enforceable legal restrictions (e.g., grantor, contributor and bond covenants).

Unrestricted Net Assets – portion of a proprietary fund's net assets that is neither restricted nor invested in capital assets (net of related debt).

Authority
Governmental Funds
Committed Fund Balance – A self-imposed constraint on spending the fund balance that must be approved by ordinance or resolution of the Board. Any modifications or removal of the self-imposed constraint must use the same action used to commit the fund balance. Formal action to commit fund balance must occur before the end of the fiscal year. The dollar amount of the commitment can be determined after year end.

Assigned Fund Balance – A self-imposed constraint on spending the fund balance based on the Government's intent to use the fund balance for a specific purpose. The authority may be delegated to members of the management team by the Board.

Minimum Unrestricted Fund Balance Levels
Governmental Funds
General Fund
Purpose – The General Fund is a major fund and the general operating fund of the Government. It is used to account for all activities that are not accounted for in another fund.

Fund Balance – Unrestricted fund balance shall be maintained at a level between 20% and 30% of the subsequent fiscal year's expenditures. Should the unrestricted fund balance drop below the 20% level, notification will be given to the Village Board and a plan developed to return the balance to the minimum level within a reasonable period of time. Planned drawdown of fund balance below the 20% level will be permitted for operational purposes to cover extraordinary expenditures or bridge a revenue shortfall. Reductions in fund balance are meant to be short term only and must be resolved through the implementation of a new permanent revenue source or reduction in expenditure levels. Surplus fund balance above the 30% level may be transferred to another operating or capital fund to cover expenditures. Any fund balance not transferred for the purpose of funding an operational shortfall or one-time expense must be transferred to the Capital Improvement Fund to support future capital projects. Fund balance for the General fund will be capped at 50% of the subsequent fiscal year's expenditures. If at any time this fund balance exceeds the cap, the Village Board will be mandated to transfer excess funds in an amount sufficient to bring fund balance below the cap.

Special Revenue Funds (excluding CDBG, Asset Seizure, Federal Equitable Share Funds, DUI Fine and Business District Funds)
Purpose - Used to account for and report the proceeds of specific revenue sources that are legally restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Financing – Special revenue funds are provided by a specific annual property tax levy or other restricted and/or committed revenue source. Financing may also be received from other charges for services, etc.

Fund Balance – Derived from property taxes (or other restricted revenue source); therefore, legally restricted. The portion of fund balance derived from property taxes will be legally restricted. The remaining fund balance amount (restricted and/or committed) will be targeted at level of between 10% and 25% of the subsequent year's annual budgeted expenditures, not including capital, debt service and transfers. This will be adjusted annually with the adoption of the annual budget.

FUND BALANCE/NET ASSETS POLICY

The CDBG Fund is a separate reporting fund where financing is provided through direct grants from the U.S. Department of Housing and Urban Development (HUD). Reporting guidelines for HUD do not permit any balance at year end. As such, there will be no target fund balance level.

The Asset Seizure Fund, Federal Equitable Share Funds Fund and DUI Fine Fund do not have a reserve requirement. The recommended fund balance will be equal to the subsequent year's total operating expense.

The Business District Fund is used strictly as a pass-through for payments made in conjunction with maintenance of the business district. As such, there will be no target fund balance level.

Debt Service Fund
Purpose – Established to account for financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

Financing – The municipality levies an amount or transfers in an amount close to the principal and interest that is anticipated to be paid.

Fund Balance – Fund balance derived from property taxes is legally restricted. Fund balance for debt service supported by property taxes shall be maintained at a level equal to the next interest payment. Any fund balance accumulation should not exceed the amount of the next principal and interest payment due. Fund balance for debt service supported by alternative revenues shall be maintained at a level equal to 50% of the next year's principal and interest payment.

Should fund balance drop below the minimum level, notification will be given to the Village Board and a plan developed to return the balance to the minimum level within a reasonable period of time. Planned draw down of fund balance for debt service funds is permitted only to account for fluctuations in the bond repayment schedule. Surplus fund balance above the minimum level can be used to reduce the Debt Service portion of the property tax levy or the amount of alternative revenues needed to meet the current year's budgeted expenditures.

Capital Projects Fund
Purpose - Established to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay including the acquisition or construction of capital facilities and other capital assets, excluding those types of capital related outflows financed by proprietary funds.

Financing – Debt financing, grants, or interfund transfers are used to finance projects.

Fund Balance – Considered segregated for maintenance, construction and/or development; therefore, considered committed, restricted, or assigned depending on the intended source/use of the funds. Fund balance shall be maintained at between 25% and 50% of the five-year average for capital expenditures supported by this fund to a maximum of $1 million. Should the fund balance drop below the minimum level, notification will be given to the Village Board and a plan developed to return the balance to the minimum level within a reasonable period of time. Planned drawdown of fund balance below the minimum level will be permitted to cover extraordinary expenditures or high cost projects that occur infrequently. Surplus fund balance above the minimum level can be used to support ongoing capital projects, transferred to support projects in other capital funds or transferred to other funds as designated by the Village Board. Fund balance may be permitted to grow beyond the maximum level to cover anticipated high-cost projects in future years.

VILLAGE OF MOUNT PROSPECT

FUND BALANCE/NET ASSETS POLICY

Minimum Unrestricted Net Assets Levels
Proprietary Funds
Enterprise Fund
Purpose - Established to account for and report financial resources that are invested in capital assets, net of related debt, restricted, or unrestricted for future spending related to the fund. The focus of enterprise fund measurement is upon determination of operating income, changes in net assets, financial position, and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. Enterprise funds are required to account for operations for which a fee is charged to external users for goods or services and the activity (a) is financed with debt that is solely secured by a pledge of the net revenues, (b) has third party requirements that the cost of providing services, including capital costs, be recovered with fees and charges or (c) establishes fees and charges based on a pricing policy designed to recover similar costs.

Financing – User fees, debt financing, or grants are used to finance operations, capital outlay and improvements, and debt service retirements.

Net Assets – Considered invested in capital assets net of related debt (for amounts capitalized as capital assets, less the outstanding debt related to the acquisition of said assets). Restricted net assets relate to bond covenant reserves as outlined in the bond ordinance. Unrestricted net asset targets should represent no less than three months of the subsequent year's operating expenses (excluding debt service and capitalized asset expenses).

Planned drawdown of the unrestricted net asset balance below the three-month level will be permitted for operational purposes to cover extraordinary expenditures or bridge a revenue shortfall. Reductions in the balance are meant to be short term only and must be resolved through a fee adjustment dictated by a water and sewer rate study, implementation of a new permanent revenue source or reduction in expenditure levels. Surplus balances in unrestricted net assets above the three-month level can be used to support ongoing water and sewer capital projects or to defer or decrease future rate increases.

Internal Service Fund
Purpose - Established to account for and report financial resources that are invested in capital assets, net of related debt, restricted, or unrestricted for future spending related to the fund. The focus of internal service fund measurement is upon determination of operating income, changes in net assets, financial position, and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. Internal service funds are used to account for the financing of goods or services provided by an activity to other departments, funds or component units of the Government on a cost-reimbursement basis.

Financing – User fees charged to other departments, funds, or component units, or debt financing are used to finance operations, capital outlay and improvements, and debt service retirements.

Net Assets – Considered invested in capital assets net of related debt (for amounts capitalized as capital assets, less the outstanding debt related to the acquisition of said assets). Restricted net assets relate to bond covenant reserves as outlined in the bond ordinance. Unrestricted net asset targets should represent appropriate levels given the activity of the fund and the discretion of the Board and management (excluding debt service and capitalized asset expenses).

FUND BALANCE/NET ASSETS POLICY

Unrestricted net assets for the Risk Management Fund shall be maintained at a level equal to unpaid claims liability (as prepared by enrolled actuary), plus 33% of the self-insured retention level for general liability claims, plus 33% of the subsequent fiscal year's expenditures for workers' compensation claims. Should the balance drop below the minimum level, notification will be given to the Village Board and a plan developed to return the balance to the minimum level within a reasonable period of time. Planned drawdown of the unrestricted balance below the minimum level will be permitted for operational purposes to cover extraordinary expenditures or to reduce the impact of increasing premiums or claims experience from health, workers' compensation or liability coverages. Reductions in the balance are meant to be short term only and must be resolved through rate adjustments, implementation of a new permanent revenue source or reduction in expenditure levels. A surplus balance above the minimum level may be used to defer or reduce payments needed to support risk management operations.

Unrestricted net assets for the Vehicle Maintenance Fund shall be targeted at level of between 10% and 25% of the subsequent year's annual budgeted expenditures, not including capital, debt service and transfers. This will be adjusted annually with the adoption of the annual budget.

Unrestricted net assets for the Vehicle Replacement and Computer Replacement Funds shall be maintained at a level sufficient for the ongoing maintenance of computer and motor vehicle machinery and equipment. Sufficiency shall be deemed the amount required to support the replacement of machinery and equipment according to its designated replacement schedule. Should the unrestricted net assets drop below the minimum level, notification will be given to the Village Board and lease payments by the departments will be adjusted to return balances to the minimum level within a reasonable period of time. Unrestricted net asset balances above the minimum level can be used to reduce future lease payments.

Other Considerations

In establishing the above policies for unrestricted fund balance/net asset levels, the Government considered the following factors:

- The predictability of the Government's revenues and the volatility of its expenditures (i.e., higher levels of unrestricted fund balance may be needed if significant revenue sources are subject to unpredictable fluctuations or if operating expenditures are highly volatile)
- The Government's perceived exposure to significant one-time outlays (e.g., disasters, immediate capital needs, state budget cuts)
- The potential drain upon General Fund resources from other funds as well as the availability of resources in other funds (i.e., deficits in other funds may require a higher level of unrestricted fund balance be maintained in the General Fund, just as, the availability of resources in other funds may reduce the amount of unrestricted fund balance needed in the General Fund)
- Liquidity (i.e., a disparity between when financial resources actually become available to make payments and the average maturity of related liabilities may require that a higher level of resources be maintained)
- Commitments and assignments (i.e., governments may wish to maintain higher levels of unrestricted fund balance to compensate for any portion of unrestricted fund balance already committed or assigned by the government for a specific purpose)

If any of the above factors change, the Government should readdress current unrestricted fund balance/net asset levels to ensure amounts are appropriate.

VILLAGE OF MOUNT PROSPECT

DEBT SERVICE POLICY

Purpose and General Policies

This policy establishes guidelines for the use of debt financing that will allow the Village to minimize financing costs and retain or improve its current bond rating as determined by a nationally recognized credit rating agency.

The Village may consider the use of debt financing when all of the following conditions apply:

- For one-time capital improvement projects or other capital purchases.
- When the project's useful life, or the projected service life of the equipment, will exceed the term of financing.
- When the Village has identified revenues sufficient to service the debt, either from existing revenues or increased taxes or fees.

The Village will not use debt for any recurring purpose, such as current operating and infrastructure maintenance expenditures, nor will the Village use short-term debt unless under extraordinary circumstances.

The Village will use the following criteria to evaluate pay-as-you-go financing versus debt financing in funding capital improvements:

Factors that favor pay-as-you-go financing:

- Current revenues and/or adequate fund balances are available to finance the project.
- Project phasing could allow the Village to finance the project over time without debt.
- Additional debt would adversely affect the Village's credit rating.
- Market conditions are unstable or the project presents marketing difficulties.

Factors that favor debt financing:

- Revenues available for debt service are sufficient and reliable.
- Issuance of debt will not jeopardize the Village's current credit rating.
- Market conditions present favorable interest rates and good demand for municipal financing.
- A project is mandated by state or federal requirements and current revenues and fund balances are insufficient to pay project costs.
- A project is immediately required to meet or relieve infrastructure needs, and current revenues and fund balances are not sufficient to finance the project.
- The life of the project or asset financed is ten years or longer.

Debt Issuance Guidelines

When the Village has the option of using G.O. or revenue bonds, the Village will consider the benefits of reduced debt expense and flexibility achievable through G.O. debt versus reserving the Village's G.O. debt capacity by issuing revenue debt. The Village may use General Obligation bonds in lieu of revenue bonds if debt expense can be significantly reduced (as compared to financing with revenue debt) and if special or enterprise fund revenue is sufficient and reliable to fund debt service costs. In such cases, the Village Board will adopt ordinances abating the debt tax levies and direct staff to pay debt service costs with alternative revenues.

The Village will seek credit enhancements such as letters of credit or insurance when necessary to make the financing more cost-effective.

VILLAGE OF MOUNT PROSPECT

DEBT SERVICE POLICY

Debt Structure Guidelines:

- In general, the Village will maintain a debt structure under which 50% of the outstanding principal will be repaid within ten years.
- The term of financing (final bond maturity) will not exceed the expected useful life of the project or equipment financed with the debt.
- If the Village plans to pay debt service expenses from a specific revenue source, the Village will use conservative assumptions in its revenue projections.

To provide assistance in debt issuance, the Village will select a financial advisor and/or investment banker and bond counsel on a competitive basis; these advisors will be retained for several years to provide continuity and allow them to develop an understanding of the Village's needs.

The Village will generally conduct financing on a competitive basis; however, negotiated financing may be used where market volatility or the use of an unusual or complex financing or security structure causes a concern with regard to marketability.

The Village may use inter-fund loans (in lieu of borrowing from private parties) to minimize the expense and administrative effort associated with external borrowing. Inter-fund loans are typically made for relatively short periods of time (under five years) and relatively low amounts (under one million dollars). Inter-fund loans will be considered to finance high priority needs on a case-by-case basis, only when other planned expenditures in the fund making the loan would not be affected. Inter-fund loans are generally made by the Village's pooled cash account and shall be limited to 10% of the total cash balances in Village operating funds.

Maintenance of specific credit ratings:

- The Village will seek to maintain or improve its current bond rating and will specifically discuss with the Village Board any proposal which might cause that rating to be lowered.
- An analysis will be prepared by Village staff for each proposed financing; such analysis will assess the impact of debt issuance on current and future operating and capital budgets and address the reliability of revenues to support debt service payments.

Current and Advance Refunding of Debt:

- The Village will consider the refunding of current debt obligations (existing debt is redeemed and replaced by a new debt) when conditions are economically favorable to do so.
- The Village will consider the advance refunding of debt obligations (new debt is issued to replace or redeem old debt before the maturity or call date of the old debt) when conditions are economically favorable to do so.

Under these circumstances, the proceeds of the new debt must be placed in escrow and used to pay interest on old, outstanding debt as it becomes due, and to pay the principal on the old debt either as it matures or at an earlier call date.

VILLAGE OF MOUNT PROSPECT

DEBT SERVICE POLICY

Debt Capacity Guidelines for General Obligation Debt

To maintain its sound fiscal condition and current debt rating, the Village will limit the amount of debt it will issue and its annual debt service expenses in accordance with the guidelines stated below. The guidelines are ranges for measures of debt capacity. Debt within the lower limits of the measures would be considered a low debt level given Mount Prospect's fiscal, demographic and economic characteristics, while debt in the higher limits of the measures would be considered a moderate debt level. Generally, the Village will maintain its debt below the 75% percentile of the ranges. However, the Village may issue debt at the higher levels of the ranges under certain circumstances such as the following:

- The outstanding debt is general obligation debt, but the Village is not using property taxes to pay debt service costs.
- The Village's debt is at the lower end of the limits for two of the measures but above the 75% level for the third.
- The Village anticipates that while the amount of debt and/or debt service expenditures might be above the 75% level for a few years, debt will fall below that level after that.
- Current and anticipated overlapping debt levels are relatively low.

Guidelines for Direct Debt:

- Outstanding Debt as a Percent of the Equalized Assessed Value of Taxable Property
  - Guideline: 1 to 3.0%
  - 75% of Guideline: 2.5%
- Outstanding Debt per Capita
  - Guideline: $500 to $1000
  - 75% of Guideline: $875
- Debt Service Expenditures as a Percent of General Fund Expenditures (including net transfers) and Debt Service Payments
  - Guideline: 5 to 10%
  - 75% of Guideline: 8.75%

The Village will monitor levels of overlapping debt and communicate debt plans with public entities that may issue overlapping debt. The Village will take into account overlapping debt in considering both the amount of debt that the Village will issue, and the timing of Village bond issues.

Debt Administration

The Village will follow a policy of full disclosure on every financial report and bond prospectus (Official Statement), voluntarily following disclosure guidelines provided by the Government Finance Officers Association unless the cost of compliance with the higher standard is unreasonable.

Ongoing Monitoring of Outstanding Debt:

- The Village will monitor all forms of debt annually and include an analysis in the Village's annual budget; concerns and recommended remedies will be reported to the Village Board as necessary.
- The Village will monitor bond covenants and federal regulations concerning debt, and adhere to those covenants and regulations at all times.
- Investment of Bond Proceeds. The Village will invest bond proceeds in accordance with the Village's adopted investment policy and federal arbitrage regulations.
- Annual review of applicable records and reporting of findings to the Village President and Board of Trustees in accordance with the Village's Bond Record-Keeping Policy.

The Village will adhere to all requirements related to primary and secondary market disclosure, including annual certifications as required. This would include arbitrage rebate monitoring, federal and state law compliance and market and investor relations.

APPENDIX C – REVENUES AND OTHER SOURCES

LINE ITEM DETAIL BY FUND

General Fund ..... C - 1
Debt Service Fund ..... C - 5
Capital Project Funds ..... C - 6
Special Revenue Funds ..... C - 10
Enterprise Funds ..... C - 15
Internal Service Funds ..... C - 18

Pages are linked. Click on a caption or page number to link the corresponding section.

General Fund	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund							
Property Taxes							
001.400.002 Prop Taxes - PY	(163,396)	(131,508)	-	-	-	-	+++
001.400.003 Prop Taxes-Police CY	3,332,130	3,402,620	3,767,056	3,579,000	3,767,056	3,861,232	0.0%
001.400.004 Prop Taxes-Police PY	(35,528)	(33,621)	-	-	-	-	+++
001.400.005 Prop Taxes-Fire CY	3,002,188	3,140,868	3,375,879	3,208,000	3,375,879	3,460,276	0.0%
001.400.006 Prop Taxes-Fire PY	(30,215)	(26,778)	-	-	-	-	+++
001.400.009 Prop Taxes - R&B CY	124,042	130,931	130,000	125,000	130,000	133,250	0.0%
001.400.010 Prop Taxes - R&B PY	(1,534)	(1,330)	100	-	-	-	-100.0%
001.60.00.00.0.000.400.001 Prop Taxes - CY	4,982,772	4,779,476	4,346,500	4,129,175	4,346,500	4,455,162	0.0%
001.70.00.00.0.000.400.001 Prop Taxes - CY	5,158,500	4,953,552	5,049,574	4,797,095	4,849,777	4,971,021	-4.0%
Property Taxes Total	**16,368,959**	**16,214,210**	**16,669,109**	**15,838,270**	**16,469,212**	**16,880,941**	**-1.2%**
Other Taxes							
001.401.001 ComEd Electric Tax	1,156,598	1,100,458	1,150,000	1,155,000	1,185,000	1,226,475	3.0%
001.401.002 Natural Gas Use Tax	119,696	116,517	118,000	105,000	116,500	120,577	-1.3%
001.401.003 NICOR Gas Tax	416,701	436,155	404,000	445,000	450,000	465,750	11.4%
001.401.004 Telecom Tax	1,783,974	1,639,217	1,535,000	1,600,000	1,600,000	1,656,000	4.2%
001.402.001 Auto Rental Tax	18,940	25,929	16,500	9,500	16,500	17,077	0.0%
001.402.003 Food & Bev Tax	884,637	928,940	856,000	725,000	820,000	848,700	-4.2%
001.402.005 Hotel/Motel Tax	251,397	264,319	265,000	125,000	220,000	227,700	-17.0%
001.402.007 Real Estate Trsfr Tax	1,426,037	1,434,580	1,125,000	1,000,000	1,125,000	1,164,375	0.0%
001.403.003 HR Sales Tax-3rd	1,363,690	1,318,737	1,389,000	1,222,320	1,325,000	1,293,750	-4.6%
001.404.001 Cable TV - Comcast	597,252	599,426	606,000	589,500	606,000	627,210	0.0%
001.404.002 Cable TV - WOW	118,523	108,966	116,680	104,000	110,000	113,850	-5.7%
001.404.003 Cable TV - AT&T	48,603	48,242	49,600	42,500	50,000	51,750	0.8%
Other Taxes Total	**8,186,048**	**8,021,486**	**7,630,780**	**7,122,820**	**7,624,000**	**7,813,214**	**-0.1%**
Licenses, Permits & Fees							
001.409.001 Alarm Licenses	45,315	48,720	48,000	47,000	47,000	47,705	-2.1%
001.409.002 Business Licenses	147,694	147,195	149,000	148,000	148,000	150,220	-0.7%
001.409.003 Contractor Licenses	97,900	124,000	94,900	95,000	100,000	101,500	5.4%
001.409.005 Elevator Licenses	25,050	26,420	27,000	27,000	28,000	28,420	3.7%
001.409.006 Liquor Licenses	180,875	207,920	202,000	104,000	200,000	203,000	-1.0%
001.409.007 Utility Permit Fee	6,700	7,100	5,000	5,500	5,000	5,075	0.0%
001.409.009 Gaming Applications	-	3,600	2,400	500	3,000	3,045	25.0%
001.409.010 Gaming Terminal Fees	-	43,732	55,000	25,000	40,000	40,600	-27.3%
001.410.001 Building Permit	780,756	880,693	575,000	550,000	600,000	609,000	4.3%
001.410.003 Electrical Permit	-	(100)	-	-	-	-	+++

General Fund	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001.410.004 Landlord/Rental Permit	290,182	340,975	297,500	325,000	341,000	346,115	14.6%
001.410.005 Plumbing Permit	-	(250)	-	-	-	-	+++
001.410.009 Village Impact Fees	102,231	94,699	20,000	105,000	50,000	50,750	150.0%
Licenses, Permits & Fees Total	**1,676,703**	**1,924,704**	**1,475,800**	**1,432,000**	**1,562,000**	**1,585,430**	**5.8%**
Intergovernmental Revenue							
001.415.001 Charitable Games Tax	8,627	4,309	7,000	-	3,500	3,587	-50.0%
001.415.002 State Income Tax	5,187,361	5,765,484	5,250,000	5,200,032	5,254,200	5,385,554	0.1%
001.415.004 State Sales Tax	22,294,944	22,930,474	23,075,300	21,575,300	22,500,000	23,062,500	-2.5%
001.415.005 State Use Tax	1,543,922	1,798,489	1,498,750	1,625,010	1,814,590	1,776,678	21.1%
001.415.007 Cannabis Education Fund	-	-	-	20,000	43,300	44,382	+++
001.416.001 Pers Prop Repl Tax	363,594	452,036	360,000	350,000	384,200	393,805	6.7%
001.416.002 Pers Prop Repl Tx-R&B	6,948	8,510	6,200	5,000	6,000	6,150	-3.2%
001.417.001 Forest River Fire Dist	48,600	44,250	52,000	45,000	45,000	46,125	-13.5%
001.417.002 Maint of State Highways	103,774	79,301	98,000	65,000	80,000	82,000	-18.4%
001.418.003 FEMA Grant	-	-	-	41,256	-	-	+++
001.418.021 AFG Grant	-	47,560	-	-	-	-	+++
001.418.023 Complete Census Grant	-	-	-	25,000	-	-	+++
001.419.016 Census Participation Grant (MM	-	-	-	12,698	-	-	+++
001.420.003 Other Grants	9,000	8,500	-	3,000	310,000	10,250	+++
001.50.00.00.0.000.418.013 NACCHO Grant	2,115	-	-	-	-	-	+++
001.60.00.00.0.000.418.001 Body Armor Grai	5,339	4,440	3,000	3,000	6,000	4,612	100.0%
001.60.00.00.0.000.418.024 Gas Masks	-	-	-	52,200	-	-	+++
001.60.61.66.0.000.417.025 Reimb-Police DE	17,627	25,475	-	11,500	12,000	12,300	+++
Intergovernmental Revenue Total	**29,591,851**	**31,168,828**	**30,350,250**	**29,033,996**	**30,458,790**	**30,827,943**	**0.4%**
Charges For Services							
001.442.001 MP Library	-	17,200	-	4,300	17,000	17,425	+++
001.442.002 MP Park District	-	9,592	-	9,592	10,000	10,250	+++
001.449.002 Nuisance Abatement Fee	-	9,395	-	-	-	-	+++
001.449.004 Permit Reinspection Fee	16,600	17,775	16,500	10,000	20,000	20,500	21.2%
001.449.008 Truck Fees	3,115	6,460	2,000	9,000	5,000	5,125	150.0%
001.449.009 Vacant Structure Reg	7,500	4,000	5,000	4,000	5,000	5,125	0.0%
001.449.012 ZBA Hearing Fees	11,750	13,450	12,000	10,000	12,000	12,300	0.0%
001.20.25.26.0.000.442.001 MP Library	-	-	17,000	-	-	-	-100.0%
001.20.25.26.0.000.442.002 MP Park District	-	-	10,000	-	-	-	-100.0%
001.60.61.00.0.000.444.001 Spec Detail Reve	46,528	73,695	45,000	75,000	60,000	61,500	33.3%
001.70.00.00.0.000.449.001 Ambulance Fee	1,068,641	1,426,990	1,275,000	1,375,000	1,500,000	1,537,500	17.6%
Charges For Services Total	**1,154,134**	**1,578,557**	**1,382,500**	**1,496,892**	**1,629,000**	**1,669,725**	**17.8%**

General Fund	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Fines & Forfeits							
001.453.003 Code Fines	23,940	7,200	5,000	6,000	5,000	5,150	0.0%
001.453.008 Forfeited Escrow Funds	62,681	33,200	35,000	28,000	35,000	36,050	0.0%
001.453.009 Local Ordinance Fines	900	15,940	1,000	1,000	1,000	1,030	0.0%
001.453.011 Parking Fines	209,616	156,195	210,000	85,000	175,000	180,250	-16.7%
001.60.00.00.0.000.453.001 Circuit Court Fin	105,655	73,493	103,000	50,000	75,000	77,250	-27.2%
001.60.00.00.0.000.453.006 False Alarm Fees	4,405	10,295	7,500	5,000	7,500	7,725	0.0%
001.60.00.00.0.000.453.007 Parental Resp Fi	1,050	300	1,050	300	1,000	1,030	-4.8%
Fines & Forfeits Total	**408,247**	**296,623**	**362,550**	**175,300**	**299,500**	**308,485**	**-17.4%**
Investment Income							
001.456.001 Interest Income	318,642	377,934	250,000	150,000	175,000	176,750	-30.0%
001.457.001 Interest Income - Escrow	11,593	13,777	11,000	4,500	5,000	5,050	-54.5%
001.458.001 Bank Account Int	10,261	6,356	5,000	1,200	1,500	1,515	-70.0%
001.459.001 IMET Market Val Adjust	273	332	-	100	100	101	+++
001.467.006 PMA	(28,452)	3,118	-	-	-	-	+++
001.469.002 Gain/Loss on Investment	6,173	28,884	-	-	-	-	+++
Investment Income Total	**318,490**	**430,401**	**266,000**	**155,800**	**181,600**	**183,416**	**-31.7%**
Reimbursements							
001.473.005 MP Library Contrib	20,906	28,678	21,000	29,500	29,000	29,725	38.1%
001.473.006 Other Reimbursements	59,713	19,396	25,000	25,000	25,000	25,625	0.0%
001.473.008 Property Damage Reimb	6,481	-	5,000	-	-	-	-100.0%
001.473.011 Sidewalk - Shared Cost	5,676	7,799	7,500	20,000	20,000	20,500	166.7%
001.473.012 Tree Replacement Reimb	1,980	7,136	5,000	1,000	5,000	5,125	0.0%
001.473.019 Ins. Reimb - TTD	23,414	78,998	-	48,000	48,000	49,200	+++
001.60.00.00.0.000.473.002 High School You	97,653	112,021	213,637	114,000	214,000	219,350	0.2%
001.60.00.00.0.000.473.006 Other Reimburse	952	-	-	-	-	-	+++
001.60.00.00.0.000.473.007 Police Training	6,253	-	5,000	1,000	1,000	1,025	-80.0%
001.70.00.00.0.000.473.001 Fire Training	1,439	7,375	5,000	3,500	3,000	3,075	-40.0%
Reimbursements Total	**224,467**	**261,403**	**287,137**	**242,000**	**345,000**	**353,625**	**20.2%**

General Fund	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Other Revenue							
001.476.005 Sister City Events	3,446	8,274	3,600	-	1,000	1,000	-72.2%
001.479.001 Animal Release	175	100	200	100	100	100	-50.0%
001.479.002 Cash Over/Short	(179)	13	-	-	-	-	+++
001.479.005 Miscellaneous Income	43,995	44,030	50,000	30,000	30,000	30,000	-40.0%
001.479.006 Police and Fire Reports	6,242	6,720	5,000	5,000	5,000	5,000	0.0%
001.479.008 Sale of Property	146,976	3,212	3,500	-	-	-	-100.0%
001.479.009 Subpoena Fees	230	245	400	100	100	100	-75.0%
001.479.011 ROW Restoration Chrgs	-	-	1,000	1,000	1,000	1,000	0.0%
001.479.012 Event Sponsorship	4,300	4,975	5,000	2,500	2,000	2,000	-60.0%
001.479.013 Flex Comp Revenue	6,695	(190)	5,000	2,000	2,000	2,000	-60.0%
001.479.014 Centennial Revenue	1,045	-	-	-	-	-	+++
001.480.001 Cell Tower	126,405	127,958	95,000	95,000	110,000	110,000	15.8%
001.480.002 General Store	18,901	18,901	19,600	15,000	19,600	19,600	0.0%
001.495.001 Celestial Celebrations	36,756	36,203	32,000	36,000	36,000	36,000	12.5%
001.495.005 Other Revenues	876	720	-	-	-	-	+++
001.50.00.00.0.000.476.003 Human Services	1,824	1,316	2,000	1,500	1,500	2,000	-25.0%
001.50.00.00.0.000.477.003 HS Donations	605	726	-	500	500	500	+++
001.50.54.00.0.000.479.004 CCC-Mbr Agency	16,914	2,500	10,000	10,000	10,000	2,500	0.0%
001.60.00.00.0.000.477.005 Police Donations	11,825	5,770	-	1,600	1,000	1,000	+++
001.70.00.00.0.000.476.002 Fire Training Rev	13,530	16,086	10,000	10,500	10,000	10,000	0.0%
001.70.00.00.0.000.477.002 Fire Donations	28,204	3,000	-	9,000	3,000	3,000	+++
001.70.00.00.0.000.477.004 Paramedic Dona	-	100	-	-	-	-	+++
001.80.00.00.0.000.477.006 PW Donations	1,700	1,700	-	-	-	-	+++
Other Revenue Total	**470,465**	**282,359**	**242,300**	**219,800**	**232,800**	**225,800**	**-3.9%**
Other Financing Sources							
001.492.001 Sale of Property	567,362	-	-	-	-	-	+++
Other Financing Sources Total	**567,362**	**-**	**-**	**-**	**-**	**-**	**+++**
001 - General Fund Total	**58,966,726**	**60,178,571**	**58,666,426**	**55,716,878**	**58,801,902**	**59,848,579**	**0.2%**

Debt Service Fund		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
002 - Debt Service Fund								
Property Taxes								
002.00.00.00.2.510.400.001	Prop Taxes - CY	24,000	-	-	-	-	-	+++
002.00.00.00.2.511.400.001	Prop Taxes - CY	383,000	-	-	-	-	-	+++
002.00.00.00.2.512.400.001	Prop Taxes - CY	182,000	-	-	-	-	-	+++
002.00.00.00.2.514.400.001	Prop Taxes - CY	796,000	797,000	794,530	754,800	-	-	-100.0%
002.00.00.00.2.515.400.001	Prop Taxes - CY	54,000	54,000	54,095	51,400	914,096	912,436	1589.8%
002.00.00.00.2.517.400.001	Prop Taxes - CY	560,000	704,000	883,450	839,300	1,065,650	1,196,700	20.6%
002.00.00.00.2.518.400.001	Prop Taxes - CY	391,000	267,000	265,800	265,800	265,800	265,800	0.0%
002.00.00.00.2.519.400.001	Prop Taxes - CY	-	612,000	550,375	550,375	502,500	1,568,750	-8.7%
Property Taxes Total		**2,390,000**	**2,434,000**	**2,548,250**	**2,461,675**	**2,748,046**	**3,943,686**	**7.8%**
Other Taxes								
002.00.00.00.2.516.403.001	HR Sales Tax-1st	389,123	370,956	925,000	925,000	925,000	921,206	0.0%
002.00.00.00.2.650.403.001	HR Sales Tax-1st	122,212	58,253	-	-	-	-	+++
002.00.00.00.2.659.403.001	HR Sales Tax-1st	550,769	595,369	-	-	-	-	+++
Other Taxes Total		**1,062,104**	**1,024,578**	**925,000**	**925,000**	**925,000**	**921,206**	**0.0%**
Intergovernmental Revenue								
002.415.006	Video Gaming Tax	-	43,323	25,000	40,000	45,000	50,000	80.0%
002.00.00.00.2.512.417.003	BAB Subsidy	42,977	-	-	-	-	-	+++
002.00.00.00.2.577.417.009	Series 2016 MPPL	1,576,600	1,573,600	1,575,900	1,575,900	1,575,900	1,565,500	0.0%
Intergovernmental Revenue Total		**1,619,577**	**1,616,923**	**1,600,900**	**1,615,900**	**1,620,900**	**1,615,500**	**1.2%**
Investment Income								
002.456.001	Interest Income	24,243	84,168	35,000	16,000	15,000	15,000	-57.1%
Investment Income Total		**24,243**	**84,168**	**35,000**	**16,000**	**15,000**	**15,000**	**-57.1%**
Other Revenue								
002.479.005	Miscellaneous Income	450	-	-	-	-	-	+++
Other Revenue Total		**450**	**-**	**-**	**-**	**-**	**-**	**+++**
Other Financing Sources								
002.00.00.00.2.519.487.001	Transfer In	1,604,391	790,000	-	-	600,000	-	+++
002.00.00.00.2.519.488.001	Bond Proceeds	5,940,823	-	-	-	-	-	+++
002.00.00.00.2.519.488.002	Bond Premium	496,121	-	-	-	-	-	+++
Other Financing Sources Total		**8,041,335**	**790,000**	**-**	**-**	**600,000**	**-**	**+++**
002 - Debt Service Fund Total		**13,137,709**	**5,949,669**	**5,109,150**	**5,018,575**	**5,908,946**	**6,495,392**	**15.7%**

Capital Projects Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
020 - Capital Improvement Fund							
Other Taxes							
020.403.004 HR Sales Tax-4th	1,363,690	1,370,000	1,389,000	1,222,320	1,325,000	1,371,375	-4.6%
Other Taxes Total	**1,363,690**	**1,370,000**	**1,389,000**	**1,222,320**	**1,325,000**	**1,371,375**	**-4.6%**
Intergovernmental Revenue							
020.419.002 DCEO Grants	-	-	900,000	900,000	300,000	-	-66.7%
020.420.999 Other Grants	-	-	-	-	200,000	-	+++
Intergovernmental Revenue Total	**-**	**-**	**900,000**	**900,000**	**500,000**	**-**	**-44.4%**
Investment Income							
020.456.001 Interest Income	22,818	32,018	16,900	15,000	15,000	15,150	-11.2%
Investment Income Total	**22,818**	**32,018**	**16,900**	**15,000**	**15,000**	**15,150**	**-11.2%**
Other Revenue							
020.479.005 Miscellaneous Income	56,036	-	-	-	-	-	+++
Other Revenue Total	**56,036**	**-**	**-**	**-**	**-**	**-**	**+++**
Other Financing Sources							
020.487.001 Transfer In	750,000	750,000	-	-	750,000	750,000	+++
Other Financing Sources Total	**750,000**	**750,000**	**-**	**-**	**750,000**	**750,000**	**+++**
020 - Capital Improvement Fund Total	**2,192,544**	**2,152,018**	**2,305,900**	**2,137,320**	**2,590,000**	**2,136,525**	**12.3%**

Capital Projects Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
023 - Street Improvement Construc Fund							
Other Taxes							
023.402.006 Municipal MFT	701,716	702,694	685,000	576,000	650,000	700,000	-5.1%
023.403.002 HR Sales Tax-2nd	1,363,690	1,370,000	1,389,000	1,222,320	1,325,000	1,371,375	-4.6%
Other Taxes Total	**2,065,406**	**2,072,694**	**2,074,000**	**1,798,320**	**1,975,000**	**2,071,375**	**-4.8%**
Licenses, Permits & Fees							
023.410.008 Vehicle License	1,600,690	1,516,296	1,616,500	1,500,000	1,500,000	1,522,500	-7.2%
Licenses, Permits & Fees Total	**1,600,690**	**1,516,296**	**1,616,500**	**1,500,000**	**1,500,000**	**1,522,500**	**-7.2%**
Intergovernmental Revenue							
023.418.022 CMAQ Grant	50,100	-	-	-	737,000	5,122,000	+++
023.420.016 Cook County	-	-	-	-	115,000	-	+++
Intergovernmental Revenue Total	**50,100**	**-**	**-**	**-**	**852,000**	**5,122,000**	**+++**
Investment Income							
023.456.001 Interest Income	10,715	29,227	8,500	9,000	10,000	10,100	17.6%
Investment Income Total	**10,715**	**29,227**	**8,500**	**9,000**	**10,000**	**10,100**	**17.6%**
Reimbursements							
023.473.006 Other Reimbursements	71,877	6,297	15,000	5,000	5,000	5,125	-66.7%
Reimbursements Total	**71,877**	**6,297**	**15,000**	**5,000**	**5,000**	**5,125**	**-66.7%**
Other Revenue							
023.479.005 Miscellaneous Income	177,888	12,253	25,000	18,000	25,000	25,000	0.0%
Other Revenue Total	**177,888**	**12,253**	**25,000**	**18,000**	**25,000**	**25,000**	**0.0%**
Other Financing Sources							
023.487.001 Transfer In	-	-	475,000	-	-	-	-100.0%
Other Financing Sources Total	**-**	**-**	**475,000**	**-**	**-**	**-**	**-100.0%**
023 - Street Improvement Construc Fund Total	**3,976,676**	**3,636,767**	**4,214,000**	**3,330,320**	**4,367,000**	**8,756,100**	**3.6%**

Capital Projects Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
024 - Flood Control Construction Fund							
Other Taxes							
024.403.001 HR Sales Tax-1st	302,104	345,422	464,000	300,000	441,000	1,785,375	-5.0%
Other Taxes Total	**302,104**	**345,422**	**464,000**	**300,000**	**441,000**	**1,785,375**	**-5.0%**
Intergovernmental Revenue							
024.419.002 DCEO Grants	-	-	-	-	5,000,000	-	+++
024.420.003 Other Grants	-	-	888,000	1,578,000	1,400,000	1,400,000	57.7%
Intergovernmental Revenue Total	**-**	**-**	**888,000**	**1,578,000**	**6,400,000**	**1,400,000**	**620.7%**
Charges For Services							
024.449.006 Stormwater Det Fee	50,595	27,796	40,000	25,000	28,000	8,200	-30.0%
Charges For Services Total	**50,595**	**27,796**	**40,000**	**25,000**	**28,000**	**8,200**	**-30.0%**
Investment Income							
024.456.001 Interest Income	18,716	18,516	16,500	8,000	8,000	8,080	-51.5%
Investment Income Total	**18,716**	**18,516**	**16,500**	**8,000**	**8,000**	**8,080**	**-51.5%**
Reimbursements							
024.473.006 Other Reimbursements	20,000	24,907	16,800	24,000	45,000	25,625	167.9%
Reimbursements Total	**20,000**	**24,907**	**16,800**	**24,000**	**45,000**	**25,625**	**167.9%**
Other Financing Sources							
024.487.001 Transfer In	-	-	3,393,000	3,393,000	2,790,000	-	-17.8%
Other Financing Sources Total	**-**	**-**	**3,393,000**	**3,393,000**	**2,790,000**	**-**	**-17.8%**
024 - Flood Control Construction Fund Total	**391,415**	**416,641**	**4,818,300**	**5,328,000**	**9,712,000**	**3,227,280**	**101.6%**

Capital Projects Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
025 - Police & Fire Building Const.							
Investment Income							
025.456.001 Interest Income	139,849	583,128	36,500	75,000	-	-	-100.0%
025.467.006 PMA	659	108,975	-	2,000	-	-	+++
Investment Income Total	**140,508**	**692,103**	**36,500**	**77,000**	**-**	**-**	**-100.0%**
Other Revenue							
025.479.005 Miscellaneous Income	20,552	-	-	-	-	-	+++
Other Revenue Total	**20,552**	**-**	**-**	**-**	**-**	**-**	**+++**
Other Financing Sources							
025.488.001 Bond Proceeds	32,499,177	-	-	-	-	-	+++
025.488.002 Bond Premium	1,028,506	-	-	-	-	-	+++
Other Financing Sources Total	**33,527,683**	**-**	**-**	**-**	**-**	**-**	**+++**
025 - Police & Fire Building Const. Total	**33,688,743**	**692,103**	**36,500**	**77,000**	**-**	**-**	**-100.0%**

Special Revenue Funds		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
040 - Refuse Disposal Fund								
Charges For Services								
040.80.85.00.0.000.445.001	Sgle Fam Ref Disp	3,205,703	3,204,591	3,200,000	3,205,000	3,500,000	3,560,000	9.4%
040.80.85.00.0.000.445.002	M-Fam Ref Disp	1,000,083	1,032,331	995,000	1,015,000	1,100,000	1,133,000	10.6%
Charges For Services Total		**4,205,786**	**4,236,922**	**4,195,000**	**4,220,000**	**4,600,000**	**4,693,000**	**9.7%**
Fines & Forfeits								
040.80.85.00.0.000.453.010	MF Ref Disp Pen	3,858	1,797	3,500	1,500	3,500	3,500	0.0%
040.80.85.00.0.000.453.014	SF Ref Disp Pen	32,771	30,300	35,000	22,500	36,500	36,500	4.3%
Fines & Forfeits Total		**36,629**	**32,097**	**38,500**	**24,000**	**40,000**	**40,000**	**3.9%**
Investment Income								
040.456.001	Interest Income	10,139	12,749	10,950	4,000	5,348	5,400	-51.2%
Investment Income Total		**10,139**	**12,749**	**10,950**	**4,000**	**5,348**	**5,400**	**-51.2%**
Reimbursements								
040.473.006	Other Reimbursements	27,372	87,362	1,000	5,000	5,000	7,500	400.0%
Reimbursements Total		**27,372**	**87,362**	**1,000**	**5,000**	**5,000**	**7,500**	**400.0%**
Other Revenue								
040.479.005	Miscellaneous Income	10,556	8,614	10,000	5,000	5,000	5,000	-50.0%
040.80.85.00.0.000.479.003	Cmrcl Cont Adm	96,119	100,000	100,000	100,000	107,500	111,000	7.5%
040.80.85.00.0.000.481.001	Recycling Bins	800	825	1,000	1,000	2,500	2,500	150.0%
040.80.85.00.0.000.485.001	S/F YW Cart Rental	19,704	21,895	18,500	22,500	25,000	25,000	35.1%
Other Revenue Total		**127,179**	**131,334**	**129,500**	**128,500**	**140,000**	**143,500**	**8.1%**
040 - Refuse Disposal Fund Total		**4,407,105**	**4,500,464**	**4,374,950**	**4,381,500**	**4,790,348**	**4,889,400**	**9.5%**

Special Revenue Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
041 - Motor Fuel Tax Fund							
Intergovernmental Revenue							
041.415.003 State Motor Fuel Tax	1,386,441	1,776,997	1,907,850	1,733,344	1,895,845	1,900,000	-0.6%
041.419.017 Rebuild Illinois Grant	-	-	-	1,189,940	1,189,940	1,189,940	+++
Intergovernmental Revenue Total	**1,386,441**	**1,776,997**	**1,907,850**	**2,923,284**	**3,085,785**	**3,089,940**	**61.7%**
Investment Income							
041.456.001 Interest Income	32,553	30,212	16,500	19,500	5,000	7,500	-69.7%
Investment Income Total	**32,553**	**30,212**	**16,500**	**19,500**	**5,000**	**7,500**	**-69.7%**
Reimbursements							
041.473.004 MFT Projects Reimb	7,263	5,538	5,000	6,000	5,000	5,000	0.0%
041.473.006 Other Reimbursements	3,306	4,146	5,000	4,500	5,000	5,000	0.0%
Reimbursements Total	**10,569**	**9,684**	**10,000**	**10,500**	**10,000**	**10,000**	**0.0%**
041 - Motor Fuel Tax Fund Total	**1,429,563**	**1,816,893**	**1,934,350**	**2,953,284**	**3,100,785**	**3,107,440**	**60.3%**
042 - CDBG							
Intergovernmental Revenue							
042.418.002 Comm Dev Block Grant	302,577	214,034	562,800	497,300	388,868	442,000	-30.9%
Intergovernmental Revenue Total	**302,577**	**214,034**	**562,800**	**497,300**	**388,868**	**442,000**	**-30.9%**
Other Revenue							
042.476.001 CDBG Program Income	85,269	89,837	60,000	85,000	79,632	50,000	32.7%
Other Revenue Total	**85,269**	**89,837**	**60,000**	**85,000**	**79,632**	**50,000**	**32.7%**
042 - CDBG Total	**387,846**	**303,871**	**622,800**	**582,300**	**468,500**	**492,000**	**-24.8%**

Special Revenue Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
043 - Asset Seizure Fund							
Fines & Forfeits							
043.60.61.00.0.000.453.013 Seized Assets	9,644	15,632	12,500	3,000	5,000	5,150	-60.0%
Fines & Forfeits Total	**9,644**	**15,632**	**12,500**	**3,000**	**5,000**	**5,150**	**-60.0%**
Investment Income							
043.456.001 Interest Income	1,640	1,771	2,000	1,000	1,000	1,010	-50.0%
Investment Income Total	**1,640**	**1,771**	**2,000**	**1,000**	**1,000**	**1,010**	**-50.0%**
043 - Asset Seizure Fund Total	**11,284**	**17,403**	**14,500**	**4,000**	**6,000**	**6,160**	**-58.6%**
044 - Federal Equitable Share Funds							
Fines & Forfeits							
044.60.61.00.0.000.453.004 DEA Seized Assets		-	2,000	2,000	2,000	2,060	0.0%
044.60.61.00.0.450.453.017 Justice Funds Seizure		30,112	-	1,000	2,000	2,060	+++
Fines & Forfeits Total	**-**	**30,112**	**2,000**	**3,000**	**4,000**	**4,120**	**100.0%**
Investment Income							
044.458.001 Bank Account Int	-	-	100	-	-	101	-100.0%
044.60.61.00.0.450.458.001 Bank Account Int	66	73	-	50	100	-	+++
044.60.61.00.0.451.458.001 Bank Account Int	48	53	-	-	-	-	+++
Investment Income Total	**114**	**126**	**100**	**50**	**100**	**101**	**0.0%**
044 - Federal Equitable Share Funds Total	**114**	**30,238**	**2,100**	**3,050**	**4,100**	**4,221**	**95.2%**
045 - DUI Fine Fund							
Fines & Forfeits							
045.60.61.00.0.000.453.005 DUI Fines	21,665	20,041	24,000	7,500	10,000	10,300	-58.3%
Fines & Forfeits Total	**21,665**	**20,041**	**24,000**	**7,500**	**10,000**	**10,300**	**-58.3%**
Investment Income							
045.456.001 Interest Income	313	317	300	200	200	202	-33.3%
Investment Income Total	**313**	**317**	**300**	**200**	**200**	**202**	**-33.3%**
045 - DUI Fine Fund Total	**21,978**	**20,358**	**24,300**	**7,700**	**10,200**	**10,502**	**-58.0%**

Special Revenue Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
046 - Foreign Fire Tax Board Fund							
Other Taxes							
046.402.004 Foreign Fire Ins Tax	78,234	76,446	75,000	75,000	75,000	77,625	0.0%
Other Taxes Total	**78,234**	**76,446**	**75,000**	**75,000**	**75,000**	**77,625**	**0.0%**
Investment Income							
046.456.001 Interest Income	3,793	4,799	3,200	2,500	2,500	2,525	-21.9%
Investment Income Total	**3,793**	**4,799**	**3,200**	**2,500**	**2,500**	**2,525**	**-21.9%**
046 - Foreign Fire Tax Board Fund Total	**82,027**	**81,245**	**78,200**	**77,500**	**77,500**	**80,150**	**-0.9%**
048 - Business District Fund							
Other Taxes							
048.00.00.00.0.775.402.003 Food & Bev Tax	375,172	378,678	389,295	275,000	385,000	398,475	-1.1%
048.00.00.00.0.775.402.005 Hotel/Motel Tax	227,188	233,087	228,000	114,000	200,000	207,000	-12.3%
048.00.00.00.0.775.402.008 Movie Thtre Tax	109,585	99,385	107,600	50,000	75,000	77,625	-30.3%
048.00.00.00.0.775.405.001 Business Dist Tax	315,425	287,207	308,700	200,000	275,000	284,625	-10.9%
Other Taxes Total	**1,027,370**	**998,357**	**1,033,595**	**639,000**	**935,000**	**967,725**	**-9.5%**
Intergovernmental Revenue							
048.00.00.00.0.775.415.004 State Sales Tax	531,398	449,141	514,000	200,000	450,000	450,000	-12.5%
Intergovernmental Revenue Total	**531,398**	**449,141**	**514,000**	**200,000**	**450,000**	**450,000**	**-12.5%**
Investment Income							
048.456.001 Interest Income	13,162	11,049	6,500	5,000	5,000	5,000	-23.1%
Investment Income Total	**13,162**	**11,049**	**6,500**	**5,000**	**5,000**	**5,000**	**-23.1%**
048 - Business District Fund Total	**1,571,930**	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**	**-10.6%**

Special Revenue Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
049 - Prospect and Main TIF District							
Property Taxes							
049.400.011 Prop Tax Increment CY	469,613	427,031	738,000	969,000	1,348,000	1,315,322	82.7%
049.400.012 Prop Tax Increment PY	-	(1,490)	-	-	-	-	+++
Property Taxes Total	**469,613**	**425,541**	**738,000**	**969,000**	**1,348,000**	**1,315,322**	**82.7%**
Investment Income							
049.456.001 Interest Income	87,281	27,744	15,500	5,000	5,000	5,050	-67.7%
049.467.006 PMA	(8,783)	-	-	-	-	-	+++
Investment Income Total	**78,498**	**27,744**	**15,500**	**5,000**	**5,000**	**5,050**	**-67.7%**
Other Revenue							
049.479.005 Miscellaneous Income	169,345	32,229	-	-	-	-	+++
Other Revenue Total	**169,345**	**32,229**	**-**	**-**	**-**	**-**	**+++**
Other Financing Sources							
049.487.001 Transfer In	-	2,169,981	-	-	-	-	+++
049.488.001 Bond Proceeds	-	7,725,000	-	-	-	-	+++
049.492.001 Sale of Property	-	646,600	-	300,000	2,800,000	-	+++
049.00.00.00.0.395.488.001 Bond Proceeds	7,060,000	-	-	-	-	-	+++
049.00.00.00.2.566.488.002 Bond Premium	258,879	-	-	-	-	-	+++
049.00.00.00.2.568.488.002 Bond Premium	-	394,075	-	-	-	-	+++
Other Financing Sources Total	**7,318,879**	**10,935,656**	**-**	**300,000**	**2,800,000**	**-**	**+++**
049 - Prospect and Main TIF District Total	**8,036,335**	**11,421,170**	**753,500**	**1,274,000**	**4,153,000**	**1,320,372**	**451.2%**

Enterprise Funds		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
050 - Water and Sewer Fund								
Property Taxes								
050.400.008	Prop Taxes - SSA PY	(5,037)	(19,419)	-	-	-	-	+++
Property Taxes Total		**(5,037)**	**(19,419)**	**-**	**-**	**-**	**-**	**+++**
Licenses, Permits & Fees								
050.409.004	Cross Conn Permit Fee	21,300	20,600	20,000	5,000	5,000	5,075	-75.0%
Licenses, Permits & Fees Total		**21,300**	**20,600**	**20,000**	**5,000**	**5,000**	**5,075**	**-75.0%**
Charges For Services								
050.80.84.87.0.000.446.001	Water Sales	10,850,551	11,313,577	12,423,000	12,115,000	13,084,200	14,130,936	5.3%
050.80.84.87.0.000.446.004	Water Meter Fee	16,430	25,635	22,000	26,000	27,000	27,000	22.7%
050.80.84.87.0.000.446.005	Water Tap Fees	6,530	780	15,000	1,000	1,000	1,000	-93.3%
050.80.84.87.0.000.446.008	Endpoint/Register	-	60	-	-	-	-	+++
050.80.84.87.0.000.446.009	Meter Reading	681	404	-	500	500	500	+++
050.80.84.87.0.000.446.010	Water Base Fee	452,809	598,145	553,860	598,145	598,145	645,000	8.0%
050.80.84.88.0.000.446.002	Sewer Fees	2,108,367	2,254,913	2,414,000	2,375,000	2,565,000	2,770,200	6.3%
050.80.84.88.0.000.446.003	Sewer Const Fee	-	(39)	-	-	-	-	+++
050.80.84.88.0.000.446.010	Water Base Fee	10	-	-	-	-	-	+++
050.80.84.88.0.000.446.011	Sewer Base Fee	684,155	684,167	712,980	685,000	739,800	739,800	3.8%
Charges For Services Total		**14,119,533**	**14,877,642**	**16,140,840**	**15,800,645**	**17,015,645**	**18,314,436**	**5.4%**
Fines & Forfeits								
050.80.84.87.0.000.453.015	Water Penalties	82,725	74,999	80,000	75,000	80,000	86,400	0.0%
050.80.84.88.0.000.453.016	Sewer Penalties	21,775	19,557	20,000	21,000	20,000	20,000	0.0%
Fines & Forfeits Total		**104,500**	**94,556**	**100,000**	**96,000**	**100,000**	**106,400**	**0.0%**
Investment Income								
050.456.001	Interest Income	185,217	295,311	65,000	125,000	100,000	108,000	53.8%
050.458.001	Bank Account Int	1,056	1,057	1,000	1,000	1,000	1,080	0.0%
050.459.001	IMET Market Val Adjust	91	111	100	100	100	108	0.0%
050.467.006	PMA	5,080	-	-	-	-	-	+++
050.469.002	Gain/Loss on Investment	23	106	-	-	-	-	+++
Investment Income Total		**191,467**	**296,585**	**66,100**	**126,100**	**101,100**	**109,188**	**53.0%**
Reimbursements								
050.80.84.00.0.000.473.013	Water Fund Reim	-	8,100	10,000	5,000	5,000	5,125	-50.0%
Reimbursements Total		**-**	**8,100**	**10,000**	**5,000**	**5,000**	**5,125**	**-50.0%**

Enterprise Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Other Revenue							
050.479.005 Miscellaneous Income	62,069	58,109	60,000	25,000	35,000	35,000	-41.7%
Other Revenue Total	**62,069**	**58,109**	**60,000**	**25,000**	**35,000**	**35,000**	**-41.7%**
Other Financing Sources							
050.488.001 Bond Proceeds	-	-	-	-	10,000,000	-	+++
050.494.001 Gain/Loss Disp of Assets	(61)	(3,014)	-	-	-	-	+++
Other Financing Sources Total	**(61)**	**(3,014)**	**-**	**-**	**10,000,000**	**-**	**+++**
050 - Water and Sewer Fund Total	**14,493,771**	**15,333,159**	**16,396,940**	**16,057,745**	**27,261,745**	**18,575,224**	**66.3%**

Enterprise Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
051 - Village Parking System Fund							
Charges For Services							
051.448.001 Maple Street	142,724	113,251	142,000	51,000	113,000	115,825	-20.4%
051.448.003 Prospect Avenue	24,742	24,264	25,000	9,000	25,000	25,625	0.0%
051.448.004 Wille Lot	9,000	8,580	15,000	11,500	9,000	9,225	-40.0%
051.448.005 Emerson St Parking Deck	-	13,019	2,500	10,500	15,000	15,375	500.0%
051.480.003 Train Depot	6,600	6,600	6,600	3,500	6,600	6,765	0.0%
Charges For Services Total	**183,066**	**165,714**	**191,100**	**85,500**	**168,600**	**172,815**	**-11.8%**
Investment Income							
051.456.001 Interest Income	3,649	4,691	3,500	1,650	3,753	3,000	7.2%
Investment Income Total	**3,649**	**4,691**	**3,500**	**1,650**	**3,753**	**3,000**	**7.2%**
Other Revenue							
051.479.015 Convenience Fee	3,044	2,965	3,000	750	2,372	2,000	-20.9%
Other Revenue Total	**3,044**	**2,965**	**3,000**	**750**	**2,372**	**2,000**	**-20.9%**
Other Financing Sources							
051.493.001 Gain/Loss Sale of Assets	-	1,370,265	-	-	-	-	+++
Other Financing Sources Total	**-**	**1,370,265**	**-**	**-**	**-**	**-**	**+++**
051 - Village Parking System Fund Total	**189,759**	**1,543,635**	**197,600**	**87,900**	**174,725**	**177,815**	**-11.6%**
052 - Parking System Revenue Fund							
Charges For Services							
052.447.001 Meter Lot East	79,146	81,487	80,000	42,500	82,500	90,000	3.1%
052.447.002 Meter Lot West	76,103	76,416	76,500	42,560	75,000	75,000	-2.0%
Charges For Services Total	**155,249**	**157,903**	**156,500**	**85,060**	**157,500**	**165,000**	**0.6%**
Investment Income							
052.456.001 Interest Income	1,703	1,982	1,650	1,200	1,585	1,600	-3.9%
Investment Income Total	**1,703**	**1,982**	**1,650**	**1,200**	**1,585**	**1,600**	**-3.9%**
Other Revenue							
052.479.015 Convenience Fee	1,201	1,395	2,200	450	1,116	1,200	-49.3%
Other Revenue Total	**1,201**	**1,395**	**2,200**	**450**	**1,116**	**1,200**	**-49.3%**
052 - Parking System Revenue Fund Total	**158,153**	**161,280**	**160,350**	**86,710**	**160,201**	**167,800**	**-0.1%**

Internal Service Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
060 - Vehicle Maintenance Fund							
Charges For Services							
060.20.21.00.0.000.426.001 Vehicle Maint	3,061	3,070	3,781	3,781	3,537	3,517	-6.5%
060.20.26.00.0.000.427.001 Vehicle Maint	3,265	3,274	4,033	4,033	3,773	3,751	-6.4%
060.40.41.00.0.000.428.001 Vehicle Maint	3,061	3,070	3,781	3,781	3,537	3,517	-6.5%
060.40.42.00.0.000.429.001 Vehicle Maint	4,286	4,297	5,293	5,293	4,951	4,923	-6.5%
060.40.43.41.0.000.430.001 Vehicle Maint	21,429	21,487	26,465	26,465	24,757	24,617	-6.5%
060.40.43.42.0.000.431.001 Vehicle Maint	3,061	3,070	3,781	3,781	3,537	3,517	-6.5%
060.50.00.00.0.000.432.001 Vehicle Maint	3,061	3,070	3,781	3,781	3,537	3,517	-6.5%
060.60.00.00.0.000.433.001 Vehicle Maint	519,799	521,206	641,968	641,968	600,543	597,128	-6.5%
060.70.00.00.0.000.434.001 Vehicle Maint	322,655	323,529	398,489	398,489	372,775	370,656	-6.5%
060.80.00.00.0.000.435.001 Vehicle Maint	635,106	636,826	784,375	784,375	733,760	729,588	-6.5%
060.80.83.00.0.000.436.001 Vehicle Maint	33,265	33,356	41,084	41,084	38,433	38,214	-6.5%
060.80.84.00.0.000.437.001 Vehicle Maint	488,778	490,103	603,657	603,657	564,704	561,493	-6.5%
Charges For Services Total	**2,040,827**	**2,046,358**	**2,520,488**	**2,520,488**	**2,357,844**	**2,344,438**	**-6.5%**
Investment Income							
060.456.001 Interest Income	6,569	4,996	6,000	1,250	1,315	1,315	-78.1%
Investment Income Total	**6,569**	**4,996**	**6,000**	**1,250**	**1,315**	**1,315**	**-78.1%**
Other Revenue							
060.479.005 Miscellaneous Income	-	-	-	500	-	-	+++
Other Revenue Total	**-**	**-**	**-**	**500**	**-**	**-**	**+++**
Other Financing Sources							
060.493.001 Gain/Loss Sale of Assets	1,537	498	-	500	-	-	+++
Other Financing Sources Total	**1,537**	**498**	**-**	**500**	**-**	**-**	**+++**
060 - Vehicle Maintenance Fund Total	**2,048,933**	**2,051,852**	**2,526,488**	**2,522,738**	**2,359,159**	**2,345,753**	**-6.6%**

Internal Service Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
061 - Vehicle Replacement Fund							
Charges For Services							
061.426.002 Vehicle Repl	3,300	3,830	3,620	905	4,230	4,230	16.9%
061.40.41.00.0.000.428.002 Vehicle Repl	1,500	1,500	1,500	375	1,500	1,500	0.0%
061.40.42.00.0.000.429.002 Vehicle Repl	8,900	4,770	3,780	945	4,300	4,300	13.8%
061.40.43.41.0.000.430.002 Vehicle Repl	7,800	9,520	9,400	2,350	8,180	8,180	-13.0%
061.40.43.42.0.000.431.002 Vehicle Repl	1,500	1,500	1,500	375	1,500	1,500	0.0%
061.50.00.00.0.000.432.002 Vehicle Repl	700	1,700	-	-	-	-	+++
061.60.00.00.0.000.433.002 Vehicle Repl	136,800	343,880	241,580	60,395	358,880	358,880	48.6%
061.70.00.00.0.000.434.002 Vehicle Repl	578,200	620,660	658,300	164,575	646,340	646,340	-1.8%
061.80.00.00.0.000.435.002 Vehicle Repl	423,900	533,490	451,960	112,990	544,060	544,060	20.4%
061.80.83.00.0.000.436.002 Vehicle Repl	12,400	23,320	13,270	3,317	13,430	13,430	1.2%
061.80.84.00.0.000.437.002 Vehicle Repl	436,300	587,930	394,650	98,663	452,440	452,440	14.6%
Charges For Services Total	**1,611,300**	**2,132,100**	**1,779,560**	**444,890**	**2,034,860**	**2,034,860**	**14.3%**
Fines & Forfeits							
061.60.00.00.0.000.453.002 Circuit Court Supv	10,787	12,971	19,000	-	-	-	-100.0%
Fines & Forfeits Total	**10,787**	**12,971**	**19,000**	**-**	**-**	**-**	**-100.0%**
Investment Income							
061.456.001 Interest Income	133,775	152,604	144,000	70,000	85,000	95,000	-41.0%
061.467.006 PMA	(21,004)	36,476	-	-	-	-	+++
Investment Income Total	**112,771**	**189,080**	**144,000**	**70,000**	**85,000**	**95,000**	**-41.0%**
Reimbursements							
061.473.015 Contribution Revenue	-	198,281	-	-	-	-	+++
Reimbursements Total	**-**	**198,281**	**-**	**-**	**-**	**-**	**+++**
Other Financing Sources							
061.493.001 Gain/Loss Sale of Assets	106,814	(120,310)	-	-	-	-	+++
Other Financing Sources Total	**106,814**	**(120,310)**	**-**	**-**	**-**	**-**	**+++**
061 - Vehicle Replacement Fund Total	**1,841,672**	**2,412,122**	**1,942,560**	**514,890**	**2,119,860**	**2,129,860**	**9.1%**

Internal Service Funds		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
062 - Computer Replacement Fund								
Charges For Services								
062.20.24.00.0.000.438.001	Computers-IT Div	183,000	154,002	150,773	37,693	**169,480**	169,480	12.4%
062.80.84.00.0.000.438.005	Computers-Water	18,000	3,558	3,732	933	**8,920**	8,920	139.0%
062.80.85.00.0.000.438.002	Computers-Refuse	1,000	1,271	1,493	373	**-**	-	-100.0%
062.80.86.00.0.000.438.004	Computers-Veh	3,097	4,066	3,981	995	**-**	-	-100.0%
Charges For Services Total		**205,097**	**162,897**	**159,979**	**39,994**	**178,400**	**178,400**	**11.5%**
Investment Income								
062.456.001	Interest Income	6,768	10,084	-	2,500	**1,000**	1,010	+++
Investment Income Total		**6,768**	**10,084**	**-**	**2,500**	**1,000**	**1,010**	**+++**
062 - Computer Replacement Fund Total		**211,865**	**172,981**	**159,979**	**42,494**	**179,400**	**179,410**	**12.1%**

Internal Service Funds	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
063 - Risk Management Fund							
Charges For Services							
063.440.010 Dept Charges-Medical	4,053,501	4,172,958	4,388,296	4,420,197	4,537,172	4,637,301	3.4%
063.440.011 Medical - PW Charges	718,000	771,500	824,400	824,400	833,000	850,000	1.0%
063.440.012 Dept Charges-Dental	128,911	100,134	100,331	100,331	123,248	126,416	22.8%
063.441.010 Dept Charges-Life	22,074	22,470	25,443	25,443	35,000	36,000	37.6%
063.30.00.00.4.000.439.001 Gen Fund-Liab	954,461	983,083	1,126,900	1,126,900	914,802	932,937	-18.8%
063.80.81.81.4.000.439.002 Parking Fund-Liab	527	541	622	622	535	544	-14.0%
063.80.81.81.4.000.439.005 Parking Fund-Liab	514	527	605	605	526	535	-13.1%
063.80.84.00.4.000.439.006 Water Fund-Liab	213,588	220,095	252,261	252,261	251,102	256,084	-0.5%
063.80.85.00.4.000.439.003 Refuse Fund-Liab	12,530	12,854	14,750	14,750	16,932	17,271	14.8%
063.80.86.00.4.000.439.004 Veh Maint-Liab	21,126	21,674	24,870	24,870	18,302	18,668	-26.4%
063.90.00.00.4.000.440.003 MPPL - Medical	969,681	974,464	980,000	980,000	1,025,000	1,051,000	4.6%
Charges For Services Total	**7,094,913**	**7,280,300**	**7,738,478**	**7,770,379**	**7,755,619**	**7,926,756**	**0.2%**
Investment Income							
063.456.001 Interest Income	20,944	(2,814)	16,000	700	3,000	2,000	-81.3%
Investment Income Total	**20,944**	**(2,814)**	**16,000**	**700**	**3,000**	**2,000**	**-81.3%**
Reimbursements							
063.473.016 Insurance Reimb	19,337	37,827	2,000	-	5,000	-	150.0%
063.473.020 IRMA Reimbursements	-	52,974	50,000	-	25,000	-	-50.0%
Reimbursements Total	**19,337**	**90,801**	**52,000**	**-**	**30,000**	**-**	**-42.3%**
Other Revenue							
063.478.001 Employee Health Contrib	630,677	628,160	635,000	646,900	654,000	673,000	3.0%
063.478.003 Flex Addl Life Contrib	24,809	25,842	24,000	24,700	25,000	25,000	4.2%
063.478.008 Retiree Medical Contrib	892,619	858,090	825,000	863,300	900,000	900,000	9.1%
063.478.012 Employee Dental Contrib	128,642	141,203	140,000	151,000	140,000	140,000	0.0%
063.478.013 Retiree Dental Contrib	32,194	32,515	32,000	33,300	35,000	35,000	9.4%
Other Revenue Total	**1,708,941**	**1,685,810**	**1,656,000**	**1,719,200**	**1,754,000**	**1,773,000**	**5.9%**
063 - Risk Management Fund Total	**8,844,135**	**9,054,097**	**9,462,478**	**9,490,279**	**9,542,619**	**9,701,756**	**0.8%**

APPENDIX D – EXPENDITURES

LINE ITEM DETAIL

Public Representation ..... D - 1
Village Administration ..... D - 7
Village Manager's Office/Legal Services ..... D - 8
Village Clerk's Office ..... D - 10
Human Resources Division ..... D - 11
Information Technology Division ..... D - 12
Communications Division ..... D - 14
Finance Department ..... D - 17
Community Development ..... D - 23
Econ Dev& Planning &Zoning ..... D - 24
Building & Inspection Services ..... D - 28
Human Services Department ..... D - 37
Public Safety
Police Department ..... D - 45
Fire Department ..... D - 57
Public Works Department ..... D - 69
Administrative Division ..... D - 70
Streets and Buildings Division ..... D - 74
Forestry and Grounds Division ..... D - 86
Engineering Division ..... D - 92
Water and Sewer Division ..... D - 96
Community Investment Program ..... D - 109
Debt ..... D - 119
Internal Service Fund
Vehicle Maintenance ..... D - 129
Risk Management ..... D - 133
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Business District Fund ..... D - 135
Prospect & Main TIF District ..... D - 137
Interfund Transfers ..... D - 141

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Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Mayor & Board of Trustees	159,709	113,322	160,009	151,398	**162,551**	162,551	1.6%
Community Groups & Misc.	194,545	194,344	298,520	102,120	**198,520**	198,520	-33.5%
Blood Donor Program	3,329	3,083	3,486	895	**-**	-	-100.0%
4th of July and Civics Events	277,946	99,016	147,210	2,374	**114,653**	115,675	-22.1%
Holiday Decorations	96,212	76,963	102,398	97,229	**97,229**	98,679	-5.0%
Centennial Commission	35	-	-	-	**-**	-	+++
	731,776	**486,728**	**711,623**	**354,016**	**572,953**	**575,425**	**-19.5%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Personal Services, Salaries & Wages	196,836	26,843	26,850	25,621	**25,006**	25,006	-6.9%
Employee Benefits	55,076	2,160	2,059	1,997	**1,917**	1,917	-6.9%
Other Employee Costs	2,964	6,088	7,000	3,000	**7,000**	7,000	0.0%
Contractual Services	413,260	405,527	494,848	285,307	**460,247**	462,694	-7.0%
Utilities	787	237	458	-	**-**	-	-100.0%
Commodities & Supplies	59,109	42,530	74,288	31,971	**72,663**	72,688	-2.2%
Other Expenditures	3,744	3,343	106,120	6,120	**6,120**	6,120	-94.2%
	731,776	**486,728**	**711,623**	**354,016**	**572,953**	**575,425**	**-19.5%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	731,776	486,728	711,623	354,016	**572,953**	575,425	-19.5%
	731,776	**486,728**	**711,623**	**354,016**	**572,953**	**575,425**	**-19.5%**

Public Representation		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Mayor & Board of Trustees							
Personal Services, Salaries & Wages							
001.10.11.00.0.000.500.001	Full-Time Earnings	13,085	-	-	-	-	-
001.10.11.00.0.000.501.001	Part-Time Earnings	25,000	25,000	25,006	25,006	25,006	25,006
001.10.11.00.0.000.506.001	Longevity Pay	105	-	-	-	-	-
Personal Services, Salaries & Wages Total		**38,190**	**25,000**	**25,006**	**25,006**	**25,006**	**25,006**
Employee Benefits							
001.10.11.00.0.000.510.001	Medical Insurance	3,416	77	-	-	-	-
001.10.11.00.0.000.510.004	Dental Insurance	103	2	-	-	-	-
001.10.11.00.0.000.511.001	Social Security	2,336	1,556	1,553	1,553	1,553	1,553
001.10.11.00.0.000.511.002	Medicare	546	364	364	364	364	364
001.10.11.00.0.000.512.001	IMRF Pension Expense	1,501	9	-	-	-	-
001.10.11.00.0.000.513.002	Vac/Pers Leave Incent.	468	-	-	-	-	-
Employee Benefits Total		**8,370**	**2,008**	**1,917**	**1,917**	**1,917**	**1,917**
Other Employee Costs							
001.10.11.00.0.000.516.001	Board/Comm Activities	1,771	4,067	3,000	1,000	3,000	3,000
001.10.11.00.0.000.522.001	Travel & Meetings	1,193	2,021	4,000	2,000	4,000	4,000
Other Employee Costs Total		**2,964**	**6,088**	**7,000**	**3,000**	**7,000**	**7,000**
Contractual Services							
001.10.11.00.0.000.530.002	Auditing Services	32,140	30,165	35,000	35,000	35,000	35,000
001.10.11.00.0.000.530.013	Hearing Expense	-	-	1,000	500	1,000	1,000
001.10.11.00.0.000.530.020	Strategic Plan	32,122	2,742	35,000	35,000	35,000	35,000
001.10.11.00.0.000.537.001	Meeting Expense	2,744	1,549	3,000	3,000	3,000	3,000
001.10.11.00.0.000.538.001	Memorial Gifts	689	826	1,353	1,000	1,353	1,353
001.10.11.00.0.000.539.001	Special Functions	2,809	3,681	3,800	3,000	3,800	3,800
001.10.11.00.0.000.543.001	Special Projects	605	168	4,000	2,000	4,000	4,000
001.10.11.00.0.000.544.002	Postage Expense	82	22	275	275	275	275
001.10.11.00.0.000.549.001	Org Memberships	35,580	37,140	37,000	37,000	40,000	40,000
Contractual Services Total		**106,771**	**76,293**	**120,428**	**116,775**	**123,428**	**123,428**
Utilities							
001.10.11.00.0.000.589.001	Telephone - Land Lines	787	237	458	-	-	-
Utilities Total		**787**	**237**	**458**	**-**	**-**	**-**

Public Representation		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
001.10.11.00.0.000.606.001	Office Supplies	79	407	1,000	500	**1,000**	1,000
001.10.11.00.0.000.608.001	Other Supplies	1,385	1,105	1,700	1,700	**1,700**	1,700
001.10.11.00.0.000.630.001	Recognition Supplies	1,163	2,184	2,500	2,500	**2,500**	2,500
Commodities & Supplies Total		**2,627**	**3,696**	**5,200**	**4,700**	**5,200**	**5,200**
Mayor & Board of Trustees Total		**159,709**	**113,322**	**160,009**	**151,398**	**162,551**	**162,551**
Community Groups & Misc.							
Contractual Services							
001.10.11.00.0.001.578.001	Sister Cities Comm.	759	10,905	2,500	2,500	**2,500**	2,500
001.10.11.00.0.001.578.004	Memorial Day Parade	1,200	1,200	1,200	-	**1,200**	1,200
001.10.11.00.0.001.578.005	Summer Block Party	62,398	61,585	65,000	-	**65,000**	65,000
001.10.11.00.0.001.578.006	MP Historical Society	40,000	45,000	50,000	50,000	**50,000**	50,000
001.10.11.00.0.001.578.007	MP Downtown Merch.	1,475	-	2,000	2,000	**2,000**	2,000
001.10.11.00.0.001.578.011	Concerts On The Green	4,386	6,007	5,000	1,000	**5,000**	5,000
001.10.11.00.0.001.578.012	Irish Fest	2,800	-	4,000	2,000	**4,000**	4,000
001.10.11.00.0.001.578.014	Diversity Event	32,117	26,558	32,000	-	**32,000**	32,000
001.10.11.00.0.001.579.001	Celestial Celebrations	38,965	38,846	30,000	38,000	**30,000**	30,000
001.10.11.00.0.001.579.004	Family Bike Ride	105	478	200	-	**200**	200
001.10.11.00.0.001.579.005	Other Expenses	1,095	422	500	500	**500**	500
001.10.11.00.0.001.582.001	Centennial Commission	5,501	-	-	-	**-**	-
Contractual Services Total		**190,801**	**191,001**	**192,400**	**96,000**	**192,400**	**192,400**
Other Expenditures							
001.10.11.00.0.001.636.010	Property Tax Rebate	3,744	3,343	6,120	6,120	**6,120**	6,120
001.10.11.00.0.001.636.034	SD 214 Career Pathway	-	-	100,000	-	**-**	-
Other Expenditures Total		**3,744**	**3,343**	**106,120**	**6,120**	**6,120**	**6,120**
Community Groups & Misc. Total		**194,545**	**194,344**	**298,520**	**102,120**	**198,520**	**198,520**

Public Representation	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Blood Donor Program						
Personal Services, Salaries & Wages						
001.10.11.00.0.002.501.001 Part-Time Earnings	1,843	1,843	1,844	615	-	-
Personal Services, Salaries & Wages Total	**1,843**	**1,843**	**1,844**	**615**	**-**	**-**
Employee Benefits						
001.10.11.00.0.002.511.001 Social Security	114	114	115	40	-	-
001.10.11.00.0.002.511.002 Medicare	27	27	27	40	-	-
Employee Benefits Total	**141**	**141**	**142**	**80**	**-**	**-**
Commodities & Supplies						
001.10.11.00.0.002.608.001 Other Supplies	1,345	1,099	1,500	200	-	-
Commodities & Supplies Total	**1,345**	**1,099**	**1,500**	**200**	**-**	**-**
Blood Donor Program Total	**3,329**	**3,083**	**3,486**	**895**	**-**	**-**

Public Representation		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
4th of July and Civics Events							
Personal Services, Salaries & Wages							
001.10.11.00.8.400.500.001	Full-Time Earnings	83,756	-	-	-	-	-
001.10.11.00.8.400.503.001	Overtime	63,790	-	-	-	-	-
001.10.11.00.8.400.504.001	Specialty Pay	277	-	-	-	-	-
001.10.11.00.8.400.506.001	Longevity Pay	605	-	-	-	-	-
Personal Services, Salaries & Wages Total		**148,428**	**-**	**-**	**-**	**-**	**-**
Employee Benefits							
001.10.11.00.8.400.510.001	Medical Insurance	20,265	-	-	-	-	-
001.10.11.00.8.400.510.004	Dental Insurance	221	-	-	-	-	-
001.10.11.00.8.400.511.001	Social Security	6,729	-	-	-	-	-
001.10.11.00.8.400.511.002	Medicare	2,146	-	-	-	-	-
001.10.11.00.8.400.512.001	IMRF Pension Expense	11,667	-	-	-	-	-
001.10.11.00.8.400.513.001	Sick Leave Incentive	398	-	-	-	-	-
001.10.11.00.8.400.513.002	Vac/Pers Leave Incent.	2,651	-	-	-	-	-
Employee Benefits Total		**44,077**	**-**	**-**	**-**	**-**	**-**
Contractual Services							
001.10.11.00.8.400.530.006	Other Prof. Serv.	220	-	1,042	-	**1,042**	1,062
001.10.11.00.8.400.578.003	July 4th Parade	21,648	21,593	22,040	-	**22,040**	22,408
001.10.11.00.8.400.578.012	Irish Fest	-	14,377	17,900	-	**17,900**	18,258
001.10.11.00.8.400.578.015	Oktoberfest	-	39,331	24,635	-	**24,635**	25,127
001.10.11.00.8.400.580.002	Street Banner Inst.	24,765	-	32,432	-	-	-
001.10.11.00.8.400.580.005	Barricade Rental	2,208	2,300	2,252	-	**2,252**	2,252
001.10.11.00.8.400.580.006	Fireworks	3,863	3,900	4,018	-	**4,018**	4,098
Contractual Services Total		**52,704**	**81,501**	**104,319**	**-**	**71,887**	**73,205**
Commodities & Supplies							
001.10.11.00.8.400.603.001	Clothing Supplies	15	-	-	-	-	-
001.10.11.00.8.400.617.001	Civic Events Sign	434	300	596	-	**596**	-
001.10.11.00.8.400.617.002	Light Pole Banners	16,897	8,030	22,971	-	**22,971**	22,971
001.10.11.00.8.400.617.003	Parade/Block Pty Supl.	12,758	5,593	15,047	-	**15,047**	15,347
001.10.11.00.8.400.617.004	Village Flags	2,174	2,672	3,152	2,374	**3,152**	3,152
001.10.11.00.8.400.622.008	Sign Making Materials	459	920	1,125	-	**1,000**	1,000
Commodities & Supplies Total		**32,737**	**17,515**	**42,891**	**2,374**	**42,766**	**42,470**
4th of July and Civics Events Total		**277,946**	**99,016**	**147,210**	**2,374**	**114,653**	**115,675**

Public Representation		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Holiday Decorations							
Personal Services, Salaries & Wages							
001.10.11.00.8.401.500.001	Full-Time Earnings	7,718	-	-	-	-	-
001.10.11.00.8.401.503.001	Overtime	527	-	-	-	-	-
001.10.11.00.8.401.504.001	Specialty Pay	60	-	-	-	-	-
001.10.11.00.8.401.506.001	Longevity Pay	70	-	-	-	-	-
Personal Services, Salaries & Wages Total		**8,375**	**-**	**-**	**-**	**-**	**-**
Employee Benefits							
001.10.11.00.8.401.510.001	Medical Insurance	960	-	-	-	-	-
001.10.11.00.8.401.511.001	Social Security	515	4	-	-	-	-
001.10.11.00.8.401.511.002	Medicare	121	1	-	-	-	-
001.10.11.00.8.401.512.001	IMRF Pension Expense	892	6	-	-	-	-
Employee Benefits Total		**2,488**	**11**	**-**	**-**	**-**	**-**
Contractual Services							
001.10.11.00.8.401.580.001	Holiday Wreath Inst.	15,457	13,271	16,081	16,081	16,081	16,081
001.10.11.00.8.401.580.003	Holiday Banner Inst.	-	-	5,169	-	-	-
001.10.11.00.8.401.580.004	White Light Inst.	47,527	43,461	56,451	56,451	56,451	57,580
Contractual Services Total		**62,984**	**56,732**	**77,701**	**72,532**	**72,532**	**73,661**
Commodities & Supplies							
001.10.11.00.8.401.617.005	Holiday Decorations	8,196	5,228	8,616	8,616	8,616	8,616
001.10.11.00.8.401.617.006	White Light Supplies	14,169	14,992	16,081	16,081	16,081	16,402
Commodities & Supplies Total		**22,365**	**20,220**	**24,697**	**24,697**	**24,697**	**25,018**
Holiday Decorations Total		**96,212**	**76,963**	**102,398**	**97,229**	**97,229**	**98,679**
Centennial Commission							
Commodities & Supplies							
001.10.11.00.8.402.608.001	Other Supplies	35	-	-	-	-	-
Commodities & Supplies Total		**35**	**-**	**-**	**-**	**-**	**-**
Centennial Commission Total		**35**	**-**	**-**	**-**	**-**	**-**
Public Representation Total		**731,776**	**486,728**	**711,623**	**354,016**	**572,953**	**575,425**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Village Manager's Office	755,760	857,947	937,950	920,319	1,115,499	1,132,072	18.9%
Legal Services	556,076	577,452	634,500	607,250	634,500	634,500	0.0%
Village Clerk's Office	147,082	155,368	192,911	174,256	185,598	189,911	-3.8%
Human Resources	430,939	465,989	484,925	477,728	532,249	528,700	9.8%
Information Technology	1,361,770	1,118,188	1,326,186	1,242,047	1,299,408	1,332,584	-2.0%
Communications	468,276	487,604	547,906	618,153	551,009	562,122	0.6%
	3,719,903	**3,662,548**	**4,124,378**	**4,039,753**	**4,318,263**	**4,379,889**	**4.7%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Personal Services, Salaries & Wages	1,361,391	1,450,353	1,539,913	1,572,588	1,617,469	1,649,662	5.0%
Employee Benefits	807,984	715,851	747,609	754,973	799,334	802,084	6.9%
Other Employee Costs	66,621	65,711	113,386	75,081	104,861	110,441	-7.5%
Contractual Services	1,413,552	1,366,972	1,627,407	1,511,164	1,543,368	1,563,774	-5.2%
Utilities	11,359	11,459	13,668	45,520	40,820	40,820	198.7%
Insurance	17,018	20,050	22,961	22,961	19,800	20,196	-13.8%
Commodities & Supplies	12,650	11,668	18,199	19,966	17,679	17,740	-2.9%
Other Expenditures	-	-	-	-	143,697	143,697	+++
Office Equipment	15,472	14,597	16,235	16,000	16,235	16,235	0.0%
Other Equipment	13,856	5,887	25,000	21,500	15,000	15,240	-40.0%
	3,719,903	**3,662,548**	**4,124,378**	**4,039,753**	**4,318,263**	**4,379,889**	**4.7%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	3,719,903	3,662,548	4,124,378	4,039,753	4,318,263	4,379,889	4.7%
	3,719,903	**3,662,548**	**4,124,378**	**4,039,753**	**4,318,263**	**4,379,889**	**4.7%**

Village Administration		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Village Manager's Office							
Personal Services, Salaries & Wages							
001.20.21.00.0.000.500.001	Full-Time Earnings	480,918	523,239	539,545	566,500	580,522	592,132
001.20.21.00.0.000.501.001	Part-Time Earnings	-	3,053	32,292	32,292	33,100	33,762
001.20.21.00.0.000.506.001	Longevity Pay	1,195	1,300	2,500	2,500	2,600	2,600
Personal Services, Salaries & Wages Total		**482,113**	**527,592**	**574,337**	**601,292**	**616,222**	**628,494**
Employee Benefits							
001.20.21.00.0.000.510.001	Medical Insurance	71,211	67,096	68,845	68,845	68,815	70,191
001.20.21.00.0.000.510.003	Workers' Comp Ins	19,169	17,074	19,639	19,639	12,100	12,342
001.20.21.00.0.000.510.004	Dental Insurance	2,327	1,972	1,896	1,896	2,228	2,273
001.20.21.00.0.000.511.001	Social Security	22,765	25,113	30,104	30,104	31,470	32,099
001.20.21.00.0.000.511.002	Medicare	7,291	8,044	8,797	8,797	9,408	9,596
001.20.21.00.0.000.512.001	IMRF Pension Expense	58,400	52,307	63,700	63,700	67,288	68,634
001.20.21.00.0.000.513.001	Sick Leave Incentive	-	47	4,251	4,251	4,335	4,422
001.20.21.00.0.000.513.002	Vac/Pers Leave Incent.	15,055	23,685	14,644	2,400	14,938	15,237
001.20.21.00.0.000.513.006	Other Compensation	14,649	15,096	15,542	15,542	16,103	16,425
Employee Benefits Total		**210,867**	**210,434**	**227,418**	**215,174**	**226,685**	**231,219**
Other Employee Costs							
001.20.21.00.0.000.515.001	Board/Staff Wrkshps	859	898	1,400	1,400	1,400	1,400
001.20.21.00.0.000.518.001	Dues & Memberships	3,480	4,083	6,366	6,366	6,366	6,366
001.20.21.00.0.000.522.001	Travel & Meetings	7,401	13,019	16,320	10,000	16,320	16,650
001.20.21.00.0.000.525.004	Training	4,910	2,146	4,000	3,000	4,000	4,000
Other Employee Costs Total		**16,650**	**20,146**	**28,086**	**20,766**	**28,086**	**28,416**
Contractual Services							
001.20.21.00.0.000.530.006	Other Prof. Serv.	9,712	44,061	50,000	40,000	50,000	50,000
001.20.21.00.0.000.532.002	Equipment Maint.	-	-	200	-	200	200
001.20.21.00.0.000.544.002	Postage Expense	843	1,297	2,928	2,000	2,928	2,928
001.20.21.00.0.000.553.001	Vehicle Lease Payment	3,300	3,830	3,620	905	4,230	4,230
001.20.21.00.0.000.554.001	Vehicle Maint Payment	3,061	3,070	3,781	3,781	3,537	3,517
001.20.21.00.0.000.560.012	Computer Software	-	-	1,000	1,000	1,000	1,000
001.20.21.00.0.000.561.004	Cloud-Based Service	927	16,851	1,000	1,380	2,000	1,000
001.20.21.00.0.000.562.001	Document Imaging	-	-	10,000	-	5,000	5,000
Contractual Services Total		**17,843**	**69,109**	**72,529**	**49,066**	**68,895**	**67,875**
Utilities							
001.20.21.00.0.000.589.001	Telephone - Land Lines	382	394	805	-	-	-
001.20.21.00.0.000.590.001	Telephone - Cellular	3,757	4,309	4,000	4,000	4,300	4,300
Utilities Total		**4,139**	**4,703**	**4,805**	**4,000**	**4,300**	**4,300**

Village Administration		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Insurance							
001.20.21.00.0.000.593.001	General Liability	17,018	20,050	22,961	22,961	19,800	20,196
Insurance Total		**17,018**	**20,050**	**22,961**	**22,961**	**19,800**	**20,196**
Commodities & Supplies							
001.20.21.00.0.000.606.001	Office Supplies	3,903	3,319	4,519	4,000	4,519	4,519
001.20.21.00.0.000.612.001	Publications	3,002	2,594	3,060	3,060	3,060	3,121
Commodities & Supplies Total		**6,905**	**5,913**	**7,579**	**7,060**	**7,579**	**7,640**
Other Expenditures							
001.20.21.00.0.000.636.020	Contingencies	-	-	-	-	143,697	143,697
Other Expenditures Total		**-**	**-**	**-**	**-**	**143,697**	**143,697**
Office Equipment							
001.20.21.00.0.000.656.001	Office Eqpt	225	-	235	-	235	235
Office Equipment Total		**225**	**-**	**235**	**-**	**235**	**235**
Village Manager's Office Total		**755,760**	**857,947**	**937,950**	**920,319**	**1,115,499**	**1,132,072**
Legal Services							
Contractual Services							
001.20.21.00.0.050.530.006	Other Prof. Serv.	614	807	3,000	3,000	3,000	3,000
001.20.21.00.0.050.531.001	Legal-General Counsel	519,923	517,998	550,000	525,000	550,000	550,000
001.20.21.00.0.050.531.002	Legal-Special Counsel	31,589	56,181	70,000	70,000	70,000	70,000
001.20.21.00.0.050.531.003	Legal-Adm Adjud	3,897	2,444	6,000	4,000	6,000	6,000
001.20.21.00.0.050.531.006	Legal-Prosecutor	-	-	5,000	5,000	5,000	5,000
001.20.21.00.0.050.544.001	Postage - Legal	53	22	500	250	500	500
Contractual Services Total		**556,076**	**577,452**	**634,500**	**607,250**	**634,500**	**634,500**
Legal Services Total		**556,076**	**577,452**	**634,500**	**607,250**	**634,500**	**634,500**

Village Administration		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Village Clerk's Office							
Personal Services, Salaries & Wages							
001.20.22.00.0.000.500.001	Full-Time Earnings	73,538	80,799	83,310	83,310	85,805	87,521
001.20.22.00.0.000.501.001	Part-Time Earnings	9,851	17,447	20,183	20,183	19,188	19,572
001.20.22.00.0.000.502.001	Seasonal Earnings	2,190	-	-	-	-	-
001.20.22.00.0.000.506.001	Longevity Pay	-	-	600	600	600	600
Personal Services, Salaries & Wages Total		**85,579**	**98,246**	**104,093**	**104,093**	**105,593**	**107,693**
Employee Benefits							
001.20.22.00.0.000.510.001	Medical Insurance	22,773	23,732	24,335	24,335	24,350	24,837
001.20.22.00.0.000.510.004	Dental Insurance	1,056	750	720	720	846	863
001.20.22.00.0.000.511.001	Social Security	4,961	5,838	6,806	6,806	6,906	7,044
001.20.22.00.0.000.511.002	Medicare	1,160	1,365	1,593	1,593	1,618	1,650
001.20.22.00.0.000.512.001	IMRF Pension Expense	9,361	9,141	12,260	12,260	12,250	12,495
001.20.22.00.0.000.513.001	Sick Leave Incentive	-	-	746	746	761	776
001.20.22.00.0.000.513.002	Vac/Pers Leave Incent.	523	2,307	5,416	5,416	5,524	5,634
Employee Benefits Total		**39,834**	**43,133**	**51,876**	**51,876**	**52,255**	**53,299**
Other Employee Costs							
001.20.22.00.0.000.518.001	Dues & Memberships	310	150	300	315	315	315
001.20.22.00.0.000.522.001	Travel & Meetings	150	160	1,500	100	500	1,500
001.20.22.00.0.000.525.004	Training	1,583	-	1,000	-	1,000	1,000
Other Employee Costs Total		**2,043**	**310**	**2,800**	**415**	**1,815**	**2,815**
Contractual Services							
001.20.22.00.0.000.541.001	Legal Notices	693	1,035	2,000	500	2,000	2,000
001.20.22.00.0.000.542.001	Recording Expense	3,568	2,872	6,500	4,000	6,500	6,500
001.20.22.00.0.000.544.002	Postage Expense	112	33	500	250	500	500
001.20.22.00.0.000.551.001	Copier Lease Payment	9,478	7,145	8,622	8,622	8,435	8,604
001.20.22.00.0.000.562.003	Codification	4,657	1,475	15,000	4,000	7,500	7,500
Contractual Services Total		**18,508**	**12,560**	**32,622**	**17,372**	**24,935**	**25,104**
Utilities							
001.20.22.00.0.000.589.001	Telephone - Land Lines	382	394	500	-	-	-
Utilities Total		**382**	**394**	**500**	**-**	**-**	**-**
Commodities & Supplies							
001.20.22.00.0.000.608.001	Other Supplies	736	725	1,020	500	1,000	1,000
Commodities & Supplies Total		**736**	**725**	**1,020**	**500**	**1,000**	**1,000**
Village Clerk's Office Total		**147,082**	**155,368**	**192,911**	**174,256**	**185,598**	**189,911**

Village Administration		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Human Resources							
Personal Services, Salaries & Wages							
001.20.23.00.0.000.500.001	Full-Time Earnings	161,423	171,367	176,670	193,900	197,265	201,210
001.20.23.00.0.000.501.001	Part-Time Earnings	-	21,846	26,910	15,400	26,650	27,183
001.20.23.00.0.000.506.001	Longevity Pay	700	700	700	700	700	700
Personal Services, Salaries & Wages Total		**162,123**	**193,913**	**204,280**	**210,000**	**224,615**	**229,093**
Employee Benefits							
001.20.23.00.0.000.510.001	Medical Insurance	46,838	47,464	48,670	48,670	48,700	49,674
001.20.23.00.0.000.510.004	Dental Insurance	57	750	720	720	846	863
001.20.23.00.0.000.511.001	Social Security	14,921	16,911	19,573	19,573	22,339	14,248
001.20.23.00.0.000.511.002	Medicare	4,067	4,542	4,580	4,580	5,227	3,334
001.20.23.00.0.000.512.001	IMRF Pension Expense	18,045	15,738	19,968	19,968	21,849	22,286
001.20.23.00.0.000.513.001	Sick Leave Incentive	-	-	320	1,507	327	334
001.20.23.00.0.000.513.002	Vac/Pers Leave Incent.	1,421	965	1,064	1,064	1,086	1,108
001.20.23.00.0.000.513.006	Other Compensation	11,580	5,296	-	1,396	-	-
001.20.23.00.0.000.513.007	Merit Pay Pool	127,350	135,450	110,000	110,000	135,000	135,000
Employee Benefits Total		**224,279**	**227,116**	**204,895**	**207,478**	**235,374**	**226,847**
Other Employee Costs							
001.20.23.00.0.000.518.001	Dues & Memberships	617	883	1,000	900	900	950
001.20.23.00.0.000.519.001	Employee Recognition	4,413	3,179	5,100	5,000	5,100	5,150
001.20.23.00.0.000.520.001	Medical Examinations	3,668	2,976	4,000	5,500	4,000	4,100
001.20.23.00.0.000.522.001	Travel & Meetings	1,707	1,504	2,600	500	1,560	1,560
001.20.23.00.0.000.523.001	Tuition Reimbursement	4,853	3,447	15,000	11,000	15,000	15,000
001.20.23.00.0.000.525.003	Management Trng.	19,250	23,420	32,000	25,000	32,000	32,000
001.20.23.00.0.000.525.004	Training	3,185	2,699	5,500	2,000	3,300	3,300
Other Employee Costs Total		**37,693**	**38,108**	**65,200**	**49,900**	**61,860**	**62,060**
Contractual Services							
001.20.23.00.0.000.530.006	Other Prof. Serv.	3,101	685	1,200	1,000	1,000	1,000
001.20.23.00.0.000.544.002	Postage Expense	481	507	650	650	650	675
001.20.23.00.0.000.546.002	Personnel Recruitment	2,200	3,772	4,100	4,100	4,100	4,350
001.20.23.00.0.000.561.004	Cloud-Based Service	-	1,269	3,300	3,300	3,350	3,375
Contractual Services Total		**5,782**	**6,233**	**9,250**	**9,050**	**9,100**	**9,400**
Commodities & Supplies							
001.20.23.00.0.000.606.001	Office Supplies	101	60	200	200	200	200
001.20.23.00.0.000.612.001	Publications	961	559	1,100	1,100	1,100	1,100
Commodities & Supplies Total		**1,062**	**619**	**1,300**	**1,300**	**1,300**	**1,300**
Human Resources Total		**430,939**	**465,989**	**484,925**	**477,728**	**532,249**	**528,700**

Village Administration		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Information Technology							
Personal Services, Salaries & Wages							
001.20.24.00.0.000.500.001	Full-Time Earnings	477,978	472,473	490,029	490,029	501,624	511,656
001.20.24.00.0.000.506.001	Longevity Pay	2,300	2,300	2,400	2,400	3,000	3,000
Personal Services, Salaries & Wages Total		**480,278**	**474,773**	**492,429**	**492,429**	**504,624**	**514,656**
Employee Benefits							
001.20.24.00.0.000.510.001	Medical Insurance	89,994	79,919	81,972	98,100	98,093	100,055
001.20.24.00.0.000.510.004	Dental Insurance	3,001	1,734	1,665	1,665	2,523	2,573
001.20.24.00.0.000.511.001	Social Security	30,464	28,060	30,724	30,724	31,243	31,868
001.20.24.00.0.000.511.002	Medicare	7,212	6,658	7,315	7,315	7,496	7,646
001.20.24.00.0.000.512.001	IMRF Pension Expense	53,062	40,295	50,150	50,150	53,415	54,483
001.20.24.00.0.000.513.001	Sick Leave Incentive	6,240	4,765	3,615	4,512	3,688	3,762
001.20.24.00.0.000.513.002	Vac/Pers Leave Incent.	30,780	884	9,128	9,128	9,311	9,497
001.20.24.00.0.000.513.003	Retiree Sick Incentive	31,836	-	-	-	-	-
Employee Benefits Total		**252,589**	**162,315**	**184,569**	**201,594**	**205,769**	**209,884**
Other Employee Costs							
001.20.24.00.0.000.518.001	Dues & Memberships	364	515	500	365	500	500
001.20.24.00.0.000.522.001	Travel & Meetings	1,810	1,458	1,700	1,400	1,500	1,500
001.20.24.00.0.000.525.004	Training	7,326	4,189	7,000	-	3,000	7,000
Other Employee Costs Total		**9,500**	**6,162**	**9,200**	**1,765**	**5,000**	**9,000**
Contractual Services							
001.20.24.00.0.000.530.006	Other Prof. Serv.	33,806	31,711	30,000	15,000	15,000	15,000
001.20.24.00.0.000.532.005	Telephone Maint.	39,435	3,663	29,000	29,000	15,000	15,000
001.20.24.00.0.000.551.001	Copier Lease Payment	2,962	1,491	1,450	1,450	1,435	1,464
001.20.24.00.0.000.552.001	Computer Repl Fund	183,000	154,002	150,773	37,693	169,480	169,480
001.20.24.00.0.000.560.007	Computer Maint.	263,781	188,782	275,000	275,000	200,000	200,000
001.20.24.00.0.000.560.011	Internet Service	17,590	19,746	31,000	31,000	31,000	31,000
001.20.24.00.0.000.560.012	Computer Software	2,763	12,567	-	-	-	-
001.20.24.00.0.000.561.004	Cloud-Based Service	55,525	42,964	100,000	100,000	100,000	115,000
Contractual Services Total		**598,862**	**454,926**	**617,223**	**489,143**	**531,915**	**546,944**
Utilities							
001.20.24.00.0.000.589.001	Telephone - Land Lines	77	79	165	35,000	30,000	30,000
001.20.24.00.0.000.590.001	Telephone - Cellular	4,845	4,301	5,600	5,600	5,600	5,600
Utilities Total		**4,922**	**4,380**	**5,765**	**40,600**	**35,600**	**35,600**

Village Administration		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
001.20.24.00.0.000.606.001	Office Supplies	112	496	500	516	**500**	500
001.20.24.00.0.000.608.001	Other Supplies	260	539	500	-	**-**	-
Commodities & Supplies Total		**372**	**1,035**	**1,000**	**516**	**500**	**500**
Office Equipment							
001.20.24.00.0.000.655.003	Computer Eqpt - Other	15,247	14,597	16,000	16,000	**16,000**	16,000
Office Equipment Total		**15,247**	**14,597**	**16,000**	**16,000**	**16,000**	**16,000**
Information Technology Total		**1,361,770**	**1,118,188**	**1,326,186**	**1,242,047**	**1,299,408**	**1,332,584**

Village Administration		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Communications							
Communications							
Personal Services, Salaries & Wages							
001.20.25.00.0.000.500.001	Full-Time Earnings	84,064	87,427	90,143	90,143	91,236	93,061
001.20.25.00.0.000.506.001	Longevity Pay	800	900	900	900	900	900
Personal Services, Salaries & Wages Total		**84,864**	**88,327**	**91,043**	**91,043**	**92,136**	**93,961**
Employee Benefits							
001.20.25.00.0.000.510.001	Medical Insurance	22,144	23,066	23,657	23,657	23,685	24,159
001.20.25.00.0.000.510.004	Dental Insurance	1,056	750	720	720	846	863
001.20.25.00.0.000.511.001	Social Security	5,413	5,482	5,924	5,924	5,999	6,119
001.20.25.00.0.000.511.002	Medicare	1,266	1,282	1,387	1,387	1,404	1,432
001.20.25.00.0.000.512.001	IMRF Pension Expense	9,927	8,196	10,559	10,559	10,528	10,739
001.20.25.00.0.000.513.001	Sick Leave Incentive	2,134	-	851	851	868	885
001.20.25.00.0.000.513.002	Vac/Pers Leave Incent.	4,183	4,927	3,187	3,187	3,251	3,316
001.20.25.00.0.000.513.004	Employee Allowances	1,000	1,000	1,001	1,001	1,039	1,060
Employee Benefits Total		**47,123**	**44,703**	**47,286**	**47,286**	**47,620**	**48,573**
Other Employee Costs							
001.20.25.00.0.000.518.001	Dues & Memberships	645	75	900	850	900	950
001.20.25.00.0.000.522.001	Travel & Meetings	90	-	2,200	-	2,200	2,200
Other Employee Costs Total		**735**	**75**	**3,100**	**850**	**3,100**	**3,150**
Contractual Services							
001.20.25.00.0.000.530.006	Other Prof. Serv.	425	550	2,000	2,000	2,000	2,000
001.20.25.00.0.000.530.010	Marketing Services	-	95	2,100	2,000	2,100	2,100
001.20.25.00.0.000.544.002	Postage Expense	20	36	100	50	100	100
001.20.25.00.0.000.561.004	Cloud-Based Service	15,547	30,393	13,000	40,000	40,000	45,000
001.20.25.00.0.000.562.002	Printing Expense	45,975	43,587	65,000	55,000	50,000	50,000
Contractual Services Total		**61,967**	**74,661**	**82,200**	**99,050**	**94,200**	**99,200**
Commodities & Supplies							
001.20.25.00.0.000.608.001	Other Supplies	1,217	1,223	1,800	1,000	1,800	1,800
Commodities & Supplies Total		**1,217**	**1,223**	**1,800**	**1,000**	**1,800**	**1,800**
Total		**195,906**	**208,989**	**225,429**	**239,229**	**238,856**	**246,684**

Village Administration		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
TV Services							
Personal Services, Salaries & Wages							
001.20.25.26.0.000.500.001	Full-Time Earnings	54,659	56,381	58,132	58,132	59,326	60,513
001.20.25.26.0.000.502.001	Seasonal Earnings	6,065	3,215	5,001	5,001	5,001	5,101
001.20.25.26.0.000.503.001	Overtime	5,710	7,906	10,598	10,598	9,952	10,151
Personal Services, Salaries & Wages Total		**66,434**	**67,502**	**73,731**	**73,731**	**74,279**	**75,765**
Employee Benefits							
001.20.25.26.0.000.510.001	Medical Insurance	21,563	17,046	17,774	17,774	17,772	18,127
001.20.25.26.0.000.510.004	Dental Insurance	687	488	469	469	551	562
001.20.25.26.0.000.511.001	Social Security	3,670	3,875	4,574	4,574	4,608	4,700
001.20.25.26.0.000.511.002	Medicare	858	906	1,070	1,070	1,079	1,100
001.20.25.26.0.000.512.001	IMRF Pension Expense	6,514	5,692	7,678	7,678	7,621	7,773
001.20.25.26.0.000.513.002	Vac/Pers Leave Incent.	-	143	-	-	-	-
Employee Benefits Total		**33,292**	**28,150**	**31,565**	**31,565**	**31,631**	**32,262**
Contractual Services							
001.20.25.26.0.000.530.006	Other Prof. Serv.	19,865	19,880	20,000	17,000	20,000	20,000
001.20.25.26.0.000.532.002	Equipment Maint.	-	2,819	3,000	1,000	3,000	3,000
001.20.25.26.0.000.540.001	Music Library	325	1,300	1,550	1,200	1,550	1,500
001.20.25.26.0.000.554.001	Vehicle Maint Payment	3,265	3,274	4,033	4,033	3,773	3,751
001.20.25.26.0.000.560.005	Internet Hosting	5,666	5,672	7,500	75,000	8,500	8,500
Contractual Services Total		**29,121**	**32,945**	**36,083**	**98,233**	**36,823**	**36,751**
Utilities							
001.20.25.26.0.000.589.001	Telephone - Land Lines	765	789	1,678	-	-	-
Utilities Total		**765**	**789**	**1,678**	**-**	**-**	**-**
Commodities & Supplies							
001.20.25.26.0.000.608.001	Other Supplies	2,340	2,087	4,500	4,000	4,500	4,500
Commodities & Supplies Total		**2,340**	**2,087**	**4,500**	**4,000**	**4,500**	**4,500**
Other Equipment							
001.20.25.26.0.000.665.005	Broadcast Camera Repl	-	-	3,000	3,000	3,000	3,000
001.20.25.26.0.000.665.007	Cable TV Equip - New	4,239	2,092	10,000	8,500	5,000	5,100
001.20.25.26.0.000.665.008	Cable TV Bd Rm Equip	9,617	3,795	12,000	10,000	7,000	7,140
Other Equipment Total		**13,856**	**5,887**	**25,000**	**21,500**	**15,000**	**15,240**
TV Services Total		**145,808**	**137,360**	**172,557**	**229,029**	**162,233**	**164,518**

Village Administration		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Community Engagement							
Other Employee Costs							
001.20.25.27.0.000.518.001	Dues & Memberships	-	910	2,000	1,385	2,000	2,000
001.20.25.27.0.000.522.001	Travel & Meetings	-	-	3,000	-	3,000	3,000
Other Employee Costs Total		**-**	**910**	**5,000**	**1,385**	**5,000**	**5,000**
Contractual Services							
001.20.25.27.0.000.530.006	Other Prof. Serv.	12,134	17,023	22,000	21,000	22,000	22,000
001.20.25.27.0.000.530.010	Marketing Services	89,901	94,348	95,000	95,000	95,000	95,000
001.20.25.27.0.000.544.002	Postage Expense	23,358	27,715	26,000	26,000	26,000	27,000
Contractual Services Total		**125,393**	**139,086**	**143,000**	**142,000**	**143,000**	**144,000**
Utilities							
001.20.25.27.0.000.590.001	Telephone - Cellular	1,151	1,193	920	920	920	920
Utilities Total		**1,151**	**1,193**	**920**	**920**	**920**	**920**
Commodities & Supplies							
001.20.25.27.0.000.608.001	Other Supplies	6	-	700	5,500	700	700
001.20.25.27.0.000.610.001	Paper & Supplies	-	-	200	-	200	200
001.20.25.27.0.000.612.001	Publications	12	66	100	90	100	100
Commodities & Supplies Total		**18**	**66**	**1,000**	**5,590**	**1,000**	**1,000**
Community Engagement Total		**126,562**	**141,255**	**149,920**	**149,895**	**149,920**	**150,920**
Communications Total		**468,276**	**487,604**	**547,906**	**618,153**	**551,009**	**562,122**
Village Administration Total		**3,719,903**	**3,662,548**	**4,124,378**	**4,039,753**	**4,318,263**	**4,379,889**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Administration	1,851,555	1,884,718	629,523	706,143	758,946	740,178	20.6%
Accounting	514,665	524,373	621,832	527,424	497,115	504,464	-20.1%
Customer Service	706,637	723,418	782,598	762,660	761,890	780,456	-2.6%
	3,072,857	**3,132,509**	**2,033,953**	**1,996,227**	**2,017,951**	**2,025,098**	**-0.8%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Personal Services, Salaries & Wages	923,596	947,301	1,038,331	949,085	956,987	976,051	-7.8%
Employee Benefits	355,929	358,233	387,929	385,312	322,231	328,451	-16.9%
Other Employee Costs	15,945	25,915	34,315	8,245	36,595	35,745	6.6%
Contractual Services	428,955	437,165	480,756	481,815	526,910	505,393	9.6%
Utilities	3,352	3,961	4,500	2,500	2,500	2,550	-44.4%
Insurance	33,304	35,701	40,595	40,595	47,503	48,753	17.0%
Commodities & Supplies	26,745	28,746	47,527	33,675	45,225	47,155	-4.8%
Other Expenditures	1,285,031	1,295,487	-	95,000	80,000	81,000	+++
	3,072,857	**3,132,509**	**2,033,953**	**1,996,227**	**2,017,951**	**2,025,098**	**-0.8%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	2,735,099	2,781,152	1,667,927	1,648,177	1,634,351	1,630,278	-2.0%
040 - Refuse Disposal Fund	10,371	13,016	11,374	14,000	15,000	16,000	31.9%
050 - Water and Sewer Fund	303,528	313,413	327,602	324,050	343,600	353,820	4.9%
051 - Village Parking System Fund	14,234	13,572	16,164	5,000	14,000	14,000	-13.4%
052 - Parking System Revenue Fund	9,625	11,356	10,886	5,000	11,000	11,000	1.0%
	3,072,857	**3,132,509**	**2,033,953**	**1,996,227**	**2,017,951**	**2,025,098**	**-0.8%**

Finance Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Administration							
Personal Services, Salaries & Wages							
001.30.01.00.0.000.500.001	Full-Time Earnings	154,223	187,521	204,007	204,007	216,988	221,328
001.30.01.00.0.000.506.001	Longevity Pay	838	238	272	272	-	-
001.30.01.00.0.100.500.001	Full-Time Earnings	38,721	-	-	-	-	-
001.30.01.00.0.100.506.001	Longevity Pay	200	-	-	-	-	-
Personal Services, Salaries & Wages Total		**193,982**	**187,759**	**204,279**	**204,279**	**216,988**	**221,328**
Employee Benefits							
001.30.01.00.0.000.510.001	Medical Insurance	12,350	19,712	24,335	24,335	27,226	27,705
001.30.01.00.0.000.510.003	Workers' Comp Ins	12,650	11,267	12,960	12,960	8,000	8,160
001.30.01.00.0.000.510.004	Dental Insurance	792	688	720	720	986	1,006
001.30.01.00.0.000.511.001	Social Security	8,314	11,930	11,350	11,350	11,819	12,055
001.30.01.00.0.000.511.002	Medicare	2,276	2,795	2,984	2,984	3,172	3,235
001.30.01.00.0.000.512.001	IMRF Pension Expense	17,944	24,186	15,248	15,248	18,953	19,332
001.30.01.00.0.000.513.001	Sick Leave Incentive	1,504	1,758	1,540	1,540	1,573	1,604
001.30.01.00.0.000.513.002	Vac/Pers Leave Incent.	6,544	12,115	1,064	10,900	1,086	1,108
001.30.01.00.0.000.513.013	Unemployment Comp	4,000	8,000	8,000	8,000	8,000	8,000
001.30.01.00.0.100.510.001	Medical Insurance	4,117	-	-	-	-	-
001.30.01.00.0.100.510.004	Dental Insurance	264	-	-	-	-	-
001.30.01.00.0.100.511.001	Social Security	2,001	-	-	-	-	-
001.30.01.00.0.100.511.002	Medicare	579	-	-	-	-	-
001.30.01.00.0.100.512.001	IMRF Pension Expense	4,559	-	-	-	-	-
001.30.01.00.0.100.513.001	Sick Leave Incentive	501	-	-	-	-	-
001.30.01.00.0.100.513.002	Vac/Pers Leave Incent.	1,887	-	-	-	-	-
Employee Benefits Total		**80,282**	**92,451**	**78,201**	**88,037**	**80,815**	**82,205**
Other Employee Costs							
001.30.01.00.0.000.518.001	Dues & Memberships	1,431	1,787	2,600	3,100	3,100	3,150
001.30.01.00.0.000.522.001	Travel & Meetings	11,836	10,228	17,800	1,200	17,800	18,400
001.30.01.00.0.000.525.004	Training	2,563	9,000	9,000	250	9,000	9,200
Other Employee Costs Total		**15,830**	**21,015**	**29,400**	**4,550**	**29,900**	**30,750**

Finance Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Contractual Services							
001.30.01.00.0.000.530.001	Actuarial Services	7,000	5,050	9,000	5,000	9,000	9,200
001.30.01.00.0.000.530.004	Collection Services	7	-	500	100	100	100
001.30.01.00.0.000.530.006	Other Prof. Serv.	14,710	20,322	30,800	20,000	25,000	22,000
001.30.01.00.0.000.532.002	Equipment Maint.	8,303	8,957	12,800	10,000	10,000	13,000
001.30.01.00.0.000.535.001	Ambulance Billing	71,381	88,528	54,000	90,000	90,000	57,000
001.30.01.00.0.000.544.002	Postage Expense	978	1,037	2,000	1,500	1,500	1,050
001.30.01.00.0.000.551.001	Copier Lease Payment	9,784	7,122	6,932	6,932	7,590	7,742
001.30.01.00.0.000.560.012	Computer Software	2,800	2,900	18,000	13,000	13,000	15,000
001.30.01.00.0.000.562.002	Printing Expense	123	164	1,900	500	1,900	1,950
001.30.01.00.0.000.563.003	Bank Processing Fees	82,942	62,663	80,042	87,000	85,000	87,000
040.30.01.00.0.102.563.003	Bank Processing Fees	10,371	13,016	11,374	14,000	15,000	16,000
051.30.01.00.0.000.563.003	Bank Processing Fees	14,234	13,572	16,164	5,000	14,000	14,000
052.30.01.00.0.000.563.003	Bank Processing Fees	9,625	11,356	10,886	5,000	11,000	11,000
Contractual Services Total		**232,258**	**234,687**	**254,398**	**258,032**	**283,090**	**255,042**
Utilities							
001.30.01.00.0.000.589.001	Telephone - Land Lines	1,452	1,498	2,000	-	-	-
001.30.01.00.0.000.590.001	Telephone - Cellular	1,900	2,463	2,500	2,500	2,500	2,550
Utilities Total		**3,352**	**3,961**	**4,500**	**2,500**	**2,500**	**2,550**
Insurance							
001.30.01.00.0.000.593.001	General Liability	11,230	13,231	15,152	15,152	12,503	12,753
001.30.01.00.0.100.597.003	Life Insurance Premium	22,074	22,470	25,443	25,443	35,000	36,000
Insurance Total		**33,304**	**35,701**	**40,595**	**40,595**	**47,503**	**48,753**
Commodities & Supplies							
001.30.01.00.0.000.604.001	Office Equipment	1,277	2,965	3,150	3,150	3,150	3,200
001.30.01.00.0.000.606.001	Office Supplies	784	1,883	1,200	1,000	1,200	1,250
001.30.01.00.0.000.608.001	Other Supplies	758	1,597	1,600	1,000	1,600	1,650
001.30.01.00.0.000.610.001	Paper & Supplies	3,664	5,990	10,200	6,000	10,200	10,400
001.30.01.00.0.000.612.001	Publications	1,033	1,222	2,000	2,000	2,000	2,050
Commodities & Supplies Total		**7,516**	**13,657**	**18,150**	**13,150**	**18,150**	**18,550**
Other Expenditures							
001.30.01.00.0.000.636.011	Property Tax Expense	90,669	104,091	-	45,000	30,000	31,000
001.30.01.00.0.000.636.027	Annexation-EGFPD	928,411	1,191,396	-	-	-	-
001.30.01.00.0.000.636.030	Tax Rebate Expense	265,951	-	-	50,000	50,000	50,000
Other Expenditures Total		**1,285,031**	**1,295,487**	**-**	**95,000**	**80,000**	**81,000**
Total		**1,851,555**	**1,884,718**	**629,523**	**706,143**	**758,946**	**740,178**
Administration Total		**1,851,555**	**1,884,718**	**629,523**	**706,143**	**758,946**	**740,178**

Finance Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Accounting							
Personal Services, Salaries & Wages							
001.30.31.00.0.000.500.001	Full-Time Earnings	361,845	366,115	393,685	335,600	317,074	323,415
001.30.31.00.0.000.501.001	Part-Time Earnings	-	-	24,758	24,758	39,381	40,169
001.30.31.00.0.000.502.001	Seasonal Earnings	-	-	7,344	7,344	7,344	7,491
001.30.31.00.0.000.503.001	Overtime	168	30	-	-	10	10
001.30.31.00.0.000.506.001	Longevity Pay	1,531	831	864	864	1,200	1,200
Personal Services, Salaries & Wages Total		**363,544**	**366,976**	**426,651**	**368,566**	**365,009**	**372,285**
Employee Benefits							
001.30.31.00.0.000.510.001	Medical Insurance	65,070	72,923	99,421	53,100	51,277	52,303
001.30.31.00.0.000.510.004	Dental Insurance	1,705	1,190	945	945	980	1,000
001.30.31.00.0.000.511.001	Social Security	21,603	22,142	26,486	26,486	22,681	23,135
001.30.31.00.0.000.511.002	Medicare	5,052	5,183	6,198	6,198	5,310	5,416
001.30.31.00.0.000.512.001	IMRF Pension Expense	39,845	33,646	44,129	44,129	35,098	35,800
001.30.31.00.0.000.513.001	Sick Leave Incentive	1,010	453	-	-	-	-
001.30.31.00.0.000.513.002	Vac/Pers Leave Incent.	3,906	11,750	745	22,000	760	775
Employee Benefits Total		**138,191**	**147,287**	**177,924**	**152,858**	**116,106**	**118,429**
Other Employee Costs							
001.30.31.00.0.000.525.004	Training	-	3,283	2,220	1,000	4,000	2,250
Other Employee Costs Total		**-**	**3,283**	**2,220**	**1,000**	**4,000**	**2,250**
Contractual Services							
001.30.31.00.0.000.544.002	Postage Expense	1,519	1,300	2,653	1,000	2,000	1,300
001.30.31.00.0.000.562.002	Printing Expense	-	-	572	-	500	525
Contractual Services Total		**1,519**	**1,300**	**3,225**	**1,000**	**2,500**	**1,825**
Commodities & Supplies							
001.30.31.00.0.000.604.001	Office Equipment	7,305	288	5,000	500	2,500	2,500
001.30.31.00.0.000.606.001	Office Supplies	978	2,630	2,517	1,000	3,000	3,100
001.30.31.00.0.000.608.001	Other Supplies	2,221	1,589	2,571	1,500	2,500	2,550
001.30.31.00.0.000.610.001	Paper & Supplies	907	1,020	1,724	1,000	1,500	1,525
Commodities & Supplies Total		**11,411**	**5,527**	**11,812**	**4,000**	**9,500**	**9,675**
Total		**514,665**	**524,373**	**621,832**	**527,424**	**497,115**	**504,464**
Accounting Total		**514,665**	**524,373**	**621,832**	**527,424**	**497,115**	**504,464**

Finance Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Customer Service							
Personal Services, Salaries & Wages							
001.30.32.00.0.000.500.001	Full-Time Earnings	172,016	192,020	198,061	166,900	**164,038**	167,319
001.30.32.00.0.000.501.001	Part-Time Earnings	78,642	82,003	83,882	83,882	**84,363**	86,050
001.30.32.00.0.000.503.001	Overtime	963	951	1,517	1,517	**2,050**	2,091
001.30.32.00.0.000.506.001	Longevity Pay	1,556	1,556	1,764	1,764	**1,500**	1,500
Personal Services, Salaries & Wages Total		**253,177**	**276,530**	**285,224**	**254,063**	**251,951**	**256,960**
Employee Benefits							
001.30.32.00.0.000.510.001	Medical Insurance	32,299	23,795	24,377	24,377	**24,225**	24,710
001.30.32.00.0.000.510.004	Dental Insurance	1,295	1,162	1,117	1,117	**1,312**	1,338
001.30.32.00.0.000.511.001	Social Security	15,464	16,658	17,804	17,804	**15,760**	16,075
001.30.32.00.0.000.511.002	Medicare	3,617	3,900	4,168	4,168	**3,689**	3,763
001.30.32.00.0.000.512.001	IMRF Pension Expense	27,954	25,062	32,071	32,071	**27,955**	28,514
001.30.32.00.0.000.513.001	Sick Leave Incentive	1,363	236	1,370	1,370	**1,398**	1,426
001.30.32.00.0.000.513.002	Vac/Pers Leave Incent.	4,145	3,034	745	12,400	**760**	775
Employee Benefits Total		**86,137**	**73,847**	**81,652**	**93,307**	**75,099**	**76,601**
Other Employee Costs							
001.30.32.00.0.000.525.004	Training	115	1,617	2,345	2,345	**2,345**	2,395
Other Employee Costs Total		**115**	**1,617**	**2,345**	**2,345**	**2,345**	**2,395**
Contractual Services							
001.30.32.00.0.000.530.006	Other Prof. Serv.	36,798	31,968	39,640	41,000	**41,000**	41,820
001.30.32.00.0.000.544.002	Postage Expense	17,939	16,010	29,135	29,135	**29,135**	29,720
001.30.32.00.0.000.562.002	Printing Expense	1,125	471	1,235	2,235	**2,235**	1,260
Contractual Services Total		**55,862**	**48,449**	**70,010**	**72,370**	**72,370**	**72,800**
Commodities & Supplies							
001.30.32.00.0.000.604.001	Office Equipment	-	-	3,000	2,000	**2,000**	3,060
001.30.32.00.0.000.606.001	Office Supplies	1,352	2,813	4,060	4,060	**4,060**	4,145
001.30.32.00.0.000.610.001	Paper & Supplies	276	406	1,085	1,000	**1,000**	1,020
001.30.32.00.0.000.618.002	Vehicle Licenses	6,190	6,343	7,620	9,465	**9,465**	9,655
Commodities & Supplies Total		**7,818**	**9,562**	**15,765**	**16,525**	**16,525**	**17,880**
Total		**403,109**	**410,005**	**454,996**	**438,610**	**418,290**	**426,636**

Finance Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Utility Billing							
Personal Services, Salaries & Wages							
050.30.32.00.0.102.500.001	Full-Time Earnings	83,255	85,932	88,599	88,599	91,185	93,009
050.30.32.00.0.102.501.001	Part-Time Earnings	27,768	28,467	32,478	32,478	29,873	30,470
050.30.32.00.0.102.503.001	Overtime	895	662	-	-	881	899
050.30.32.00.0.102.506.001	Longevity Pay	975	975	1,100	1,100	1,100	1,100
Personal Services, Salaries & Wages Total		**112,893**	**116,036**	**122,177**	**122,177**	**123,039**	**125,478**
Employee Benefits							
050.30.01.00.0.102.513.011	Net Pension Expense	3,651	(1,596)	-	-	-	-
050.30.32.00.0.102.510.001	Medical Insurance	24,678	25,724	26,374	26,374	26,343	26,870
050.30.32.00.0.102.510.004	Dental Insurance	1,143	812	780	780	916	934
050.30.32.00.0.102.511.001	Social Security	6,640	6,836	7,577	7,577	7,630	7,783
050.30.32.00.0.102.511.002	Medicare	1,553	1,599	1,773	1,773	1,786	1,822
050.30.32.00.0.102.512.001	IMRF Pension Expense	12,362	10,453	13,648	13,648	13,536	13,807
050.30.32.00.0.102.513.001	Sick Leave Incentive	1,292	820	-	958	-	-
Employee Benefits Total		**51,319**	**44,648**	**50,152**	**51,110**	**50,211**	**51,216**
Other Employee Costs							
050.30.32.00.0.102.525.004	Training	-	-	350	350	350	350
Other Employee Costs Total		**-**	**-**	**350**	**350**	**350**	**350**
Contractual Services							
050.30.01.00.0.102.563.003	Bank Processing Fees	42,462	52,166	43,423	56,000	60,000	64,000
050.30.32.00.0.102.530.002	Auditing Services	18,360	15,235	19,300	18,717	19,300	19,500
050.30.32.00.0.102.530.004	Collection Services	15	44	500	500	500	550
050.30.32.00.0.102.530.006	Other Prof. Serv.	20,418	27,286	29,100	15,896	29,100	29,600
050.30.32.00.0.102.532.002	Equipment Maint.	-	-	1,500	-	750	750
050.30.32.00.0.102.544.002	Postage Expense	58,061	57,456	58,000	58,000	58,000	60,000
050.30.32.00.0.102.551.001	Copier Lease Payment	-	542	1,300	1,300	1,300	1,326
Contractual Services Total		**139,316**	**152,729**	**153,123**	**150,413**	**168,950**	**175,726**
Commodities & Supplies							
050.30.32.00.0.102.606.001	Office Supplies	-	-	300	-	300	300
050.30.32.00.0.102.610.001	Paper & Supplies	-	-	1,500	-	750	750
Commodities & Supplies Total		**-**	**-**	**1,800**	**-**	**1,050**	**1,050**
Utility Billing Total		**303,528**	**313,413**	**327,602**	**324,050**	**343,600**	**353,820**
Customer Service Total		**706,637**	**723,418**	**782,598**	**762,660**	**761,890**	**780,456**
Finance Department Total		**3,072,857**	**3,132,509**	**2,033,953**	**1,996,227**	**2,017,951**	**2,025,098**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Econ Dev and Planning & Zoning	704,550	728,967	947,535	861,278	**744,852**	753,373	-21.4%
Building and Inspection Services	1,811,793	1,842,193	2,057,079	2,005,464	**2,042,223**	2,076,123	-0.7%
CDBG	387,848	303,873	622,800	582,300	**468,500**	492,000	-24.8%
	2,904,191	**2,875,033**	**3,627,414**	**3,449,042**	**3,255,575**	**3,321,496**	**-10.3%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Personal Services, Salaries & Wages	1,524,817	1,629,703	1,719,947	1,667,852	**1,684,541**	1,717,889	-2.1%
Employee Benefits	675,024	617,205	722,733	708,384	**667,498**	680,645	-7.6%
Other Employee Costs	20,306	19,790	30,916	30,255	**30,779**	28,062	-0.4%
Contractual Services	627,220	554,588	1,057,096	955,191	**795,240**	819,008	-24.8%
Utilities	12,589	13,297	30,684	23,446	**23,446**	23,446	-23.6%
Insurance	20,707	24,397	27,939	27,939	**20,671**	21,084	-26.0%
Commodities & Supplies	23,528	16,053	38,099	35,975	**33,400**	31,362	-12.3%
	2,904,191	**2,875,033**	**3,627,414**	**3,449,042**	**3,255,575**	**3,321,496**	**-10.3%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	2,516,343	2,571,160	3,004,614	2,866,742	**2,787,075**	2,829,496	-7.2%
042 - CDBG	387,848	303,873	622,800	582,300	**468,500**	492,000	-24.8%
	2,904,191	**2,875,033**	**3,627,414**	**3,449,042**	**3,255,575**	**3,321,496**	**-10.3%**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Econ Dev and Planning & Zoning							
Administration							
Personal Services, Salaries & Wages							
001.40.45.01.0.000.500.001	Full-Time Earnings	125,938	130,877	134,943	128,100	126,069	128,590
001.40.45.01.0.000.506.001	Longevity Pay	745	745	745	745	675	675
Personal Services, Salaries & Wages Total		**126,683**	**131,622**	**135,688**	**128,845**	**126,744**	**129,265**
Employee Benefits							
001.40.45.01.0.000.510.001	Medical Insurance	13,365	15,803	16,630	16,630	15,002	15,302
001.40.45.01.0.000.510.003	Workers' Comp Ins	5,622	5,008	5,760	5,760	3,500	3,570
001.40.45.01.0.000.510.004	Dental Insurance	861	611	587	587	635	648
001.40.45.01.0.000.511.001	Social Security	6,704	6,915	7,223	7,223	6,488	6,618
001.40.45.01.0.000.511.002	Medicare	1,784	1,863	1,976	1,976	1,847	1,884
001.40.45.01.0.000.512.001	IMRF Pension Expense	13,986	12,083	15,212	15,212	14,005	14,285
001.40.45.01.0.000.513.001	Sick Leave Incentive	724	1,838	856	1,739	873	890
001.40.45.01.0.000.513.002	Vac/Pers Leave Incent.	-	69	455	2,215	464	473
Employee Benefits Total		**43,046**	**44,190**	**48,699**	**51,342**	**42,814**	**43,670**
Other Employee Costs							
001.40.45.01.0.000.518.001	Dues & Memberships	1,213	793	2,898	2,898	1,500	1,530
001.40.45.01.0.000.522.001	Travel & Meetings	3,393	3,418	3,445	3,445	3,445	3,445
Other Employee Costs Total		**4,606**	**4,211**	**6,343**	**6,343**	**4,945**	**4,975**
Contractual Services							
001.40.45.01.0.000.561.004	Cloud-Based Service	45,700	27,450	28,091	28,720	28,091	28,091
001.40.45.01.0.000.545.012	Complete Census Grant	-	-	45,000	38,209	-	-
Contractual Services Total		**45,700**	**27,450**	**73,091**	**66,929**	**28,091**	**28,091**
Utilities							
001.40.45.01.0.000.589.001	Telephone - Land Lines	382	394	920	-	-	-
001.40.45.01.0.000.590.001	Telephone - Cellular	1,426	2,340	1,452	1,452	1,452	1,452
Utilities Total		**1,808**	**2,734**	**2,372**	**1,452**	**1,452**	**1,452**
Insurance							
001.40.45.01.0.000.593.001	General Liability	4,991	5,880	6,734	6,734	5,261	5,366
Insurance Total		**4,991**	**5,880**	**6,734**	**6,734**	**5,261**	**5,366**
Commodities & Supplies							
001.40.45.01.0.000.606.001	Office Supplies	206	333	1,149	1,149	1,149	1,149
Commodities & Supplies Total		**206**	**333**	**1,149**	**1,149**	**1,149**	**1,149**
Administration Total		**227,040**	**216,420**	**274,076**	**262,794**	**210,456**	**213,968**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Economic Development							
Personal Services, Salaries & Wages							
001.40.45.43.0.000.500.001	Full-Time Earnings	91,104	102,473	125,686	97,700	**90,711**	92,525
001.40.45.43.0.000.501.001	Part-Time Earnings	31,716	11,480	-	-	**-**	-
001.40.45.43.0.000.502.001	Seasonal Earnings	5,844	4,320	6,750	6,750	**6,750**	6,885
001.40.45.43.0.000.506.001	Longevity Pay	540	540	540	540	**525**	525
Personal Services, Salaries & Wages Total		**129,204**	**118,813**	**132,976**	**104,990**	**97,986**	**99,935**
Employee Benefits							
001.40.45.43.0.000.510.001	Medical Insurance	8,683	15,780	27,852	10,900	**7,781**	7,937
001.40.45.43.0.000.510.004	Dental Insurance	573	407	751	751	**352**	359
001.40.45.43.0.000.511.001	Social Security	7,495	6,723	7,834	7,834	**5,625**	5,738
001.40.45.43.0.000.511.002	Medicare	1,825	1,654	1,929	1,929	**1,426**	1,455
001.40.45.43.0.000.512.001	IMRF Pension Expense	13,436	10,394	14,091	14,091	**10,065**	10,266
001.40.45.43.0.000.513.001	Sick Leave Incentive	241	613	508	508	**518**	528
001.40.45.43.0.000.513.002	Vac/Pers Leave Incent.	-	791	-	10,000	**-**	-
Employee Benefits Total		**32,253**	**36,362**	**52,965**	**46,013**	**25,767**	**26,283**
Other Employee Costs							
001.40.45.43.0.000.518.001	Dues & Memberships	530	1,015	1,723	1,723	**1,723**	1,723
Other Employee Costs Total		**530**	**1,015**	**1,723**	**1,723**	**1,723**	**1,723**
Contractual Services							
001.40.45.43.0.000.536.001	Econ Dev Program	42,517	56,942	100,000	100,000	**100,000**	100,000
Contractual Services Total		**42,517**	**56,942**	**100,000**	**100,000**	**100,000**	**100,000**
Economic Development Total		**204,504**	**213,132**	**287,664**	**252,726**	**225,476**	**227,941**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Planning & Zoning							
Personal Services, Salaries & Wages							
001.40.45.44.0.000.500.001	Full-Time Earnings	187,832	214,738	241,434	207,000	197,586	201,538
001.40.45.44.0.000.502.001	Seasonal Earnings	4,089	4,718	6,750	6,750	6,750	6,885
001.40.45.44.0.000.506.001	Longevity Pay	334	315	315	315	300	300
Personal Services, Salaries & Wages Total		**192,255**	**219,771**	**248,499**	**214,065**	**204,636**	**208,723**
Employee Benefits							
001.40.45.44.0.000.510.001	Medical Insurance	11,936	16,092	32,301	19,200	21,409	21,837
001.40.45.44.0.000.510.004	Dental Insurance	773	467	1,349	1,349	420	428
001.40.45.44.0.000.511.001	Social Security	11,776	13,250	15,388	15,388	12,690	12,944
001.40.45.44.0.000.511.002	Medicare	2,754	3,099	3,600	3,600	2,969	3,028
001.40.45.44.0.000.512.001	IMRF Pension Expense	20,902	19,420	26,967	26,967	21,769	22,204
001.40.45.44.0.000.513.002	Vac/Pers Leave Incent.	3,701	837	-	10,000	-	-
Employee Benefits Total		**51,842**	**53,165**	**79,605**	**76,504**	**59,257**	**60,441**
Other Employee Costs							
001.40.45.44.0.000.518.001	Dues & Memberships	1,328	1,065	1,751	1,751	1,751	1,751
001.40.45.44.0.000.522.001	Travel & Meetings	2,000	1,695	1,305	1,305	1,305	1,305
001.40.45.44.0.000.525.004	Training	5,289	5,111	5,167	5,167	8,000	5,200
Other Employee Costs Total		**8,617**	**7,871**	**8,223**	**8,223**	**11,056**	**8,256**
Contractual Services							
001.40.45.44.0.000.532.002	Equipment Maint.	-	-	1,689	1,689	1,689	1,689
001.40.45.44.0.000.541.001	Legal Notices	1,802	2,095	4,593	4,593	3,000	3,000
001.40.45.44.0.000.544.002	Postage Expense	1,237	2,004	2,430	2,430	2,000	2,000
001.40.45.44.0.000.551.001	Copier Lease Payment	2,224	2,397	2,926	2,926	1,653	1,686
001.40.45.44.0.000.553.001	Vehicle Lease Payment	1,500	1,500	1,500	375	1,500	1,500
001.40.45.44.0.000.554.001	Vehicle Maint Payment	3,061	3,070	3,781	3,781	3,537	3,517
001.40.45.44.0.000.560.001	Technical Services	320	456	1,150	1,150	1,150	1,150
001.40.45.44.0.000.560.012	Computer Software	814	930	-	-	-	-
001.40.45.44.0.000.561.002	Software Development	-	-	5,000	5,000	5,000	5,000
001.40.45.44.0.000.561.004	Cloud-Based Service	-	-	1,126	1,126	1,126	1,126
001.40.45.44.0.000.562.001	Document Imaging	182	2,787	5,521	5,521	3,000	3,060
001.40.45.44.0.000.562.002	Printing Expense	216	-	863	863	863	863
001.40.45.44.0.000.562.004	Maps & Plats	-	-	863	863	863	863
Contractual Services Total		**11,356**	**15,239**	**31,442**	**30,317**	**25,381**	**25,454**
Utilities							
001.40.45.44.0.000.589.001	Telephone - Land Lines	573	592	1,377	-	-	-
Utilities Total		**573**	**592**	**1,377**	**-**	**-**	**-**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
001.40.45.44.0.000.604.001	Office Equipment	7,192	-	13,059	13,059	**5,000**	5,000
001.40.45.44.0.000.606.001	Office Supplies	491	1,842	2,529	2,529	**2,529**	2,529
001.40.45.44.0.000.612.001	Publications	680	935	1,061	1,061	**1,061**	1,061
Commodities & Supplies Total		**8,363**	**2,777**	**16,649**	**16,649**	**8,590**	**8,590**
Planning & Zoning Total		**273,006**	**299,415**	**385,795**	**345,758**	**308,920**	**311,464**
Econ Dev and Planning & Zoning Total		**704,550**	**728,967**	**947,535**	**861,278**	**744,852**	**753,373**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Building and Inspection Services							
Administration							
Personal Services, Salaries & Wages							
001.40.46.01.0.000.500.001	Full-Time Earnings	240,370	250,610	258,394	258,394	264,942	270,241
001.40.46.01.0.000.506.001	Longevity Pay	700	700	700	700	800	800
Personal Services, Salaries & Wages Total		**241,070**	**251,310**	**259,094**	**259,094**	**265,742**	**271,041**
Employee Benefits							
001.40.46.01.0.000.510.001	Medical Insurance	36,576	39,473	41,186	41,186	42,409	43,257
001.40.46.01.0.000.510.003	Workers' Comp Ins	17,703	15,768	18,137	18,137	11,200	11,424
001.40.46.01.0.000.510.004	Dental Insurance	1,056	750	720	720	846	863
001.40.46.01.0.000.511.001	Social Security	14,235	14,815	15,990	15,990	16,197	16,521
001.40.46.01.0.000.511.002	Medicare	3,329	3,482	3,758	3,758	3,854	3,931
001.40.46.01.0.000.512.001	IMRF Pension Expense	26,460	22,703	28,933	28,933	29,222	29,806
001.40.46.01.0.000.513.001	Sick Leave Incentive	-	-	856	856	873	890
001.40.46.01.0.000.513.002	Vac/Pers Leave Incent.	-	-	635	635	648	661
Employee Benefits Total		**99,359**	**96,991**	**110,215**	**110,215**	**105,249**	**107,353**
Other Employee Costs							
001.40.46.01.0.000.518.001	Dues & Memberships	1,153	868	1,251	577	1,251	1,251
001.40.46.01.0.000.522.001	Travel & Meetings	888	1,251	1,786	1,786	1,786	1,786
Other Employee Costs Total		**2,041**	**2,119**	**3,037**	**2,363**	**3,037**	**3,037**
Contractual Services							
001.40.46.01.0.000.561.004	Cloud-Based Service	44,000	28,469	29,000	30,892	30,892	30,892
Contractual Services Total		**44,000**	**28,469**	**29,000**	**30,892**	**30,892**	**30,892**
Utilities							
001.40.46.01.0.000.589.001	Telephone - Land Lines	-	-	2,200	-	-	-
001.40.46.01.0.000.590.001	Telephone - Cellular	-	-	7,641	8,500	8,500	8,500
Utilities Total		**-**	**-**	**9,841**	**8,500**	**8,500**	**8,500**
Insurance							
001.40.46.01.0.000.593.001	General Liability	15,716	18,517	21,205	21,205	15,410	15,718
Insurance Total		**15,716**	**18,517**	**21,205**	**21,205**	**15,410**	**15,718**
Commodities & Supplies							
001.40.46.01.0.000.603.001	Clothing Supplies	-	379	229	150	229	229
001.40.46.01.0.000.606.001	Office Supplies	3,169	3,030	3,059	224	3,059	3,059
Commodities & Supplies Total		**3,169**	**3,409**	**3,288**	**374**	**3,288**	**3,288**
Administration Total		**405,355**	**400,815**	**435,680**	**432,643**	**432,118**	**439,829**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Building							
Personal Services, Salaries & Wages							
001.40.46.46.0.000.500.001	Full-Time Earnings	508,427	599,110	658,432	675,600	687,184	700,928
001.40.46.46.0.000.502.001	Seasonal Earnings	4,290	5,798	13,500	13,500	13,500	13,570
001.40.46.46.0.000.503.001	Overtime	440	-	2,127	2,127	2,170	2,213
001.40.46.46.0.000.506.001	Longevity Pay	1,400	1,400	2,000	2,000	2,600	2,600
Personal Services, Salaries & Wages Total		**514,557**	**606,308**	**676,059**	**693,227**	**705,454**	**719,311**
Employee Benefits							
001.40.46.46.0.000.510.001	Medical Insurance	151,732	177,855	204,239	197,300	197,354	201,301
001.40.46.46.0.000.510.004	Dental Insurance	5,654	4,061	4,525	4,525	5,883	6,001
001.40.46.46.0.000.511.001	Social Security	29,595	35,035	41,991	41,991	43,817	44,693
001.40.46.46.0.000.511.002	Medicare	6,921	8,194	9,826	9,826	10,252	10,257
001.40.46.46.0.000.512.001	IMRF Pension Expense	54,925	53,540	74,183	74,183	76,113	77,635
001.40.46.46.0.000.513.001	Sick Leave Incentive	-	-	254	254	259	264
001.40.46.46.0.000.513.002	Vac/Pers Leave Incent.	-	58	610	610	622	634
001.40.46.46.0.000.513.003	Retiree Sick Incentive	962	-	-	-	-	-
Employee Benefits Total		**249,789**	**278,743**	**335,628**	**328,689**	**334,300**	**340,785**
Other Employee Costs							
001.40.46.46.0.000.522.001	Travel & Meetings	87	-	-	-	-	-
001.40.46.46.0.000.525.004	Training	2,324	1,884	4,872	4,872	4,872	4,872
Other Employee Costs Total		**2,411**	**1,884**	**4,872**	**4,872**	**4,872**	**4,872**
Contractual Services							
001.40.46.46.0.000.530.006	Other Prof. Serv.	-	9,750	9,750	9,750	9,750	9,750
001.40.46.46.0.000.530.011	Elevator Inspection Ser	18,756	20,484	20,000	20,000	20,000	20,000
001.40.46.46.0.000.544.002	Postage Expense	1,147	1,662	1,000	1,000	1,000	1,000
001.40.46.46.0.000.551.001	Copier Lease Payment	4,891	2,607	2,926	2,926	1,653	1,686
001.40.46.46.0.000.553.001	Vehicle Lease Payment	8,900	4,770	3,780	945	4,300	4,300
001.40.46.46.0.000.554.001	Vehicle Maint Payment	4,286	4,297	5,293	5,293	4,951	4,923
001.40.46.46.0.000.560.001	Technical Services	20,298	4,950	40,000	15,000	20,000	20,000
001.40.46.46.0.000.560.013	Plan Review	1,557	-	20,000	-	5,000	5,000
001.40.46.46.0.000.561.002	Software Development	-	4,999	5,000	5,000	-	-
001.40.46.46.0.000.562.001	Document Imaging	9,976	8,324	10,000	10,000	10,000	10,000
001.40.46.46.0.000.562.002	Printing Expense	1,375	-	-	-	-	-
Contractual Services Total		**71,186**	**61,843**	**117,749**	**69,914**	**76,654**	**76,659**
Utilities							
001.40.46.46.0.000.589.001	Telephone - Land Lines	994	1,025	2,220	-	-	-
001.40.46.46.0.000.590.001	Telephone - Cellular	8,602	8,316	7,641	7,641	7,641	7,641
Utilities Total		**9,596**	**9,341**	**9,861**	**7,641**	**7,641**	**7,641**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
001.40.46.46.0.000.603.001	Clothing Supplies	1,420	258	1,492	1,792	**1,792**	1,792
001.40.46.46.0.000.604.001	Office Equipment	-	331	955	995	**955**	995
001.40.46.46.0.000.606.001	Office Supplies	2,905	3,960	3,059	3,059	**3,059**	3,059
001.40.46.46.0.000.612.001	Publications	485	272	541	541	**541**	541
001.40.46.46.0.000.613.001	Reference Materials	1,708	-	1,894	1,894	**1,894**	1,984
001.40.46.46.0.000.615.001	Inspection Supplies	716	-	758	758	**758**	758
001.40.46.46.0.000.616.001	Vehicle Reg/License	8	-	-	-	**-**	-
Commodities & Supplies Total		**7,242**	**4,821**	**8,699**	**9,039**	**8,999**	**9,129**
Building Total		**854,781**	**962,940**	**1,152,868**	**1,113,382**	**1,137,920**	**1,158,397**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Health Inspections							
Personal Services, Salaries & Wages							
001.40.46.47.0.170.500.001	Full-Time Earnings	160,806	130,499	86,604	86,604	87,587	89,339
001.40.46.47.0.170.501.001	Part-Time Earnings	-	-	-	-	15,990	16,310
001.40.46.47.0.170.502.001	Seasonal Earnings	-	5,985	6,300	6,300	6,300	6,426
001.40.46.47.0.170.503.001	Overtime	3,850	578	3,928	3,928	590	602
001.40.46.47.0.170.506.001	Longevity Pay	875	875	875	875	900	900
Personal Services, Salaries & Wages Total		**165,531**	**137,937**	**97,707**	**97,707**	**111,367**	**113,577**
Employee Benefits							
001.40.46.47.0.170.510.001	Medical Insurance	41,897	26,442	12,407	12,407	12,369	12,616
001.40.46.47.0.170.510.004	Dental Insurance	1,472	761	356	356	418	426
001.40.46.47.0.170.511.001	Social Security	10,748	8,118	6,125	6,125	6,975	7,115
001.40.46.47.0.170.511.002	Medicare	2,514	1,899	1,435	1,435	1,633	1,666
001.40.46.47.0.170.512.001	IMRF Pension Expense	32,781	11,625	10,059	10,059	9,917	10,115
001.40.46.47.0.170.513.001	Sick Leave Incentive	-	-	254	254	260	265
001.40.46.47.0.170.513.002	Vac/Pers Leave Incent.	17,599	-	635	635	648	661
001.40.46.47.0.170.513.003	Retiree Sick Incentive	23,943	-	-	-	-	-
Employee Benefits Total		**130,954**	**48,845**	**31,271**	**31,271**	**32,220**	**32,864**
Other Employee Costs							
001.40.46.47.0.170.518.001	Dues & Memberships	-	105	395	408	395	408
001.40.46.47.0.170.522.001	Travel & Meetings	215	267	270	270	270	270
001.40.46.47.0.170.525.004	Training	8	240	758	758	758	758
Other Employee Costs Total		**223**	**612**	**1,423**	**1,436**	**1,423**	**1,436**
Contractual Services							
001.40.46.47.0.170.533.001	Pest Control	-	-	866	866	866	866
001.40.46.47.0.170.551.001	Copier Lease Payment	2,224	1,514	1,660	1,660	859	876
001.40.46.47.0.170.553.001	Vehicle Lease Payment	1,500	1,500	1,500	375	1,500	1,500
001.40.46.47.0.170.554.001	Vehicle Maint Payment	3,061	3,070	3,781	3,781	3,537	3,517
001.40.46.47.0.170.560.001	Technical Services	111	-	420	420	420	420
001.40.46.47.0.170.562.002	Printing Expense	1,490	146	1,500	1,500	1,500	1,500
Contractual Services Total		**8,386**	**6,230**	**9,727**	**8,602**	**8,682**	**8,679**
Utilities							
001.40.46.47.0.170.589.001	Telephone - Land Lines	306	315	731	-	-	-
001.40.46.47.0.170.590.001	Telephone - Cellular	-	-	1,204	1,204	1,204	1,204
Utilities Total		**306**	**315**	**1,935**	**1,204**	**1,204**	**1,204**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
001.40.46.47.0.170.603.001	Clothing Supplies	575	991	1,020	1,170	**1,170**	1,170
001.40.46.47.0.170.604.001	Office Equipment	-	221	955	955	**955**	955
001.40.46.47.0.170.606.001	Office Supplies	286	294	324	324	**324**	324
001.40.46.47.0.170.615.001	Inspection Supplies	55	88	578	578	**1,000**	1,020
Commodities & Supplies Total		**916**	**1,594**	**2,877**	**3,027**	**3,449**	**3,469**
Health Inspections Total		**306,316**	**195,533**	**144,940**	**143,247**	**158,345**	**161,229**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Housing Inspections							
Personal Services, Salaries & Wages							
001.40.46.47.0.171.500.001	Full-Time Earnings	126,487	162,638	168,226	168,226	171,132	174,555
001.40.46.47.0.171.503.001	Overtime	365	79	373	373	80	82
001.40.46.47.0.171.506.001	Longevity Pay	1,225	1,225	1,325	1,325	1,400	1,400
Personal Services, Salaries & Wages Total		**128,077**	**163,942**	**169,924**	**169,924**	**172,612**	**176,037**
Employee Benefits							
001.40.46.47.0.171.510.001	Medical Insurance	37,414	31,329	31,064	31,064	34,339	35,026
001.40.46.47.0.171.510.004	Dental Insurance	1,659	1,102	1,059	1,059	1,244	1,269
001.40.46.47.0.171.511.001	Social Security	7,515	9,674	10,586	10,586	10,722	10,936
001.40.46.47.0.171.511.002	Medicare	1,757	2,262	2,477	2,477	2,509	2,559
001.40.46.47.0.171.512.001	IMRF Pension Expense	13,764	14,542	19,164	19,164	19,077	19,459
001.40.46.47.0.171.513.002	Vac/Pers Leave Incent.	620	-	-	-	-	-
Employee Benefits Total		**62,729**	**58,909**	**64,350**	**64,350**	**67,891**	**69,249**
Other Employee Costs							
001.40.46.47.0.171.518.001	Dues & Memberships	-	315	587	587	587	587
001.40.46.47.0.171.522.001	Travel & Meetings	544	793	1,136	1,136	1,136	1,136
001.40.46.47.0.171.525.004	Training	220	898	3,572	3,572	2,000	2,040
Other Employee Costs Total		**764**	**2,006**	**5,295**	**5,295**	**3,723**	**3,763**
Contractual Services							
001.40.46.47.0.171.530.006	Other Prof. Serv.	12,281	3,353	3,450	3,450	3,450	3,450
001.40.46.47.0.171.530.026	Nuisance Abatement	-	11,782	22,900	22,900	15,000	15,300
001.40.46.47.0.171.551.001	Copier Lease Payment	2,224	1,514	1,660	1,660	1,653	1,686
001.40.46.47.0.171.553.001	Vehicle Lease Payment	7,800	9,520	9,400	2,350	8,180	8,180
001.40.46.47.0.171.554.001	Vehicle Maint Payment	21,429	21,487	26,465	26,465	24,757	24,617
001.40.46.47.0.171.560.001	Technical Services	3,888	4,112	5,412	5,412	-	-
001.40.46.47.0.171.562.002	Printing Expense	2,221	2,846	4,000	4,000	4,000	4,000
Contractual Services Total		**49,843**	**54,614**	**73,287**	**66,237**	**57,040**	**57,233**
Utilities							
001.40.46.47.0.171.589.001	Telephone - Land Lines	306	315	649	-	-	-
001.40.46.47.0.171.590.001	Telephone - Cellular	-	-	4,649	4,649	4,649	4,649
Utilities Total		**306**	**315**	**5,298**	**4,649**	**4,649**	**4,649**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
001.40.46.47.0.171.603.001	Clothing Supplies	1,833	2,143	2,247	2,547	**2,547**	2,547
001.40.46.47.0.171.604.001	Office Equipment	-	-	812	812	**3,000**	812
001.40.46.47.0.171.606.001	Office Supplies	1,789	976	1,837	1,837	**1,837**	1,837
001.40.46.47.0.171.615.001	Inspection Supplies	-	-	541	541	**541**	541
Commodities & Supplies Total		**3,622**	**3,119**	**5,437**	**5,737**	**7,925**	**5,737**
Housing Inspections Total		**245,341**	**282,905**	**323,591**	**316,192**	**313,840**	**316,668**
Building and Inspection Services Total		**1,811,793**	**1,842,193**	**2,057,079**	**2,005,464**	**2,042,223**	**2,076,123**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
CDBG							
CDBG - Administration							
Personal Services, Salaries & Wages							
042.40.41.00.0.151.501.001	Part-Time Earnings	27,440	-	-	-	-	-
Personal Services, Salaries & Wages Total		**27,440**	**-**	**-**	**-**	**-**	**-**
Employee Benefits							
042.40.41.00.0.151.511.001	Social Security	1,701	-	-	-	-	-
042.40.41.00.0.151.511.002	Medicare	398	-	-	-	-	-
042.40.41.00.0.151.512.001	IMRF Pension Expense	2,953	-	-	-	-	-
Employee Benefits Total		**5,052**	**-**	**-**	**-**	**-**	**-**
Other Employee Costs							
042.40.41.00.0.151.522.001	Travel & Meetings	632	72	-	-	-	-
042.40.41.00.0.151.525.004	Training	482	-	-	-	-	-
Other Employee Costs Total		**1,114**	**72**	**-**	**-**	**-**	**-**
Contractual Services							
042.40.41.00.0.151.541.001	Legal Notices	134	312	-	-	-	-
042.40.41.00.0.151.544.002	Postage Expense	117	122	-	-	-	-
Contractual Services Total		**251**	**434**	**-**	**-**	**-**	**-**
Commodities & Supplies							
042.40.41.00.0.151.606.001	Office Supplies	10	-	-	-	-	-
Commodities & Supplies Total		**10**	**-**	**-**	**-**	**-**	**-**
CDBG - Administration Total		**33,867**	**506**	**-**	**-**	**-**	**-**
CDBG - Community Programs							
Contractual Services							
042.40.41.00.0.152.572.002	Pads to Hope, Inc.	14,015	14,215	10,000	10,000	10,000	10,000
042.40.41.00.0.152.572.009	Northwest CASA	5,528	3,693	3,800	3,800	3,500	3,500
042.40.41.00.0.152.572.010	Wings	934	1,191	15,000	15,000	15,000	15,000
042.40.41.00.0.152.572.013	Childrens Advocacy Ctr	-	2,588	3,000	3,500	3,500	3,500
042.40.41.00.0.152.572.014	SPHCC Access to Care	2,730	1,428	4,000	5,000	5,000	5,000
042.40.41.00.0.152.572.015	Res. for Comm. Living	2,301	3,502	5,000	5,000	5,000	5,000
042.40.41.00.0.152.572.019	Comm. Connect. Ctr	2,300	1,064	-	-	-	-
042.40.41.00.0.152.572.044	Northwest Compass Inc	7,186	8,704	15,000	15,000	15,000	15,000
042.40.41.00.0.152.572.045	Search Inc. Rehab	-	-	-	-	1,500	1,500
Contractual Services Total		**34,994**	**36,385**	**55,800**	**57,300**	**58,500**	**58,500**
CDBG - Community Programs Total		**34,994**	**36,385**	**55,800**	**57,300**	**58,500**	**58,500**

Community Development Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
CDBG - Rehab Projects							
Contractual Services							
042.40.41.00.0.154.572.008	Emrgncy Repair Prog.	-	-	10,000	10,000	**10,000**	10,000
042.40.41.00.0.154.572.042	Single Family Rehab	63,540	70,050	100,000	100,000	**50,000**	50,000
042.40.41.00.0.154.572.045	Search Inc. Rehab	14,475	20,350	25,000	25,000	**30,000**	30,000
042.40.41.00.0.154.572.047	Birch Manor	53,000	55,000	42,000	-	**-**	-
042.40.41.00.0.154.572.048	Childrens Advocacy Ctr	13,391	2,736	-	-	**-**	-
042.40.41.00.0.154.572.049	Ardyce CILA	-	-	15,000	15,000	**20,000**	20,000
042.40.41.00.0.154.572.050	Journeys The Road Hon	-	-	25,000	25,000	**-**	-
042.40.41.00.1.154.572.043	Sidewalk Improvements	174,581	118,846	350,000	350,000	**300,000**	323,500
Contractual Services Total		**318,987**	**266,982**	**567,000**	**525,000**	**410,000**	**433,500**
CDBG - Rehab Projects Total		**318,987**	**266,982**	**567,000**	**525,000**	**410,000**	**433,500**
CDBG Total		**387,848**	**303,873**	**622,800**	**582,300**	**468,500**	**492,000**
Community Development Department Total		**2,904,191**	**2,875,033**	**3,627,414**	**3,449,042**	**3,255,575**	**3,321,496**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Administration	267,601	269,478	290,916	280,806	**287,052**	292,502	-1.3%
Social Services	293,846	327,399	351,837	350,047	**358,711**	365,850	2.0%
Nursing/Health Services	170,658	163,997	180,387	178,672	**183,414**	187,033	1.7%
Community Connections Center	433,165	329,077	375,742	376,176	**393,631**	400,946	4.8%
	1,165,270	**1,089,951**	**1,198,882**	**1,185,701**	**1,222,808**	**1,246,331**	**2.0%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Personal Services, Salaries & Wages	726,081	700,979	743,405	743,618	**767,600**	782,882	3.3%
Employee Benefits	299,711	241,193	268,506	279,455	**279,678**	285,268	4.2%
Other Employee Costs	3,627	5,214	11,895	6,730	**9,416**	9,560	-20.8%
Contractual Services	108,806	113,643	133,782	125,086	**132,719**	134,667	-0.8%
Utilities	7,175	9,344	12,949	6,796	**8,746**	8,878	-32.5%
Insurance	9,574	11,280	12,918	12,918	**8,670**	8,843	-32.9%
Commodities & Supplies	9,884	7,858	14,370	10,041	**14,922**	15,159	3.8%
Office Equipment	412	440	547	547	**547**	556	0.0%
Other Equipment	-	-	510	510	**510**	518	0.0%
	1,165,270	**1,089,951**	**1,198,882**	**1,185,701**	**1,222,808**	**1,246,331**	**2.0%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	1,165,270	1,089,951	1,198,882	1,185,701	**1,222,808**	1,246,331	2.0%
	1,165,270	**1,089,951**	**1,198,882**	**1,185,701**	**1,222,808**	**1,246,331**	**2.0%**

Human Services Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Administration							
Personal Services, Salaries & Wages							
001.50.01.00.0.000.500.001	Full-Time Earnings	146,349	150,723	155,408	155,408	161,128	164,351
001.50.01.00.0.000.503.001	Overtime	439	-	-	-	-	-
001.50.01.00.0.000.506.001	Longevity Pay	1,135	1,135	1,135	1,135	1,200	1,200
Personal Services, Salaries & Wages Total		**147,923**	**151,858**	**156,543**	**156,543**	**162,328**	**165,551**
Employee Benefits							
001.50.01.00.0.000.510.001	Medical Insurance	33,571	30,500	30,756	30,756	32,766	33,421
001.50.01.00.0.000.510.003	Workers' Comp Ins	10,784	9,606	11,049	11,049	6,800	6,936
001.50.01.00.0.000.510.004	Dental Insurance	214	161	144	144	223	227
001.50.01.00.0.000.511.001	Social Security	9,066	9,202	9,849	9,849	10,210	10,414
001.50.01.00.0.000.511.002	Medicare	2,120	2,152	2,306	2,306	2,390	2,438
001.50.01.00.0.000.512.001	IMRF Pension Expense	16,574	13,951	17,621	17,621	18,115	18,477
001.50.01.00.0.000.513.001	Sick Leave Incentive	318	708	108	850	110	112
001.50.01.00.0.000.513.002	Vac/Pers Leave Incent.	2,775	861	1,909	1,909	1,948	1,987
001.50.01.00.0.000.513.004	Employee Allowances	840	840	841	841	873	890
Employee Benefits Total		**76,262**	**67,981**	**74,583**	**75,325**	**73,435**	**74,902**
Other Employee Costs							
001.50.01.00.0.000.522.001	Travel & Meetings	175	275	2,072	600	1,000	1,015
001.50.01.00.0.000.525.004	Training	605	360	1,124	400	800	812
Other Employee Costs Total		**780**	**635**	**3,196**	**1,000**	**1,800**	**1,827**
Contractual Services							
001.50.01.00.0.000.530.006	Other Prof. Serv.	3,116	5,620	6,000	3,000	6,000	6,090
001.50.01.00.0.000.532.002	Equipment Maint.	-	-	1,020	500	500	508
001.50.01.00.0.000.544.002	Postage Expense	1,013	965	1,639	1,639	1,639	1,664
001.50.01.00.0.000.551.001	Copier Lease Payment	3,968	3,356	3,556	3,556	3,299	3,365
001.50.01.00.0.000.553.001	Vehicle Lease Payment	700	1,700	-	-	-	-
001.50.01.00.0.000.554.001	Vehicle Maint Payment	3,061	3,070	3,781	3,781	3,537	3,517
001.50.01.00.0.000.561.004	Cloud-Based Service	11,232	13,836	15,147	14,500	16,000	16,240
001.50.01.00.0.000.562.002	Printing Expense	230	309	569	569	569	578
001.50.01.00.0.000.573.006	Volunteer Recruitment	286	315	408	408	408	415
Contractual Services Total		**23,606**	**29,171**	**32,120**	**27,953**	**31,952**	**32,377**
Utilities							
001.50.01.00.0.000.589.001	Telephone - Land Lines	1,376	1,420	3,215	-	-	-
001.50.01.00.0.000.590.001	Telephone - Cellular	3,015	3,779	4,000	3,500	4,000	4,060
Utilities Total		**4,391**	**5,199**	**7,215**	**3,500**	**4,000**	**4,060**

Human Services Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Insurance							
001.50.01.00.0.000.593.001	General Liability	9,574	11,280	12,918	12,918	8,670	8,843
Insurance Total		**9,574**	**11,280**	**12,918**	**12,918**	**8,670**	**8,843**
Commodities & Supplies							
001.50.01.00.0.000.605.001	Other Equipment	214	104	574	500	1,100	1,117
001.50.01.00.0.000.606.001	Office Supplies	837	835	920	920	920	934
001.50.01.00.0.000.608.001	Other Supplies	1,165	1,746	1,300	1,300	1,300	1,320
001.50.01.00.0.000.608.002	NACCHO Grant Supplies	2,182	-	-	-	-	-
001.50.01.00.0.000.620.001	Refreshment Supplies	255	229	1,000	300	1,000	1,015
Commodities & Supplies Total		**4,653**	**2,914**	**3,794**	**3,020**	**4,320**	**4,386**
Office Equipment							
001.50.01.00.0.000.656.001	Office Eqpt	412	440	547	547	547	556
Office Equipment Total		**412**	**440**	**547**	**547**	**547**	**556**
Administration Total		**267,601**	**269,478**	**290,916**	**280,806**	**287,052**	**292,502**

Human Services Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Social Services							
Personal Services, Salaries & Wages							
001.50.51.00.0.000.500.001	Full-Time Earnings	201,497	227,670	235,389	235,389	241,570	246,401
001.50.51.00.0.000.501.001	Part-Time Earnings	5,214	15,597	16,542	16,542	16,881	17,219
001.50.51.00.0.000.502.001	Seasonal Earnings	9,669	-	-	-	-	-
001.50.51.00.0.000.503.001	Overtime	239	-	3,122	3,122	3,184	3,248
001.50.51.00.0.000.506.001	Longevity Pay	690	690	690	690	725	725
Personal Services, Salaries & Wages Total		**217,309**	**243,957**	**255,743**	**255,743**	**262,360**	**267,593**
Employee Benefits							
001.50.51.00.0.000.510.001	Medical Insurance	33,933	39,170	40,778	40,778	40,786	41,602
001.50.51.00.0.000.510.004	Dental Insurance	410	74	72	72	84	86
001.50.51.00.0.000.511.001	Social Security	13,179	14,765	16,040	16,040	16,459	16,788
001.50.51.00.0.000.511.002	Medicare	3,082	3,453	3,756	3,756	3,853	3,930
001.50.51.00.0.000.512.001	IMRF Pension Expense	22,112	20,611	26,960	26,960	27,246	27,791
001.50.51.00.0.000.513.001	Sick Leave Incentive	239	386	320	480	327	334
001.50.51.00.0.000.513.002	Vac/Pers Leave Incent.	239	555	1,064	1,064	1,086	1,108
001.50.51.00.0.000.513.004	Employee Allowances	1,704	1,800	1,804	1,804	1,873	1,910
Employee Benefits Total		**74,898**	**80,814**	**90,794**	**90,954**	**91,714**	**93,549**
Other Employee Costs							
001.50.51.00.0.000.518.001	Dues & Memberships	325	570	867	600	867	880
001.50.51.00.0.000.522.001	Travel & Meetings	243	534	520	250	520	528
001.50.51.00.0.000.525.004	Training	1,044	1,149	2,913	2,000	2,500	2,538
Other Employee Costs Total		**1,612**	**2,253**	**4,300**	**2,850**	**3,887**	**3,946**
Commodities & Supplies							
001.50.51.00.0.000.609.001	Program Supplies	27	375	1,000	500	750	762
Commodities & Supplies Total		**27**	**375**	**1,000**	**500**	**750**	**762**
Social Services Total		**293,846**	**327,399**	**351,837**	**350,047**	**358,711**	**365,850**

Human Services Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Nursing/Health Services							
Personal Services, Salaries & Wages							
001.50.52.00.0.000.500.001	Full-Time Earnings	110,924	114,417	117,969	117,969	120,359	122,766
001.50.52.00.0.000.501.001	Part-Time Earnings	490	-	-	-	-	-
001.50.52.00.0.000.502.001	Seasonal Earnings	1,085	805	5,776	5,776	5,920	6,038
001.50.52.00.0.000.503.001	Overtime	120	-	-	-	-	-
001.50.52.00.0.000.506.001	Longevity Pay	975	975	975	975	975	975
Personal Services, Salaries & Wages Total		**113,594**	**116,197**	**124,720**	**124,720**	**127,254**	**129,779**
Employee Benefits							
001.50.52.00.0.000.510.001	Medical Insurance	28,475	22,882	23,446	23,446	23,424	23,892
001.50.52.00.0.000.510.004	Dental Insurance	792	563	541	541	635	648
001.50.52.00.0.000.511.001	Social Security	6,910	7,089	7,800	7,800	7,958	8,117
001.50.52.00.0.000.511.002	Medicare	1,616	1,658	1,826	1,826	1,863	1,900
001.50.52.00.0.000.512.001	IMRF Pension Expense	12,295	10,541	13,401	13,401	13,465	13,734
001.50.52.00.0.000.513.001	Sick Leave Incentive	239	193	108	108	110	112
001.50.52.00.0.000.513.002	Vac/Pers Leave Incent.	1,873	1,805	215	2,225	219	223
001.50.52.00.0.000.513.004	Employee Allowances	690	690	692	692	718	732
Employee Benefits Total		**52,890**	**45,421**	**48,029**	**50,039**	**48,392**	**49,358**
Other Employee Costs							
001.50.52.00.0.000.518.001	Dues & Memberships	150	-	280	-	280	285
001.50.52.00.0.000.522.001	Travel & Meetings	-	163	500	200	500	508
001.50.52.00.0.000.525.004	Training	393	220	520	400	400	406
Other Employee Costs Total		**543**	**383**	**1,300**	**600**	**1,180**	**1,199**
Contractual Services							
001.50.52.00.0.000.532.002	Equipment Maint.	-	-	255	-	255	259
001.50.52.00.0.000.573.004	Health Fair Screenings	237	-	-	-	-	-
Contractual Services Total		**237**	**-**	**255**	**-**	**255**	**259**
Commodities & Supplies							
001.50.52.00.0.000.608.001	Other Supplies	825	239	1,000	500	1,250	1,275
001.50.52.00.0.000.608.004	MRC Supplies	331	591	624	350	624	634
001.50.52.00.0.000.609.001	Program Supplies	-	250	500	250	500	508
001.50.52.00.0.000.620.002	Medical Supplies	105	17	424	200	424	431
001.50.52.00.0.000.620.003	Flu Program Supplies	-	-	153	153	153	156
001.50.52.00.0.000.620.004	Cholesterol Screening	658	554	704	350	704	715
001.50.52.00.0.000.620.005	INR Testing Supplies	1,283	-	1,592	700	1,592	1,616
001.50.52.00.0.000.620.006	Lending Closet Supplies	192	345	576	300	576	585
Commodities & Supplies Total		**3,394**	**1,996**	**5,573**	**2,803**	**5,823**	**5,920**

Human Services Department	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Other Equipment						
001.50.52.00.0.000.665.093 Medical Equipment	-	-	510	510	**510**	518
Other Equipment Total	**-**	**-**	**510**	**510**	**510**	**518**
Nursing/Health Services Total	**170,658**	**163,997**	**180,387**	**178,672**	**183,414**	**187,033**

Human Services Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Community Connections Center							
Personal Services, Salaries & Wages							
001.50.54.00.0.000.500.001	Full-Time Earnings	214,122	160,734	174,868	180,400	183,491	187,161
001.50.54.00.0.000.501.001	Part-Time Earnings	9,684	28,967	30,719	25,400	31,351	31,978
001.50.54.00.0.000.502.001	Seasonal Earnings	17,956	-	-	-	-	-
001.50.54.00.0.000.503.001	Overtime	4,793	(734)	212	212	216	220
001.50.54.00.0.000.506.001	Longevity Pay	700	-	600	600	600	600
Personal Services, Salaries & Wages Total		**247,255**	**188,967**	**206,399**	**206,612**	**215,658**	**219,959**
Employee Benefits							
001.50.54.00.0.000.510.001	Medical Insurance	30,941	17,326	17,563	25,600	26,408	26,936
001.50.54.00.0.000.510.004	Dental Insurance	1,175	494	429	429	721	735
001.50.54.00.0.000.511.001	Social Security	15,973	11,362	12,892	12,892	13,467	13,736
001.50.54.00.0.000.511.002	Medicare	3,736	2,657	3,019	3,019	3,152	3,215
001.50.54.00.0.000.512.001	IMRF Pension Expense	25,664	14,268	19,260	19,260	20,396	20,804
001.50.54.00.0.000.513.001	Sick Leave Incentive	-	-	533	533	544	555
001.50.54.00.0.000.513.002	Vac/Pers Leave Incent.	17,317	-	534	534	545	556
001.50.54.00.0.000.513.004	Employee Allowances	855	870	870	870	904	922
Employee Benefits Total		**95,661**	**46,977**	**55,100**	**63,137**	**66,137**	**67,459**
Other Employee Costs							
001.50.54.00.0.000.518.001	Dues & Memberships	80	141	192	80	192	195
001.50.54.00.0.000.522.001	Travel & Meetings	157	285	357	200	357	363
001.50.54.00.0.000.525.004	Training	455	1,517	2,550	2,000	2,000	2,030
Other Employee Costs Total		**692**	**1,943**	**3,099**	**2,280**	**2,549**	**2,588**
Contractual Services							
001.50.54.00.0.000.530.006	Other Prof. Serv.	73,437	74,632	82,000	82,000	82,000	83,230
001.50.54.00.0.000.532.002	Equipment Maint.	-	-	1,310	500	500	508
001.50.54.00.0.000.533.002	Cleaning Service	5,332	5,332	7,959	7,947	7,959	8,079
001.50.54.00.0.000.544.002	Postage Expense	200	292	510	400	510	518
001.50.54.00.0.000.551.001	Copier Lease Payment	2,804	1,428	1,578	1,578	1,493	1,523
001.50.54.00.0.000.560.004	IT System Security	74	221	1,082	800	1,082	1,099
001.50.54.00.0.000.560.007	Computer Maint.	-	-	2,315	-	2,315	2,350
001.50.54.00.0.000.560.011	Internet Service	2,767	2,172	4,245	3,500	4,245	4,309
001.50.54.00.0.000.561.009	Human Services Sware	349	395	408	408	408	415
Contractual Services Total		**84,963**	**84,472**	**101,407**	**97,133**	**100,512**	**102,031**

Human Services Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Utilities							
001.50.54.00.0.000.585.001	Natural Gas	2,087	2,360	4,162	2,500	**3,750**	3,807
001.50.54.00.0.000.589.001	Telephone - Land Lines	697	996	776	-	**-**	-
001.50.54.00.0.000.590.001	Telephone - Cellular	-	789	796	796	**996**	1,011
Utilities Total		**2,784**	**4,145**	**5,734**	**3,296**	**4,746**	**4,818**
Commodities & Supplies							
001.50.54.00.0.000.604.001	Office Equipment	182	120	574	250	**1,400**	1,421
001.50.54.00.0.000.606.001	Office Supplies	485	667	879	650	**879**	893
001.50.54.00.0.000.609.001	Program Supplies	1,143	1,786	2,550	2,818	**1,750**	1,777
Commodities & Supplies Total		**1,810**	**2,573**	**4,003**	**3,718**	**4,029**	**4,091**
Community Connections Center Total		**433,165**	**329,077**	**375,742**	**376,176**	**393,631**	**400,946**
Human Services Department Total		**1,165,270**	**1,089,951**	**1,198,882**	**1,185,701**	**1,222,808**	**1,246,331**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Administration	5,159,726	5,263,892	5,818,504	5,685,772	5,967,471	6,132,931	2.6%
Equipment Maintenance - Police	756,399	953,872	1,019,537	826,493	1,086,873	1,077,688	6.6%
Records	513,637	541,218	594,427	594,565	591,791	603,506	-0.4%
Crime Prev. & Public Services	200,406	208,307	203,955	187,010	203,541	204,397	-0.2%
Patrol & Traffic	10,255,282	10,320,804	10,449,028	10,238,374	10,570,923	10,780,025	1.2%
Investigations	1,810,086	1,751,138	1,883,148	1,903,214	1,946,974	1,983,851	3.4%
	18,695,536	**19,039,231**	**19,968,599**	**19,435,428**	**20,367,573**	**20,782,398**	**2.0%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Personal Services, Salaries & Wages	10,421,651	10,732,181	11,003,277	10,980,518	11,386,727	11,605,907	3.5%
Employee Benefits	6,112,077	6,099,592	6,239,775	6,224,096	6,456,709	6,582,887	3.5%
Other Employee Costs	141,324	158,583	187,985	87,000	175,485	182,805	-6.6%
Contractual Services	1,543,110	1,616,439	1,990,666	1,663,741	1,870,933	1,920,325	-6.0%
Utilities	36,779	44,021	50,307	37,000	37,000	37,555	-26.5%
Insurance	126,383	148,902	170,524	170,524	190,661	194,474	11.8%
Commodities & Supplies	188,749	158,079	230,565	194,250	205,535	213,630	-10.9%
Office Equipment	7,398	9,350	46,070	32,649	25,785	25,865	-44.0%
Other Equipment	118,065	72,084	49,430	45,650	18,738	18,950	-62.1%
	18,695,536	**19,039,231**	**19,968,599**	**19,435,428**	**20,367,573**	**20,782,398**	**2.0%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	18,564,209	18,975,187	19,940,599	19,412,428	20,356,573	20,771,398	2.1%
020 - Capital Improvement Fund	62,860	26,192	-	-	-	-	+++
043 - Asset Seizure Fund	42,936	23,557	25,000	20,500	7,000	7,000	-72.0%
044 - Federal Equitable Share Funds	-	-	1,000	500	1,000	1,000	0.0%
045 - DUI Fine Fund	25,531	14,295	2,000	2,000	3,000	3,000	50.0%
	18,695,536	**19,039,231**	**19,968,599**	**19,435,428**	**20,367,573**	**20,782,398**	**2.0%**

Police Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Administration							
Personal Services, Salaries & Wages							
001.60.01.00.0.000.500.001	Full-Time Earnings	739,970	769,248	721,495	796,400	812,522	828,772
001.60.01.00.0.000.501.001	Part-Time Earnings	-	-	-	41,000	44,262	45,147
001.60.01.00.0.000.503.001	Overtime	3,881	9,783	13,400	3,900	10,600	10,812
001.60.01.00.0.000.504.001	Specialty Pay	17,076	24,746	21,804	21,804	22,641	22,641
001.60.01.00.0.000.505.001	Holiday Pay	20,104	18,955	17,535	17,535	17,965	18,324
001.60.01.00.0.000.506.001	Longevity Pay	4,400	4,300	4,300	4,300	4,400	4,400
Personal Services, Salaries & Wages Total		**785,431**	**827,032**	**778,534**	**884,939**	**912,390**	**930,096**
Employee Benefits							
001.60.01.00.0.000.510.001	Medical Insurance	77,775	91,432	79,326	101,600	104,713	106,807
001.60.01.00.0.000.510.003	Workers' Comp Ins	142,359	126,801	145,843	145,843	89,700	91,494
001.60.01.00.0.000.510.004	Dental Insurance	86	1,546	1,909	1,909	2,243	2,288
001.60.01.00.0.000.511.001	Social Security	8,141	8,735	9,027	15,500	21,482	21,912
001.60.01.00.0.000.511.002	Medicare	11,292	11,837	12,377	12,377	14,340	14,627
001.60.01.00.0.000.512.001	IMRF Pension Expense	15,418	13,610	16,262	29,700	38,109	38,871
001.60.01.00.0.000.512.002	Police Pension Expense	3,608,602	3,582,499	3,864,600	3,864,600	4,003,802	4,083,878
001.60.01.00.0.000.512.005	Other Retirement Exp	15,553	16,550	17,172	17,172	17,627	17,980
001.60.01.00.0.000.513.001	Sick Leave Incentive	8,550	7,876	38,205	1,800	38,969	39,748
001.60.01.00.0.000.513.002	Vac/Pers Leave Incent.	11,007	28,902	37,991	18,800	38,752	39,527
001.60.01.00.0.000.513.003	Retiree Sick Incentive	-	60,975	-	-	-	-
001.60.01.00.0.000.513.004	Employee Allowances	3,900	1,517	2,600	2,600	2,600	2,652
001.60.01.00.0.000.513.010	Other Employee Benefi	16,039	15,785	15,726	15,726	16,071	16,392
Employee Benefits Total		**3,918,722**	**3,968,065**	**4,241,038**	**4,227,627**	**4,388,408**	**4,476,176**
Other Employee Costs							
001.60.01.00.0.000.520.001	Medical Examinations	7,676	9,713	31,500	12,000	20,000	25,000
001.60.01.00.0.000.522.001	Travel & Meetings	7,775	7,272	8,270	3,000	8,270	8,390
001.60.01.00.0.000.525.004	Training	121,487	134,939	140,715	70,000	140,715	142,825
Other Employee Costs Total		**136,938**	**151,924**	**180,485**	**85,000**	**168,985**	**176,215**

Police Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Contractual Services							
001.60.00.00.0.000.545.013	Gas Masks	-	-	52,560	52,200	-	-
001.60.01.00.0.000.530.006	Other Prof. Serv.	17,546	20,415	35,700	22,000	30,000	30,600
001.60.01.00.0.000.544.002	Postage Expense	2,442	3,271	4,594	3,200	4,594	4,660
001.60.01.00.0.000.546.003	Employment Testing	21,991	20,432	37,500	23,000	32,500	32,985
001.60.01.00.0.000.549.001	Org Memberships	4,860	4,740	8,160	6,000	7,000	7,105
001.60.01.00.0.000.551.001	Copier Lease Payment	4,356	3,295	4,482	4,482	4,163	4,246
001.60.01.00.0.000.560.012	Computer Software	15,853	23,214	31,100	6,500	6,500	6,594
001.60.01.00.0.000.561.004	Cloud-Based Service	-	(838)	140,000	102,000	130,000	175,000
001.60.01.00.0.000.562.002	Printing Expense	7,470	9,553	20,000	17,000	11,365	11,535
001.60.01.00.0.000.566.001	Animal Impounding	900	1,341	3,350	2,000	2,750	2,790
001.60.01.00.0.000.566.002	Accreditation	50	100	2,000	500	500	2,000
Contractual Services Total		**75,468**	**85,523**	**339,446**	**238,882**	**229,372**	**277,515**
Utilities							
001.60.01.00.0.000.589.001	Telephone - Land Lines	8,717	8,006	17,862	-	-	-
001.60.01.00.0.000.590.001	Telephone - Cellular	17,898	24,577	17,960	25,000	25,000	25,375
Utilities Total		**26,615**	**32,583**	**35,822**	**25,000**	**25,000**	**25,375**
Insurance							
001.60.01.00.0.000.593.001	General Liability	126,383	148,902	170,524	170,524	190,661	194,474
Insurance Total		**126,383**	**148,902**	**170,524**	**170,524**	**190,661**	**194,474**
Commodities & Supplies							
001.60.01.00.0.000.604.001	Office Equipment	688	22	920	800	920	930
001.60.01.00.0.000.606.001	Office Supplies	4,228	3,534	4,460	3,600	4,460	4,525
001.60.01.00.0.000.608.001	Other Supplies	3,802	2,283	4,860	3,800	4,860	4,930
001.60.01.00.0.000.612.001	Publications	2,531	3,518	3,750	3,600	3,750	3,800
001.60.01.00.0.000.616.001	Vehicle Reg/License	1,618	1,414	3,000	2,500	3,000	3,000
001.60.01.00.0.000.621.003	Training Supplies	8,728	5,556	12,485	9,500	12,485	12,670
Commodities & Supplies Total		**21,595**	**16,327**	**29,475**	**23,800**	**29,475**	**29,855**
Office Equipment							
001.60.01.00.0.000.655.004	Computer Eqpt - Depts	2,668	7,344	40,000	27,000	20,000	20,000
001.60.01.00.0.000.656.006	Office Eqpt - Police	3,046	-	3,180	3,000	3,180	3,225
Office Equipment Total		**5,714**	**7,344**	**43,180**	**30,000**	**23,180**	**23,225**

Police Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Other Equipment							
020.60.01.00.0.000.668.003	Radio Equip -Police	62,860	26,192	-	-	-	-
Other Equipment Total		**62,860**	**26,192**	**-**	**-**	**-**	**-**
Total		**5,159,726**	**5,263,892**	**5,818,504**	**5,685,772**	**5,967,471**	**6,132,931**
Administration Total		**5,159,726**	**5,263,892**	**5,818,504**	**5,685,772**	**5,967,471**	**6,132,931**
Equipment Maintenance - Police							
Contractual Services							
001.60.01.00.0.252.532.001	Digital Imaging Equip.	7,252	4,068	8,110	8,110	**8,110**	8,230
001.60.01.00.0.252.532.002	Equipment Maint.	26,518	25,394	35,000	30,000	**35,000**	35,525
001.60.01.00.0.252.532.003	Pistol Range Maint.	4,350	-	1,000	1,000	**1,000**	5,000
001.60.01.00.0.252.532.004	Radio Maintenance	720	768	6,260	3,000	**8,260**	8,380
001.60.01.00.0.252.553.001	Vehicle Lease Payment	136,800	343,880	241,580	60,395	**358,880**	358,880
001.60.01.00.0.252.554.001	Vehicle Maint Payment	519,799	521,206	641,968	641,968	**600,543**	597,128
001.60.01.00.0.252.560.006	VRM Maintenance	15,208	16,641	20,624	18,000	**20,620**	20,930
001.60.01.00.0.252.560.010	PIMS Maintenance	10,047	6,698	11,320	11,320	**11,500**	-
Contractual Services Total		**720,694**	**918,655**	**965,862**	**773,793**	**1,043,913**	**1,034,073**
Commodities & Supplies							
001.60.01.00.0.252.608.001	Other Supplies	3,044	3,695	5,815	5,800	**5,000**	5,100
001.60.01.00.0.252.621.012	Squad Emergency Eqpt	22,537	23,417	28,560	28,500	**28,560**	28,985
Commodities & Supplies Total		**25,581**	**27,112**	**34,375**	**34,300**	**33,560**	**34,085**
Other Equipment							
001.60.01.00.0.252.665.035	Radar Replacement	1,300	1,407	2,200	2,000	**2,200**	2,230
001.60.01.00.0.252.665.049	Visa Bar Unitrols	-	2,336	2,600	2,400	**2,600**	2,635
001.60.01.00.0.252.668.003	Radio Equip -Police	8,824	4,362	14,500	14,000	**4,600**	4,665
Other Equipment Total		**10,124**	**8,105**	**19,300**	**18,400**	**9,400**	**9,530**
Total		**756,399**	**953,872**	**1,019,537**	**826,493**	**1,086,873**	**1,077,688**
Equipment Maintenance - Police Total		**756,399**	**953,872**	**1,019,537**	**826,493**	**1,086,873**	**1,077,688**

Police Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Records							
Personal Services, Salaries & Wages							
001.60.01.61.0.000.500.001	Full-Time Earnings	296,656	313,003	325,520	325,520	334,284	340,970
001.60.01.61.0.000.501.001	Part-Time Earnings	39,686	40,603	41,148	41,148	41,857	42,694
001.60.01.61.0.000.503.001	Overtime	1,820	3,250	4,745	4,745	4,745	4,840
001.60.01.61.0.000.506.001	Longevity Pay	1,400	1,400	1,500	1,500	2,700	2,700
Personal Services, Salaries & Wages Total		**339,562**	**358,256**	**372,913**	**372,913**	**383,586**	**391,204**
Employee Benefits							
001.60.01.61.0.000.510.001	Medical Insurance	86,231	100,302	104,145	113,700	115,141	117,444
001.60.01.61.0.000.510.004	Dental Insurance	4,422	3,496	3,356	3,356	4,215	4,299
001.60.01.61.0.000.511.001	Social Security	20,086	20,933	22,830	22,830	23,652	24,125
001.60.01.61.0.000.511.002	Medicare	4,698	4,896	5,449	5,449	5,604	5,716
001.60.01.61.0.000.512.001	IMRF Pension Expense	36,973	32,040	41,127	41,127	41,963	42,802
001.60.01.61.0.000.513.001	Sick Leave Incentive	1,041	1,061	214	1,887	218	222
001.60.01.61.0.000.513.002	Vac/Pers Leave Incent.	5,877	3,079	2,337	2,337	2,384	2,432
Employee Benefits Total		**159,328**	**165,807**	**179,458**	**190,686**	**193,177**	**197,040**
Contractual Services							
001.60.01.61.0.000.551.001	Copier Lease Payment	2,967	2,760	3,316	3,316	3,188	3,252
001.60.01.61.0.000.562.001	Document Imaging	7,134	9,850	32,900	22,000	6,000	6,090
Contractual Services Total		**10,101**	**12,610**	**36,216**	**25,316**	**9,188**	**9,342**
Commodities & Supplies							
001.60.01.61.0.000.604.001	Office Equipment	733	526	780	750	780	790
001.60.01.61.0.000.606.001	Office Supplies	2,033	2,032	2,120	2,000	2,120	2,150
001.60.01.61.0.000.608.001	Other Supplies	1,880	1,987	2,420	2,400	2,420	2,455
Commodities & Supplies Total		**4,646**	**4,545**	**5,320**	**5,150**	**5,320**	**5,395**
Office Equipment							
001.60.01.61.0.000.656.006	Office Eqpt - Police	-	-	520	500	520	525
Office Equipment Total		**-**	**-**	**520**	**500**	**520**	**525**
Total		**513,637**	**541,218**	**594,427**	**594,565**	**591,791**	**603,506**
Records Total		**513,637**	**541,218**	**594,427**	**594,565**	**591,791**	**603,506**

Police Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Crime Prev. & Public Services							
Personal Services, Salaries & Wages							
001.60.61.64.0.000.500.001	Full-Time Earnings	119,261	122,443	127,208	127,208	128,795	131,371
001.60.61.64.0.000.503.001	Overtime	2,970	2,701	7,975	1,800	6,000	6,120
001.60.61.64.0.000.503.002	OT - Citizens Academy	4,622	5,542	-	-	-	-
001.60.61.64.0.000.504.001	Specialty Pay	3,450	4,065	4,301	4,301	4,466	4,466
001.60.61.64.0.000.505.001	Holiday Pay	2,995	3,019	3,110	3,110	3,180	3,244
001.60.61.64.0.000.506.001	Longevity Pay	1,160	1,160	1,160	1,160	1,160	1,160
Personal Services, Salaries & Wages Total		**134,458**	**138,930**	**143,754**	**137,579**	**143,601**	**146,361**
Employee Benefits							
001.60.61.64.0.000.510.001	Medical Insurance	25,821	26,920	27,739	27,739	27,602	28,154
001.60.61.64.0.000.510.004	Dental Insurance	140	99	96	96	958	977
001.60.61.64.0.000.511.001	Social Security	1,435	1,507	1,609	1,609	1,638	1,671
001.60.61.64.0.000.511.002	Medicare	1,914	2,002	2,110	2,110	2,107	2,149
001.60.61.64.0.000.512.001	IMRF Pension Expense	2,651	2,278	2,898	2,898	2,904	222
001.60.61.64.0.000.513.001	Sick Leave Incentive	1,033	2,264	214	214	218	-
001.60.61.64.0.000.513.002	Vac/Pers Leave Incent.	1,112	1,831	640	640	653	666
001.60.61.64.0.000.513.004	Employee Allowances	650	650	650	650	650	663
Employee Benefits Total		**34,756**	**37,551**	**35,956**	**35,956**	**36,730**	**34,502**
Other Employee Costs							
001.60.61.64.0.000.525.001	Community Policing	3,836	3,710	5,500	1,000	4,500	4,590
Other Employee Costs Total		**3,836**	**3,710**	**5,500**	**1,000**	**4,500**	**4,590**
Contractual Services							
001.60.61.64.0.000.551.001	Copier Lease Payment	404	920	975	975	940	959
001.60.61.64.0.000.562.002	Printing Expense	679	295	800	500	800	810
Contractual Services Total		**1,083**	**1,215**	**1,775**	**1,475**	**1,740**	**1,769**
Commodities & Supplies							
001.60.61.64.0.000.606.001	Office Supplies	383	279	440	400	440	445
001.60.61.64.0.000.608.001	Other Supplies	8,417	11,645	8,500	6,000	8,500	8,625
001.60.61.64.0.000.611.001	Photo Supplies	100	79	100	100	100	100
001.60.61.64.0.000.621.009	Pub Relations Supplies	1,990	1,969	2,225	1,000	2,225	2,255
001.60.61.64.0.000.621.010	Com Policing Supplies	3,172	3,126	3,305	2,000	3,305	3,350
001.60.61.64.0.000.621.011	Ctzn Academy Supplies	1,013	1,028	1,400	-	1,400	1,400
001.60.61.64.0.000.621.014	Donated Supplies	11,198	8,775	1,000	1,500	1,000	1,000
Commodities & Supplies Total		**26,273**	**26,901**	**16,970**	**11,000**	**16,970**	**17,175**
Total		**200,406**	**208,307**	**203,955**	**187,010**	**203,541**	**204,397**
Crime Prev. & Public Services Total		**200,406**	**208,307**	**203,955**	**187,010**	**203,541**	**204,397**

Police Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Patrol & Traffic							
Personal Services, Salaries & Wages							
001.60.61.65.0.000.500.001	Full-Time Earnings	6,622,818	6,782,980	7,033,201	6,845,700	7,261,281	7,406,655
001.60.61.65.0.000.501.001	Part-Time Earnings	37,698	33,439	99,540	6,300	-	-
001.60.61.65.0.000.503.001	Overtime	442,508	481,349	430,000	535,100	440,075	448,877
001.60.61.65.0.000.504.001	Specialty Pay	230,243	259,139	262,461	262,461	274,319	274,319
001.60.61.65.0.000.505.001	Holiday Pay	234,581	193,005	193,136	193,136	200,389	204,397
001.60.61.65.0.000.506.001	Longevity Pay	37,740	37,040	39,340	39,340	39,840	39,840
Personal Services, Salaries & Wages Total		**7,605,588**	**7,786,952**	**8,057,678**	**7,882,037**	**8,215,904**	**8,374,088**
Employee Benefits							
001.60.61.65.0.000.510.001	Medical Insurance	1,023,279	1,064,298	1,086,094	1,075,100	1,121,640	1,144,073
001.60.61.65.0.000.510.004	Dental Insurance	39,841	29,671	28,820	28,820	33,557	34,228
001.60.61.65.0.000.511.001	Social Security	33,429	41,345	46,291	37,500	44,841	45,747
001.60.61.65.0.000.511.002	Medicare	109,443	110,556	118,438	112,200	120,774	123,192
001.60.61.65.0.000.512.001	IMRF Pension Expense	67,242	63,503	83,392	71,800	79,555	81,162
001.60.61.65.0.000.513.001	Sick Leave Incentive	26,195	27,358	8,281	13,257	8,446	8,615
001.60.61.65.0.000.513.002	Vac/Pers Leave Incent.	159,568	84,019	66,746	81,600	68,082	69,423
001.60.61.65.0.000.513.003	Retiree Sick Incentive	169,417	108,195	-	-	-	-
001.60.61.65.0.000.513.004	Employee Allowances	52,912	44,190	48,750	48,750	50,350	51,357
001.60.61.65.0.000.513.012	Comp. Time Incentive	30,587	76,794	-	-	-	-
Employee Benefits Total		**1,711,913**	**1,649,929**	**1,486,812**	**1,469,027**	**1,527,245**	**1,557,797**
Other Employee Costs							
045.60.61.65.0.000.525.004	Training	550	2,949	1,000	500	1,000	1,000
Other Employee Costs Total		**550**	**2,949**	**1,000**	**500**	**1,000**	**1,000**
Contractual Services							
001.60.61.65.0.000.530.006	Other Prof. Serv.	7,198	10,471	12,000	11,000	12,000	12,180
001.60.61.65.0.000.551.001	Copier Lease Payment	2,983	1,784	1,906	1,906	1,838	1,875
001.60.61.65.0.000.558.001	NWCD - Police	556,681	547,872	494,460	490,532	442,400	451,248
001.60.61.65.0.000.566.003	NIPAS	6,988	9,383	8,895	7,000	8,895	9,025
001.60.61.65.0.000.566.010	Northern Illinois Crime	120,068	-	80,000	77,756	80,000	81,200
045.60.61.65.0.000.530.006	Other Prof. Serv.	-	-	1,000	-	1,000	1,000
Contractual Services Total		**693,918**	**569,510**	**598,261**	**588,194**	**546,133**	**556,528**

Police Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
001.60.61.65.0.000.603.001	Clothing Supplies	27,313	28,555	30,000	22,000	30,000	30,450
001.60.61.65.0.000.606.001	Office Supplies	2,596	2,162	2,705	2,500	2,705	2,745
001.60.61.65.0.000.608.001	Other Supplies	2,571	2,853	3,380	3,000	3,380	3,430
001.60.61.65.0.000.611.001	Photo Supplies	1,776	1,747	2,080	1,800	2,080	2,110
001.60.61.65.0.000.621.001	Protective Clothing	15,181	14,382	27,600	27,000	25,200	30,700
001.60.61.65.0.000.621.002	Honor Guard Supplies	672	218	2,970	1,000	2,500	2,535
001.60.61.65.0.000.621.005	Ammunition & Targets	33,973	18,867	57,075	45,000	36,000	36,540
001.60.61.65.0.000.621.007	Evidence Tech Supplies	4,469	5,077	5,180	5,100	5,180	5,255
001.60.61.65.0.000.621.008	Food for Prisoners	2,708	3,600	3,570	3,500	3,500	3,550
001.60.61.65.0.000.621.013	Cell Phone Equipment	-	201	200	200	-	-
Commodities & Supplies Total		**91,259**	**77,662**	**134,760**	**111,100**	**110,545**	**117,315**
Office Equipment							
001.60.61.65.0.000.655.002	Computer Eqpt - New	88	124	285	249	-	-
001.60.61.65.0.000.657.003	Evidence Equipment	1,596	1,584	1,665	1,600	1,665	1,690
Office Equipment Total		**1,684**	**1,708**	**1,950**	**1,849**	**1,665**	**1,690**
Other Equipment							
001.60.61.65.0.000.665.002	Bicycle Patrol Program	1,080	-	2,090	1,000	1,000	1,020
001.60.61.65.0.000.665.031	Other Equipment	-	40	920	900	918	930
001.60.61.65.0.000.665.052	Weapons	1,515	5,046	5,700	5,500	3,000	3,045
045.60.61.65.0.000.665.031	Other Equipment	24,981	11,346	-	1,500	1,000	1,000
Other Equipment Total		**27,576**	**16,432**	**8,710**	**8,900**	**5,918**	**5,995**
Total		**10,132,488**	**10,105,142**	**10,289,171**	**10,061,607**	**10,408,410**	**10,614,413**
4th of July and Civics Events							
Personal Services, Salaries & Wages							
001.60.61.65.8.400.503.001	Overtime	-	50,039	-	-	-	-
Personal Services, Salaries & Wages Total		**-**	**50,039**	**-**	**-**	**-**	**-**
Employee Benefits							
001.60.61.65.8.400.511.001	Social Security	-	324	-	-	-	-
001.60.61.65.8.400.511.002	Medicare	-	705	-	-	-	-
Employee Benefits Total		**-**	**1,029**	**-**	**-**	**-**	**-**
4th of July and Civics Events Total		**-**	**51,068**	**-**	**-**	**-**	**-**

Police Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
K-9 Unit							
Personal Services, Salaries & Wages							
001.60.61.65.0.253.500.001	Full-Time Earnings	61,871	98,393	101,624	101,624	103,628	105,701
001.60.61.65.0.253.503.001	Overtime	17,071	24,784	19,000	25,100	19,475	19,865
001.60.61.65.0.253.504.001	Specialty Pay	2,485	3,800	3,801	3,801	3,947	3,947
001.60.61.65.0.253.505.001	Holiday Pay	2,672	3,019	3,110	3,110	3,180	3,244
001.60.61.65.0.253.506.001	Longevity Pay	800	800	800	800	800	800
Personal Services, Salaries & Wages Total		**84,899**	**130,796**	**128,335**	**134,435**	**131,030**	**133,557**
Employee Benefits							
001.60.61.65.0.253.510.001	Medical Insurance	12,917	17,340	17,892	17,892	17,772	18,127
001.60.61.65.0.253.510.004	Dental Insurance	401	488	469	469	551	562
001.60.61.65.0.253.511.002	Medicare	1,213	1,977	1,871	1,871	1,910	1,948
001.60.61.65.0.253.513.002	Vac/Pers Leave Incent.	-	7,925	-	13,600	-	-
001.60.61.65.0.253.513.004	Employee Allowances	650	650	650	650	650	663
Employee Benefits Total		**15,181**	**28,380**	**20,882**	**34,482**	**20,883**	**21,300**
Contractual Services							
001.60.61.65.0.253.584.001	Training	-	556	2,500	1,000	2,500	2,535
001.60.61.65.0.253.584.002	Medical Expenses	-	472	2,080	1,600	2,080	2,110
001.60.61.65.0.253.584.003	Dog Boarding	-	-	1,040	250	1,000	1,015
043.60.61.65.0.253.584.001	Training	6,572	-	-	-	-	-
043.60.61.65.0.253.584.002	Medical Expenses	777	-	-	-	-	-
Contractual Services Total		**7,349**	**1,028**	**5,620**	**2,850**	**5,580**	**5,660**
Commodities & Supplies							
001.60.61.65.0.253.632.002	Food	-	3,395	4,000	4,000	4,000	4,060
001.60.61.65.0.253.632.003	Equipment & Supplies	-	995	1,020	1,000	1,020	1,035
043.60.61.65.0.253.632.001	Dog	6,500	-	-	-	-	-
043.60.61.65.0.253.632.002	Food	648	-	-	-	-	-
043.60.61.65.0.253.632.003	Equipment & Supplies	3,870	-	-	-	-	-
043.60.61.65.0.253.632.004	Squad Conversion	4,347	-	-	-	-	-
Commodities & Supplies Total		**15,365**	**4,390**	**5,020**	**5,000**	**5,020**	**5,095**
K-9 Unit Total		**122,794**	**164,594**	**159,857**	**176,767**	**162,513**	**165,612**
Patrol & Traffic Total		**10,255,282**	**10,320,804**	**10,449,028**	**10,238,374**	**10,570,923**	**10,780,025**

Police Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Investigations							
Personal Services, Salaries & Wages							
001.60.61.66.0.000.500.001	Full-Time Earnings	1,241,620	1,205,407	1,289,448	1,267,600	1,356,933	1,384,072
001.60.61.66.0.000.503.001	Overtime	113,435	120,469	120,000	188,400	123,000	125,460
001.60.61.66.0.000.504.001	Specialty Pay	64,813	69,573	66,712	66,712	72,391	72,391
001.60.61.66.0.000.505.001	Holiday Pay	43,345	37,527	37,503	37,503	39,292	40,078
001.60.61.66.0.000.506.001	Longevity Pay	8,500	7,200	8,400	8,400	8,600	8,600
Personal Services, Salaries & Wages Total		**1,471,713**	**1,440,176**	**1,522,063**	**1,568,615**	**1,600,216**	**1,630,601**
Employee Benefits							
001.60.61.66.0.000.510.001	Medical Insurance	160,082	179,982	209,311	200,000	223,709	228,183
001.60.61.66.0.000.510.004	Dental Insurance	6,395	4,207	4,770	4,770	6,845	6,982
001.60.61.66.0.000.511.001	Social Security	-	-	2,679	2,679	1,457	1,486
001.60.61.66.0.000.511.002	Medicare	21,266	20,637	22,502	22,502	23,641	24,114
001.60.61.66.0.000.512.001	IMRF Pension Expense	-	-	4,826	4,826	2,583	2,635
001.60.61.66.0.000.513.001	Sick Leave Incentive	8,038	11,051	7,745	7,745	7,900	8,058
001.60.61.66.0.000.513.002	Vac/Pers Leave Incent.	29,368	15,747	15,276	15,276	15,581	15,893
001.60.61.66.0.000.513.003	Retiree Sick Incentive	39,010	-	-	-	-	-
001.60.61.66.0.000.513.004	Employee Allowances	7,924	9,924	8,520	8,520	8,550	8,721
001.60.61.66.0.000.513.012	Comp. Time Incentive	94	7,283	-	-	-	-
Employee Benefits Total		**272,177**	**248,831**	**275,629**	**266,318**	**290,266**	**296,072**
Other Employee Costs							
043.60.61.66.0.000.525.004	Training	-	-	1,000	500	1,000	1,000
Other Employee Costs Total		**-**	**-**	**1,000**	**500**	**1,000**	**1,000**
Contractual Services							
001.60.61.66.0.000.530.006	Other Prof. Serv.	14,874	11,061	15,850	15,850	15,850	16,085
001.60.61.66.0.000.534.001	Surveillance Expense	529	363	2,000	1,000	2,000	2,030
001.60.61.66.0.000.551.001	Copier Lease Payment	4,024	3,359	3,881	3,881	3,537	3,608
001.60.61.66.0.000.566.004	MCAT	5,081	3,264	6,620	5,000	6,620	6,715
001.60.61.66.0.000.566.005	TAC Unit Lease	6,989	7,351	11,135	5,000	3,000	3,000
043.60.61.66.0.000.530.006	Other Prof. Serv.	-	-	1,000	-	1,000	1,000
043.60.61.66.0.000.566.012	Investigative Purchases	3,000	2,500	2,000	2,000	2,000	2,000
044.60.61.66.0.000.530.006	Other Prof. Serv.	-	-	1,000	500	1,000	1,000
Contractual Services Total		**34,497**	**27,898**	**43,486**	**33,231**	**35,007**	**35,438**
Utilities							
001.60.61.66.0.000.590.001	Telephone - Cellular	10,164	11,438	14,485	12,000	12,000	12,180
Utilities Total		**10,164**	**11,438**	**14,485**	**12,000**	**12,000**	**12,180**

Police Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
001.60.61.66.0.000.606.001	Office Supplies	744	102	870	750	**870**	880
001.60.61.66.0.000.608.001	Other Supplies	2,666	566	3,000	2,500	**3,000**	3,045
001.60.61.66.0.000.611.001	Photo Supplies	474	257	520	450	**520**	525
001.60.61.66.0.000.621.004	Peer Jury Supplies	146	217	255	200	**255**	260
Commodities & Supplies Total		**4,030**	**1,142**	**4,645**	**3,900**	**4,645**	**4,710**
Office Equipment							
001.60.61.66.0.000.656.001	Office Eqpt	-	298	420	300	**420**	425
Office Equipment Total		**-**	**298**	**420**	**300**	**420**	**425**
Other Equipment							
001.60.61.66.0.000.665.031	Other Equipment	283	298	420	350	**420**	425
043.60.61.66.0.000.665.031	Other Equipment	17,222	21,057	21,000	18,000	**3,000**	3,000
Other Equipment Total		**17,505**	**21,355**	**21,420**	**18,350**	**3,420**	**3,425**
Total		**1,810,086**	**1,751,138**	**1,883,148**	**1,903,214**	**1,946,974**	**1,983,851**
Investigations Total		**1,810,086**	**1,751,138**	**1,883,148**	**1,903,214**	**1,946,974**	**1,983,851**
Police Department Total		**18,695,536**	**19,039,231**	**19,968,599**	**19,435,428**	**20,367,573**	**20,782,398**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Administration	4,595,904	4,753,297	4,984,963	5,057,992	5,047,734	5,177,682	1.3%
Equipment Maintenance - Fire	900,855	944,189	1,056,789	563,064	1,019,115	1,016,996	-3.6%
Operations	9,438,253	9,901,934	10,321,760	10,142,295	10,482,425	10,816,240	1.6%
Paid On Call Program	16,316	27,528	42,756	28,635	43,539	44,169	1.8%
Fire Prevention	403,851	364,338	451,785	406,432	407,532	415,107	-9.8%
Emergency Preparedness	209,886	230,352	326,513	274,029	233,670	238,079	-28.4%
Foreign Fire Insurance	36,220	40,923	68,000	92,771	66,950	66,950	-1.5%
	15,601,285	**16,262,561**	**17,252,566**	**16,565,218**	**17,300,965**	**17,775,223**	**0.3%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Personal Services, Salaries & Wages	8,629,504	9,019,466	9,376,248	9,212,861	9,660,962	9,966,327	3.0%
Employee Benefits	5,231,067	5,339,367	5,529,388	5,688,198	5,747,796	5,884,270	3.9%
Other Employee Costs	115,227	143,668	182,127	133,527	165,190	165,390	-9.3%
Pension Benefits	5,819	5,993	6,174	6,174	6,478	6,608	4.9%
Contractual Services	1,182,333	1,204,923	1,480,589	913,847	1,251,402	1,279,687	-15.5%
Utilities	39,282	37,279	67,858	20,460	21,000	21,420	-69.1%
Insurance	156,840	184,787	212,119	212,119	157,682	160,826	-25.7%
Commodities & Supplies	61,341	89,069	192,330	127,034	108,135	108,375	-43.8%
Building Improvements	392	9,816	13,300	12,000	18,000	18,000	35.3%
Office Equipment	170	130	3,000	1,500	1,500	1,500	-50.0%
Other Equipment	179,310	228,063	189,433	237,498	162,820	162,820	-14.0%
	15,601,285	**16,262,561**	**17,252,566**	**16,565,218**	**17,300,965**	**17,775,223**	**0.3%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	15,565,065	16,194,810	17,184,566	16,472,447	17,234,015	17,708,273	0.3%
020 - Capital Improvement Fund	-	26,828	-	-	-	-	+++
046 - Foreign Fire Tax Board Fund	36,220	40,923	68,000	92,771	66,950	66,950	-1.5%
	15,601,285	**16,262,561**	**17,252,566**	**16,565,218**	**17,300,965**	**17,775,223**	**0.3%**

Fire Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Administration							
Personal Services, Salaries & Wages							
001.70.01.00.0.000.500.001	Full-Time Earnings	602,011	664,071	690,175	690,175	**706,350**	720,477
001.70.01.00.0.000.503.001	Overtime	-	-	3,000	3,000	**2,999**	7,458
001.70.01.00.0.000.505.001	Holiday Pay	13,147	14,593	13,427	13,427	**32,896**	33,554
001.70.01.00.0.000.506.001	Longevity Pay	3,140	3,140	3,360	3,360	**3,960**	3,960
Personal Services, Salaries & Wages Total		**618,298**	**681,804**	**709,962**	**709,962**	**746,205**	**765,449**
Employee Benefits							
001.70.01.00.0.000.510.001	Medical Insurance	109,098	139,954	145,138	145,138	**144,203**	147,087
001.70.01.00.0.000.510.003	Workers' Comp Ins	176,666	157,360	180,990	180,990	**111,400**	113,628
001.70.01.00.0.000.510.004	Dental Insurance	871	900	864	864	**1,861**	1,898
001.70.01.00.0.000.511.001	Social Security	13,586	13,841	15,462	15,462	**16,349**	16,676
001.70.01.00.0.000.511.002	Medicare	8,610	9,423	10,582	10,582	**10,952**	11,235
001.70.01.00.0.000.512.001	IMRF Pension Expense	25,262	21,594	27,520	27,520	**27,928**	28,487
001.70.01.00.0.000.512.003	Fire Pension Expense	3,332,773	3,363,390	3,488,400	3,488,400	**3,673,430**	3,746,898
001.70.01.00.0.000.513.001	Sick Leave Incentive	650	-	10,817	900	**11,034**	11,255
001.70.01.00.0.000.513.002	Vac/Pers Leave Incent.	-	513	9,574	9,574	**9,766**	9,961
001.70.01.00.0.000.513.003	Retiree Sick Incentive	24,167	34,326	-	92,800	**-**	-
001.70.01.00.0.000.513.004	Employee Allowances	1,583	1,800	1,800	1,800	**1,800**	1,836
Employee Benefits Total		**3,693,266**	**3,743,101**	**3,891,147**	**3,974,030**	**4,008,723**	**4,088,961**
Other Employee Costs							
001.70.01.00.0.000.518.001	Dues & Memberships	6,912	7,200	9,100	9,100	**9,100**	9,100
001.70.01.00.0.000.520.001	Medical Examinations	21,995	23,486	26,000	25,000	**26,000**	26,000
001.70.01.00.0.000.522.001	Travel & Meetings	3,369	4,838	5,000	1,000	**5,000**	5,000
001.70.01.00.0.000.524.001	Uniform Expense	6,087	8,765	12,494	12,494	**11,000**	11,000
Other Employee Costs Total		**38,363**	**44,289**	**52,594**	**47,594**	**51,100**	**51,100**
Pension Benefits							
001.00.00.00.3.000.528.001	Retirement Pensions	5,819	5,993	6,174	6,174	**6,478**	6,608
Pension Benefits Total		**5,819**	**5,993**	**6,174**	**6,174**	**6,478**	**6,608**

Fire Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Contractual Services							
001.70.01.00.0.000.530.006	Other Prof. Serv.	9,860	11,250	15,000	15,000	10,000	10,000
001.70.01.00.0.000.532.002	Equipment Maint.	775	-	1,000	200	1,000	1,000
001.70.01.00.0.000.538.001	Memorial Gifts	191	374	530	230	530	530
001.70.01.00.0.000.544.002	Postage Expense	1,938	1,170	2,100	900	2,100	2,100
001.70.01.00.0.000.546.003	Employment Testing	29,774	7,167	32,000	32,000	15,000	32,000
001.70.01.00.0.000.551.001	Copier Lease Payment	13,319	8,658	9,457	9,457	9,646	9,838
001.70.01.00.0.000.559.001	Safety Program	3,597	2,468	5,150	5,150	2,000	2,000
001.70.01.00.0.000.560.012	Computer Software	9,490	16,794	-	-	-	-
001.70.01.00.0.000.561.004	Cloud-Based Service	-	5,371	25,460	28,906	15,000	25,000
001.70.01.00.0.000.562.002	Printing Expense	3,467	2,615	5,260	5,260	3,460	3,460
Contractual Services Total		**72,411**	**55,867**	**95,957**	**97,103**	**58,736**	**85,928**
Insurance							
001.70.01.00.0.000.593.001	General Liability	156,840	184,787	211,619	211,619	157,182	160,326
Insurance Total		**156,840**	**184,787**	**211,619**	**211,619**	**157,182**	**160,326**
Commodities & Supplies							
001.70.01.00.0.000.606.001	Office Supplies	5,764	5,606	6,000	6,000	6,000	6,000
001.70.01.00.0.000.608.001	Other Supplies	960	1,752	2,500	2,000	4,300	4,300
001.70.01.00.0.000.612.001	Publications	-	137	510	510	510	510
001.70.01.00.0.000.616.001	Vehicle Reg/License	214	-	-	-	-	-
001.70.01.00.0.000.619.013	Special Events Supplies	2,549	2,333	3,500	1,500	3,500	3,500
Commodities & Supplies Total		**9,487**	**9,828**	**12,510**	**10,010**	**14,310**	**14,310**
Office Equipment							
001.70.01.00.0.000.656.004	Office Eqpt - Fire	170	130	3,000	1,500	1,500	1,500
Office Equipment Total		**170**	**130**	**3,000**	**1,500**	**1,500**	**1,500**
Other Equipment							
001.70.01.00.0.000.665.034	Phys Cond Equip - Fire	1,250	670	2,000	-	3,500	3,500
020.70.01.00.0.000.668.001	Radio Equip -Fire	-	26,828	-	-	-	-
Other Equipment Total		**1,250**	**27,498**	**2,000**	**-**	**3,500**	**3,500**
Total		**4,595,904**	**4,753,297**	**4,984,963**	**5,057,992**	**5,047,734**	**5,177,682**
Administration Total		**4,595,904**	**4,753,297**	**4,984,963**	**5,057,992**	**5,047,734**	**5,177,682**

Fire Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Equipment Maintenance - Fire							
Contractual Services							
001.70.01.00.0.309.553.001	Vehicle Lease Payment	578,200	620,660	658,300	164,575	**646,340**	646,340
001.70.01.00.0.309.554.001	Vehicle Maint Payment	322,655	323,529	398,489	398,489	**372,775**	370,656
Contractual Services Total		**900,855**	**944,189**	**1,056,789**	**563,064**	**1,019,115**	**1,016,996**
Total		**900,855**	**944,189**	**1,056,789**	**563,064**	**1,019,115**	**1,016,996**
Equipment Maintenance - Fire Total		**900,855**	**944,189**	**1,056,789**	**563,064**	**1,019,115**	**1,016,996**

Fire Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Operations							
Personal Services, Salaries & Wages							
001.70.71.00.0.000.500.001	Full-Time Earnings	6,475,952	6,886,490	7,177,407	7,122,200	7,427,283	7,684,346
001.70.71.00.0.000.503.001	Overtime	692,782	613,483	555,000	484,300	560,012	512,595
001.70.71.00.0.000.504.001	Specialty Pay	6,301	9,279	8,003	8,003	5,297	5,297
001.70.71.00.0.000.505.001	Holiday Pay	379,096	396,278	412,713	412,713	421,674	489,098
001.70.71.00.0.000.506.001	Longevity Pay	32,400	35,100	38,500	38,500	42,800	42,800
Personal Services, Salaries & Wages Total		**7,586,531**	**7,940,630**	**8,191,623**	**8,065,716**	**8,457,066**	**8,734,136**
Employee Benefits							
001.70.71.00.0.000.510.001	Medical Insurance	1,162,461	1,180,790	1,242,096	1,312,900	1,345,295	1,390,754
001.70.71.00.0.000.510.004	Dental Insurance	31,280	27,079	26,944	26,944	33,960	35,341
001.70.71.00.0.000.511.002	Medicare	106,407	111,783	119,875	119,875	123,339	127,394
001.70.71.00.0.000.513.001	Sick Leave Incentive	30,017	50,682	30,695	37,200	31,309	31,935
001.70.71.00.0.000.513.002	Vac/Pers Leave Incent.	-	25,148	-	11,100	-	-
001.70.71.00.0.000.513.004	Employee Allowances	40,800	41,400	41,400	42,000	48,000	49,572
001.70.71.00.0.000.513.005	Ins. Opt-Out Incent.	5,000	3,250	3,000	3,000	1,000	1,020
Employee Benefits Total		**1,375,965**	**1,440,132**	**1,464,010**	**1,553,019**	**1,582,903**	**1,636,016**
Other Employee Costs							
001.70.71.00.0.000.525.002	Special Rescue Trng.	1,835	4,350	7,283	7,283	7,200	7,200
001.70.71.00.0.000.525.004	Training	44,285	52,805	55,500	40,500	55,500	55,500
001.70.71.00.0.000.525.005	CPR Trng.	5,386	7,329	7,610	7,610	7,860	7,860
001.70.71.00.0.000.525.006	EMS Trng.	12,258	14,791	26,520	18,520	18,000	18,000
Other Employee Costs Total		**63,764**	**79,275**	**96,913**	**73,913**	**88,560**	**88,560**
Contractual Services							
001.70.71.00.0.000.530.006	Other Prof. Serv.	2,199	4,380	5,800	5,800	5,800	5,800
001.70.71.00.0.000.532.002	Equipment Maint.	3,738	6,329	7,500	7,500	10,800	10,800
001.70.71.00.0.000.558.002	NWCD - Fire	155,610	156,535	268,000	197,837	110,600	112,812
001.70.71.00.0.000.567.001	Glenview Training Fac	16,488	16,488	16,488	16,488	16,488	16,488
001.70.71.00.0.000.567.003	Ladder Testing	309	556	825	825	825	825
001.70.71.00.0.000.567.015	Breathing Air Comp Ser	3,774	4,093	6,400	4,400	4,488	5,488
Contractual Services Total		**182,118**	**188,381**	**305,013**	**232,850**	**149,001**	**152,213**
Commodities & Supplies							
001.70.71.00.0.000.608.001	Other Supplies	1,622	3,319	5,000	4,000	5,000	5,000
001.70.71.00.0.000.614.001	Training Supplies	5,004	5,132	5,610	4,610	5,600	5,600
001.70.71.00.0.000.619.006	Chemical Supplies	1,527	769	2,100	2,100	1,925	1,925
001.70.71.00.0.000.619.008	Oxygen Tank Supplies	7,439	5,687	7,000	7,000	7,000	7,000
001.70.71.00.0.000.619.011	Firefighting Supplies	3,237	2,076	3,100	3,100	2,000	2,000
Commodities & Supplies Total		**18,829**	**16,983**	**22,810**	**20,810**	**21,525**	**21,525**

Fire Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Building Improvements							
001.70.71.00.0.000.646.001	Fire Station Imp	392	9,816	2,500	2,500	**2,500**	2,500
001.70.71.00.0.000.647.020	Facility Improvements	-	-	2,000	2,000	**-**	-
001.70.71.00.0.000.648.020	Facility Improvements	-	-	3,800	2,500	**2,500**	2,500
001.70.71.00.0.000.652.020	Facility Improvements	-	-	-	-	**7,000**	7,000
Building Improvements Total		**392**	**9,816**	**8,300**	**7,000**	**12,000**	**12,000**
Other Equipment							
001.70.71.00.0.000.665.004	Breathing Apparatus	17,816	6,896	5,000	7,000	**7,000**	7,000
001.70.71.00.0.000.665.017	Fire Hose & Appliances	8,789	10,167	14,762	14,762	**14,500**	14,500
001.70.71.00.0.000.665.018	Firefighting Equipment	13,641	17,321	10,250	10,250	**8,200**	8,200
001.70.71.00.0.000.665.021	Furniture & Equipment	9,053	8,094	8,700	10,000	**5,000**	5,000
001.70.71.00.0.000.665.023	Haz-Mat Equipment	5,473	5,036	5,225	5,225	**5,130**	5,130
001.70.71.00.0.000.665.032	Paramedic Equip	39,786	76,342	39,070	39,070	**39,070**	39,070
001.70.71.00.0.000.665.040	Special Rescue Equip	9,275	5,250	9,220	9,220	**9,220**	9,220
001.70.71.00.0.000.665.045	Turn Out Clothing	29,448	32,324	33,356	33,350	**33,350**	33,350
001.70.71.00.0.000.665.051	Water Recovery Equip	8,420	9,490	10,250	10,250	**4,000**	4,000
001.70.71.00.0.000.665.061	Petrochemical Firefight	8,977	-	-	-	**-**	-
Other Equipment Total		**150,678**	**170,920**	**135,833**	**139,127**	**125,470**	**125,470**
Total		**9,378,277**	**9,846,137**	**10,224,502**	**10,092,435**	**10,436,525**	**10,769,920**

Fire Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Fire Communication							
Contractual Services							
001.70.71.00.0.300.532.004	Radio Maintenance	2,594	1,004	3,800	3,800	3,800	3,800
Contractual Services Total		**2,594**	**1,004**	**3,800**	**3,800**	**3,800**	**3,800**
Utilities							
001.70.71.00.0.300.589.001	Telephone - Land Lines	22,914	18,541	47,858	460	-	-
001.70.71.00.0.300.590.001	Telephone - Cellular	16,368	18,738	20,000	20,000	21,000	21,420
Utilities Total		**39,282**	**37,279**	**67,858**	**20,460**	**21,000**	**21,420**
Commodities & Supplies							
001.70.71.00.0.300.608.001	Other Supplies	1,178	1,174	1,600	1,600	1,600	1,600
Commodities & Supplies Total		**1,178**	**1,174**	**1,600**	**1,600**	**1,600**	**1,600**
Other Equipment							
001.70.71.00.0.300.668.001	Radio Equip -Fire	16,922	16,340	24,000	24,000	19,500	19,500
Other Equipment Total		**16,922**	**16,340**	**24,000**	**24,000**	**19,500**	**19,500**
Fire Communication Total		**59,976**	**55,797**	**97,258**	**49,860**	**45,900**	**46,320**
Operations Total		**9,438,253**	**9,901,934**	**10,321,760**	**10,142,295**	**10,482,425**	**10,816,240**

Fire Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Paid On Call Program							
Personal Services, Salaries & Wages							
001.70.71.00.0.302.502.001	Seasonal Earnings	5,982	9,782	21,021	9,400	21,567	21,998
001.70.71.00.0.302.503.001	Overtime	5,310	6,617	8,000	8,000	7,997	8,160
Personal Services, Salaries & Wages Total		**11,292**	**16,399**	**29,021**	**17,400**	**29,564**	**30,158**
Employee Benefits							
001.70.71.00.0.302.511.001	Social Security	636	1,020	1,147	1,147	1,341	1,368
001.70.71.00.0.302.511.002	Medicare	163	239	388	388	434	443
Employee Benefits Total		**799**	**1,259**	**1,535**	**1,535**	**1,775**	**1,811**
Other Employee Costs							
001.70.71.00.0.302.520.001	Medical Examinations	1,125	2,080	2,200	2,200	2,200	2,200
001.70.71.00.0.302.524.001	Uniform Expense	1,381	2,618	1,800	1,800	1,800	1,800
001.70.71.00.0.302.525.004	Training	19	3,468	4,600	2,100	4,600	4,600
Other Employee Costs Total		**2,525**	**8,166**	**8,600**	**6,100**	**8,600**	**8,600**
Other Equipment							
001.70.71.00.0.302.665.045	Turn Out Clothing	1,700	1,704	3,600	3,600	3,600	3,600
Other Equipment Total		**1,700**	**1,704**	**3,600**	**3,600**	**3,600**	**3,600**
Total		**16,316**	**27,528**	**42,756**	**28,635**	**43,539**	**44,169**
Paid On Call Program Total		**16,316**	**27,528**	**42,756**	**28,635**	**43,539**	**44,169**

Fire Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Fire Prevention							
Personal Services, Salaries & Wages							
001.70.72.00.0.000.500.001	Full-Time Earnings	257,645	228,874	275,459	249,600	259,353	264,540
001.70.72.00.0.000.503.001	Overtime	4,066	2,591	12,000	12,000	6,998	7,137
001.70.72.00.0.000.504.001	Specialty Pay	1,800	1,297	1,802	1,802	624	624
001.70.72.00.0.000.506.001	Longevity Pay	1,650	350	2,400	2,400	1,000	1,000
Personal Services, Salaries & Wages Total		**265,161**	**233,112**	**291,661**	**265,802**	**267,975**	**273,301**
Employee Benefits							
001.70.72.00.0.000.510.001	Medical Insurance	64,553	58,724	68,994	51,100	54,042	55,123
001.70.72.00.0.000.510.004	Dental Insurance	1,933	1,853	2,038	2,038	1,821	1,857
001.70.72.00.0.000.511.001	Social Security	15,422	13,978	17,315	17,315	16,460	16,789
001.70.72.00.0.000.511.002	Medicare	3,607	3,269	4,334	4,334	3,953	4,032
001.70.72.00.0.000.512.001	IMRF Pension Expense	28,708	21,481	31,194	31,194	28,664	29,237
001.70.72.00.0.000.513.001	Sick Leave Incentive	-	-	2,603	2,603	2,655	2,708
001.70.72.00.0.000.513.002	Vac/Pers Leave Incent.	180	10,973	4,786	4,786	4,882	4,980
Employee Benefits Total		**114,403**	**110,278**	**131,264**	**113,370**	**112,477**	**114,726**
Other Employee Costs							
001.70.72.00.0.000.518.001	Dues & Memberships	680	741	780	780	780	780
001.70.72.00.0.000.524.001	Uniform Expense	1,743	1,859	2,040	2,040	2,000	2,000
001.70.72.00.0.000.525.004	Training	2,588	2,075	3,200	1,600	3,200	3,200
Other Employee Costs Total		**5,011**	**4,675**	**6,020**	**4,420**	**5,980**	**5,980**
Contractual Services							
001.70.72.00.0.000.530.006	Other Prof. Serv.	7,004	4,018	2,000	2,000	1,000	1,000
001.70.72.00.0.000.562.002	Printing Expense	1,507	785	1,530	1,530	1,500	1,500
Contractual Services Total		**8,511**	**4,803**	**3,530**	**3,530**	**2,500**	**2,500**
Commodities & Supplies							
001.70.72.00.0.000.605.001	Other Equipment	1,218	3,338	8,400	8,400	8,000	8,000
001.70.72.00.0.000.608.001	Other Supplies	709	846	1,040	1,040	1,000	1,000
001.70.72.00.0.000.611.001	Photo Supplies	640	1,000	1,040	1,040	750	750
001.70.72.00.0.000.613.001	Reference Materials	1,449	1,346	1,630	1,630	1,650	1,650
001.70.72.00.0.000.619.004	Fire Safety Education	6,749	4,940	7,200	7,200	7,200	7,200
Commodities & Supplies Total		**10,765**	**11,470**	**19,310**	**19,310**	**18,600**	**18,600**
Total		**403,851**	**364,338**	**451,785**	**406,432**	**407,532**	**415,107**
Fire Prevention Total		**403,851**	**364,338**	**451,785**	**406,432**	**407,532**	**415,107**

Fire Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Emergency Preparedness							
Personal Services, Salaries & Wages							
001.70.73.00.0.000.500.001	Full-Time Earnings	119,558	121,240	127,406	127,406	129,311	131,897
001.70.73.00.0.000.501.001	Part-Time Earnings	3,680	12,718	12,884	12,884	17,056	17,397
001.70.73.00.0.000.502.001	Seasonal Earnings	12,083	-	-	-	-	-
001.70.73.00.0.000.503.001	Overtime	9,241	9,903	10,000	10,000	9,996	10,200
001.70.73.00.0.000.504.001	Specialty Pay	2,550	2,550	2,551	2,551	2,649	2,649
001.70.73.00.0.000.506.001	Longevity Pay	1,110	1,110	1,140	1,140	1,140	1,140
Personal Services, Salaries & Wages Total		**148,222**	**147,521**	**153,981**	**153,981**	**160,152**	**163,283**
Employee Benefits							
001.70.73.00.0.000.510.001	Medical Insurance	14,361	15,088	15,457	15,457	15,434	15,743
001.70.73.00.0.000.510.004	Dental Insurance	317	225	216	216	254	259
001.70.73.00.0.000.511.001	Social Security	9,225	9,157	8,912	8,912	9,295	9,481
001.70.73.00.0.000.511.002	Medicare	2,157	2,141	2,230	2,230	2,320	2,366
001.70.73.00.0.000.512.001	IMRF Pension Expense	14,866	12,526	14,617	14,617	14,615	14,907
001.70.73.00.0.000.513.001	Sick Leave Incentive	-	802	-	1,648	-	-
001.70.73.00.0.000.513.002	Vac/Pers Leave Incent.	5,708	4,658	-	3,164	-	-
Employee Benefits Total		**46,634**	**44,597**	**41,432**	**46,244**	**41,918**	**42,756**
Other Employee Costs							
001.70.73.00.0.000.525.004	Training	1,833	3,040	3,000	1,500	3,000	3,200
Other Employee Costs Total		**1,833**	**3,040**	**3,000**	**1,500**	**3,000**	**3,200**
Contractual Services							
001.70.73.00.0.000.567.002	Siren Maintenance	5,115	5,707	5,000	5,000	6,500	6,500
Contractual Services Total		**5,115**	**5,707**	**5,000**	**5,000**	**6,500**	**6,500**
Commodities & Supplies							
001.70.73.00.0.000.603.001	Clothing Supplies	993	816	2,000	2,000	2,000	2,040
001.70.73.00.0.000.605.001	Other Equipment	110	437	600	600	600	600
001.70.73.00.0.000.608.001	Other Supplies	-	-	100,000	44,204	-	-
001.70.73.00.0.000.608.003	Employee Go Kit	1,009	16,546	3,500	3,500	3,500	3,500
001.70.73.00.0.000.619.001	Educational Materials	1,020	1,996	1,000	1,000	1,000	1,200
001.70.73.00.0.000.619.003	Radio Equipment	4,239	3,866	10,000	10,000	10,000	10,000
001.70.73.00.0.000.619.012	EOC Supplies	711	5,826	6,000	6,000	5,000	5,000
Commodities & Supplies Total		**8,082**	**29,487**	**123,100**	**67,304**	**22,100**	**22,340**
Total		**209,886**	**230,352**	**326,513**	**274,029**	**233,670**	**238,079**
Emergency Preparedness Total		**209,886**	**230,352**	**326,513**	**274,029**	**233,670**	**238,079**

Fire Department		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Foreign Fire Insurance							
Other Employee Costs							
046.70.71.00.0.301.522.001	Travel & Meetings	-	194	3,500	-	750	750
046.70.71.00.0.301.524.001	Uniform Expense	-	-	3,500	-	1,200	1,200
046.70.71.00.0.301.525.004	Training	3,731	4,029	8,000	-	6,000	6,000
Other Employee Costs Total		**3,731**	**4,223**	**15,000**	**-**	**7,950**	**7,950**
Contractual Services							
046.70.71.00.0.301.530.006	Other Prof. Serv.	10,729	4,360	7,500	7,500	10,000	10,000
046.70.71.00.0.301.544.002	Postage Expense	-	612	1,000	1,000	1,000	1,000
046.70.71.00.0.301.559.001	Safety Program	-	-	2,000	-	750	750
Contractual Services Total		**10,729**	**4,972**	**10,500**	**8,500**	**11,750**	**11,750**
Insurance							
046.70.71.00.0.301.594.001	Insurance Exp-Pension	-	-	500	500	500	500
Insurance Total		**-**	**-**	**500**	**500**	**500**	**500**
Commodities & Supplies							
046.70.71.00.0.301.605.001	Other Equipment	-	14,405	-	-	19,000	19,000
046.70.71.00.0.301.608.001	Other Supplies	13,000	5,722	8,000	8,000	8,000	8,000
046.70.71.00.0.301.614.001	Training Supplies	-	-	5,000	-	3,000	3,000
Commodities & Supplies Total		**13,000**	**20,127**	**13,000**	**8,000**	**30,000**	**30,000**
Building Improvements							
046.70.71.00.0.301.646.001	Fire Station Imp	-	-	5,000	5,000	6,000	6,000
Building Improvements Total		**-**	**-**	**5,000**	**5,000**	**6,000**	**6,000**
Other Equipment							
046.70.71.00.0.301.665.021	Furniture & Equipment	8,760	11,601	18,000	67,703	10,000	10,000
046.70.71.00.0.301.665.034	Phys Cond Equip - Fire	-	-	1,000	-	-	-
046.70.71.00.0.301.665.045	Turn Out Clothing	-	-	5,000	3,068	750	750
Other Equipment Total		**8,760**	**11,601**	**24,000**	**70,771**	**10,750**	**10,750**
Total		**36,220**	**40,923**	**68,000**	**92,771**	**66,950**	**66,950**
Foreign Fire Insurance Total		**36,220**	**40,923**	**68,000**	**92,771**	**66,950**	**66,950**
Fire Department Total		**15,601,285**	**16,262,561**	**17,252,566**	**16,565,218**	**17,300,965**	**17,775,223**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Administration	6,000,466	6,235,552	6,553,483	6,192,351	6,573,899	6,677,477	0.3%
Streets & Buildings	3,871,273	3,996,264	4,737,685	4,387,148	4,470,557	4,676,765	-5.6%
Forestry & Grounds	1,768,090	1,908,332	2,184,297	2,148,519	2,204,067	2,296,076	0.9%
Engineering	1,488,668	1,564,494	1,734,526	1,730,898	1,780,559	1,758,841	2.7%
Water & Sewer	12,851,733	12,642,070	13,115,216	12,547,988	13,225,924	13,207,036	0.8%
	25,980,230	**26,346,712**	**28,325,207**	**27,006,904**	**28,255,006**	**28,616,195**	**-0.2%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Personal Services, Salaries & Wages	5,583,415	5,922,718	6,254,860	5,699,382	6,321,929	6,447,351	1.1%
Employee Benefits	2,616,256	2,335,859	2,589,366	2,583,254	2,517,835	2,558,673	-2.8%
Other Employee Costs	85,477	96,012	92,267	92,489	91,192	92,562	-1.2%
Contractual Services	15,178,982	15,400,081	17,089,413	16,449,444	17,112,516	17,241,454	0.1%
Utilities	409,680	394,949	545,012	498,840	472,487	440,171	-13.3%
Insurance	211,584	249,285	285,482	285,482	371,410	378,835	30.1%
Commodities & Supplies	962,785	1,028,580	1,182,626	1,163,781	1,156,246	1,188,332	-2.2%
Other Expenditures	697,009	700,661	9,417	9,417	9,417	9,505	0.0%
Building Improvements	29,121	-	-	-	-	-	+++
Office Equipment	1,589	897	3,106	2,729	3,106	3,153	0.0%
Distribution Systems	2,400	38,290	88,142	77,142	70,000	70,400	-20.6%
Infrastructure	50,126	58,345	51,000	24,000	51,000	51,000	0.0%
Other Equipment	151,806	121,035	134,516	120,944	77,868	134,759	-42.1%
	25,980,230	**26,346,712**	**28,325,207**	**27,006,904**	**28,255,006**	**28,616,195**	**-0.2%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	7,285,915	7,930,900	8,816,276	8,205,518	8,793,638	9,107,540	-0.3%
020 - Capital Improvement Fund	76,313	-	81,182	81,182	-	-	-100.0%
023 - Street Improvement Construct	18,631	32,175	40,000	40,000	40,000	40,000	0.0%
024 - Flood Control Construction	145,463	109,484	187,070	79,500	187,070	189,037	0.0%
040 - Refuse Disposal Fund	4,518,625	4,602,521	4,771,369	4,729,284	4,775,348	4,873,106	0.1%
041 - Motor Fuel Tax Fund	830,701	779,644	951,376	969,686	1,001,376	965,645	5.3%
050 - Water and Sewer Fund	12,851,733	12,642,070	13,115,216	12,547,988	13,225,924	13,207,036	0.8%
051 - Village Parking System Fund	84,031	135,971	211,294	201,193	70,737	71,604	-66.5%
052 - Parking System Revenue Fund	168,818	113,947	151,424	152,553	160,913	162,227	6.3%
	25,980,230	**26,346,712**	**28,325,207**	**27,006,904**	**28,255,006**	**28,616,195**	**-0.2%**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Administration							
Personal Services, Salaries & Wages							
001.80.01.00.0.000.500.001	Full-Time Earnings	250,999	265,376	277,383	277,383	282,925	288,584
001.80.01.00.0.000.501.001	Part-Time Earnings	8,526	12,081	13,242	13,242	-	-
001.80.01.00.0.000.503.001	Overtime	3,502	2,435	2,241	2,241	2,339	2,381
001.80.01.00.0.000.506.001	Longevity Pay	1,150	1,245	1,245	1,245	1,270	1,270
Personal Services, Salaries & Wages Total		**264,177**	**281,137**	**294,111**	**294,111**	**286,534**	**292,235**
Employee Benefits							
001.80.01.00.0.000.510.001	Medical Insurance	41,047	52,276	55,488	55,488	52,168	53,211
001.80.01.00.0.000.510.003	Workers' Comp Ins	118,529	105,575	121,430	121,430	74,700	76,194
001.80.01.00.0.000.510.004	Dental Insurance	547	494	674	674	912	930
001.80.01.00.0.000.511.001	Social Security	14,875	15,425	17,394	17,394	16,714	17,048
001.80.01.00.0.000.511.002	Medicare	3,866	4,156	4,344	4,344	4,234	4,318
001.80.01.00.0.000.512.001	IMRF Pension Expense	29,942	26,931	33,412	33,412	32,080	32,721
001.80.01.00.0.000.513.001	Sick Leave Incentive	1,712	8,321	1,783	1,783	1,820	1,856
001.80.01.00.0.000.513.002	Vac/Pers Leave Incent.	7,178	11,576	4,124	4,124	4,206	4,290
Employee Benefits Total		**217,696**	**224,754**	**238,649**	**238,649**	**186,834**	**190,568**
Other Employee Costs							
001.80.01.00.0.000.517.001	CDL Reimbursement	450	510	714	714	714	725
001.80.01.00.0.000.521.001	Other Employee Exp.	3,024	3,021	3,137	3,137	3,137	3,184
001.80.01.00.0.000.522.001	Travel & Meetings	5,678	6,448	5,917	5,917	5,917	6,006
001.80.01.00.0.000.524.001	Uniform Expense	11,249	11,465	11,703	11,703	11,703	11,879
001.80.01.00.0.000.525.004	Training	10,502	10,831	10,951	10,951	10,951	11,115
Other Employee Costs Total		**30,903**	**32,275**	**32,422**	**32,422**	**32,422**	**32,909**
Contractual Services							
001.80.01.00.0.000.532.002	Equipment Maint.	288	360	1,535	1,535	535	546
001.80.01.00.0.000.544.002	Postage Expense	7,526	8,863	9,937	9,937	9,937	10,086
001.80.01.00.0.000.551.001	Copier Lease Payment	11,517	12,660	11,992	11,992	10,581	10,793
001.80.01.00.0.000.553.001	Vehicle Lease Payment	423,900	533,490	451,960	112,990	544,060	544,060
001.80.01.00.0.000.554.001	Vehicle Maint Payment	635,106	636,826	784,375	784,375	733,760	729,588
001.80.01.00.0.000.561.004	Cloud-Based Service	-	-	40,466	42,029	48,673	49,403
001.80.01.00.0.000.562.002	Printing Expense	1,921	1,946	2,000	2,000	2,000	2,030
001.80.01.00.0.000.574.005	Uniform Rent/Cleaning	12,381	13,753	14,429	14,429	14,429	14,645
Contractual Services Total		**1,092,639**	**1,207,898**	**1,316,694**	**979,287**	**1,363,975**	**1,361,151**
Utilities							
001.80.01.00.0.000.589.001	Telephone - Land Lines	4,894	5,048	11,402	-	-	-
001.80.01.00.0.000.590.001	Telephone - Cellular	3,412	4,272	4,245	4,245	4,245	4,309
Utilities Total		**8,306**	**9,320**	**15,647**	**4,245**	**4,245**	**4,309**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Insurance							
001.80.01.00.0.000.593.001	General Liability	105,227	123,977	141,979	141,979	179,915	183,513
Insurance Total		**105,227**	**123,977**	**141,979**	**141,979**	**179,915**	**183,513**
Commodities & Supplies							
001.80.01.00.0.000.603.001	Clothing Supplies	200	175	104	104	279	106
001.80.01.00.0.000.606.001	Office Supplies	9,063	9,182	9,434	9,434	9,434	9,576
001.80.01.00.0.000.608.001	Other Supplies	1,268	753	710	710	710	721
001.80.01.00.0.000.614.001	Training Supplies	1,478	1,508	1,538	1,538	1,538	1,561
001.80.01.00.0.000.616.001	Vehicle Reg/License	-	8	255	-	-	-
001.80.01.00.0.000.622.001	Open House Supplies	6,089	5,885	3,941	-	4,732	4,803
Commodities & Supplies Total		**18,098**	**17,511**	**15,982**	**11,786**	**16,693**	**16,767**
Other Expenditures							
024.80.01.00.1.000.636.009	Res Reimbursement	1,000	1,000	5,000	5,000	5,000	5,000
Other Expenditures Total		**1,000**	**1,000**	**5,000**	**5,000**	**5,000**	**5,000**
Office Equipment							
001.80.01.00.0.000.656.005	Office Eqpt - PW	320	947	1,377	1,000	1,377	1,398
Office Equipment Total		**320**	**947**	**1,377**	**1,000**	**1,377**	**1,398**
Other Equipment							
001.80.01.00.0.000.668.002	Radio Equip -PW	222	136	293	200	200	203
Other Equipment Total		**222**	**136**	**293**	**200**	**200**	**203**
Total		**1,738,588**	**1,898,955**	**2,062,154**	**1,708,679**	**2,077,195**	**2,088,053**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Refuse							
Personal Services, Salaries & Wages							
040.80.85.00.0.000.500.001	Full-Time Earnings	98,583	126,920	133,479	133,479	136,072	138,793
040.80.85.00.0.000.501.001	Part-Time Earnings	-	6,040	6,621	-	-	-
040.80.85.00.0.000.503.001	Overtime	7,904	2,329	1,774	1,774	2,052	2,093
040.80.85.00.0.000.506.001	Longevity Pay	790	750	750	750	800	800
Personal Services, Salaries & Wages Total		**107,277**	**136,039**	**142,624**	**136,003**	**138,924**	**141,686**
Employee Benefits							
040.80.85.00.0.000.510.001	Medical Insurance	25,053	27,160	28,549	28,549	27,202	27,746
040.80.85.00.0.000.510.003	Workers' Comp Ins	6,638	5,912	6,800	6,800	4,200	4,284
040.80.85.00.0.000.510.004	Dental Insurance	1,056	418	420	420	509	519
040.80.85.00.0.000.511.001	Social Security	6,307	7,581	8,616	8,616	8,322	8,488
040.80.85.00.0.000.511.002	Medicare	1,475	1,911	2,074	2,074	2,019	2,059
040.80.85.00.0.000.512.001	IMRF Pension Expense	11,781	12,649	15,891	15,891	15,282	15,588
040.80.85.00.0.000.513.001	Sick Leave Incentive	147	2,427	155	155	158	161
040.80.85.00.0.000.513.002	Vac/Pers Leave Incent.	346	3,201	363	940	371	378
Employee Benefits Total		**52,803**	**61,259**	**62,868**	**63,445**	**58,063**	**59,223**
Other Employee Costs							
040.80.85.00.0.000.518.001	Dues & Memberships	-	223	500	-	-	-
040.80.85.00.0.000.522.001	Travel & Meetings	349	1,350	1,377	1,377	1,377	1,398
Other Employee Costs Total		**349**	**1,573**	**1,877**	**1,377**	**1,377**	**1,398**
Contractual Services							
040.80.85.00.0.000.530.006	Other Prof. Serv.	4,610	6,581	6,590	6,590	6,590	6,689
040.80.85.00.0.000.544.002	Postage Expense	18,361	16,157	7,959	7,959	7,959	8,078
040.80.85.00.0.000.552.001	Computer Repl Fund	1,000	1,271	1,493	373	-	-
040.80.85.00.0.000.568.001	S/F Refuse Collection	1,263,981	1,293,700	1,323,585	1,323,585	1,353,551	1,383,601
040.80.85.00.0.000.568.002	M/F Refuse Collection	607,981	630,065	645,992	645,992	660,416	675,164
040.80.85.00.0.000.568.005	Tipping Fees - SWANCC	1,043,612	993,220	1,100,000	1,100,000	1,041,928	1,058,814
040.80.85.00.0.000.568.008	S/F Recycling	692,011	695,348	696,608	696,608	712,922	729,236
040.80.85.00.0.000.568.009	M/F Recycling	115,061	125,638	135,116	135,116	138,044	141,032
040.80.85.00.0.000.568.012	Tipping Fees	17,063	25,134	11,872	11,872	11,872	12,050
040.80.85.00.0.000.568.013	Single Fam Yard Waste	209,563	197,399	200,662	200,662	205,556	210,451
040.80.85.00.0.000.568.014	Single Family Cart Rent	1,575	19,743	22,440	22,440	22,920	23,460
040.80.85.00.0.000.568.015	Hazardous Waste Coll	104,967	108,866	102,000	102,000	102,000	103,530
Contractual Services Total		**4,079,785**	**4,113,122**	**4,254,317**	**4,253,197**	**4,263,758**	**4,352,105**
Utilities							
040.80.85.00.0.000.589.001	Telephone - Land Lines	153	158	493	-	-	-
Utilities Total		**153**	**158**	**493**	**-**	**-**	**-**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Insurance							
040.80.85.00.0.000.593.001	General Liability	5,892	6,942	7,950	7,950	12,732	12,987
040.80.85.00.0.000.596.001	Liability Insurance	-	-	-	-	-	-
Insurance Total		**5,892**	**6,942**	**7,950**	**7,950**	**12,732**	**12,987**
Commodities & Supplies							
040.80.85.00.0.000.603.001	Clothing Supplies	297	150	624	624	774	633
040.80.85.00.0.000.623.006	Recycling Supplies	15,322	17,354	20,576	21,076	21,076	21,392
Commodities & Supplies Total		**15,619**	**17,504**	**21,200**	**21,700**	**21,850**	**22,025**
Refuse Total		**4,261,878**	**4,336,597**	**4,491,329**	**4,483,672**	**4,496,704**	**4,589,424**
Administration Total		**6,000,466**	**6,235,552**	**6,553,483**	**6,192,351**	**6,573,899**	**6,677,477**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Streets & Buildings							
Street Maintenance							
Personal Services, Salaries & Wages							
001.80.81.81.0.350.500.001	Full-Time Earnings	88,646	203,676	208,858	208,858	215,853	220,170
001.80.81.81.0.350.502.001	Seasonal Earnings	9,634	19,235	22,770	22,770	22,700	23,154
001.80.81.81.0.350.503.001	Overtime	27,123	73,081	85,131	41,100	79,103	80,685
001.80.81.81.0.350.504.001	Specialty Pay	108	-	-	-	-	-
001.80.81.81.0.350.506.001	Longevity Pay	635	1,710	1,770	1,770	2,025	2,025
Personal Services, Salaries & Wages Total		**126,146**	**297,702**	**318,529**	**274,498**	**319,681**	**326,034**
Employee Benefits							
001.80.81.81.0.350.510.001	Medical Insurance	23,995	57,939	60,796	60,796	61,368	62,008
001.80.81.81.0.350.510.004	Dental Insurance	39	145	141	141	166	169
001.80.81.81.0.350.511.001	Social Security	8,267	18,592	20,490	14,900	19,992	18,956
001.80.81.81.0.350.511.002	Medicare	1,933	4,372	5,465	5,465	4,680	4,437
001.80.81.81.0.350.512.001	IMRF Pension Expense	13,342	25,082	33,334	27,000	32,969	33,628
001.80.81.81.0.350.513.001	Sick Leave Incentive	945	855	985	1,369	1,005	1,025
001.80.81.81.0.350.513.002	Vac/Pers Leave Incent.	6,044	5,425	1,650	3,408	1,684	1,718
Employee Benefits Total		**54,565**	**112,410**	**122,861**	**113,079**	**121,864**	**121,941**
Contractual Services							
001.80.81.81.0.350.547.001	Other Eqpt Rental	599	622	644	644	644	654
001.80.81.81.0.350.569.008	Refuse Disposal	1,887	-	6,460	6,460	6,460	6,557
001.80.81.81.0.350.574.008	Contract Hauling	6,823	7,885	8,043	8,043	8,043	8,164
001.80.81.81.0.350.575.001	Brick Sidewalk Mainten	11,040	8,850	11,485	11,485	11,485	11,657
001.80.81.81.0.350.575.014	Streetscape Furnishing	28,578	40,370	43,297	40,000	-	40,000
020.80.81.81.0.000.575.015	Brick Sidewalk Sealing	76,313	-	81,182	81,182	-	-
023.80.81.81.1.000.575.006	Resurface Testing	18,631	32,175	40,000	40,000	40,000	40,000
041.80.81.81.0.350.575.002	Crack Filling	57,902	59,049	60,245	60,245	60,245	61,148
041.80.81.81.0.350.575.004	Pavement Markings	67,110	68,419	69,821	69,821	69,821	70,868
041.80.81.81.0.350.575.016	Sidewalk Maintenance	50,983	47,656	53,060	71,370	53,060	53,855
Contractual Services Total		**319,866**	**265,026**	**374,237**	**389,250**	**249,758**	**292,903**
Commodities & Supplies							
001.80.81.81.0.350.622.002	Small Tools	589	570	644	644	644	654
001.80.81.81.0.350.624.003	Refuse Containers	-	-	563	563	563	571
001.80.81.81.0.350.624.006	Guard Rail Supplies	573	-	675	675	675	685
001.80.81.81.0.350.624.008	Patching Materials	20,199	39,455	31,541	31,541	40,000	41,000
001.80.81.81.0.350.624.011	St Sweeper Supplies	6,243	6,368	6,495	6,495	6,495	6,592
Commodities & Supplies Total		**27,604**	**46,393**	**39,918**	**39,918**	**48,377**	**49,502**
Street Maintenance Total		**528,181**	**721,531**	**855,545**	**816,745**	**739,680**	**790,380**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
State Highway Maintenance							
Personal Services, Salaries & Wages							
001.80.81.81.0.351.500.001	Full-Time Earnings	22,296	28,108	29,286	29,286	30,383	30,991
001.80.81.81.0.351.503.001	Overtime	6,374	10,034	11,436	5,900	10,731	10,946
001.80.81.81.0.351.504.001	Specialty Pay	39	-	-	-	-	-
001.80.81.81.0.351.506.001	Longevity Pay	90	130	135	135	195	195
Personal Services, Salaries & Wages Total		**28,799**	**38,272**	**40,857**	**35,321**	**41,309**	**42,132**
Employee Benefits							
001.80.81.81.0.351.510.001	Medical Insurance	5,868	7,632	8,009	8,009	8,073	8,168
001.80.81.81.0.351.510.004	Dental Insurance	20	49	47	47	56	57
001.80.81.81.0.351.511.001	Social Security	1,950	2,341	2,622	2,622	2,586	2,638
001.80.81.81.0.351.511.002	Medicare	456	556	691	691	608	620
001.80.81.81.0.351.512.001	IMRF Pension Expense	3,442	3,426	4,605	4,605	4,587	4,679
001.80.81.81.0.351.513.001	Sick Leave Incentive	88	40	94	94	97	99
001.80.81.81.0.351.513.002	Vac/Pers Leave Incent.	2,897	430	251	251	255	256
Employee Benefits Total		**14,721**	**14,474**	**16,319**	**16,319**	**16,262**	**16,517**
Contractual Services							
001.80.81.81.0.351.547.001	Other Eqpt Rental	381	2,687	1,332	1,332	1,332	1,352
001.80.81.81.0.351.569.008	Refuse Disposal	-	-	1,733	1,733	1,733	1,759
001.80.81.81.0.351.571.005	Catch Basin Cleaning	6,256	6,626	7,152	7,152	7,152	7,259
001.80.81.81.0.351.574.008	Contract Hauling	2,743	2,641	3,271	3,271	3,271	3,320
001.80.81.81.0.351.575.002	Crack Filling	6,598	6,751	6,891	6,891	6,891	6,994
Contractual Services Total		**15,978**	**18,705**	**20,379**	**20,379**	**20,379**	**20,684**
Commodities & Supplies							
001.80.81.81.0.351.622.002	Small Tools	637	498	664	664	664	674
001.80.81.81.0.351.622.007	Snow Plow Blades	1,471	151	1,530	1,530	1,530	1,553
001.80.81.81.0.351.624.007	Basin Supplies	210	290	895	895	895	908
001.80.81.81.0.351.624.008	Patching Materials	5,844	6,007	6,152	6,152	6,152	6,244
001.80.81.81.0.351.624.009	Salt/Calcium Chloride	15,024	12,630	20,603	20,603	20,603	20,912
001.80.81.81.0.351.624.010	Salt Spreader Parts	504	1,382	1,410	1,410	1,410	1,431
001.80.81.81.0.351.624.011	St Sweeper Supplies	1,630	1,663	1,696	1,696	1,696	1,721
Commodities & Supplies Total		**25,320**	**22,621**	**32,950**	**32,950**	**32,950**	**33,443**
State Highway Maintenance Total		**84,818**	**94,072**	**110,505**	**104,969**	**110,900**	**112,776**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Traffic Sign Maintenance							
Personal Services, Salaries & Wages							
001.80.81.81.0.352.500.001	Full-Time Earnings	57,797	58,261	59,998	59,998	**61,343**	62,570
001.80.81.81.0.352.503.001	Overtime	34,501	20,380	19,977	11,600	**20,177**	20,581
001.80.81.81.0.352.504.001	Specialty Pay	17	450	451	451	**468**	468
001.80.81.81.0.352.506.001	Longevity Pay	675	450	450	450	**-**	-
Personal Services, Salaries & Wages Total		**92,990**	**79,541**	**80,876**	**72,499**	**81,988**	**83,619**
Employee Benefits							
001.80.81.81.0.352.510.001	Medical Insurance	7,200	7,650	8,080	15,000	**18,660**	18,836
001.80.81.81.0.352.511.001	Social Security	5,923	4,930	5,365	5,365	**5,356**	7,330
001.80.81.81.0.352.511.002	Medicare	1,527	1,153	1,355	1,355	**1,254**	1,717
001.80.81.81.0.352.512.001	IMRF Pension Expense	34,145	7,029	9,514	9,514	**9,501**	9,691
001.80.81.81.0.352.513.001	Sick Leave Incentive	20,878	-	1,380	1,380	**1,408**	1,436
001.80.81.81.0.352.513.002	Vac/Pers Leave Incent.	10,979	-	2,900	2,900	**2,960**	3,019
Employee Benefits Total		**80,652**	**20,762**	**28,594**	**35,514**	**39,139**	**42,029**
Commodities & Supplies							
001.80.81.81.0.352.622.002	Small Tools	544	563	574	574	**574**	583
001.80.81.81.0.352.622.006	Emergency Barricades	1,987	2,026	2,066	2,066	**2,066**	2,097
001.80.81.81.0.352.622.008	Sign Making Materials	19,658	19,961	30,000	30,000	**30,000**	30,450
001.80.81.81.0.352.624.001	School Crossing Signs	2,069	2,111	2,153	2,153	**-**	-
001.80.81.81.0.352.624.004	Folding Stop Signs	590	606	618	618	**618**	627
001.80.81.81.0.352.624.012	Traffic Marking Paint	577	646	664	664	**664**	674
Commodities & Supplies Total		**25,425**	**25,913**	**36,075**	**36,075**	**33,922**	**34,431**
Traffic Sign Maintenance Total		**199,067**	**126,216**	**145,545**	**144,088**	**155,049**	**160,079**
Storm Sewer & Basin Maintenance							
Personal Services, Salaries & Wages							
001.80.81.81.0.353.500.001	Full-Time Earnings	56,096	59,835	61,868	61,868	**63,849**	65,126
001.80.81.81.0.353.503.001	Overtime	10,306	21,914	25,416	12,800	**23,669**	24,142
001.80.81.81.0.353.504.001	Specialty Pay	328	-	-	-	**-**	-
001.80.81.81.0.353.506.001	Longevity Pay	245	258	271	271	**451**	451
Personal Services, Salaries & Wages Total		**66,975**	**82,007**	**87,555**	**74,939**	**87,969**	**89,719**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Employee Benefits							
001.80.81.81.0.353.510.001	Medical Insurance	9,562	14,706	15,289	15,289	15,387	15,591
001.80.81.81.0.353.510.004	Dental Insurance	59	147	141	141	166	169
001.80.81.81.0.353.511.001	Social Security	4,476	4,988	5,579	5,579	5,458	5,567
001.80.81.81.0.353.511.002	Medicare	1,047	1,191	1,426	1,426	1,279	1,305
001.80.81.81.0.353.512.001	IMRF Pension Expense	29,824	7,372	9,866	9,866	9,681	9,875
001.80.81.81.0.353.513.001	Sick Leave Incentive	4,472	99	-	-	-	-
001.80.81.81.0.353.513.002	Vac/Pers Leave Incent.	6,356	1,144	745	745	-	-
Employee Benefits Total		**55,796**	**29,647**	**33,046**	**33,046**	**31,971**	**32,507**
Contractual Services							
001.80.81.81.0.353.530.006	Other Prof. Serv.	2,790	495	2,903	2,903	2,903	2,947
001.80.81.81.0.353.571.004	Storm Sewer Repairs	1,461	88	2,058	2,058	2,058	2,089
001.80.81.81.0.353.574.008	Contract Hauling	3,099	2,991	3,224	3,224	3,224	3,272
001.80.81.81.0.353.574.013	Opus Ponds - Maint	556	-	5,164	-	3,000	5,241
024.80.00.00.0.000.571.004	Storm Sewer Repairs	30,456	41,162	51,000	35,000	51,000	51,765
024.80.00.00.0.000.583.001	Levee Repairs & Service	42,174	33,555	40,800	5,000	40,800	41,412
024.80.00.00.0.000.583.002	Culvert & Ditch Maint	15,224	-	30,600	5,000	30,600	31,059
Contractual Services Total		**95,760**	**78,291**	**135,749**	**53,185**	**133,585**	**137,785**
Utilities							
024.80.00.00.0.000.586.001	Electricity	2,132	3,271	3,570	1,000	3,570	3,624
Utilities Total		**2,132**	**3,271**	**3,570**	**1,000**	**3,570**	**3,624**
Commodities & Supplies							
001.80.81.81.0.353.624.005	Det/Ret Supplies	678	-	1,410	1,410	1,410	1,431
001.80.81.81.0.353.624.007	Basin Supplies	3,700	5,979	8,843	8,843	8,843	8,976
024.80.00.00.0.000.629.001	Levee Supplies	4,351	2,459	5,100	4,500	5,100	5,177
Commodities & Supplies Total		**8,729**	**8,438**	**15,353**	**14,753**	**15,353**	**15,584**
Infrastructure							
024.80.00.00.0.000.677.001	Creek Bank Stabilize	27,734	7,916	25,500	3,000	25,500	25,500
Infrastructure Total		**27,734**	**7,916**	**25,500**	**3,000**	**25,500**	**25,500**
Storm Sewer & Basin Maintenance Total		**257,126**	**209,570**	**300,773**	**179,923**	**297,948**	**304,719**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Snow Removal Program							
Personal Services, Salaries & Wages							
001.80.81.81.0.354.500.001	Full-Time Earnings	253,888	290,145	292,082	299,200	302,154	308,197
001.80.81.81.0.354.502.001	Seasonal Earnings	8,128	8,590	20,400	3,800	20,400	20,808
001.80.81.81.0.354.503.001	Overtime	71,601	69,849	87,986	39,600	78,926	80,505
001.80.81.81.0.354.504.001	Specialty Pay	570	1,294	1,284	1,284	1,392	1,392
001.80.81.81.0.354.506.001	Longevity Pay	2,090	1,940	2,090	2,090	2,065	2,065
Personal Services, Salaries & Wages Total		**336,277**	**371,818**	**403,842**	**345,974**	**404,937**	**412,967**
Employee Benefits							
001.80.81.81.0.354.510.001	Medical Insurance	60,984	69,668	73,256	73,256	76,928	77,808
001.80.81.81.0.354.510.004	Dental Insurance	313	384	371	371	440	449
001.80.81.81.0.354.511.001	Social Security	21,057	22,863	25,904	20,700	25,360	25,867
001.80.81.81.0.354.511.002	Medicare	4,994	5,380	6,788	6,788	5,949	6,068
001.80.81.81.0.354.512.001	IMRF Pension Expense	36,040	32,133	43,085	37,100	42,554	43,405
001.80.81.81.0.354.513.001	Sick Leave Incentive	1,696	347	1,766	1,766	1,802	1,838
001.80.81.81.0.354.513.002	Vac/Pers Leave Incent.	9,898	2,693	2,085	2,085	2,129	2,172
Employee Benefits Total		**134,982**	**133,468**	**153,255**	**142,066**	**155,162**	**157,607**
Contractual Services							
001.80.81.81.0.354.530.006	Other Prof. Serv.	6,238	6,184	2,320	6,380	6,380	6,476
001.80.81.81.0.354.547.001	Other Eqpt Rental	4,956	5,208	3,786	3,786	3,786	3,843
001.80.81.81.0.354.574.006	Weather Forecasting	5,966	11,141	13,116	13,116	13,000	15,225
001.80.81.81.0.354.574.008	Contract Hauling	5,206	5,247	5,423	5,423	5,423	5,504
001.80.81.81.0.354.575.011	Snow Removal	35,871	90,534	92,345	92,345	65,000	93,730
001.80.81.81.0.354.576.016	Plow Damage Seeding	14,224	15,090	15,392	15,392	15,392	15,622
041.80.81.81.0.354.575.011	Snow Removal	79,247	44,469	84,463	84,463	84,463	85,730
Contractual Services Total		**151,708**	**177,873**	**216,845**	**220,905**	**193,444**	**226,130**
Commodities & Supplies							
001.80.81.81.0.354.603.001	Clothing Supplies	15	8	70	70	100	71
001.80.81.81.0.354.622.005	Restoration Materials	5,050	4,171	4,366	4,366	4,366	4,431
001.80.81.81.0.354.622.007	Snow Plow Blades	5,000	4,901	5,203	5,203	5,203	5,281
001.80.81.81.0.354.624.010	Salt Spreader Parts	1,341	3,689	3,763	3,763	3,763	3,819
001.80.81.81.0.354.624.013	Snow Blowers	1,381	1,032	3,737	3,499	-	1,437
041.80.81.81.0.354.624.009	Salt/Calcium Chloride	335,020	381,622	380,000	380,000	380,000	385,700
Commodities & Supplies Total		**347,807**	**395,423**	**397,139**	**396,901**	**393,432**	**400,739**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Other Equipment							
001.80.81.81.0.354.665.039	Snowplows	537	12,840	9,700	-	-	12,000
Other Equipment Total		**537**	**12,840**	**9,700**	**-**	**-**	**12,000**
Snow Removal Program Total		**971,311**	**1,091,422**	**1,180,781**	**1,105,846**	**1,146,975**	**1,209,443**
Leaf Removal Program							
Personal Services, Salaries & Wages							
040.80.85.00.0.365.500.001	Full-Time Earnings	116,253	116,019	118,897	118,897	123,035	125,496
040.80.85.00.0.365.503.001	Overtime	42,543	50,029	56,763	24,800	53,397	54,465
040.80.85.00.0.365.504.001	Specialty Pay	629	350	351	351	364	364
040.80.85.00.0.365.506.001	Longevity Pay	1,140	1,125	1,134	1,134	1,169	1,169
Personal Services, Salaries & Wages Total		**160,565**	**167,523**	**177,145**	**145,182**	**177,965**	**181,494**
Employee Benefits							
040.80.85.00.0.365.510.001	Medical Insurance	33,987	34,245	35,931	35,931	36,284	36,651
040.80.85.00.0.365.510.004	Dental Insurance	20	62	60	60	71	72
040.80.85.00.0.365.511.001	Social Security	10,217	10,497	11,426	11,426	11,129	11,352
040.80.85.00.0.365.511.002	Medicare	2,389	2,471	3,085	3,085	2,606	2,658
040.80.85.00.0.365.512.001	IMRF Pension Expense	17,880	15,340	18,771	18,771	19,925	20,324
040.80.85.00.0.365.513.001	Sick Leave Incentive	1,126	454	1,175	1,175	1,199	1,223
040.80.85.00.0.365.513.002	Vac/Pers Leave Incent.	5,091	3,667	251	772	255	260
Employee Benefits Total		**70,710**	**66,736**	**70,699**	**71,220**	**71,469**	**72,540**
Contractual Services							
040.80.85.00.0.365.568.011	Street Sweeper Rental	5,368	7,849	11,486	8,500	8,500	8,628
Contractual Services Total		**5,368**	**7,849**	**11,486**	**8,500**	**8,500**	**8,628**
Commodities & Supplies							
040.80.85.00.0.365.622.009	Repair/Maint Supplies	3,603	3,585	3,313	3,313	3,313	3,363
040.80.85.00.0.365.623.003	St Sweeper Brooms	5,256	7,272	5,562	5,562	5,562	5,645
040.80.85.00.0.365.623.004	Leaf Machine Parts	9,809	11,494	10,341	10,341	10,341	10,496
040.80.85.00.0.365.623.005	Leaf Truck Boxes	1,436	1,465	1,494	1,494	1,494	1,516
Commodities & Supplies Total		**20,104**	**23,816**	**20,710**	**20,710**	**20,710**	**21,020**
Leaf Removal Program Total		**256,747**	**265,924**	**280,040**	**245,612**	**278,644**	**283,682**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Buildings							
Personal Services, Salaries & Wages							
001.80.81.82.0.000.500.001	Full-Time Earnings	333,361	275,078	280,110	291,000	291,411	297,239
001.80.81.82.0.000.501.001	Part-Time Earnings	20,583	18,478	28,309	21,300	28,736	29,311
001.80.81.82.0.000.503.001	Overtime	122,335	97,005	113,071	55,000	105,036	107,137
001.80.81.82.0.000.504.001	Specialty Pay	180	-	-	-	-	-
001.80.81.82.0.000.506.001	Longevity Pay	2,150	1,740	1,740	1,740	1,820	1,820
Personal Services, Salaries & Wages Total		**478,609**	**392,301**	**423,230**	**369,040**	**427,003**	**435,507**
Employee Benefits							
001.80.81.82.0.000.510.001	Medical Insurance	92,183	79,862	83,442	83,442	84,121	85,123
001.80.81.82.0.000.510.004	Dental Insurance	898	601	576	576	677	691
001.80.81.82.0.000.511.001	Social Security	28,620	23,457	27,073	22,100	26,652	27,185
001.80.81.82.0.000.511.002	Medicare	6,961	5,685	7,108	7,108	6,236	6,361
001.80.81.82.0.000.512.001	IMRF Pension Expense	82,579	35,174	47,583	40,400	47,280	48,226
001.80.81.82.0.000.513.002	Vac/Pers Leave Incent.	6,128	4,186	2,739	4,324	2,795	2,851
001.80.81.82.0.000.513.003	Retiree Sick Incentive	7,916	-	-	-	-	-
Employee Benefits Total		**225,285**	**148,965**	**168,521**	**157,950**	**167,761**	**170,437**
Contractual Services							
001.80.81.82.0.000.530.006	Other Prof. Serv.	9,391	8,691	9,464	9,464	9,464	9,553
001.80.81.82.0.000.532.002	Equipment Maint.	57,463	82,840	114,733	114,733	114,733	131,950
001.80.81.82.0.000.533.002	Cleaning Service	99,482	97,292	167,490	167,490	167,490	170,000
001.80.81.82.0.000.533.003	Roof Repairs	-	1,902	1,940	1,940	5,000	5,075
001.80.81.82.0.000.533.007	HVAC Repairs	70,973	74,043	84,463	84,463	104,000	105,560
001.80.81.82.0.000.533.008	Overhead Door Repair	18,540	19,469	23,271	23,271	25,000	27,405
001.80.81.82.0.000.533.009	General Store Maint.	4,171	7,419	4,366	4,366	4,366	4,431
001.80.81.82.0.000.533.010	Historical Bldg Maint.	7,214	6,700	9,189	9,189	9,189	9,326
001.80.81.82.0.000.574.002	Reseal Floors	22,007	13,520	25,262	25,262	25,262	25,641
001.80.81.82.0.000.574.003	Reseal Walls	-	-	20,400	20,400	20,400	20,706
Contractual Services Total		**289,241**	**311,876**	**460,578**	**460,578**	**484,904**	**509,647**
Utilities							
001.80.81.82.0.000.585.001	Natural Gas	36,303	17,394	47,000	20,000	32,000	47,705
001.80.81.82.0.000.586.001	Electricity	7,746	10,951	-	31,731	-	-
001.80.81.82.0.000.591.001	Water & Sewer	5,837	6,159	7,500	7,500	7,500	7,612
Utilities Total		**49,886**	**34,504**	**54,500**	**59,231**	**39,500**	**55,317**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
001.80.81.82.0.000.622.002	Small Tools	378	437	520	520	**520**	530
001.80.81.82.0.000.624.002	Custodial Supplies	54,655	53,556	57,444	57,444	**57,444**	58,593
001.80.81.82.0.000.627.002	Generators	2,426	1,412	3,446	3,446	**3,446**	3,498
001.80.81.82.0.000.628.001	M&R Supplies - VH	23,942	26,986	28,052	28,052	**28,052**	28,473
001.80.81.82.0.000.628.002	M&R Supplies-Pol&Fire	11,292	10,740	-	-	**-**	-
001.80.81.82.0.000.628.003	M&R Supplies - PW	18,259	20,626	21,039	21,039	**21,039**	21,355
001.80.81.82.0.000.628.004	M&R Supplies - Sta 12	3,172	4,587	5,727	5,727	**5,727**	12,000
001.80.81.82.0.000.628.005	M&R Supplies - Sta 14	4,070	6,806	9,883	9,883	**9,883**	10,031
001.80.81.82.0.000.628.006	M&R Supplies -CC Ctr	2,338	1,533	2,789	2,789	**2,789**	2,831
001.80.81.82.0.000.628.008	M&R Supplies-Pol HQ	-	-	23,100	23,100	**15,000**	23,446
001.80.81.82.0.000.628.009	M&R Supplies- Sta 13	-	-	11,900	11,900	**11,900**	12,078
Commodities & Supplies Total		**120,532**	**126,683**	**163,900**	**163,900**	**155,800**	**172,835**
Other Expenditures							
001.80.81.82.0.000.636.003	General Store Property	-	-	4,417	4,417	**4,417**	4,505
Other Expenditures Total		**-**	**-**	**4,417**	**4,417**	**4,417**	**4,505**
Other Equipment							
001.80.81.82.0.000.665.031	Other Equipment	-	11,260	-	-	**-**	-
Other Equipment Total		**-**	**11,260**	**-**	**-**	**-**	**-**
Buildings Total		**1,163,553**	**1,025,589**	**1,275,146**	**1,215,116**	**1,279,385**	**1,348,248**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Parking							
Personal Services, Salaries & Wages							
051.80.81.81.0.000.500.001	Full-Time Earnings	34,646	12,856	13,146	13,146	13,531	13,802
051.80.81.81.0.000.503.001	Overtime	4,021	4,136	5,696	5,696	4,916	5,014
051.80.81.81.0.000.504.001	Specialty Pay	144	-	-	-	-	-
051.80.81.81.0.000.506.001	Longevity Pay	376	88	91	91	121	121
052.80.81.81.0.000.500.001	Full-Time Earnings	25,608	12,934	13,146	13,146	13,533	13,804
052.80.81.81.0.000.503.001	Overtime	2,715	4,159	5,601	5,601	4,881	4,979
052.80.81.81.0.000.504.001	Specialty Pay	96	-	-	-	-	-
052.80.81.81.0.000.506.001	Longevity Pay	284	88	91	91	121	121
Personal Services, Salaries & Wages Total		**67,890**	**34,261**	**37,771**	**37,771**	**37,103**	**37,841**
Employee Benefits							
051.80.81.81.0.000.510.001	Medical Insurance	9,920	3,202	3,387	3,387	3,412	3,455
051.80.81.81.0.000.510.003	Workers' Comp Ins	272	242	279	279	200	204
051.80.81.81.0.000.510.004	Dental Insurance	290	24	24	24	28	29
051.80.81.81.0.000.511.001	Social Security	2,334	1,058	1,219	1,219	1,170	1,193
051.80.81.81.0.000.511.002	Medicare	546	251	317	317	276	282
051.80.81.81.0.000.512.001	IMRF Pension Expense	4,269	1,631	2,232	2,232	2,165	2,208
051.80.81.81.0.000.513.001	Sick Leave Incentive	(194)	5	-	-	-	-
051.80.81.81.0.000.513.002	Vac/Pers Leave Incent.	(281)	1,597	255	255	259	264
051.80.81.81.0.000.513.009	OPEB Expense	353	331	-	-	-	-
052.80.81.81.0.000.510.001	Medical Insurance	7,287	3,202	3,388	3,388	3,412	3,455
052.80.81.81.0.000.510.003	Workers' Comp Ins	279	249	287	287	200	204
052.80.81.81.0.000.510.004	Dental Insurance	238	23	24	24	27	28
052.80.81.81.0.000.511.001	Social Security	1,707	1,060	1,210	1,210	1,165	1,188
052.80.81.81.0.000.511.002	Medicare	399	252	316	316	275	281
052.80.81.81.0.000.512.001	IMRF Pension Expense	3,145	1,636	2,232	2,232	2,166	2,209
052.80.81.81.0.000.513.001	Sick Leave Incentive	(129)	10	-	-	-	-
052.80.81.81.0.000.513.002	Vac/Pers Leave Incent.	(214)	2,076	210	210	214	218
052.80.81.81.0.000.513.009	OPEB Expense	51	47	-	-	-	-
Employee Benefits Total		**30,272**	**16,896**	**15,380**	**15,380**	**14,969**	**15,218**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Contractual Services							
051.80.81.81.0.000.530.006	Other Prof. Serv.	552	1,865	574	574	574	585
051.80.81.81.0.000.532.002	Equipment Maint.	3,815	6,044	10,012	8,504	4,012	4,072
051.80.81.81.0.000.533.002	Cleaning Service	4,888	4,481	15,299	15,000	20,000	20,000
051.80.81.81.0.000.550.002	Park District Land Lease	-	61,809	132,190	132,190	-	-
051.80.81.81.0.000.561.004	Cloud-Based Service	-	-	6,500	10,244	-	-
051.80.81.81.0.000.563.004	Mobile Payment Conve	3,044	2,965	3,000	1,500	3,000	3,045
051.80.81.81.0.000.575.007	Parking Lot Sealcoating	10,410	-	12,186	1,675	12,186	12,369
051.80.81.81.0.000.575.008	Striping Parking Lots	3,832	3,904	3,987	3,987	3,987	4,047
052.80.81.81.0.000.530.006	Other Prof. Serv.	6,544	4,179	1,124	7,099	7,099	7,205
052.80.81.81.0.000.533.002	Cleaning Service	2,648	2,912	9,987	4,012	4,012	4,072
052.80.81.81.0.000.550.001	Metra Land Lease	51,750	52,634	52,167	52,167	52,167	52,167
052.80.81.81.0.000.561.004	Cloud-Based Service	-	-	-	3,744	10,000	10,000
052.80.81.81.0.000.563.004	Mobile Payment Conve	2,241	1,395	2,200	1,000	2,200	2,233
052.80.81.81.0.000.574.010	Beautify RR ROW	14,032	8,922	18,101	18,101	18,101	18,101
052.80.81.81.0.000.575.007	Parking Lot Sealcoating	2,000	4,354	13,785	13,785	13,785	13,992
052.80.81.81.0.000.575.008	Striping Parking Lots	2,558	2,608	2,661	2,661	2,661	2,700
052.80.81.81.0.000.575.011	Snow Removal	3,370	-	3,550	3,550	3,550	3,603
Contractual Services Total		**111,684**	**158,072**	**287,323**	**279,793**	**157,334**	**158,191**
Utilities							
052.80.81.81.0.000.585.001	Natural Gas	1,844	1,027	2,890	2,890	2,890	2,933
052.80.81.81.0.000.586.001	Electricity	3,684	1,637	6,763	6,763	6,763	6,869
052.80.81.81.0.000.591.001	Water & Sewer	447	600	345	345	345	350
Utilities Total		**5,975**	**3,264**	**9,998**	**9,998**	**9,998**	**10,152**
Insurance							
051.80.81.81.0.000.593.001	General Liability	242	285	326	326	326	331
052.80.81.81.0.000.593.001	General Liability	248	292	335	335	335	340
Insurance Total		**490**	**577**	**661**	**661**	**661**	**671**
Commodities & Supplies							
051.80.81.81.0.000.608.001	Other Supplies	552	6,389	574	547	574	583
052.80.81.81.0.000.608.001	Other Supplies	6,823	6,960	7,099	7,099	7,099	7,205
052.80.81.81.0.000.624.014	Bicycle Racks	-	-	1,415	-	1,415	1,436
052.80.81.81.0.000.624.015	Parking Bumpers	-	-	688	688	688	698
052.80.81.81.0.000.628.007	M&R Supplies -RR Sta	42	691	1,809	1,809	1,809	1,836
Commodities & Supplies Total		**7,417**	**14,040**	**11,585**	**10,143**	**11,585**	**11,758**
Building Improvements							
052.80.81.82.1.000.651.004	Train Station Improvem	29,121	-	-	-	-	-
Building Improvements Total		**29,121**	**-**	**-**	**-**	**-**	**-**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Infrastructure							
051.80.81.81.0.000.679.003	Parking Lot Imp	-	22,808	-	-	-	-
Infrastructure Total		**-**	**22,808**	**-**	**-**	**-**	**-**
Parking Total		**252,849**	**249,918**	**362,718**	**353,746**	**231,650**	**233,831**
4th of July and Civics Events							
Personal Services, Salaries & Wages							
001.80.81.00.8.400.500.001	Full-Time Earnings	-	29,138	30,175	30,175	31,121	31,743
001.80.81.00.8.400.503.001	Overtime	-	9,324	10,608	5,300	9,967	10,166
001.80.81.00.8.400.504.001	Specialty Pay	-	60	61	61	64	64
001.80.81.00.8.400.506.001	Longevity Pay	-	123	123	123	163	163
Personal Services, Salaries & Wages Total		**-**	**38,645**	**40,967**	**35,659**	**41,315**	**42,136**
Employee Benefits							
001.80.81.00.8.400.510.001	Medical Insurance	-	6,725	6,975	6,975	7,681	7,787
001.80.81.00.8.400.510.004	Dental Insurance	-	101	96	96	114	116
001.80.81.00.8.400.511.001	Social Security	17	2,322	2,581	2,581	2,563	2,614
001.80.81.00.8.400.511.002	Medicare	4	559	651	651	602	614
001.80.81.00.8.400.512.001	IMRF Pension Expense	26	3,389	4,473	4,473	4,439	4,528
001.80.81.00.8.400.513.001	Sick Leave Incentive	-	25	-	-	-	-
001.80.81.00.8.400.513.002	Vac/Pers Leave Incent.	-	299	-	679	-	-
Employee Benefits Total		**47**	**13,420**	**14,776**	**15,455**	**15,399**	**15,659**
Commodities & Supplies							
001.80.81.00.8.400.603.001	Clothing Supplies	-	-	100	100	115	101
Commodities & Supplies Total		**-**	**-**	**100**	**100**	**115**	**101**
4th of July and Civics Events Total		**47**	**52,065**	**55,843**	**51,214**	**56,829**	**57,896**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Administration							
Personal Services, Salaries & Wages							
001.80.81.00.0.000.500.001	Full-Time Earnings	105,218	109,429	112,827	112,827	115,930	118,249
001.80.81.00.0.000.503.001	Overtime	6,263	5,041	7,675	2,100	6,361	6,488
001.80.81.00.0.000.504.001	Specialty Pay	540	540	541	541	561	561
001.80.81.00.0.000.506.001	Longevity Pay	-	-	-	-	540	540
Personal Services, Salaries & Wages Total		**112,021**	**115,010**	**121,043**	**115,468**	**123,392**	**125,838**
Employee Benefits							
001.80.81.00.0.000.510.001	Medical Insurance	20,495	21,359	21,901	21,901	21,915	22,353
001.80.81.00.0.000.510.004	Dental Insurance	950	675	648	648	762	777
001.80.81.00.0.000.511.001	Social Security	6,733	6,876	7,482	7,482	7,627	7,377
001.80.81.00.0.000.511.002	Medicare	1,575	1,608	1,751	1,751	1,785	1,726
001.80.81.00.0.000.512.001	IMRF Pension Expense	12,239	10,309	13,449	13,449	13,501	13,057
001.80.81.00.0.000.513.002	Vac/Pers Leave Incent.	-	-	-	4,675	-	-
Employee Benefits Total		**41,992**	**40,827**	**45,231**	**49,906**	**45,590**	**45,290**
Utilities							
001.80.81.00.0.000.590.001	Telephone - Cellular	3,561	4,120	4,245	4,245	4,245	4,309
Utilities Total		**3,561**	**4,120**	**4,245**	**4,245**	**4,245**	**4,309**
Commodities & Supplies							
001.80.81.00.0.000.603.001	Clothing Supplies	-	-	270	270	270	274
Commodities & Supplies Total		**-**	**-**	**270**	**270**	**270**	**274**
Administration Total		**157,574**	**159,957**	**170,789**	**169,889**	**173,497**	**175,711**
Streets & Buildings Total		**3,871,273**	**3,996,264**	**4,737,685**	**4,387,148**	**4,470,557**	**4,676,765**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Forestry & Grounds							
Forestry							
Personal Services, Salaries & Wages							
001.80.82.83.0.000.500.001	Full-Time Earnings	281,625	382,064	394,205	394,205	405,882	414,000
001.80.82.83.0.000.502.001	Seasonal Earnings	12,022	17,816	17,640	2,600	4,692	4,786
001.80.82.83.0.000.503.001	Overtime	61,656	63,628	89,908	46,600	76,770	78,305
001.80.82.83.0.000.504.001	Specialty Pay	1,591	2,865	2,863	2,863	2,996	2,996
001.80.82.83.0.000.506.001	Longevity Pay	2,820	2,480	3,380	3,380	3,540	3,540
Personal Services, Salaries & Wages Total		**359,714**	**468,853**	**507,996**	**449,648**	**493,880**	**503,627**
Employee Benefits							
001.80.82.83.0.000.510.001	Medical Insurance	77,732	92,223	97,190	97,190	98,000	99,147
001.80.82.83.0.000.511.001	Social Security	22,284	28,871	32,431	32,431	30,772	31,387
001.80.82.83.0.000.511.002	Medicare	5,212	6,752	8,515	8,515	7,202	7,346
001.80.82.83.0.000.512.001	IMRF Pension Expense	37,518	39,888	55,037	55,037	54,075	55,157
001.80.82.83.0.000.513.001	Sick Leave Incentive	1,703	1,044	1,775	1,775	1,811	1,847
001.80.82.83.0.000.513.002	Vac/Pers Leave Incent.	520	298	543	543	554	565
Employee Benefits Total		**144,969**	**169,076**	**195,491**	**195,491**	**192,414**	**195,449**
Other Employee Costs							
001.80.82.83.0.000.522.001	Travel & Meetings	6,028	6,486	6,723	6,723	6,723	6,824
Other Employee Costs Total		**6,028**	**6,486**	**6,723**	**6,723**	**6,723**	**6,824**
Contractual Services							
001.80.82.83.0.000.530.006	Other Prof. Serv.	4,667	1,075	4,280	4,855	4,855	4,928
001.80.82.83.0.000.569.008	Refuse Disposal	-	-	5,164	5,164	5,164	5,241
001.80.82.83.0.000.574.008	Contract Hauling	5,914	6,824	6,960	6,960	6,960	7,064
001.80.82.83.0.000.576.005	Private Tree Removal	5,715	-	5,946	4,000	-	-
001.80.82.83.0.000.576.006	Tree Removal	115,956	113,664	158,289	158,289	148,000	160,663
001.80.82.83.0.000.576.007	Stump Removal	30,539	45,185	59,272	59,272	59,272	60,161
001.80.82.83.0.000.576.008	Perennial Flower Maint	2,967	3,378	3,446	3,446	3,446	3,498
001.80.82.83.0.000.576.011	Tree Trimming	182,465	190,912	194,837	194,837	194,837	197,760
001.80.82.83.0.000.576.013	Tree Treatments/Spray	28,106	30,754	44,524	30,000	35,000	35,525
Contractual Services Total		**376,329**	**391,792**	**482,718**	**466,823**	**457,534**	**474,840**
Utilities							
001.80.82.83.0.000.590.001	Telephone - Cellular	4,654	6,129	3,978	4,299	3,978	-
Utilities Total		**4,654**	**6,129**	**3,978**	**4,299**	**3,978**	**-**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
001.80.82.83.0.000.605.001	Other Equipment	8,738	8,176	9,092	9,092	**9,092**	9,228
001.80.82.83.0.000.622.005	Restoration Materials	1,634	1,784	1,934	1,934	**1,934**	1,963
001.80.82.83.0.000.623.001	Fertilizer	-	794	1,265	1,265	**1,265**	1,284
Commodities & Supplies Total		**10,372**	**10,754**	**12,291**	**12,291**	**12,291**	**12,475**
Infrastructure							
024.80.00.00.0.000.677.002	Creek Tree Trimming	22,392	20,121	25,500	21,000	**25,500**	25,500
Infrastructure Total		**22,392**	**20,121**	**25,500**	**21,000**	**25,500**	**25,500**
Forestry Total		**924,458**	**1,073,211**	**1,234,697**	**1,156,275**	**1,192,320**	**1,218,715**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Public Grounds Beautification							
Personal Services, Salaries & Wages							
001.80.82.84.0.356.500.001	Full-Time Earnings	24,534	83,406	85,443	85,443	87,913	89,671
001.80.82.84.0.356.503.001	Overtime	6,779	17,242	22,727	9,400	19,982	20,382
001.80.82.84.0.356.504.001	Specialty Pay	150	560	540	540	628	628
001.80.82.84.0.356.506.001	Longevity Pay	150	660	720	720	725	725
Personal Services, Salaries & Wages Total		**31,613**	**101,868**	**109,430**	**96,103**	**109,248**	**111,406**
Employee Benefits							
001.80.82.84.0.356.510.001	Medical Insurance	4,117	20,707	21,799	21,799	22,244	22,508
001.80.82.84.0.356.510.004	Dental Insurance	264	188	180	180	212	216
001.80.82.84.0.356.511.001	Social Security	1,893	6,109	6,965	6,965	6,776	6,912
001.80.82.84.0.356.511.002	Medicare	443	1,429	1,840	1,840	1,586	1,618
001.80.82.84.0.356.512.001	IMRF Pension Expense	3,448	8,988	12,226	12,226	12,022	12,262
001.80.82.84.0.356.513.001	Sick Leave Incentive	-	146	-	-	-	-
001.80.82.84.0.356.513.002	Vac/Pers Leave Incent.	-	43	-	-	-	-
Employee Benefits Total		**10,165**	**37,610**	**43,010**	**43,010**	**42,840**	**43,516**
Contractual Services							
001.80.82.84.0.356.574.010	Beautify RR ROW	2,644	2,498	2,703	2,703	2,703	2,744
Contractual Services Total		**2,644**	**2,498**	**2,703**	**2,703**	**2,703**	**2,744**
Commodities & Supplies							
001.80.82.84.0.356.622.002	Small Tools	211	156	220	220	220	223
001.80.82.84.0.356.623.002	Tree/Bush/Flower Repl	35,157	34,186	36,758	36,758	36,758	37,309
Commodities & Supplies Total		**35,368**	**34,342**	**36,978**	**36,978**	**36,978**	**37,532**
Public Grounds Beautification Total		**79,790**	**176,318**	**192,121**	**178,794**	**191,769**	**195,198**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
4th of July and Civics Events							
Personal Services, Salaries & Wages							
001.80.82.00.8.400.500.001	Full-Time Earnings	-	36,686	37,745	37,745	38,844	39,621
001.80.82.00.8.400.503.001	Overtime	-	6,760	9,234	9,234	7,993	8,153
001.80.82.00.8.400.504.001	Specialty Pay	-	262	263	263	288	288
001.80.82.00.8.400.506.001	Longevity Pay	-	260	320	320	330	330
Personal Services, Salaries & Wages Total		**-**	**43,968**	**47,562**	**47,562**	**47,455**	**48,392**
Employee Benefits							
001.80.82.00.8.400.510.001	Medical Insurance	-	8,922	9,419	9,419	9,550	9,663
001.80.82.00.8.400.510.004	Dental Insurance	-	37	36	36	43	44
001.80.82.00.8.400.511.001	Social Security	18	2,677	3,027	3,027	2,945	3,004
001.80.82.00.8.400.511.002	Medicare	4	626	798	798	691	705
001.80.82.00.8.400.512.001	IMRF Pension Expense	23	3,886	5,315	5,315	5,224	5,328
001.80.82.00.8.400.513.001	Sick Leave Incentive	-	83	-	-	-	-
001.80.82.00.8.400.513.002	Vac/Pers Leave Incent.	-	24	-	-	-	-
Employee Benefits Total		**45**	**16,255**	**18,595**	**18,595**	**18,453**	**18,744**
4th of July and Civics Events Total		**45**	**60,223**	**66,157**	**66,157**	**65,908**	**67,136**
Holiday Decorations							
Personal Services, Salaries & Wages							
001.80.82.00.8.401.500.001	Full-Time Earnings	-	7,873	8,000	8,000	8,262	8,427
001.80.82.00.8.401.503.001	Overtime	-	1,346	1,866	1,866	1,609	1,641
001.80.82.00.8.401.504.001	Specialty Pay	-	52	49	49	64	64
001.80.82.00.8.401.506.001	Longevity Pay	-	75	75	75	75	75
Personal Services, Salaries & Wages Total		**-**	**9,346**	**9,990**	**9,990**	**10,010**	**10,207**
Employee Benefits							
001.80.82.00.8.401.510.001	Medical Insurance	-	2,340	2,474	2,474	2,500	2,523
001.80.82.00.8.401.511.001	Social Security	4	558	646	646	622	634
001.80.82.00.8.401.511.002	Medicare	1	131	182	182	147	150
001.80.82.00.8.401.512.001	IMRF Pension Expense	4	822	1,116	116	1,102	1,124
001.80.82.00.8.401.513.001	Sick Leave Incentive	-	16	-	-	-	-
001.80.82.00.8.401.513.002	Vac/Pers Leave Incent.	-	5	-	-	-	-
Employee Benefits Total		**9**	**3,872**	**4,418**	**3,418**	**4,371**	**4,431**
Holiday Decorations Total		**9**	**13,218**	**14,408**	**13,408**	**14,381**	**14,638**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Administration							
Personal Services, Salaries & Wages							
001.80.82.00.0.000.500.001	Full-Time Earnings	99,142	107,947	111,300	111,300	**113,864**	116,141
001.80.82.00.0.000.503.001	Overtime	1,039	1,144	2,167	2,167	**1,652**	1,685
001.80.82.00.0.000.504.001	Specialty Pay	540	570	571	571	**593**	593
001.80.82.00.0.000.506.001	Longevity Pay	630	665	665	665	**760**	760
Personal Services, Salaries & Wages Total		**101,351**	**110,326**	**114,703**	**114,703**	**116,869**	**119,179**
Employee Benefits							
001.80.82.00.0.000.510.001	Medical Insurance	14,820	16,985	17,982	17,982	**19,002**	19,382
001.80.82.00.0.000.510.004	Dental Insurance	950	712	684	684	**804**	820
001.80.82.00.0.000.511.001	Social Security	6,151	6,543	7,143	7,143	**7,278**	7,424
001.80.82.00.0.000.511.002	Medicare	1,439	1,530	1,672	1,672	**1,703**	1,737
001.80.82.00.0.000.512.001	IMRF Pension Expense	11,013	9,709	12,836	12,836	**12,878**	13,136
001.80.82.00.0.000.513.001	Sick Leave Incentive	708	-	739	739	**754**	769
001.80.82.00.0.000.513.002	Vac/Pers Leave Incent.	88	103	94	94	**98**	100
Employee Benefits Total		**35,169**	**35,582**	**41,150**	**41,150**	**42,517**	**43,368**
Other Employee Costs							
001.80.82.00.0.000.518.001	Dues & Memberships	-	-	575	-	**-**	-
Other Employee Costs Total		**-**	**-**	**575**	**-**	**-**	**-**
Commodities & Supplies							
001.80.82.00.0.000.603.001	Clothing Supplies	265	149	450	450	**450**	450
Commodities & Supplies Total		**265**	**149**	**450**	**450**	**450**	**450**
Administration Total		**136,785**	**146,057**	**156,878**	**156,303**	**159,836**	**162,997**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Maintenance of Grounds							
Personal Services, Salaries & Wages							
001.80.82.84.0.355.500.001	Full-Time Earnings	208,876	127,271	130,315	130,315	133,988	136,668
001.80.82.84.0.355.502.001	Seasonal Earnings	32,138	17,798	13,640	2,700	26,588	27,120
001.80.82.84.0.355.503.001	Overtime	36,634	27,359	35,945	14,400	31,663	32,297
001.80.82.84.0.355.504.001	Specialty Pay	1,126	836	802	802	941	941
001.80.82.84.0.355.506.001	Longevity Pay	1,530	1,025	1,085	1,085	1,090	1,090
Personal Services, Salaries & Wages Total		**280,304**	**174,289**	**181,787**	**149,302**	**194,270**	**198,116**
Employee Benefits							
001.80.82.84.0.355.510.001	Medical Insurance	47,970	31,308	33,003	33,003	33,741	34,156
001.80.82.84.0.355.510.004	Dental Insurance	475	338	324	324	381	389
001.80.82.84.0.355.511.001	Social Security	17,246	10,540	11,573	11,573	12,094	12,336
001.80.82.84.0.355.511.002	Medicare	4,034	2,465	3,008	3,008	2,832	2,889
001.80.82.84.0.355.512.001	IMRF Pension Expense	49,165	13,908	18,867	18,867	18,529	18,900
001.80.82.84.0.355.513.001	Sick Leave Incentive	22,971	193	710	710	725	740
001.80.82.84.0.355.513.002	Vac/Pers Leave Incent.	1,569	57	-	-	-	-
Employee Benefits Total		**143,430**	**58,809**	**67,485**	**67,485**	**68,302**	**69,410**
Contractual Services							
001.80.82.84.0.355.530.006	Other Prof. Serv.	7,346	298	4,842	7,643	7,643	7,758
001.80.82.84.0.355.574.011	St-scape Corr Maint	43,494	74,000	75,480	165,511	169,116	171,653
001.80.82.84.0.355.574.014	Grounds Maint	74,781	75,913	92,752	92,752	92,752	94,143
001.80.82.84.0.355.575.010	Railroad Station Maint	6,391	79	8,043	8,043	4,000	8,164
001.80.82.84.0.355.576.014	Contract Spraying	10,399	10,929	13,033	13,033	13,033	13,228
001.80.82.84.0.355.576.015	Contract Sprinkler Main	9,351	9,685	12,805	12,805	12,805	12,997
Contractual Services Total		**151,762**	**170,904**	**206,955**	**299,787**	**299,349**	**307,943**
Commodities & Supplies							
001.80.82.84.0.355.622.002	Small Tools	465	422	526	526	526	534
001.80.82.84.0.355.622.003	Grounds Maintenance	6,167	7,999	8,281	8,281	8,281	8,405
001.80.82.84.0.355.622.004	Lawn Care Equipment	713	861	905	905	905	919
001.80.82.84.0.355.623.001	Fertilizer	220	225	230	230	230	233
Commodities & Supplies Total		**7,565**	**9,507**	**9,942**	**9,942**	**9,942**	**10,091**
Other Equipment							
001.80.82.84.0.355.665.014	Sprinkler System	4,749	3,561	10,791	7,990	7,990	8,110
001.80.82.84.0.355.665.041	Repl St Furniture	39,193	22,235	43,076	43,076	-	43,722
Other Equipment Total		**43,942**	**25,796**	**53,867**	**51,066**	**7,990**	**51,832**
Maintenance of Grounds Total		**627,003**	**439,305**	**520,036**	**577,582**	**579,853**	**637,392**
Forestry & Grounds Total		**1,768,090**	**1,908,332**	**2,184,297**	**2,148,519**	**2,204,067**	**2,296,076**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Engineering							
Traffic Engineering							
Personal Services, Salaries & Wages							
001.80.83.86.0.357.500.001	Full-Time Earnings	109,460	47,716	49,358	49,358	50,617	51,629
001.80.83.86.0.357.503.001	Overtime	8,170	3,513	4,733	4,733	4,121	4,203
001.80.83.86.0.357.504.001	Specialty Pay	60	-	-	-	-	-
001.80.83.86.0.357.506.001	Longevity Pay	440	360	360	360	360	360
Personal Services, Salaries & Wages Total		**118,130**	**51,589**	**54,451**	**54,451**	**55,098**	**56,192**
Employee Benefits							
001.80.83.86.0.357.510.001	Medical Insurance	23,573	9,493	9,734	9,734	9,740	9,935
001.80.83.86.0.357.510.004	Dental Insurance	1,251	300	288	288	339	346
001.80.83.86.0.357.511.001	Social Security	7,402	3,139	3,530	3,530	3,573	3,644
001.80.83.86.0.357.511.002	Medicare	1,731	734	828	828	837	854
001.80.83.86.0.357.512.001	IMRF Pension Expense	13,433	4,695	6,314	6,314	6,320	6,446
001.80.83.86.0.357.513.001	Sick Leave Incentive	2,133	738	2,220	4,121	2,264	2,309
001.80.83.86.0.357.513.002	Vac/Pers Leave Incent.	4,730	354	158	158	161	164
Employee Benefits Total		**54,253**	**19,453**	**23,072**	**24,973**	**23,234**	**23,698**
Contractual Services							
001.80.83.86.0.357.577.001	Streetlight Maint	15,000	2,717	9,363	8,905	9,363	9,503
001.80.83.86.0.357.577.003	Traffic Signal Device	6,079	8,224	7,926	7,926	7,926	8,086
Contractual Services Total		**21,079**	**10,941**	**17,289**	**16,831**	**17,289**	**17,589**
Utilities							
001.80.83.86.0.357.587.001	Electricity - Street Light	45,334	116,713	76,407	83,871	25,000	25,500
Utilities Total		**45,334**	**116,713**	**76,407**	**83,871**	**25,000**	**25,500**
Commodities & Supplies							
001.80.83.86.0.357.603.001	Clothing Supplies	200	-	200	133	200	200
001.80.83.86.0.357.622.010	Street Light Supplies	26,344	22,523	28,429	28,429	28,429	28,998
Commodities & Supplies Total		**26,544**	**22,523**	**28,629**	**28,562**	**28,629**	**29,198**
Traffic Engineering Total		**265,340**	**221,219**	**199,848**	**208,688**	**149,250**	**152,177**

Public Works	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Traffic Control-Street Lighting						
Contractual Services						
041.80.83.86.0.357.577.002 Traffic Light Maint	72,952	77,328	99,787	99,787	**99,787**	101,284
Contractual Services Total	**72,952**	**77,328**	**99,787**	**99,787**	**99,787**	**101,284**
Utilities						
041.80.83.86.0.357.588.001 Electricity - NW Hwy	167,487	101,101	204,000	204,000	**254,000**	207,060
Utilities Total	**167,487**	**101,101**	**204,000**	**204,000**	**254,000**	**207,060**
Traffic Control-Street Lighting Total	**240,439**	**178,429**	**303,787**	**303,787**	**353,787**	**308,344**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Administration							
Personal Services, Salaries & Wages							
001.80.83.00.0.000.500.001	Full-Time Earnings	602,741	719,063	754,816	754,816	774,376	789,864
001.80.83.00.0.000.501.001	Part-Time Earnings	26,538	28,150	23,047	23,047	23,487	23,957
001.80.83.00.0.000.502.001	Seasonal Earnings	16,416	13,769	18,150	7,500	18,150	18,513
001.80.83.00.0.000.503.001	Overtime	16,149	25,087	32,112	9,800	28,600	29,172
001.80.83.00.0.000.504.001	Specialty Pay	600	475	601	601	624	624
001.80.83.00.0.000.506.001	Longevity Pay	3,940	3,490	4,090	4,090	4,190	4,190
Personal Services, Salaries & Wages Total		**666,384**	**790,034**	**832,816**	**799,854**	**849,427**	**866,320**
Employee Benefits							
001.80.83.00.0.000.510.001	Medical Insurance	101,662	100,163	94,498	116,500	116,387	118,715
001.80.83.00.0.000.510.004	Dental Insurance	2,423	1,759	1,496	1,496	2,446	2,495
001.80.83.00.0.000.511.001	Social Security	40,328	48,408	52,051	52,051	53,090	53,003
001.80.83.00.0.000.511.002	Medicare	9,524	11,412	12,178	12,178	12,420	12,399
001.80.83.00.0.000.512.001	IMRF Pension Expense	71,317	70,487	89,075	89,075	92,018	93,858
001.80.83.00.0.000.513.001	Sick Leave Incentive	-	1,107	-	6,200	-	-
001.80.83.00.0.000.513.002	Vac/Pers Leave Incent.	13,642	18,538	5,871	5,871	5,990	6,110
Employee Benefits Total		**238,896**	**251,874**	**255,169**	**283,371**	**282,351**	**286,580**
Other Employee Costs							
001.80.83.00.0.000.518.001	Dues & Memberships	837	1,846	1,503	1,503	1,503	1,526
001.80.83.00.0.000.525.004	Training	4,008	4,593	4,170	4,170	4,170	4,233
Other Employee Costs Total		**4,845**	**6,439**	**5,673**	**5,673**	**5,673**	**5,759**
Contractual Services							
001.80.83.00.0.000.530.006	Other Prof. Serv.	7,950	41,982	58,282	58,282	58,282	59,156
001.80.83.00.0.000.532.002	Equipment Maint.	893	320	1,545	1,545	1,545	1,568
001.80.83.00.0.000.553.001	Vehicle Lease Payment	12,400	23,320	13,270	3,317	13,430	13,430
001.80.83.00.0.000.554.001	Vehicle Maint Payment	33,265	33,356	41,084	41,084	38,433	38,214
001.80.83.00.0.000.561.004	Cloud-Based Service	-	281	-	2,245	3,809	3,866
001.80.83.00.0.000.562.004	Maps & Plats	-	885	1,183	1,183	1,183	1,201
001.80.83.00.0.000.577.004	ROW Restoration	5,354	3,922	7,099	7,099	7,099	7,205
Contractual Services Total		**59,862**	**104,066**	**122,463**	**114,755**	**123,781**	**124,640**
Utilities							
001.80.83.00.0.000.590.001	Telephone - Cellular	5,586	5,885	6,000	6,000	6,000	6,120
Utilities Total		**5,586**	**5,885**	**6,000**	**6,000**	**6,000**	**6,120**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
001.80.83.00.0.000.603.001	Clothing Supplies	1,160	1,390	1,550	1,550	**3,070**	1,573
001.80.83.00.0.000.608.001	Other Supplies	800	1,149	1,172	1,172	**1,172**	1,190
001.80.83.00.0.000.626.002	Engineering Supplies	3,406	2,578	3,544	3,544	**3,544**	3,597
Commodities & Supplies Total		**5,366**	**5,117**	**6,266**	**6,266**	**7,786**	**6,360**
Office Equipment							
001.80.83.00.0.000.656.002	Office Eqpt - Eng	209	(50)	626	626	**626**	635
Office Equipment Total		**209**	**(50)**	**626**	**626**	**626**	**635**
Other Equipment							
001.80.83.00.0.000.665.012	Engineering Equipment	1,741	1,481	1,878	1,878	**1,878**	1,906
Other Equipment Total		**1,741**	**1,481**	**1,878**	**1,878**	**1,878**	**1,906**
Administration Total		**982,889**	**1,164,846**	**1,230,891**	**1,218,423**	**1,277,522**	**1,298,320**
Engineering Total		**1,488,668**	**1,564,494**	**1,734,526**	**1,730,898**	**1,780,559**	**1,758,841**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Water & Sewer							
Administration							
Personal Services, Salaries & Wages							
050.80.84.00.0.000.500.001	Full-Time Earnings	434,741	363,587	374,993	374,993	383,385	391,053
050.80.84.00.0.000.501.001	Part-Time Earnings	8,526	6,040	6,621	6,621	-	-
050.80.84.00.0.000.503.001	Overtime	3,888	3,385	4,212	4,212	3,801	3,877
050.80.84.00.0.000.504.001	Specialty Pay	309	600	601	601	624	624
050.80.84.00.0.000.506.001	Longevity Pay	2,450	1,955	1,955	1,955	1,980	1,980
Personal Services, Salaries & Wages Total		**449,914**	**375,567**	**388,382**	**388,382**	**389,790**	**397,534**
Employee Benefits							
050.80.84.00.0.000.510.001	Medical Insurance	85,383	69,601	70,864	70,864	73,888	75,366
050.80.84.00.0.000.510.003	Workers' Comp Ins	112,613	100,306	115,369	115,369	71,000	72,420
050.80.84.00.0.000.510.004	Dental Insurance	1,304	1,359	1,454	1,454	1,949	1,988
050.80.84.00.0.000.511.001	Social Security	25,585	21,212	23,457	23,457	23,364	23,831
050.80.84.00.0.000.511.002	Medicare	6,370	5,418	5,707	5,707	5,730	5,845
050.80.84.00.0.000.512.001	IMRF Pension Expense	49,799	35,150	41,176	41,176	43,374	44,241
050.80.84.00.0.000.513.001	Sick Leave Incentive	1,156	5,543	1,783	1,783	1,820	1,856
050.80.84.00.0.000.513.002	Vac/Pers Leave Incent.	(45,411)	35,022	4,124	4,124	4,206	4,290
050.80.84.00.0.000.513.009	OPEB Expense	7,421	6,952	-	-	-	-
050.80.84.00.0.000.513.011	Net Pension Expense	16,867	(9,795)	-	-	-	-
050.80.84.00.0.000.513.013	Unemployment Comp	1,000	2,000	2,000	2,000	2,000	2,000
Employee Benefits Total		**262,087**	**272,768**	**265,934**	**265,934**	**227,331**	**231,837**
Other Employee Costs							
050.80.84.00.0.000.518.001	Dues & Memberships	3,612	3,578	5,650	4,947	3,650	3,705
050.80.84.00.0.000.521.001	Other Employee Exp.	3,355	3,413	1,490	3,490	3,490	3,542
050.80.84.00.0.000.522.001	Travel & Meetings	4,684	4,120	4,875	4,875	4,875	4,948
050.80.84.00.0.000.524.001	Uniform Expense	19,346	19,729	20,128	20,128	20,128	20,430
050.80.84.00.0.000.525.004	Training	12,355	18,399	12,854	12,854	12,854	13,047
Other Employee Costs Total		**43,352**	**49,239**	**44,997**	**46,294**	**44,997**	**45,672**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Contractual Services							
050.80.84.00.0.000.530.006	Other Prof. Serv.	7,928	1,150	5,100	5,100	**5,100**	5,177
050.80.84.00.0.000.532.002	Equipment Maint.	772	1,301	1,327	1,327	**1,327**	1,347
050.80.84.00.0.000.551.001	Copier Lease Payment	3,302	1,869	2,184	2,184	**2,184**	2,217
050.80.84.00.0.000.552.001	Computer Repl Fund	18,000	3,558	3,732	933	**8,920**	8,920
050.80.84.00.0.000.560.002	Comp Programming	-	-	1,371	1,371	**1,371**	1,392
050.80.84.00.0.000.560.007	Computer Maint.	66	-	2,959	2,959	**2,959**	3,003
050.80.84.00.0.000.560.009	GIS Maintenance	21,154	11,982	23,662	23,662	**23,662**	24,017
050.80.84.00.0.000.560.012	Computer Software	-	-	14,875	30,000	**-**	-
050.80.84.00.0.000.561.004	Cloud-Based Service	-	-	64,475	47,800	**55,955**	56,794
050.80.84.00.0.000.562.002	Printing Expense	5,530	4,796	6,448	6,448	**6,448**	6,545
050.80.84.00.0.000.563.002	Bank & Fiscal Fees	-	-	2,365	2,365	**2,365**	2,400
050.80.84.00.0.000.574.005	Uniform Rent/Cleaning	10,855	11,047	11,293	11,293	**11,293**	11,462
Contractual Services Total		**67,607**	**35,703**	**139,791**	**135,442**	**121,584**	**123,274**
Utilities							
050.80.84.00.0.000.589.001	Telephone - Land Lines	15,958	10,529	44,223	-	**-**	-
050.80.84.00.0.000.590.001	Telephone - Cellular	8,129	9,748	8,700	8,700	**8,700**	8,831
Utilities Total		**24,087**	**20,277**	**52,923**	**8,700**	**8,700**	**8,831**
Insurance							
050.80.84.00.0.000.593.001	General Liability	99,975	117,789	134,892	134,892	**178,102**	181,664
Insurance Total		**99,975**	**117,789**	**134,892**	**134,892**	**178,102**	**181,664**
Commodities & Supplies							
050.80.84.00.0.000.603.001	Clothing Supplies	687	375	700	700	**1,275**	711
050.80.84.00.0.000.606.001	Office Supplies	4,807	4,208	4,377	4,377	**4,377**	4,443
050.80.84.00.0.000.608.001	Other Supplies	-	1,745	2,209	2,209	**2,209**	2,242
050.80.84.00.0.000.614.001	Training Supplies	713	548	746	746	**746**	757
050.80.84.00.0.000.616.001	Vehicle Reg/License	24	-	200	-	**-**	-
050.80.84.00.0.000.622.001	Open House Supplies	2,812	3,067	3,137	3,137	**3,137**	3,184
050.80.84.00.0.000.626.002	Engineering Supplies	1,153	712	1,289	1,289	**1,289**	1,308
050.80.84.00.0.000.626.004	Water Conservation	795	-	998	998	**998**	1,013
Commodities & Supplies Total		**10,991**	**10,655**	**13,656**	**13,456**	**14,031**	**13,658**
Other Expenditures							
050.80.84.00.0.000.638.001	Depreciation	696,009	699,661	-	-	**-**	-
Other Expenditures Total		**696,009**	**699,661**	**-**	**-**	**-**	**-**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Other Equipment							
050.80.84.00.0.000.668.005	Radio Equip -Water	1,869	-	2,478	1,500	**1,500**	1,523
Other Equipment Total		**1,869**	**-**	**2,478**	**1,500**	**1,500**	**1,523**
Administration Total		**1,655,891**	**1,581,659**	**1,043,053**	**994,600**	**986,035**	**1,003,993**
Equipment Maintenance							
Contractual Services							
050.80.84.01.0.000.553.001	Vehicle Lease Payment	436,300	587,930	394,650	98,663	**452,440**	452,440
050.80.84.01.0.000.554.001	Vehicle Maint Payment	488,778	490,103	603,657	603,657	**564,704**	561,493
Contractual Services Total		**925,078**	**1,078,033**	**998,307**	**702,320**	**1,017,144**	**1,013,933**
Equipment Maintenance Total		**925,078**	**1,078,033**	**998,307**	**702,320**	**1,017,144**	**1,013,933**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Maintenance of Buildings							
Personal Services, Salaries & Wages							
050.80.84.87.0.375.500.001	Full-Time Earnings	151,091	137,936	140,603	140,603	147,140	150,083
050.80.84.87.0.375.503.001	Overtime	27,945	33,833	37,571	18,400	35,708	36,422
050.80.84.87.0.375.504.001	Specialty Pay	950	850	845	845	1,002	1,002
050.80.84.87.0.375.506.001	Longevity Pay	1,300	1,090	1,100	1,100	1,170	1,170
Personal Services, Salaries & Wages Total		**181,286**	**173,709**	**180,119**	**160,948**	**185,020**	**188,677**
Employee Benefits							
050.80.84.87.0.375.510.001	Medical Insurance	45,600	39,775	42,869	42,869	41,983	42,381
050.80.84.87.0.375.511.001	Social Security	11,037	10,925	11,672	11,672	11,534	11,765
050.80.84.87.0.375.511.002	Medicare	2,581	2,555	3,252	3,252	2,700	2,754
050.80.84.87.0.375.512.001	IMRF Pension Expense	19,603	15,594	20,226	20,226	20,460	20,869
050.80.84.87.0.375.513.001	Sick Leave Incentive	-	108	-	-	-	-
050.80.84.87.0.375.513.002	Vac/Pers Leave Incent.	1,923	2,574	921	1,045	940	959
050.80.84.87.0.375.513.011	Net Pension Expense	8,584	(3,751)	-	-	-	-
Employee Benefits Total		**89,328**	**67,780**	**78,940**	**79,064**	**77,617**	**78,728**
Contractual Services							
050.80.84.87.0.375.533.003	Roof Repairs	2,191	247	9,007	8,000	8,000	9,142
050.80.84.87.0.375.533.005	Building Repairs	6,386	1,407	9,571	8,500	8,000	9,715
Contractual Services Total		**8,577**	**1,654**	**18,578**	**16,500**	**16,000**	**18,857**
Utilities							
050.80.84.87.0.375.585.001	Natural Gas	5,086	6,208	6,756	6,756	6,756	6,857
Utilities Total		**5,086**	**6,208**	**6,756**	**6,756**	**6,756**	**6,857**
Commodities & Supplies							
050.80.84.87.0.375.628.003	M&R Supplies - PW	1,595	582	1,688	1,688	1,688	1,713
Commodities & Supplies Total		**1,595**	**582**	**1,688**	**1,688**	**1,688**	**1,713**
Maintenance of Buildings Total		**285,872**	**249,933**	**286,081**	**264,956**	**287,081**	**294,832**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Maintenance of Grounds							
Personal Services, Salaries & Wages							
050.80.84.87.0.376.500.001	Full-Time Earnings	42,782	28,119	28,875	35,300	29,555	30,146
050.80.84.87.0.376.502.001	Seasonal Earnings	8,617	9,043	9,240	9,240	15,933	16,252
050.80.84.87.0.376.503.001	Overtime	12,235	7,206	9,073	3,300	8,145	8,308
050.80.84.87.0.376.504.001	Specialty Pay	300	172	169	169	189	189
050.80.84.87.0.376.506.001	Longevity Pay	330	215	215	215	215	215
Personal Services, Salaries & Wages Total		**64,264**	**44,755**	**47,572**	**48,224**	**54,037**	**55,110**
Employee Benefits							
050.80.84.87.0.376.510.001	Medical Insurance	10,133	5,921	6,260	6,260	6,500	6,605
050.80.84.87.0.376.510.004	Dental Insurance	211	150	144	144	170	176
050.80.84.87.0.376.511.001	Social Security	3,851	2,691	2,977	2,977	3,351	3,418
050.80.84.87.0.376.511.002	Medicare	901	629	728	728	786	802
050.80.84.87.0.376.512.001	IMRF Pension Expense	5,966	3,182	4,283	4,283	4,193	4,277
050.80.84.87.0.376.513.001	Sick Leave Incentive	-	16	-	-	-	-
050.80.84.87.0.376.513.002	Vac/Pers Leave Incent.	-	5	-	-	-	-
050.80.84.87.0.376.513.011	Net Pension Expense	2,649	(1,158)	-	-	-	-
Employee Benefits Total		**23,711**	**11,436**	**14,392**	**14,392**	**15,000**	**15,278**
Contractual Services							
050.80.84.87.0.376.574.012	Landscape-Fence Maint	-	-	1,126	1,126	1,126	1,143
050.80.84.87.0.376.574.014	Grounds Maintenance	50,470	50,026	52,564	52,564	52,564	53,352
Contractual Services Total		**50,470**	**50,026**	**53,690**	**53,690**	**53,690**	**54,495**
Commodities & Supplies							
050.80.84.87.0.376.622.002	Small Tools	158	210	219	219	219	222
050.80.84.87.0.376.622.003	Grounds Maintenance	2,041	2,444	2,655	2,655	2,655	2,695
050.80.84.87.0.376.622.004	Lawn Care Equipment	477	479	503	503	503	511
050.80.84.87.0.376.622.007	Snow Plow Blades	3,155	2,820	3,282	3,282	3,282	3,331
Commodities & Supplies Total		**5,831**	**5,953**	**6,659**	**6,659**	**6,659**	**6,759**
Maintenance of Grounds Total		**144,276**	**112,170**	**122,313**	**122,965**	**129,386**	**131,642**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Lake Michigan Water Supply							
Contractual Services							
050.80.84.87.0.378.570.001	JAWA-Water Purchase	4,742,618	4,789,108	5,018,400	5,018,400	**5,169,000**	5,093,676
050.80.84.87.0.378.570.002	JAWA-Power Cost	116,940	119,137	132,600	132,600	**137,000**	134,589
050.80.84.87.0.378.570.003	JAWA-O&M Cost	413,115	406,162	415,140	415,140	**428,000**	421,367
050.80.84.87.0.378.570.004	JAWA-Fixed Cost	1,369,504	1,271,148	1,456,560	1,456,560	**1,500,300**	1,478,408
Contractual Services Total		**6,642,177**	**6,585,555**	**7,022,700**	**7,022,700**	**7,234,300**	**7,128,040**
Lake Michigan Water Supply Total		**6,642,177**	**6,585,555**	**7,022,700**	**7,022,700**	**7,234,300**	**7,128,040**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Water Supply Maint. & Repair							
Personal Services, Salaries & Wages							
050.80.84.87.0.379.500.001	Full-Time Earnings	367,808	296,271	289,788	307,400	301,522	307,552
050.80.84.87.0.379.503.001	Overtime	70,871	66,003	74,932	35,000	70,461	71,870
050.80.84.87.0.379.504.001	Specialty Pay	1,223	1,031	1,044	1,044	1,211	1,211
050.80.84.87.0.379.506.001	Longevity Pay	3,540	2,705	2,750	2,750	2,835	2,835
Personal Services, Salaries & Wages Total		**443,442**	**366,010**	**368,514**	**346,194**	**376,029**	**383,468**
Employee Benefits							
050.80.84.87.0.379.510.001	Medical Insurance	88,441	69,270	73,949	73,949	73,304	73,999
050.80.84.87.0.379.510.004	Dental Insurance	75	2	-	-	-	-
050.80.84.87.0.379.511.001	Social Security	28,628	22,997	23,728	23,728	23,436	23,905
050.80.84.87.0.379.511.002	Medicare	6,695	5,378	6,450	6,450	5,485	5,595
050.80.84.87.0.379.512.001	IMRF Pension Expense	50,016	32,864	41,333	41,333	41,594	42,426
050.80.84.87.0.379.513.001	Sick Leave Incentive	471	2,122	492	492	502	512
050.80.84.87.0.379.513.002	Vac/Pers Leave Incent.	22,594	2,954	1,299	2,802	1,325	1,352
050.80.84.87.0.379.513.003	Retiree Sick Incentive	18,009	-	-	-	-	-
050.80.84.87.0.379.513.011	Net Pension Expense	15,715	(9,291)	-	-	-	-
Employee Benefits Total		**230,644**	**126,296**	**147,251**	**148,754**	**145,646**	**147,789**
Contractual Services							
050.80.84.87.0.379.532.002	Equipment Maint.	57,116	43,425	67,569	63,569	67,569	68,583
050.80.84.87.0.379.533.004	Emergency Repairs	2,358	-	3,377	2,500	3,000	3,045
050.80.84.87.0.379.533.006	Electrical Repairs	1,229	6,317	7,884	7,884	7,884	8,002
050.80.84.87.0.379.569.003	Water Sample Testing	29,301	25,472	40,000	40,000	40,000	40,600
050.80.84.87.0.379.569.004	Water Tank Repairs	2,068	3,548	5,520	5,520	5,520	5,602
Contractual Services Total		**92,072**	**78,762**	**124,350**	**119,473**	**123,973**	**125,832**
Utilities							
050.80.84.87.0.379.586.001	Electricity	74,103	62,377	81,600	81,600	81,600	82,824
Utilities Total		**74,103**	**62,377**	**81,600**	**81,600**	**81,600**	**82,824**
Commodities & Supplies							
050.80.84.87.0.379.622.009	Repair/Maint Supplies	10,627	19,282	22,523	22,523	22,523	22,861
050.80.84.87.0.379.626.005	Water Treatmt Chem	14,984	18,729	27,602	20,000	25,000	25,375
050.80.84.87.0.379.627.002	Generators	19,726	11,513	30,000	25,000	22,000	22,500
Commodities & Supplies Total		**45,337**	**49,524**	**80,125**	**67,523**	**69,523**	**70,736**
Distribution Systems							
050.80.84.87.0.379.671.002	Tank Repair/Inspection	2,400	11,245	25,500	20,000	25,000	25,000
050.80.84.87.0.379.671.004	Tank Dsgn Engineering	-	21,710	25,500	20,000	25,000	25,000
Distribution Systems Total		**2,400**	**32,955**	**51,000**	**40,000**	**50,000**	**50,000**

Public Works	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Infrastructure						
050.80.84.87.0.000.731.001 Amortization	-	7,500	-	-	-	-
Infrastructure Total	**-**	**7,500**	**-**	**-**	**-**	**-**
Water Supply Maint. & Repair Total	**887,998**	**723,424**	**852,840**	**803,544**	**846,771**	**860,649**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Water Distribution Maint. & Rep.							
Personal Services, Salaries & Wages							
050.80.84.87.0.380.500.001	Full-Time Earnings	217,664	405,088	415,133	425,000	439,310	448,096
050.80.84.87.0.380.501.001	Part-Time Earnings	44,864	42,838	55,249	26,800	51,936	52,975
050.80.84.87.0.380.503.001	Overtime	55,105	107,688	116,593	60,200	112,145	114,388
050.80.84.87.0.380.504.001	Specialty Pay	1,195	1,789	1,744	1,744	2,435	2,435
050.80.84.87.0.380.506.001	Longevity Pay	1,290	2,210	2,280	2,280	2,690	2,690
Personal Services, Salaries & Wages Total		**320,118**	**559,613**	**590,999**	**516,024**	**608,516**	**620,584**
Employee Benefits							
050.80.84.87.0.380.510.001	Medical Insurance	40,922	97,850	108,079	100,400	102,292	103,262
050.80.84.87.0.380.510.004	Dental Insurance	227	7	-	-	-	-
050.80.84.87.0.380.511.001	Social Security	19,716	34,583	37,763	31,500	37,733	38,488
050.80.84.87.0.380.511.002	Medicare	4,613	8,104	10,146	10,146	8,832	9,009
050.80.84.87.0.380.512.001	IMRF Pension Expense	34,495	49,698	66,021	57,200	64,296	65,582
050.80.84.87.0.380.513.001	Sick Leave Incentive	-	542	-	1,007	-	-
050.80.84.87.0.380.513.002	Vac/Pers Leave Incent.	-	2,998	-	3,084	-	-
050.80.84.87.0.380.513.011	Net Pension Expense	15,069	(6,585)	-	-	-	-
Employee Benefits Total		**115,042**	**187,197**	**222,009**	**203,337**	**213,153**	**216,341**
Contractual Services							
050.80.84.87.0.380.530.005	Control System Prog	10,297	23,864	43,203	55,203	55,203	56,031
050.80.84.87.0.380.530.006	Other Prof. Serv.	26,520	14,049	39,591	38,932	27,591	28,005
050.80.84.87.0.380.532.002	Equipment Maint.	5,717	5,830	5,986	5,986	5,986	6,076
050.80.84.87.0.380.569.006	Parkway Restoration	50,367	33,164	67,024	67,024	50,000	51,000
050.80.84.87.0.380.569.007	Pavement Restoration	41,613	46,902	43,297	43,297	43,297	43,946
050.80.84.87.0.380.569.008	Refuse Disposal	-	-	6,897	6,897	6,897	7,000
050.80.84.87.0.380.571.006	Backflow Prev Prog	40,800	6,370	42,448	42,448	25,000	25,500
050.80.84.87.0.380.574.007	Julie Service Charges	9,118	8,784	14,071	14,071	14,071	14,282
050.80.84.87.0.380.574.008	Contract Hauling	31,654	37,578	33,122	33,122	33,122	33,619
Contractual Services Total		**216,086**	**176,541**	**295,639**	**306,980**	**261,167**	**265,459**
Commodities & Supplies							
050.80.84.87.0.380.622.002	Small Tools	89	-	447	447	447	454
050.80.84.87.0.380.622.005	Restoration Materials	27,951	35,258	30,362	30,362	30,362	30,817
050.80.84.87.0.380.622.006	Emergency Barricades	1,910	2,069	2,130	2,130	2,130	2,162
050.80.84.87.0.380.622.009	Repair/Maint Supplies	52,840	28,803	48,580	48,580	48,580	49,309
050.80.84.87.0.380.627.003	Water-Gas Pumps/Gen	1,756	1,354	2,207	2,207	2,207	2,240
Commodities & Supplies Total		**84,546**	**67,484**	**83,726**	**83,726**	**83,726**	**84,982**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Office Equipment							
050.80.84.87.0.380.656.007	Office Eqpt - Water	1,060	-	1,103	1,103	**1,103**	1,120
Office Equipment Total		**1,060**	**-**	**1,103**	**1,103**	**1,103**	**1,120**
Distribution Systems							
050.80.84.87.0.380.671.006	Wireless Telemetry Sys	-	5,335	37,142	37,142	**20,000**	20,400
Distribution Systems Total		**-**	**5,335**	**37,142**	**37,142**	**20,000**	**20,400**
Water Distribution Maint. & Rep. Total		**736,852**	**996,170**	**1,230,618**	**1,148,312**	**1,187,665**	**1,208,886**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Water Meter Maintenance & Repair							
Personal Services, Salaries & Wages							
050.80.84.87.0.381.500.001	Full-Time Earnings	141,910	39,366	39,999	39,999	**41,303**	42,129
050.80.84.87.0.381.502.001	Seasonal Earnings	9,594	9,633	13,200	5,200	**6,508**	6,638
050.80.84.87.0.381.503.001	Overtime	45,702	6,650	8,269	8,269	**7,454**	7,603
050.80.84.87.0.381.504.001	Specialty Pay	992	300	301	301	**313**	313
050.80.84.87.0.381.506.001	Longevity Pay	690	350	350	350	**390**	390
Personal Services, Salaries & Wages Total		**198,888**	**56,299**	**62,119**	**54,119**	**55,968**	**57,073**
Employee Benefits							
050.80.84.87.0.381.510.001	Medical Insurance	32,780	6,420	6,761	6,761	**6,831**	6,896
050.80.84.87.0.381.511.001	Social Security	12,338	3,494	3,930	3,930	**3,478**	3,548
050.80.84.87.0.381.511.002	Medicare	2,886	817	1,003	1,003	**816**	832
050.80.84.87.0.381.512.001	IMRF Pension Expense	20,341	4,126	5,478	5,478	**5,453**	5,562
050.80.84.87.0.381.513.001	Sick Leave Incentive	88	-	94	94	**97**	99
050.80.84.87.0.381.513.002	Vac/Pers Leave Incent.	314	-	-	-	**-**	-
050.80.84.87.0.381.513.011	Net Pension Expense	8,897	(3,888)	-	-	**-**	-
Employee Benefits Total		**77,644**	**10,969**	**17,266**	**17,266**	**16,675**	**16,937**
Contractual Services							
050.80.84.87.0.381.547.003	Vehicle Rental	800	3,246	3,311	3,055	**1,500**	1,500
050.80.84.87.0.381.560.002	Comp Programming	15,605	16,944	33,000	33,000	**33,000**	33,495
050.80.84.87.0.381.569.001	Meter Installation	68,977	65,493	71,765	71,765	**71,765**	72,841
050.80.84.87.0.381.569.002	Meter Testing & Repair	27,857	12,634	28,982	28,982	**28,982**	29,417
Contractual Services Total		**113,239**	**98,317**	**137,058**	**136,802**	**135,247**	**137,253**
Commodities & Supplies							
050.80.84.87.0.381.622.002	Small Tools	-	98	193	193	**193**	196
050.80.84.87.0.381.626.008	Water Meter Rep	3,177	1,567	3,311	3,311	**3,311**	3,361
Commodities & Supplies Total		**3,177**	**1,665**	**3,504**	**3,504**	**3,504**	**3,557**
Other Equipment							
050.80.84.87.0.381.665.050	Water Meters	103,495	69,522	66,300	66,300	**66,300**	67,295
Other Equipment Total		**103,495**	**69,522**	**66,300**	**66,300**	**66,300**	**67,295**
Water Meter Maintenance & Repair Total		**496,443**	**236,772**	**286,247**	**277,991**	**277,694**	**282,115**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Water Valve/Hydrant Maint & Rep							
Personal Services, Salaries & Wages							
050.80.84.87.0.382.500.001	Full-Time Earnings	218,576	154,224	161,717	161,717	170,525	173,936
050.80.84.87.0.382.503.001	Overtime	53,667	44,772	48,226	25,700	46,503	47,433
050.80.84.87.0.382.504.001	Specialty Pay	960	663	635	635	907	907
050.80.84.87.0.382.506.001	Longevity Pay	740	745	750	750	905	905
Personal Services, Salaries & Wages Total		**273,943**	**200,404**	**211,328**	**188,802**	**218,840**	**223,181**
Employee Benefits							
050.80.84.87.0.382.510.001	Medical Insurance	32,720	26,240	29,761	29,761	27,323	27,582
050.80.84.87.0.382.511.001	Social Security	16,878	12,280	13,443	13,443	13,604	13,876
050.80.84.87.0.382.511.002	Medicare	3,950	2,895	3,508	3,508	3,185	3,249
050.80.84.87.0.382.512.001	IMRF Pension Expense	29,337	17,797	23,682	23,682	24,153	24,636
050.80.84.87.0.382.513.001	Sick Leave Incentive	436	-	456	456	466	475
050.80.84.87.0.382.513.011	Net Pension Expense	13,399	(5,855)	-	-	-	-
Employee Benefits Total		**96,720**	**53,357**	**70,850**	**70,850**	**68,731**	**69,818**
Contractual Services							
050.80.84.87.0.382.574.001	Painting Services	26,724	40,800	40,800	40,800	40,800	41,412
050.80.84.87.0.382.574.008	Contract Hauling	19,260	19,496	20,038	20,038	20,038	20,339
Contractual Services Total		**45,984**	**60,296**	**60,838**	**60,838**	**60,838**	**61,751**
Commodities & Supplies							
050.80.84.87.0.382.622.005	Restoration Materials	9,551	9,693	9,937	9,937	9,937	10,086
050.80.84.87.0.382.622.009	Repair/Maint Supplies	18,426	16,615	22,165	22,165	20,000	20,400
050.80.84.87.0.382.626.001	Painting Supplies	1,498	1,619	1,656	1,656	1,656	1,681
050.80.84.87.0.382.626.006	Water Hydrants	30,650	32,151	47,754	47,754	40,000	40,800
050.80.84.87.0.382.626.007	Water Valves	29,529	30,544	31,836	31,836	31,836	32,314
Commodities & Supplies Total		**89,654**	**90,622**	**113,348**	**113,348**	**103,429**	**105,281**
Water Valve/Hydrant Maint & Rep Total		**506,301**	**404,679**	**456,364**	**433,838**	**451,838**	**460,031**

Public Works		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Sanitary Sewer Maint. & Repair							
Personal Services, Salaries & Wages							
050.80.84.88.0.383.500.001	Full-Time Earnings	216,323	278,379	286,916	292,300	301,396	307,424
050.80.84.88.0.383.503.001	Overtime	32,994	80,787	88,915	43,600	84,846	86,543
050.80.84.88.0.383.504.001	Specialty Pay	1,371	1,096	1,081	1,081	1,250	1,250
050.80.84.88.0.383.506.001	Longevity Pay	1,650	1,570	1,630	1,630	1,860	1,860
Personal Services, Salaries & Wages Total		**252,338**	**361,832**	**378,542**	**338,611**	**389,352**	**397,077**
Employee Benefits							
050.80.84.88.0.383.510.001	Medical Insurance	56,403	76,682	81,961	81,961	81,244	82,270
050.80.84.88.0.383.510.004	Dental Insurance	453	741	720	720	846	863
050.80.84.88.0.383.511.001	Social Security	15,332	21,926	24,066	24,066	24,144	24,627
050.80.84.88.0.383.511.002	Medicare	3,586	5,128	6,330	6,330	5,650	5,763
050.80.84.88.0.383.512.001	IMRF Pension Expense	27,066	30,574	41,058	41,058	42,833	43,690
050.80.84.88.0.383.513.011	Net Pension Expense	11,783	(5,144)	-	-	-	-
Employee Benefits Total		**114,623**	**129,907**	**154,135**	**154,135**	**154,717**	**157,213**
Contractual Services							
050.80.84.88.0.383.532.002	Equipment Maint.	10,567	2,444	11,040	11,040	8,000	8,160
050.80.84.88.0.383.569.008	Refuse Disposal	-	-	5,743	5,743	5,743	5,829
050.80.84.88.0.383.571.001	Sewer Repair/Repl	34,337	23,562	43,775	43,775	43,775	44,432
050.80.84.88.0.383.571.002	Building Sewer Insp	71,400	39,464	74,285	74,285	65,000	66,300
050.80.84.88.0.383.571.003	Sewer Cleaning	33,464	46,469	54,121	54,121	50,000	51,000
050.80.84.88.0.383.571.007	Flow Monitoring Analy	18,867	20,943	33,783	33,783	33,783	34,290
050.80.84.88.0.383.574.008	Contract Hauling	2,400	6,071	6,192	6,192	6,192	6,285
Contractual Services Total		**171,035**	**138,953**	**228,939**	**228,939**	**212,493**	**216,296**
Utilities							
050.80.84.88.0.383.586.001	Electricity	13,330	21,622	24,895	24,895	24,895	25,268
Utilities Total		**13,330**	**21,622**	**24,895**	**24,895**	**24,895**	**25,268**
Commodities & Supplies							
050.80.84.88.0.383.622.005	Restoration Materials	3,978	4,429	4,553	4,553	4,553	4,621
050.80.84.88.0.383.622.009	Repair/Maint Supplies	13,056	12,041	17,746	17,746	15,000	15,300
050.80.84.88.0.383.626.003	Manhole Frame Supp	2,485	4,891	7,883	7,883	7,000	7,140
Commodities & Supplies Total		**19,519**	**21,361**	**30,182**	**30,182**	**26,553**	**27,061**
Sanitary Sewer Maint. & Repair Total		**570,845**	**673,675**	**816,693**	**776,762**	**808,010**	**822,915**
Water & Sewer Total		**12,851,733**	**12,642,070**	**13,115,216**	**12,547,988**	**13,225,924**	**13,207,036**
Public Works Department Total		**25,980,230**	**26,346,712**	**28,325,207**	**27,006,904**	**28,255,006**	**28,616,195**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Water System	587,516	1,801,441	4,787,663	3,448,580	4,225,000	5,900,000	-11.8%
Sanitary System	621,862	962,052	1,751,738	1,425,000	1,680,000	2,345,000	-4.1%
Flood Control Projects	195,385	1,023,256	5,914,730	5,447,560	9,870,000	1,820,000	66.9%
Storm Sewer	1,015,767	1,312,796	1,588,000	848,431	800,000	1,660,000	-49.6%
Street Construction & Reconst	378,163	307,695	3,188,055	2,617,514	2,161,000	7,950,000	-32.2%
Resurfacing/Curbs & Gutters/Side	3,926,783	4,770,236	6,017,900	5,396,696	5,936,840	5,764,960	-1.3%
Improvements to Public Buildings	1,658,521	19,267,001	21,153,016	20,080,533	888,000	1,770,000	-95.8%
Computer Hardware/Software	254,180	360,555	959,778	499,000	285,297	258,400	-70.3%
Vehicles and Automotive Equip	860,448	1,035,897	1,636,389	1,844,000	1,537,000	3,242,000	-6.1%
Non-Automotive Equipment	178,726	285,345	197,600	-	202,000	245,000	2.2%
Miscellaneous	454,828	676,183	584,416	500,320	1,039,726	779,221	77.9%
	10,132,179	**31,802,457**	**47,779,285**	**42,107,634**	**28,624,863**	**31,734,581**	**-40.1%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Contractual Services	1,306,797	731,548	272,019	148,075	-	-	-100.0%
Other Expenditures	931,970	1,049,343	537,921	286,632	1,216,897	810,000	126.2%
Building Improvements	471,945	18,655,890	21,595,393	20,261,546	838,000	1,720,000	-96.1%
Office Equipment	149,332	199,098	234,778	225,000	238,400	248,400	1.5%
Motor Equipment	5,598	(26,458)	1,636,389	1,844,000	1,537,000	3,242,000	-6.1%
Distribution Systems	1,746,681	3,314,518	7,512,401	5,206,511	6,940,000	8,980,000	-7.6%
Infrastructure	5,117,150	6,942,795	14,554,338	13,513,761	17,512,566	16,424,181	20.3%
Land Improvements	55,553	392,273	414,096	230,000	-	-	-100.0%
Other Equipment	347,153	543,450	1,021,950	392,109	342,000	310,000	-66.5%
	10,132,179	**31,802,457**	**47,779,285**	**42,107,634**	**28,624,863**	**31,734,581**	**-40.1%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	670,158	758,205	1,571,314	1,667,493	882,226	1,598,621	-43.9%
020 - Capital Improvement Fund	1,338,021	1,187,300	3,288,975	2,163,749	2,806,237	3,378,560	-14.7%
023 - Street Improvement Construct	2,597,667	2,978,303	3,850,000	3,751,200	3,787,000	9,272,000	-1.6%
024 - Flood Control Construction	323,133	1,760,858	6,702,730	5,468,060	9,570,000	2,580,000	42.8%
025 - Police & Fire Building Const.	1,242,498	18,270,313	14,194,330	13,618,970	-	-	-100.0%
040 - Refuse Disposal Fund	-	38,543	15,000	-	-	-	-100.0%
041 - Motor Fuel Tax Fund	912,200	1,002,772	1,150,000	1,150,000	2,099,000	2,190,000	82.5%
045 - DUI Fine Fund	-	-	-	-	45,000	-	+++
049 - Prospect and Main TIF District	151,800	1,372,410	7,593,168	6,472,651	650,000	200,000	-91.4%
050 - Water and Sewer Fund	1,889,226	3,388,687	7,339,401	5,701,511	7,005,000	9,045,000	-4.6%
051 - Village Parking System Fund	35,030	4,250	50,000	50,000	50,000	50,000	0.0%
061 - Vehicle Replacement Fund	812,112	828,009	1,554,389	1,844,000	1,492,000	3,242,000	-4.0%
062 - Computer Replacement Fund	160,334	212,807	469,978	220,000	238,400	178,400	-49.3%
	10,132,179	**31,802,457**	**47,779,285**	**42,107,634**	**28,624,863**	**31,734,581**	**-40.1%**

Community Investment Program		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Water System							
Building Improvements							
050.80.90.00.1.700.651.011	Water Facility Roof Reh	67,562	1,440	-	-	-	-
050.80.90.00.1.700.651.012	Pump Station Fac Impr	-	(1,004)	505,000	385,000	-	-
Building Improvements Total		**67,562**	**436**	**505,000**	**385,000**	**-**	**-**
Other Equipment							
050.80.90.00.1.700.665.054	Booster Pump/Panel	59,290	-	60,000	60,000	65,000	65,000
050.80.90.00.1.700.665.079	SCADA Wireless Telem	60,801	44,566	50,000	50,000	-	-
Other Equipment Total		**120,091**	**44,566**	**110,000**	**110,000**	**65,000**	**65,000**
Distribution Systems							
050.80.90.00.1.700.671.001	Tank Repair/Ren	(10,028)	826,481	100,000	43,580	-	-
050.80.90.00.1.700.671.003	Water Main Repl	409,891	929,958	3,922,663	2,400,000	2,800,000	3,300,000
050.80.90.00.1.700.671.005	Deep Well Rehab	-	-	150,000	510,000	1,060,000	535,000
050.80.90.00.1.700.671.008	Elevated Tank	-	-	-	-	300,000	2,000,000
Distribution Systems Total		**399,863**	**1,756,439**	**4,172,663**	**2,953,580**	**4,160,000**	**5,835,000**
Water System Total		**587,516**	**1,801,441**	**4,787,663**	**3,448,580**	**4,225,000**	**5,900,000**
Sanitary System							
Distribution Systems							
050.80.90.00.1.701.672.002	Lift Station Rehab	(5,356)	11,250	751,738	425,000	680,000	1,345,000
050.80.90.00.1.701.672.005	Sewer Main Repair/Rep	627,218	950,802	1,000,000	1,000,000	1,000,000	1,000,000
Distribution Systems Total		**621,862**	**962,052**	**1,751,738**	**1,425,000**	**1,680,000**	**2,345,000**
Sanitary System Total		**621,862**	**962,052**	**1,751,738**	**1,425,000**	**1,680,000**	**2,345,000**

Community Investment Program		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Flood Control Projects							
Other Equipment							
024.80.90.00.1.702.666.003	Emerg Gen Levee 37	-	-	280,000	33,260	-	-
Other Equipment Total		**-**	**-**	**280,000**	**33,260**	**-**	**-**
Distribution Systems							
050.80.90.00.1.702.672.001	Basin 14 Foot Tile/OHS	-	-	-	-	**300,000**	-
Distribution Systems Total		**-**	**-**	**-**	**-**	**300,000**	**-**
Infrastructure							
024.80.90.00.0.702.677.001	Creek Bank Stabilize	-	-	-	-	**150,000**	1,450,000
024.80.90.00.0.702.677.004	Priv Prop Drainage	103,975	161,603	198,396	50,000	**120,000**	120,000
024.80.90.00.0.702.677.007	Weller Creek Imp	2,664	68,683	25,000	-	-	250,000
024.80.90.00.1.702.677.003	Levee 37	88,746	792,970	5,411,334	5,364,300	**9,300,000**	-
Infrastructure Total		**195,385**	**1,023,256**	**5,634,730**	**5,414,300**	**9,570,000**	**1,820,000**
Flood Control Projects Total		**195,385**	**1,023,256**	**5,914,730**	**5,447,560**	**9,870,000**	**1,820,000**
Storm Sewer							
Distribution Systems							
024.80.90.00.0.703.672.006	Storm Sewer Insp Prog	45,108	20,833	788,000	-	-	-
050.80.90.00.1.703.672.003	Combined Swr Imp	679,848	575,194	800,000	827,931	**800,000**	800,000
Distribution Systems Total		**724,956**	**596,027**	**1,588,000**	**827,931**	**800,000**	**800,000**
Infrastructure							
020.80.90.00.1.703.677.005	Detention Pond Improv	208,171	-	-	-	-	100,000
024.80.90.00.1.703.677.019	Storm Sewer Imp	82,640	716,769	-	20,500	-	760,000
Infrastructure Total		**290,811**	**716,769**	**-**	**20,500**	**-**	**860,000**
Storm Sewer Total		**1,015,767**	**1,312,796**	**1,588,000**	**848,431**	**800,000**	**1,660,000**

Community Investment Program		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Street Construction & Reconstruc							
Other Expenditures							
020.80.90.00.1.704.636.033	Central Road Ped Cross	-	57,079	437,921	286,632	**440,000**	300,000
049.40.90.00.0.704.636.029	Downtown Ped Imp	4,413	70,260	-	-	-	-
Other Expenditures Total		**4,413**	**127,339**	**437,921**	**286,632**	**440,000**	**300,000**
Land Improvements							
020.40.90.00.0.704.641.001	Corridor Improv	15,500	20,000	100,000	-	-	-
Land Improvements Total		**15,500**	**20,000**	**100,000**	**-**	**-**	**-**
Infrastructure							
001.80.90.00.0.704.674.001	Intersection Studies	292,815	160,356	1,309,144	1,309,144	**600,000**	1,000,000
020.80.90.00.1.704.678.019	Kensington Rd Imp	65,435	-	-	-	-	-
020.80.90.00.1.704.678.022	Train Stat Platform Ext	-	-	900,000	900,000	-	-
020.80.90.00.1.704.679.028	Intersection Improv	-	-	150,000	110,738	-	-
023.80.90.00.0.704.678.021	Busse Road Imp	-	-	-	-	-	500,000
023.80.90.00.1.704.678.009	Street Reconstruction	-	-	-	-	**971,000**	6,000,000
041.80.90.00.0.704.676.003	Traffic Signal Repl	-	-	-	-	**50,000**	50,000
049.40.90.00.0.704.679.001	D/T Streetscape Prog	-	-	100,000	-	**100,000**	100,000
049.80.90.00.1.704.678.020	Busse Ave/Main Rd Imp	-	-	15,000	11,000	-	-
049.80.90.00.1.704.679.028	Intersection Improv	-	-	175,990	-	-	-
Infrastructure Total		**358,250**	**160,356**	**2,650,134**	**2,330,882**	**1,721,000**	**7,650,000**
Street Construction & Reconstruc Total		**378,163**	**307,695**	**3,188,055**	**2,617,514**	**2,161,000**	**7,950,000**

Community Investment Program		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Resurfacing/Curbs & Gutters/Side							
Infrastructure							
001.80.90.00.0.705.675.003	Sidewalk Share-Cost	92,912	83,394	95,600	95,600	**97,500**	99,400
001.80.90.00.1.705.675.009	Sidewalk Imp Program	2,900	260,965	46,250	42,429	**-**	270,000
020.80.90.00.0.705.679.001	D/T Streetscape Prog	-	86,367	-	-	**-**	-
020.80.90.00.0.705.679.003	Parking Lot Imp	-	-	-	-	**70,000**	45,000
020.80.90.00.1.705.675.007	Brick Sidewalks	19,250	23,523	50,000	50,000	**125,000**	125,000
020.80.90.00.1.705.676.001	Streetlight Improv	120,900	71,952	132,690	100,000	**134,340**	138,560
020.80.90.00.1.705.676.007	Corridor Streetlight	-	11,107	293,893	-	**-**	-
020.80.90.00.1.705.676.008	Res Streetlight Improv	204,878	196,533	52,467	52,467	**225,000**	225,000
020.80.90.00.1.705.678.008	Bridge Rehab	42,400	54,954	-	-	**50,000**	-
020.80.90.00.1.705.679.002	Ped Bridge-Melas/Mead	-	-	130,000	130,000	**300,000**	-
020.80.90.00.1.705.679.027	Bike Path Improv	-	46,958	67,000	75,000	**200,000**	-
023.80.90.00.0.705.678.003	Resurfacing-SC Fund	2,531,343	2,931,711	3,700,000	3,701,200	**2,543,000**	2,722,000
023.80.90.00.0.705.679.026	NWHWY-MP Rd Bike	-	-	100,000	-	**143,000**	-
041.80.90.00.0.705.678.002	Resurfacing - MFT Fund	750,000	850,000	1,150,000	1,150,000	**2,049,000**	2,140,000
041.80.90.00.1.705.676.001	Streetlight Improv	162,200	152,772	-	-	**-**	-
049.80.90.00.1.705.679.001	D/T Streetscape Prog	-	-	200,000	-	**-**	-
Infrastructure Total		**3,926,783**	**4,770,236**	**6,017,900**	**5,396,696**	**5,936,840**	**5,764,960**
Resurfacing/Curbs & Gutters/Side Total		**3,926,783**	**4,770,236**	**6,017,900**	**5,396,696**	**5,936,840**	**5,764,960**

Community Investment Program		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Improvements to Public Buildings							
Contractual Services							
025.60.90.00.0.706.530.006	Other Prof. Serv.	218,360	39,682	18,205	10,907	-	-
025.60.90.00.0.706.530.025	Architect Fees	379,677	564,269	110,000	61,832	-	-
025.70.90.00.0.706.530.006	Other Prof. Serv.	7,092	14,094	28,814	5,125	-	-
025.70.90.00.0.706.530.025	Architect Fees	572,269	(40,145)	50,000	21,211	-	-
Contractual Services Total		**1,177,398**	**577,900**	**207,019**	**99,075**	**-**	**-**
Building Improvements							
020.70.90.00.1.706.646.001	Fire Station Imp	-	-	-	-	**80,000**	-
020.80.90.00.0.706.645.020	Facility Improvements	-	-	-	-	**93,000**	315,000
020.80.90.00.0.706.646.020	Facility Improvements	-	-	-	-	**50,000**	90,000
020.80.90.00.1.706.649.020	Facility Imp	9,998	29,171	-	60,000	**375,000**	360,000
020.80.90.00.1.706.651.001	Other Public Buildings	73,467	63,624	165,000	65,000	**100,000**	165,000
020.80.90.00.1.706.651.010	Repl HVAC-Pub Bldgs	255,818	17,328	-	-	**140,000**	790,000
025.60.90.00.0.706.644.001	Police Station	65,100	12,262,189	10,703,711	9,929,272	-	-
025.70.90.00.0.706.644.002	Fire Station	-	5,430,224	3,283,600	3,590,623	-	-
049.80.90.00.1.706.651.013	Parking Deck	-	852,918	6,688,082	6,231,651	-	-
Building Improvements Total		**404,383**	**18,655,454**	**20,840,393**	**19,876,546**	**838,000**	**1,720,000**
Other Equipment							
020.70.90.00.0.706.666.004	Generator - VH Comm	-	5,651	24,350	23,849	-	-
Other Equipment Total		**-**	**5,651**	**24,350**	**23,849**	**-**	**-**
Infrastructure							
020.80.90.00.0.706.679.021	Parking Deck Maint	41,710	23,746	31,254	31,063	-	-
051.80.90.00.0.706.679.021	Parking Deck Maint	35,030	4,250	50,000	50,000	**50,000**	50,000
Infrastructure Total		**76,740**	**27,996**	**81,254**	**81,063**	**50,000**	**50,000**
Improvements to Public Buildings Total		**1,658,521**	**19,267,001**	**21,153,016**	**20,080,533**	**888,000**	**1,770,000**

Community Investment Program		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Computer Hardware/Software							
Contractual Services							
001.20.90.00.0.707.561.004	Cloud-Based Service	10,500	-	-	-	-	-
001.70.90.00.0.707.561.003	Fire Dept Software	27,207	-	-	-	-	-
001.80.90.00.0.707.561.002	Software Development	-	50,000	-	-	-	-
020.60.90.00.0.707.561.010	Police Dept Software	53,432	9,205	50,000	49,000	-	-
040.80.90.00.0.707.561.002	Software Development	-	38,543	15,000	-	-	-
050.80.90.00.0.707.561.002	Software Development	-	50,000	-	-	-	-
Contractual Services Total		**91,139**	**147,748**	**65,000**	**49,000**	**-**	**-**
Other Expenditures							
020.30.90.00.0.707.561.001	Financial Software	-	-	-	-	**46,897**	10,000
062.20.00.00.0.000.638.665	Equipment	13,709	13,709	-	-	-	-
Other Expenditures Total		**13,709**	**13,709**	**-**	**-**	**46,897**	**10,000**
Building Improvements							
062.20.90.00.1.707.651.006	Connectivity	-	-	250,000	-	-	-
Building Improvements Total		**-**	**-**	**250,000**	**-**	**-**	**-**
Office Equipment							
001.20.90.00.0.707.655.002	Computer Eqpt - New	2,707	-	-	-	-	-
020.60.90.00.0.707.655.002	Computer Eqpt - New	-	-	14,800	5,000	-	-
020.70.90.00.1.707.655.008	EOC Tech Upgrade	-	-	-	-	-	70,000
062.20.90.00.1.707.655.001	Computer Eqpt - IT	146,625	199,098	219,978	220,000	**238,400**	178,400
Office Equipment Total		**149,332**	**199,098**	**234,778**	**225,000**	**238,400**	**248,400**
Other Equipment							
020.60.90.00.1.707.665.056	Mobile Video Rec Sys	-	-	410,000	225,000	-	-
Other Equipment Total		**-**	**-**	**410,000**	**225,000**	**-**	**-**
Computer Hardware/Software Total		**254,180**	**360,555**	**959,778**	**499,000**	**285,297**	**258,400**

Community Investment Program		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Vehicles and Automotive Equip							
Other Expenditures							
061.30.01.00.1.000.638.001	Depreciation	806,514	854,467	-	-	-	-
Other Expenditures Total		**806,514**	**854,467**	**-**	**-**	**-**	**-**
Motor Equipment							
020.70.90.00.1.708.660.010	Fire Safety Trailer	-	-	82,000	-	-	-
045.60.90.00.0.708.660.003	Police Vehicles	-	-	-	-	**45,000**	-
061.20.90.00.1.708.660.012	TV Serv Vehicles	-	-	-	-	-	30,000
061.50.90.00.1.708.660.017	Human Serv Vehicles	-	-	-	-	-	28,000
061.60.90.00.1.708.660.003	Police Vehicles	32,072	56,157	404,843	311,000	**145,000**	355,000
061.70.90.00.1.708.660.005	Fire Vehicles	731,514	627,238	5,000	-	**1,005,000**	686,000
061.80.86.00.1.000.660.003	Police Vehicles	(55,143)	-	-	400,000	-	-
061.80.86.00.1.000.660.005	Fire Vehicles	(728,575)	(674,209)	-	3,000	-	-
061.80.86.00.1.000.660.006	PW Vehicles	-	-	-	530,000	-	-
061.80.90.00.1.708.660.006	PW Vehicles	25,730	(35,644)	1,144,547	600,000	**342,000**	2,143,000
Motor Equipment Total		**5,598**	**(26,458)**	**1,636,389**	**1,844,000**	**1,537,000**	**3,242,000**
Other Equipment							
020.80.90.00.1.708.665.083	Car Lift (In-Ground)	48,336	207,888	-	-	-	-
Other Equipment Total		**48,336**	**207,888**	**-**	**-**	**-**	**-**
Vehicles and Automotive Equip Total		**860,448**	**1,035,897**	**1,636,389**	**1,844,000**	**1,537,000**	**3,242,000**

Community Investment Program		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Non-Automotive Equipment							
Other Equipment							
020.20.90.00.1.709.665.008	Cable TV Bd Rm Equip	37,492	-	-	-	-	-
020.20.90.00.1.709.665.074	Avid Edit System	28,046	-	-	-	-	-
020.20.90.00.1.709.665.094	Field Cameras	-	-	40,000	-	**40,000**	-
020.60.90.00.0.709.665.095	Public Safety Drone	-	-	12,600	-	-	-
020.60.90.00.1.709.665.093	Medical Equipment	-	-	-	-	**42,000**	-
020.70.90.00.1.709.665.017	Fire Hose & Appliances	-	-	25,000	-	-	-
020.70.90.00.1.709.665.021	Furniture & Equipment	-	-	-	-	-	95,000
020.70.90.00.1.709.665.032	Paramedic Equip	19,955	-	-	-	-	-
020.70.90.00.1.709.665.043	Thermal Imaging Camera	-	53,795	-	-	-	-
020.70.90.00.1.709.665.048	Village Warning Sirens	-	-	120,000	-	**120,000**	120,000
020.70.90.00.1.709.665.092	Fire Notification System	26,546	8,900	-	-	-	-
020.70.90.00.1.709.668.001	Radio Equip -Fire	64,387	-	-	-	-	-
020.80.90.00.1.709.665.031	Other Equipment	-	-	-	-	-	30,000
020.80.90.00.1.709.665.091	Salt Brine System	-	222,650	-	-	-	-
020.80.90.00.1.709.668.002	Radio Equip -PW	2,300	-	-	-	-	-
Other Equipment Total		**178,726**	**285,345**	**197,600**	**-**	**202,000**	**245,000**
Non-Automotive Equipment Total		**178,726**	**285,345**	**197,600**	**-**	**202,000**	**245,000**

Community Investment Program		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Miscellaneous							
Contractual Services							
001.80.90.00.0.710.574.017	Retaining Wall-Prospec	38,260	5,900	-	-	-	-
Contractual Services Total		**38,260**	**5,900**	**-**	**-**	**-**	**-**
Other Expenditures							
020.40.90.00.0.710.636.007	Facade Program	-	-	-	-	**100,000**	400,000
023.80.90.00.0.710.636.031	Bike Route Sign Project	-	-	-	-	**80,000**	-
049.40.90.00.0.710.636.004	Property Acquisition	-	-	-	-	**150,000**	-
049.40.90.00.0.710.636.007	Facade Program	21,609	44,950	100,000	-	**100,000**	100,000
049.40.90.00.0.710.636.019	Developer Incentives	-	-	-	-	**300,000**	-
049.40.90.00.0.710.636.028	Downtown Wayfinding	85,725	8,878	-	-	-	-
Other Expenditures Total		**107,334**	**53,828**	**100,000**	**-**	**730,000**	**500,000**
Land Improvements							
020.80.90.00.1.710.641.002	KBC Jogging Path Rehab	-	(23,131)	-	-	-	-
049.80.90.00.1.710.641.004	Downtown Park	40,053	395,404	314,096	230,000	-	-
Land Improvements Total		**40,053**	**372,273**	**314,096**	**230,000**	**-**	**-**
Other Equipment							
020.80.90.00.1.710.665.031	Other Equipment	-	-	-	-	**75,000**	-
Other Equipment Total		**-**	**-**	**-**	**-**	**75,000**	**-**
Infrastructure							
001.80.90.00.0.710.679.005	Reforestation	47,057	46,418	32,947	52,947	**57,353**	59,337
001.80.90.00.0.710.679.006	Tree Repl - Village	67,985	69,250	34,713	71,713	**71,713**	72,789
001.80.90.00.0.710.679.007	Tree Repl - Cost Rec	78,287	79,904	40,414	83,414	**43,414**	84,665
001.80.90.00.0.710.679.008	Tree Repl - Pub Prop	9,528	2,018	12,246	12,246	**12,246**	12,430
023.80.90.00.0.710.679.020	Traffic Imp	66,324	46,592	50,000	50,000	**50,000**	50,000
Infrastructure Total		**269,181**	**244,182**	**170,320**	**270,320**	**234,726**	**279,221**
Miscellaneous Total		**454,828**	**676,183**	**584,416**	**500,320**	**1,039,726**	**779,221**
Community Investment Program Total		**10,132,179**	**31,802,457**	**47,779,285**	**42,107,634**	**28,624,863**	**31,734,581**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Series 2009 B&I, FD/PW	12,903	-	-	-	-	-	+++
Series 2009B B&I, FD/PW	362,516	-	-	-	-	-	+++
Series 2009C B&I, FD/PW	120,968	-	-	-	-	-	+++
Series 2011B Refunding B&I	792,078	793,450	794,530	794,530	-	-	-100.0%
Series 2012 Refunding B&I	54,095	54,095	54,096	54,096	914,096	912,436	1589.8%
Series 2013 B&I, Flood	370,384	370,384	925,456	925,456	923,803	921,706	-0.2%
Series 2014 B&I, Streets	557,828	700,678	883,950	883,950	1,066,150	1,197,200	20.6%
Series 2016 B&I, Library	1,576,600	1,573,150	1,575,900	1,575,900	1,576,800	1,581,500	0.1%
Series 2016 Refunding B&I	389,850	266,250	266,300	266,300	266,300	266,300	0.0%
Series 2017 B&I TIF and Water	315,251	313,135	456,500	456,500	600,500	614,300	31.5%
Series 2018A B&I TIF and Water	467,890	445,696	577,869	577,594	763,869	788,119	32.2%
Series 2018B B&I, PD/FD Bldgs	5,018,681	2,233,187	2,065,500	2,065,400	1,947,650	1,569,650	-5.7%
Series 2019A B&I Water	-	248,033	567,617	567,117	578,300	591,300	1.9%
Series 2019B B&I, TIF	-	118,950	354,209	354,209	265,850	265,850	-24.9%
2021A G.O. Bonds	-	-	-	-	-	688,000	+++
IEPA Flood Control Loans B&I	116,505	58,253	-	-	-	-	+++
2012 Installment Loan, Flood	525,056	595,369	-	-	-	-	+++
	10,680,605	**7,770,630**	**8,521,927**	**8,521,052**	**8,903,318**	**9,396,361**	**4.5%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Contractual Services	1,048,839	331,633	-	-	-	-	+++
Bank & Fiscal Fees	4,915	1,756	6,500	5,625	5,650	6,150	-13.1%
Bond Principal	7,825,687	3,787,498	4,340,000	4,340,000	5,115,000	5,580,000	17.9%
Interest Expense	1,808,112	3,687,312	4,175,427	4,175,427	3,782,668	3,810,211	-9.4%
Long Term Debt	(6,948)	(37,569)	-	-	-	-	+++
	10,680,605	**7,770,630**	**8,521,927**	**8,521,052**	**8,903,318**	**9,396,361**	**4.5%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
002 - Debt Service Fund	9,171,399	6,644,816	6,565,732	6,565,632	6,694,799	6,448,792	2.0%
025 - Police & Fire Building Const.	726,065	-	-	-	-	-	+++
049 - Prospect and Main TIF District	413,110	551,912	787,447	787,672	1,019,338	1,044,738	29.4%
050 - Water and Sewer Fund	370,031	573,902	1,168,748	1,167,748	1,189,181	1,902,831	1.7%
	10,680,605	**7,770,630**	**8,521,927**	**8,521,052**	**8,903,318**	**9,396,361**	**4.5%**

Debt		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Series 2009 B&I, FD/PW							
Interest Expense							
002.00.00.00.2.510.690.008	2009 GO Bond Interest	12,000	-	-	-	-	-
Interest Expense Total		**12,000**	**-**	**-**	**-**	**-**	**-**
Bank & Fiscal Fees							
002.00.00.00.2.510.695.008	2009 GO Bank Fee	903	-	-	-	-	-
Bank & Fiscal Fees Total		**903**	**-**	**-**	**-**	**-**	**-**
Series 2009 B&I, FD/PW Total		**12,903**	**-**	**-**	**-**	**-**	**-**
Series 2009B B&I, FD/PW							
Bond Principal							
002.00.00.00.2.511.685.009	2009B GO Bond Princip	330,000	-	-	-	-	-
Bond Principal Total		**330,000**	**-**	**-**	**-**	**-**	**-**
Interest Expense							
002.00.00.00.2.511.690.009	2009B GO Bond Int	31,613	-	-	-	-	-
Interest Expense Total		**31,613**	**-**	**-**	**-**	**-**	**-**
Bank & Fiscal Fees							
002.00.00.00.2.511.695.009	2009B GO Bank Fee	903	-	-	-	-	-
Bank & Fiscal Fees Total		**903**	**-**	**-**	**-**	**-**	**-**
Series 2009B B&I, FD/PW Total		**362,516**	**-**	**-**	**-**	**-**	**-**
Series 2009C B&I, FD/PW							
Bond Principal							
002.00.00.00.2.512.685.010	2009C GO Bond Princip	54,100	-	-	-	-	-
Bond Principal Total		**54,100**	**-**	**-**	**-**	**-**	**-**
Interest Expense							
002.00.00.00.2.512.690.010	2009C GO Bond Int	65,965	-	-	-	-	-
Interest Expense Total		**65,965**	**-**	**-**	**-**	**-**	**-**
Bank & Fiscal Fees							
002.00.00.00.2.512.695.010	2009C GO Bank Fee	903	-	-	-	-	-
Bank & Fiscal Fees Total		**903**	**-**	**-**	**-**	**-**	**-**
Series 2009C B&I, FD/PW Total		**120,968**	**-**	**-**	**-**	**-**	**-**

Debt		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Series 2011B Refunding B&I							
Bond Principal							
002.00.00.00.2.514.685.027	2011B GO Bond Princip	735,000	755,000	775,000	775,000	-	-
Bond Principal Total		**735,000**	**755,000**	**775,000**	**775,000**	**-**	**-**
Interest Expense							
002.00.00.00.2.514.690.027	2011B GO Bond Int	57,078	38,450	19,530	19,530	-	-
Interest Expense Total		**57,078**	**38,450**	**19,530**	**19,530**	**-**	**-**
Series 2011B Refunding B&I Total		**792,078**	**793,450**	**794,530**	**794,530**	**-**	**-**
Series 2012 Refunding B&I							
Bond Principal							
002.00.00.00.2.515.685.028	2012 GO Bond Princip	-	-	-	-	860,000	885,000
Bond Principal Total		**-**	**-**	**-**	**-**	**860,000**	**885,000**
Interest Expense							
002.00.00.00.2.515.690.028	2012 GO Bond Interest	54,095	54,095	54,096	54,096	54,096	27,436
Interest Expense Total		**54,095**	**54,095**	**54,096**	**54,096**	**54,096**	**27,436**
Series 2012 Refunding B&I Total		**54,095**	**54,095**	**54,096**	**54,096**	**914,096**	**912,436**
Series 2013 B&I, Flood							
Bond Principal							
002.00.00.00.2.516.685.029	2013 GO Bond Princip	-	-	555,000	555,000	570,000	585,000
Bond Principal Total		**-**	**-**	**555,000**	**555,000**	**570,000**	**585,000**
Interest Expense							
002.00.00.00.2.516.690.029	2013 GO Bond Interest	369,956	369,956	369,956	369,956	353,303	336,206
Interest Expense Total		**369,956**	**369,956**	**369,956**	**369,956**	**353,303**	**336,206**
Bank & Fiscal Fees							
002.00.00.00.2.516.695.029	2013 GO Bank Fee	428	428	500	500	500	500
Bank & Fiscal Fees Total		**428**	**428**	**500**	**500**	**500**	**500**
Series 2013 B&I, Flood Total		**370,384**	**370,384**	**925,456**	**925,456**	**923,803**	**921,706**

Debt		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Series 2014 B&I, Streets							
Bond Principal							
002.00.00.00.2.517.685.030	2014 GO Bond Princip	405,000	560,000	760,000	760,000	965,000	1,125,000
Bond Principal Total		**405,000**	**560,000**	**760,000**	**760,000**	**965,000**	**1,125,000**
Interest Expense							
002.00.00.00.2.517.690.030	2014 GO Bond Interest	152,400	140,250	123,450	123,450	100,650	71,700
Interest Expense Total		**152,400**	**140,250**	**123,450**	**123,450**	**100,650**	**71,700**
Bank & Fiscal Fees							
002.00.00.00.2.517.695.030	2014 GO Bank Fee	428	428	500	500	500	500
Bank & Fiscal Fees Total		**428**	**428**	**500**	**500**	**500**	**500**
Series 2014 B&I, Streets Total		**557,828**	**700,678**	**883,950**	**883,950**	**1,066,150**	**1,197,200**
Series 2016 B&I, Library							
Bond Principal							
002.00.00.00.2.577.685.033	2016 GO Bond Princip	1,400,000	1,425,000	1,470,000	1,470,000	1,515,000	1,550,000
Bond Principal Total		**1,400,000**	**1,425,000**	**1,470,000**	**1,470,000**	**1,515,000**	**1,550,000**
Interest Expense							
002.00.00.00.2.577.690.033	2016 GO Bond Interest	176,150	148,150	105,400	105,400	61,300	31,000
Interest Expense Total		**176,150**	**148,150**	**105,400**	**105,400**	**61,300**	**31,000**
Bank & Fiscal Fees							
002.00.00.00.2.577.695.033	2016 GO Bank Fee, Libr	450	-	500	500	500	500
Bank & Fiscal Fees Total		**450**	**-**	**500**	**500**	**500**	**500**
Series 2016 B&I, Library Total		**1,576,600**	**1,573,150**	**1,575,900**	**1,575,900**	**1,576,800**	**1,581,500**

Debt		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Series 2016 Refunding B&I							
Bond Principal							
002.00.00.00.2.518.685.034	2016 GO Bond Princip	120,000	-	-	-	-	-
Bond Principal Total		**120,000**	**-**	**-**	**-**	**-**	**-**
Interest Expense							
002.00.00.00.2.518.690.034	2016 GO Bond Interest	269,400	265,800	265,800	265,800	265,800	265,800
Interest Expense Total		**269,400**	**265,800**	**265,800**	**265,800**	**265,800**	**265,800**
Bank & Fiscal Fees							
002.00.00.00.2.518.695.034	2016 GO Bank Fees	450	450	500	500	500	500
Bank & Fiscal Fees Total		**450**	**450**	**500**	**500**	**500**	**500**
Series 2016 Refunding B&I Total		**389,850**	**266,250**	**266,300**	**266,300**	**266,300**	**266,300**
Series 2017 B&I TIF and Water							
Bond Principal							
049.00.00.00.2.565.685.036	2017 GO Bond Princip	-	-	-	-	140,000	155,000
050.00.00.00.2.565.685.036	2017 GO Bond Princip	-	-	140,000	140,000	150,000	160,000
Bond Principal Total		**-**	**-**	**140,000**	**140,000**	**290,000**	**315,000**
Interest Expense							
049.00.00.00.2.565.690.036	2017 GO Bond Interest	150,958	159,368	159,369	159,369	159,369	153,769
050.00.00.00.2.565.690.036	2017 GO Bond Interest	170,791	160,715	156,131	156,131	150,131	144,531
Interest Expense Total		**321,749**	**320,083**	**315,500**	**315,500**	**309,500**	**298,300**
Bank & Fiscal Fees							
049.00.00.00.2.565.695.036	2017 GO Bank Fees	225	-	500	500	500	500
050.00.00.00.2.565.695.036	2017 GO Bank Fees	225	-	500	500	500	500
Bank & Fiscal Fees Total		**450**	**-**	**1,000**	**1,000**	**1,000**	**1,000**
Long Term Debt							
050.00.00.00.2.565.730.009	Debt Int/ Fiscal	(6,948)	(6,948)	-	-	-	-
Long Term Debt Total		**(6,948)**	**(6,948)**	**-**	**-**	**-**	**-**
Series 2017 B&I TIF and Water Total		**315,251**	**313,135**	**456,500**	**456,500**	**600,500**	**614,300**

Debt		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Series 2018A B&I TIF and Water							
Contractual Services							
049.00.00.00.2.566.564.001	Financing Costs	102,462	-	-	-	-	-
050.00.00.00.2.566.564.001	Financing Costs	81,512	-	-	-	-	-
Contractual Services Total		**183,974**	**-**	**-**	**-**	**-**	**-**
Bond Principal							
049.00.00.00.2.566.685.037	2018A GO Bond Princip	-	-	-	-	**180,000**	205,000
050.00.00.00.2.566.685.037	2018A GO Bond Princip	-	-	125,000	125,000	**135,000**	150,000
Bond Principal Total		**-**	**-**	**125,000**	**125,000**	**315,000**	**355,000**
Interest Expense							
049.00.00.00.2.566.690.037	2018A GO Bond Int	159,465	273,369	273,369	273,369	**273,369**	264,369
050.00.00.00.2.566.690.037	2018A GO Bond Int	124,451	181,662	178,500	178,500	**174,750**	168,000
Interest Expense Total		**283,916**	**455,031**	**451,869**	**451,869**	**448,119**	**432,369**
Bank & Fiscal Fees							
049.00.00.00.2.566.695.037	2018A GO Bank Fees	-	225	-	225	**250**	250
050.00.00.00.2.566.695.037	2018A GO Bank Fees	-	225	1,000	500	**500**	500
Bank & Fiscal Fees Total		**-**	**450**	**1,000**	**725**	**750**	**750**
Long Term Debt							
050.00.00.00.2.566.730.009	Debt Int/ Fiscal	-	(9,785)	-	-	-	-
Long Term Debt Total		**-**	**(9,785)**	**-**	**-**	**-**	**-**
Series 2018A B&I TIF and Water Total		**467,890**	**445,696**	**577,869**	**577,594**	**763,869**	**788,119**

Debt		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Series 2018B B&I, PD/FD Bldgs							
Contractual Services							
002.00.00.00.2.519.564.001	Financing Costs	138,800	-	-	-	-	-
025.30.01.00.0.000.564.001	Financing Costs	726,065	-	-	-	-	-
Contractual Services Total		**864,865**	**-**	**-**	**-**	**-**	**-**
Bond Principal							
002.00.00.00.2.519.685.039	2018B GO Bond Princip	-	400,000	455,000	455,000	**360,000**	-
002.00.00.00.2.519.694.011	2018B GO Refunding	4,153,816	-	-	-	-	-
Bond Principal Total		**4,153,816**	**400,000**	**455,000**	**455,000**	**360,000**	**-**
Interest Expense							
002.00.00.00.2.519.690.038	2018B GO Bond Int-P&I	-	1,624,781	1,444,250	1,444,250	**1,444,250**	1,444,250
002.00.00.00.2.519.690.039	2018B GO Bond Int-Ref	-	208,406	165,250	165,250	**142,500**	124,500
Interest Expense Total		**-**	**1,833,187**	**1,609,500**	**1,609,500**	**1,586,750**	**1,568,750**
Bank & Fiscal Fees							
002.00.00.00.2.519.695.038	2018B GO Bank Fees	-	-	1,000	900	**900**	900
Bank & Fiscal Fees Total		**-**	**-**	**1,000**	**900**	**900**	**900**
Series 2018B B&I, PD/FD Bldgs Total		**5,018,681**	**2,233,187**	**2,065,500**	**2,065,400**	**1,947,650**	**1,569,650**
Series 2019A B&I Water							
Contractual Services							
050.00.00.00.2.567.564.001	Financing Costs	-	212,683	-	-	-	-
Contractual Services Total		**-**	**212,683**	**-**	**-**	**-**	**-**
Bond Principal							
050.00.00.00.2.567.685.040	2019A GO Bond Princip	-	-	60,000	60,000	**240,000**	265,000
Bond Principal Total		**-**	**-**	**60,000**	**60,000**	**240,000**	**265,000**
Interest Expense							
050.00.00.00.2.567.690.040	2019A GO Bond Int	-	56,186	506,617	506,617	**337,800**	325,800
Interest Expense Total		**-**	**56,186**	**506,617**	**506,617**	**337,800**	**325,800**
Bank & Fiscal Fees							
050.00.00.00.2.567.695.040	2019A GO Bank Fees	-	-	1,000	500	**500**	500
Bank & Fiscal Fees Total		**-**	**-**	**1,000**	**500**	**500**	**500**

Debt		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Long Term Debt							
050.00.00.00.2.567.730.009	Debt Int/ Fiscal	-	(20,836)	-	-	-	-
Long Term Debt Total		**-**	**(20,836)**	**-**	**-**	**-**	**-**
Series 2019A B&I Water Total		**-**	**248,033**	**567,617**	**567,117**	**578,300**	**591,300**
Series 2019B B&I, TIF							
Contractual Services							
049.00.00.00.2.568.564.001	Financing Costs	-	118,950	-	-	-	-
Contractual Services Total		**-**	**118,950**	**-**	**-**	**-**	**-**
Interest Expense							
049.00.00.00.2.568.690.041	2019B GO Bond Int	-	-	353,709	353,709	265,350	265,350
Interest Expense Total		**-**	**-**	**353,709**	**353,709**	**265,350**	**265,350**
Bank & Fiscal Fees							
049.00.00.00.2.568.695.041	2019B GO Bank Fees	-	-	500	500	500	500
Bank & Fiscal Fees Total		**-**	**-**	**500**	**500**	**500**	**500**
Series 2019B B&I, TIF Total		**-**	**118,950**	**354,209**	**354,209**	**265,850**	**265,850**
2021A G.O. Bonds							
Bond Principal							
050.00.00.00.2.569.685.043	2021A GO Bond Princip	-	-	-	-	-	500,000
Bond Principal Total		**-**	**-**	**-**	**-**	**-**	**500,000**
Interest Expense							
050.00.00.00.2.569.690.043	2021A GO Bond Int	-	-	-	-	-	187,500
Interest Expense Total		**-**	**-**	**-**	**-**	**-**	**187,500**
Bank & Fiscal Fees							
050.00.00.00.2.569.695.043	2021A GO Bank Fees	-	-	-	-	-	500
Bank & Fiscal Fees Total		**-**	**-**	**-**	**-**	**-**	**500**
2021A G.O. Bonds Total		**-**	**-**	**-**	**-**	**-**	**688,000**
IEPA Flood Control Loans B&I							
Bond Principal							
002.00.00.00.2.650.687.004	EPA Loan Principal #4	112,771	-	-	-	-	-
002.00.00.00.2.650.687.005	EPA Loan Principal #5	-	57,498	-	-	-	-
Bond Principal Total		**112,771**	**57,498**	**-**	**-**	**-**	**-**

Debt	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Interest Expense						
002.00.00.00.2.650.692.005 EPA Loan #5 Interest	3,734	755	-	-	-	-
Interest Expense Total	**3,734**	**755**	**-**	**-**	**-**	**-**
IEPA Flood Control Loans B&I Total	**116,505**	**58,253**	**-**	**-**	**-**	**-**
2012 Installment Loan, Flood						
Bond Principal						
002.00.00.00.2.659.686.001 Installment Note Princ	515,000	590,000	-	-	-	-
Bond Principal Total	**515,000**	**590,000**	**-**	**-**	**-**	**-**
Interest Expense						
002.00.00.00.2.659.691.001 Installment Note Int	10,056	5,369	-	-	-	-
Interest Expense Total	**10,056**	**5,369**	**-**	**-**	**-**	**-**
2012 Installment Loan, Flood Total	**525,056**	**595,369**	**-**	**-**	**-**	**-**
Debt Total	**10,680,605**	**7,770,630**	**8,521,927**	**8,521,052**	**8,903,318**	**9,396,361**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Vehicle Maintenance	2,240,781	2,105,693	2,326,536	2,205,080	2,305,315	2,345,753	-0.9%
	2,240,781	**2,105,693**	**2,326,536**	**2,205,080**	**2,305,315**	**2,345,753**	**-0.9%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Personal Services, Salaries & Wages	1,049,507	1,019,883	1,122,417	1,020,350	1,119,708	1,141,898	-0.2%
Employee Benefits	457,011	386,369	433,251	411,024	428,207	435,390	-1.2%
Other Employee Costs	3,984	4,396	4,750	4,000	7,250	7,322	52.6%
Contractual Services	113,401	101,856	113,954	126,172	125,177	127,054	9.8%
Utilities	5,071	4,454	5,431	4,525	4,500	4,568	-17.1%
Insurance	9,935	11,706	13,405	13,405	11,202	11,426	-16.4%
Commodities & Supplies	598,070	576,171	629,183	622,594	606,261	615,051	-3.6%
Office Equipment	298	70	126	626	626	635	396.8%
Other Equipment	3,504	788	4,019	2,384	2,384	2,409	-40.7%
	2,240,781	**2,105,693**	**2,326,536**	**2,205,080**	**2,305,315**	**2,345,753**	**-0.9%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
060 - Vehicle Maintenance Fund	2,240,781	2,105,693	2,326,536	2,205,080	2,305,315	2,345,753	-0.9%
	2,240,781	**2,105,693**	**2,326,536**	**2,205,080**	**2,305,315**	**2,345,753**	**-0.9%**

Internal Service Funds		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Vehicle Maintenance							
Administration							
Personal Services, Salaries & Wages							
060.80.86.00.0.000.500.001	Full-Time Earnings	114,846	118,464	122,144	122,144	124,775	127,271
060.80.86.00.0.000.503.001	Overtime	3,856	1,974	3,741	3,741	2,860	2,917
060.80.86.00.0.000.504.001	Specialty Pay	600	600	601	601	624	624
060.80.86.00.0.000.506.001	Longevity Pay	700	700	700	700	700	700
Personal Services, Salaries & Wages Total		**120,002**	**121,738**	**127,186**	**127,186**	**128,959**	**131,512**
Employee Benefits							
060.80.86.00.0.000.510.001	Medical Insurance	15,936	17,907	18,928	24,300	24,350	24,837
060.80.86.00.0.000.510.003	Workers' Comp Ins	11,191	9,968	11,465	11,465	7,100	7,242
060.80.86.00.0.000.510.004	Dental Insurance	1,056	750	720	720	846	863
060.80.86.00.0.000.511.001	Social Security	7,781	7,840	8,200	8,200	8,317	8,483
060.80.86.00.0.000.511.002	Medicare	1,820	1,833	1,920	1,920	1,946	1,985
060.80.86.00.0.000.512.001	IMRF Pension Expense	13,974	11,674	14,740	14,740	14,721	15,015
060.80.86.00.0.000.513.001	Sick Leave Incentive	(2,682)	-	-	-	-	-
060.80.86.00.0.000.513.002	Vac/Pers Leave Incent.	(42,959)	7,949	5,467	5,467	5,575	5,687
060.80.86.00.0.000.513.009	OPEB Expense	5,463	5,118	-	-	-	-
Employee Benefits Total		**11,580**	**63,039**	**61,440**	**66,812**	**62,855**	**64,112**
Other Employee Costs							
060.80.86.00.0.000.518.001	Dues & Memberships	-	-	500	3,000	3,000	3,008
060.80.86.00.0.000.525.004	Training	3,984	4,396	4,250	1,000	4,250	4,314
Other Employee Costs Total		**3,984**	**4,396**	**4,750**	**4,000**	**7,250**	**7,322**
Contractual Services							
060.80.86.00.0.000.530.006	Other Prof. Serv.	15,138	2,507	8,219	8,219	8,219	8,342
060.80.86.00.0.000.552.001	Computer Repl Fund	3,097	4,066	3,981	995	-	-
060.80.86.00.0.000.561.004	Cloud-Based Service	-	1,720	-	15,480	15,480	15,712
Contractual Services Total		**18,235**	**8,293**	**12,200**	**24,694**	**23,699**	**24,054**
Utilities							
060.80.86.00.0.000.589.001	Telephone - Land Lines	743	394	931	25	-	-
060.80.86.00.0.000.590.001	Telephone - Cellular	4,328	4,060	4,500	4,500	4,500	4,568
Utilities Total		**5,071**	**4,454**	**5,431**	**4,525**	**4,500**	**4,568**
Insurance							
060.80.86.00.0.000.593.001	General Liability	9,935	11,706	13,405	13,405	11,202	11,426
Insurance Total		**9,935**	**11,706**	**13,405**	**13,405**	**11,202**	**11,426**

Internal Service Funds		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
060.80.86.00.0.000.603.001	Clothing Supplies	299	300	300	300	**600**	305
060.80.86.00.0.000.606.001	Office Supplies	623	418	669	669	**669**	679
060.80.86.00.0.000.608.001	Other Supplies	913	1,115	1,137	1,137	**1,137**	1,154
Commodities & Supplies Total		**1,835**	**1,833**	**2,106**	**2,106**	**2,406**	**2,138**
Office Equipment							
060.80.86.00.0.000.656.001	Office Eqpt	298	70	126	626	**626**	635
Office Equipment Total		**298**	**70**	**126**	**626**	**626**	**635**
Administration Total		**170,940**	**215,529**	**226,644**	**243,354**	**241,497**	**245,767**
Vehicle Maintenance							
Personal Services, Salaries & Wages							
060.80.86.89.0.000.500.001	Full-Time Earnings	747,606	728,469	707,966	734,600	**731,356**	745,983
060.80.86.89.0.000.501.001	Part-Time Earnings	20,423	11,818	76,046	76,046	**77,474**	79,023
060.80.86.89.0.000.502.001	Seasonal Earnings	2,881	9,463	4,400	4,400	**4,400**	4,488
060.80.86.89.0.000.503.001	Overtime	149,033	139,408	197,901	69,200	**168,653**	172,026
060.80.86.89.0.000.504.001	Specialty Pay	4,662	4,487	4,328	4,328	**4,816**	4,816
060.80.86.89.0.000.506.001	Longevity Pay	4,900	4,500	4,590	4,590	**4,050**	4,050
Personal Services, Salaries & Wages Total		**929,505**	**898,145**	**995,231**	**893,164**	**990,749**	**1,010,386**
Employee Benefits							
060.80.86.89.0.000.510.001	Medical Insurance	152,948	158,990	168,500	168,500	**170,598**	172,629
060.80.86.89.0.000.510.004	Dental Insurance	1,760	1,354	1,296	1,296	**1,524**	1,554
060.80.86.89.0.000.511.001	Social Security	58,271	55,208	63,342	50,300	**61,734**	62,969
060.80.86.89.0.000.511.002	Medicare	13,628	12,911	16,395	16,395	**14,443**	14,732
060.80.86.89.0.000.512.001	IMRF Pension Expense	155,755	78,953	106,157	91,600	**100,835**	102,852
060.80.86.89.0.000.513.001	Sick Leave Incentive	1,293	-	1,346	1,346	**1,372**	1,399
060.80.86.89.0.000.513.002	Vac/Pers Leave Incent.	23,141	4,022	3,375	3,375	**3,446**	3,515
060.80.86.89.0.000.513.003	Retiree Sick Incentive	29,328	1,411	-	-	**-**	-
060.80.86.89.0.000.513.004	Employee Allowances	9,307	10,481	11,400	11,400	**11,400**	11,628
Employee Benefits Total		**445,431**	**323,330**	**371,811**	**344,212**	**365,352**	**371,278**
Contractual Services							
060.80.86.89.0.000.532.002	Equipment Maint.	93,058	90,742	98,877	98,877	**98,877**	100,360
060.80.86.89.0.000.532.004	Radio Maintenance	-	614	626	350	**350**	355
060.80.86.89.0.000.574.009	Fuel System Maintenan	2,108	2,207	2,251	2,251	**2,251**	2,285
Contractual Services Total		**95,166**	**93,563**	**101,754**	**101,478**	**101,478**	**103,000**

Internal Service Funds		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Commodities & Supplies							
060.80.86.89.0.000.622.002	Small Tools	4,064	4,115	4,228	4,228	**4,228**	4,291
060.80.86.89.0.000.625.001	Fuel System Repair Part	1,158	1,228	1,253	1,253	**1,253**	1,272
060.80.86.89.0.000.625.002	Steam Cleaner Chemica	927	1,347	1,374	1,374	**1,374**	1,395
060.80.86.89.0.000.625.003	Vehicle Maint Supplies	289,962	248,438	257,000	257,000	**257,000**	260,855
060.80.86.89.0.000.627.001	Gas Vehicles	300,124	319,210	363,222	356,633	**340,000**	345,100
Commodities & Supplies Total		**596,235**	**574,338**	**627,077**	**620,488**	**603,855**	**612,913**
Other Equipment							
060.80.86.89.0.000.665.030	Oil Pump Replacement	490	788	884	884	**884**	886
060.80.86.89.0.000.668.004	Radio Equip -Vcle Mnt	3,014	-	3,135	1,500	**1,500**	1,523
Other Equipment Total		**3,504**	**788**	**4,019**	**2,384**	**2,384**	**2,409**
Vehicle Maintenance Total		**2,069,841**	**1,890,164**	**2,099,892**	**1,961,726**	**2,063,818**	**2,099,986**
Vehicle Maintenance Total		**2,240,781**	**2,105,693**	**2,326,536**	**2,205,080**	**2,305,315**	**2,345,753**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Risk Management	8,151,467	9,433,365	9,605,300	9,192,260	9,614,300	9,757,150	0.1%
	8,151,467	**9,433,365**	**9,605,300**	**9,192,260**	**9,614,300**	**9,757,150**	**0.1%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Contractual Services	16,200	4,800	40,000	35,000	40,000	40,150	0.0%
Insurance	8,125,486	9,423,599	9,542,800	9,150,760	9,524,300	9,667,000	-0.2%
Commodities & Supplies	8,668	4,914	22,500	6,500	50,000	50,000	122.2%
Other Equipment	1,113	52	-	-	-	-	+++
	8,151,467	**9,433,365**	**9,605,300**	**9,192,260**	**9,614,300**	**9,757,150**	**0.1%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
063 - Risk Management Fund	8,151,467	9,433,365	9,605,300	9,192,260	9,614,300	9,757,150	0.1%
	8,151,467	**9,433,365**	**9,605,300**	**9,192,260**	**9,614,300**	**9,757,150**	**0.1%**

Internal Service Fund		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Risk Management							
Contractual Services							
063.00.00.00.4.000.530.006	Other Prof. Serv.	11,200	4,800	30,000	25,000	30,000	30,000
063.80.82.83.4.000.576.012	Tree Hazard Study	5,000	-	10,000	10,000	10,000	10,150
Contractual Services Total		**16,200**	**4,800**	**40,000**	**35,000**	**40,000**	**40,150**
Insurance							
063.00.00.00.4.000.595.001	Claims Admin-Liability	5,751	-	-	-	-	-
063.00.00.00.4.000.595.002	Claims Admin-Medical	361,712	351,992	362,000	362,000	370,000	375,000
063.00.00.00.4.000.595.004	Workers' Comp	31,533	-	-	-	-	-
063.00.00.00.4.000.596.003	HELP Excess Liability	43,286	-	-	-	-	-
063.00.00.00.4.000.596.004	Workers' Comp. Ins.	2,047	-	-	-	-	-
063.00.00.00.4.000.596.006	Surety Bonds	100	-	-	-	-	-
063.00.00.00.4.000.596.008	Other Insurance	225	29,312	25,000	16,000	25,000	25,000
063.00.00.00.4.000.596.010	IRMA Annual Contrib	639,342	724,856	725,000	575,000	600,000	625,000
063.00.00.00.4.000.597.001	Medical-PPO Premium	4,715,123	4,751,432	5,284,000	5,251,000	5,377,000	5,427,000
063.00.00.00.4.000.597.002	Medical HMO Premium	1,246,650	1,206,153	1,264,300	1,208,000	1,300,000	1,339,000
063.00.00.00.4.000.597.003	Life Insurance Premium	47,557	47,702	49,300	47,560	49,300	50,000
063.00.00.00.4.000.597.004	Medical Premiums-PW	718,000	771,500	824,400	824,400	833,000	850,000
063.00.00.00.4.000.597.005	Dental Premiums	258,070	287,142	288,800	276,800	300,000	306,000
063.00.00.00.4.000.599.001	Property Claims	21,272	68,146	100,000	25,000	100,000	100,000
063.00.00.00.4.000.599.002	Liability Claims	219,851	371,401	100,000	200,000	100,000	100,000
063.00.00.00.4.000.599.003	Workers' Comp. Claims	(209,383)	718,415	450,000	300,000	400,000	400,000
063.00.00.00.4.000.600.002	Miscellaneous Property	22,611	13,144	50,000	25,000	50,000	50,000
063.00.00.00.4.000.600.003	Auto BI & PD Claims	-	(41)	-	-	-	-
063.00.00.00.4.000.600.004	Unemplymnt Comp. Clr	1,739	17,040	10,000	5,000	10,000	10,000
063.00.00.00.4.000.600.005	Misc. IRMA Claims	-	65,405	10,000	35,000	10,000	10,000
Insurance Total		**8,125,486**	**9,423,599**	**9,542,800**	**9,150,760**	**9,524,300**	**9,667,000**
Commodities & Supplies							
063.20.23.00.4.000.631.001	Health & Wellness Sup	8,668	4,914	22,500	6,500	50,000	50,000
Commodities & Supplies Total		**8,668**	**4,914**	**22,500**	**6,500**	**50,000**	**50,000**
Other Equipment							
063.00.00.00.4.000.665.031	Other Equipment	1,113	52	-	-	-	-
Other Equipment Total		**1,113**	**52**	**-**	**-**	**-**	**-**
Risk Management Total		**8,151,467**	**9,433,365**	**9,605,300**	**9,192,260**	**9,614,300**	**9,757,150**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Randhurst Village	1,571,930	1,458,547	1,554,095	844,000	1,390,000	1,422,725	-10.6%
	1,571,930	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**	**-10.6%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Interest Expense	1,571,930	1,458,547	1,554,095	844,000	1,390,000	1,422,725	-10.6%
	1,571,930	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**	**-10.6%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
048 - Business District Fund	1,571,930	1,458,547	1,554,095	844,000	1,390,000	1,422,725	-10.6%
	1,571,930	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**	**-10.6%**

Business District		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Randhurst Village							
Interest Expense							
048.00.00.00.0.775.691.002	Randhurst RDA Interest	1,571,930	1,458,547	1,554,095	844,000	**1,390,000**	1,422,725
Interest Expense Total		**1,571,930**	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**
Randhurst Village Total		**1,571,930**	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**
Business District Total		**1,571,930**	**1,458,547**	**1,554,095**	**844,000**	**1,390,000**	**1,422,725**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Village Administration	126,631	96,370	110,000	53,581	60,000	35,000	-45.5%
Finance	20,830	25,224	70,000	96,401	165,500	236,500	136.4%
Community Development	10,479,401	1,460,571	2,698,000	2,391,541	11,500	211,500	-99.6%
Public Works	90,659	81,569	113,636	-	-	-	-100.0%
	10,717,521	**1,663,734**	**2,991,636**	**2,541,523**	**237,000**	**483,000**	**-92.1%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Other Employee Costs	1,200	600	1,500	1,500	1,500	1,500	0.0%
Contractual Services	249,364	232,226	233,636	58,581	80,000	55,000	-65.8%
Commodities & Supplies	161	-	1,500	-	1,500	1,500	0.0%
Other Expenditures	10,466,096	1,430,908	2,745,000	2,481,442	154,000	425,000	-94.4%
Infrastructure	700	-	10,000	-	-	-	-100.0%
	10,717,521	**1,663,734**	**2,991,636**	**2,541,523**	**237,000**	**483,000**	**-92.1%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
049 - Prospect and Main TIF District	10,717,521	1,663,734	2,991,636	2,541,523	237,000	483,000	-92.1%
	10,717,521	**1,663,734**	**2,991,636**	**2,541,523**	**237,000**	**483,000**	**-92.1%**

Prospect/Main TIF - Other Non-Operating		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Village Administration							
Contractual Services							
049.20.00.00.0.000.530.006	Other Prof. Serv.	10,150	-	10,000	10,000	10,000	10,000
049.20.00.00.0.000.531.007	Legal TIF	116,481	96,370	100,000	43,581	50,000	25,000
Contractual Services Total		**126,631**	**96,370**	**110,000**	**53,581**	**60,000**	**35,000**
Village Administration Total		**126,631**	**96,370**	**110,000**	**53,581**	**60,000**	**35,000**
Finance							
Contractual Services							
049.30.00.00.0.000.530.002	Auditing Services	1,500	1,500	-	-	-	-
049.30.00.00.0.000.530.006	Other Prof. Serv.	-	-	10,000	-	10,000	10,000
Contractual Services Total		**1,500**	**1,500**	**10,000**	**-**	**10,000**	**10,000**
Commodities & Supplies							
049.30.00.00.0.000.608.001	Other Supplies	161	-	1,500	-	1,500	1,500
Commodities & Supplies Total		**161**	**-**	**1,500**	**-**	**1,500**	**1,500**
Other Expenditures							
049.30.00.00.0.000.636.011	Property Tax Expense	19,169	23,724	9,000	37,000	9,000	5,000
049.30.00.00.0.000.637.001	Rtn of Inc-Cook County	-	-	49,500	59,401	145,000	220,000
Other Expenditures Total		**19,169**	**23,724**	**58,500**	**96,401**	**154,000**	**225,000**
Finance Total		**20,830**	**25,224**	**70,000**	**96,401**	**165,500**	**236,500**

Prospect/Main TIF - Other Non-Operating		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Community Development							
Other Employee Costs							
049.40.01.00.0.000.518.001	Dues & Memberships	600	600	-	-	-	-
049.40.45.00.0.000.518.001	Dues & Memberships	600	-	1,500	1,500	1,500	1,500
Other Employee Costs Total		**1,200**	**600**	**1,500**	**1,500**	**1,500**	**1,500**
Contractual Services							
049.40.01.00.0.000.530.006	Other Prof. Serv.	2,625	-	-	-	-	-
049.40.45.00.0.000.530.006	Other Prof. Serv.	28,649	52,787	10,000	5,000	10,000	10,000
Contractual Services Total		**31,274**	**52,787**	**10,000**	**5,000**	**10,000**	**10,000**
Other Expenditures							
049.40.45.00.0.000.636.004	Property Acquisition	7,374,427	327,184	1,300,000	1,298,541	-	-
049.40.45.00.0.000.636.005	Relocation Expense	3,000,000	-	-	-	-	-
049.40.45.00.0.000.636.006	Demolition Expense	72,500	-	300,000	-	-	-
049.40.45.00.0.000.636.019	Developer Incentives	-	1,080,000	1,086,500	1,086,500	-	200,000
Other Expenditures Total		**10,446,927**	**1,407,184**	**2,686,500**	**2,385,041**	**-**	**200,000**
Community Development Total		**10,479,401**	**1,460,571**	**2,698,000**	**2,391,541**	**11,500**	**211,500**
Public Works							
Contractual Services							
049.80.81.81.0.000.574.011	St-scape Corr Maint	89,959	81,569	93,636	-	-	-
049.80.81.81.0.000.575.014	Streetscape Furnishing	-	-	10,000	-	-	-
Contractual Services Total		**89,959**	**81,569**	**103,636**	**-**	**-**	**-**
Infrastructure							
049.80.81.81.1.000.675.007	Brick Sidewalks	700	-	10,000	-	-	-
Infrastructure Total		**700**	**-**	**10,000**	**-**	**-**	**-**
Public Works Total		**90,659**	**81,569**	**113,636**	**-**	**-**	**-**
Prospect/Main TIF Other Non-Operating Total		**10,717,521**	**1,663,734**	**2,991,636**	**2,541,523**	**237,000**	**483,000**

Program	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Transfer	2,354,391	3,709,981	3,868,000	3,393,000	4,140,000	750,000	7.0%
	2,354,391	**3,709,981**	**3,868,000**	**3,393,000**	**4,140,000**	**750,000**	**7.0%**

Classification	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
Interfund Transfers	2,354,391	3,709,981	3,868,000	3,393,000	4,140,000	750,000	7.0%
	2,354,391	**3,709,981**	**3,868,000**	**3,393,000**	**4,140,000**	**750,000**	**7.0%**

Funding Source	2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast	% Chg 20 to 21
001 - General Fund	2,354,391	2,107,362	3,868,000	3,393,000	3,000,000	750,000	-22.4%
023 - Street Improvement Construct	-	-	-	-	540,000	-	+++
025 - Police & Fire Building Const.	-	-	-	-	600,000	-	+++
051 - Village Parking System Fund	-	1,602,619	-	-	-	-	+++
	2,354,391	**3,709,981**	**3,868,000**	**3,393,000**	**4,140,000**	**750,000**	**7.0%**

Other Financing Uses		2018 Actual	2019 Actual	2020 Budget	2020 Estimate	2021 Budget	2022 Forecast
Transfer							
Interfund Transfers							
001.00.00.00.0.000.697.001	Transfer Out	2,354,391	2,107,362	3,868,000	3,393,000	**3,000,000**	750,000
023.00.00.00.0.000.697.001	Transfer Out	-	-	-	-	**540,000**	-
051.80.81.81.0.000.697.001	Transfer Out	-	1,602,619	-	-	**-**	-
025.00.00.00.0.000.697.001	Transfer Out	-	-	-	-	**600,000**	-
Interfund Transfers Total		**2,354,391**	**3,709,981**	**3,868,000**	**3,393,000**	**4,140,000**	**750,000**
Transfer Total		**2,354,391**	**3,709,981**	**3,868,000**	**3,393,000**	**4,140,000**	**750,000**
Other Financing Uses Total		**2,354,391**	**3,709,981**	**3,868,000**	**3,393,000**	**4,140,000**	**750,000**

Village of Mount Prospect, Illinois

Community Investment Program
2021 - 2025

SUBMITTED BY:
MICHAEL J. CASSADY
VILLAGE MANAGER

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PROGRAM SUMMARY

The Village has included as part of the annual budget process the preparation of the Community Investment Program (CIP) 2021-2025, a 5-year capital improvement plan. The CIP gives a clear, comprehensive view of long-term capital needs. The total cost for all proposed projects in the 2021-2025 CIP is $ 139,562,309.

The Concept of a CIP

The CIP is a plan for capital expenditures/projects over the upcoming five years. Capital expenditures/projects are defined, in general, as the purchase or construction of long-lived, high-cost, tangible assets. For Village purposes, "long-lived" implies a useful life in excess of one year. "High-cost" means that the project amounts to at least $25,000. "Tangible" assets exclude contractual services except those that are necessary for putting a tangible asset into service.

The guidelines for capital expenditures/projects have been relaxed in certain instances to include certain items in the CIP that otherwise would not meet our basic definition of a capital item. For the first instance, departments were asked to state any need for an addition to the Village's vehicle fleet as a CIP project request even if the cost of the vehicle concerned would be less than $25,000. This convention is used because the purchase of a vehicle represents a substantial commitment on the part of the Village. Once a vehicle is recognized as an operational need, lease payments to the Vehicle Replacement Fund (internal service fund charges) become necessary in the budget programs of the operating departments so as to provide for the replacement of the vehicle. In other words, the financial means to replace a vehicle is programmed in the budget the year following its purchase. Given the continuing financial implications of adding a vehicle to the Village fleet, proposals for additions to the fleet are closely scrutinized.

The second instance of relaxation of the capital project guidelines relates to certain high-cost projects that do not necessarily give rise to a tangible asset but are related to maintaining capital assets. This has been done simply to document the other large capital-related expenses that confront us. The best examples of such a project included in this CIP are the Street Resurfacing Program and Water/Sewer Main Replacements and Rehabilitation.

In addition, Information Technology (IT) related projects are included in the CIP. Many of these projects have costs that fall below the $25,000 threshold but are being included to coordinate IT purchases among the different departments. This ensures that additions to the computer system are picked up in the computer replacement program, similar to the way replacement vehicle purchases are made using the vehicle replacement fund.

A project's inclusion in the CIP does not, in and of itself, commit the Village to funding and accomplishing it. As stated above, the CIP identifies our capital needs. Available funds, taxing capacity, and debt capacity may require that some projects ultimately be deferred beyond the years in which they are initially programmed for accomplishment in the CIP. Even so, the CIP will have served its purpose as a planning tool. However, projects programmed for the first year of the CIP (the year 2021 in the case of this 2021-2025 document) take on special importance because they must be addressed in the Village operating budget.

The Review Process

The CIP review process for 2021 runs concurrently with the development of the operating budget. For the 2021-2025 CIP, the operating departments submitted their project requests to the Finance Department. The Finance Department compiled the project requests. A review team consisting of staff from the Village Manager's Office and Finance Department then meets with each of the departments to discuss the requests. A preliminary CIP document is distributed to the Village Board and the Finance Commission, the CIP is reviewed and discussed at a Joint Workshop. The CIP is then incorporated into the budget document and distributed to the Village Board and Finance Commission for consideration during budget meetings held during October.

The Project Requests

Most of the project requests included in the 2020-2024 CIP appear again in the 2021-2025 document. In some cases, a project scheduled for a particular year has been accelerated or deferred based upon the staff's reassessment of Village needs. In other cases, the cost of a project may have changed due to our obtaining complete information about it. Refinements such as these are an appropriate part of the capital project planning process. The CIP is a working document.

***The Project Requests* (continued)**

This document is updated annually to reflect the current needs of the Village and the best information available. The CIP document is organized by project category. Categories capture projects with similar function/purpose. An example of a category is Water System or Computer Hardware/Software.

Of the total $139.6 million budget for the 2021—2025 capital plan, Category 705 - Resurface-Curbs/Gutters/Sidewalks accounts for $39.2 million or 28.10 percent of the total. Category 700 – Water System accounts for $32.9 million or 23.60 percent of the five-year total. First-year total projects (2021) are projected to be $28.6 million. There are a few aspects of the 2021-2025 CIP to highlight:

- ***Category 705 – Resurfacing – Curbs/Gutters/ Sidewalks.*** Anticipated spending in the category over the five-year plan period is $39.2 million. Of that amount, $23.9 million or 61.1 percent is allocated to the street improvement program. The average annual spending on the resurfacing program is $4.8 million. Other significant projects include corridor street lighting at $5.8 million, Melas/Meadows Park Bridge - $3.3 million (subject to a grant), bike path improvements $3.08 million, and new sidewalks at $1.2 million.

- ***Category 700 – Water System.*** Anticipated spending in the category over the five-year plan period is $32.9 million. Water main replacement accounts for $22.5 million of the total. Other significant projects include constructing an interconnect to the Northwest Water Commission totaling $5.5 million, and constructing a second elevated tank for $2.3 million. The balance of spending in this category is on various well rehab, pumping station improvements and other infrastructure improvements.

- ***Category 704 – Street Construction & Reconstruction.*** Anticipated spending in the category over the five-year plan period is $17.9 million in street improvements at Rand-Elmhurst-Kensington and Rand-Central-Mt. Prospect Road accounts for $15.2 million of the total. These major projects are mainly grant funded. Other significant projects include the pedestrian crossing improvements, road reconstruction, corridor improvements, streetscape improvements and traffic signal replacement engineering.

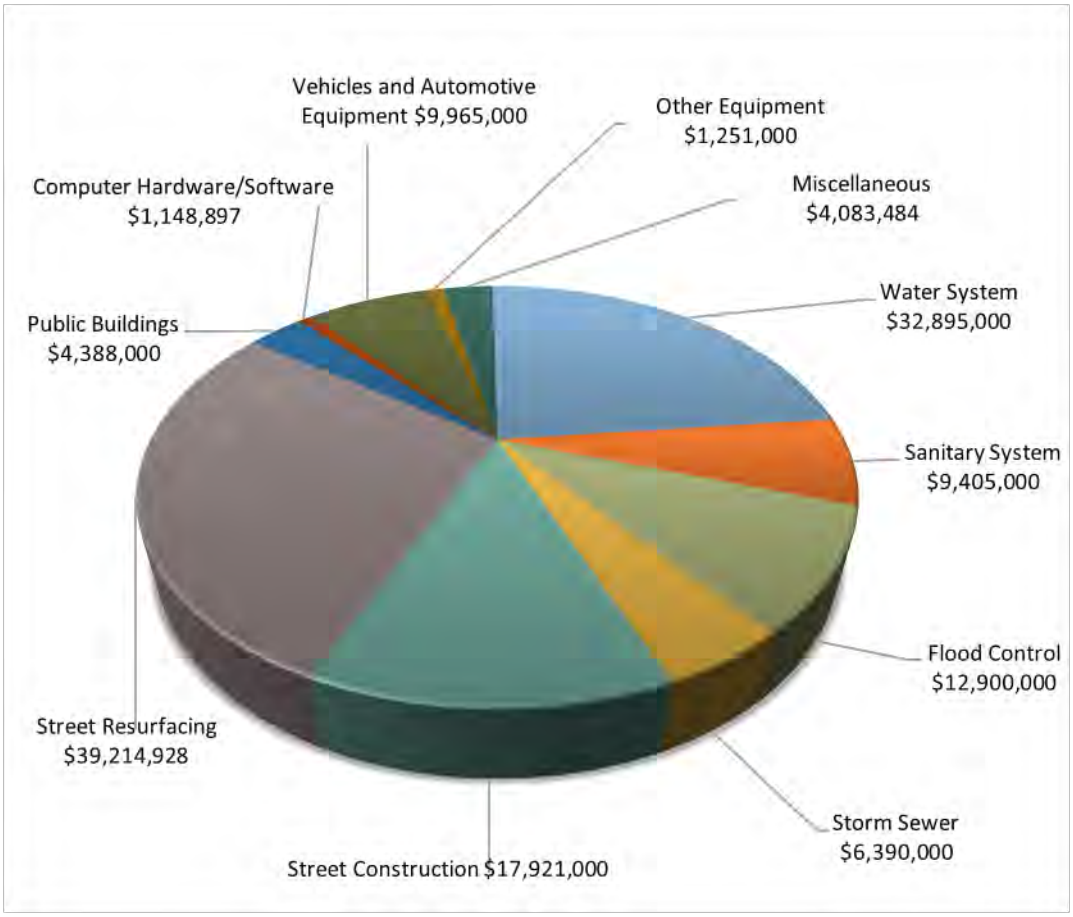
- ***Category 702 – Flood Control Projects.*** Anticipated spending in the category over the five-year plan period is $12.9 million. Of that amount, $9.3 million or 72.1 percent is allocated for Aspen Trails sewer improvements. Other significant projects include McDonald Creek Bank Stabilization for $1.5 million and Neighborhood and Street Drainage Improvements for $1,400,000.

- ***Category 708 – Vehicles and Auto Equipment.*** Anticipated spending in the category over the five-year plan period is $9.96 million. Of that amount, $5.3 million or 52.9 percent is allocated for Public Works vehicle replacements The Fire vehicle replacements totals $3.2 million, and Police vehicle replacement five-year totals at $1.4 million.

- ***Category 701 – Sanitary System.*** Anticipated spending in the category over the five-year plan period is $9.4 million. Of that amount, $5.0 million or 53.2 percent is allocated for sewer main rehabilitation, and $2.7 million for Fairview Gardens footing tile disconnection and lift station improvement. Other lift station rehab totals at $1.7 million. The combined sewer improvements include a $4.0 million in projects, and other detention pond improvement totals $2.4 million.

- ***Category 706 – Public Building Construction & Improvements.*** Anticipated spending in this category over the five-year plan period is $4.4 million. The category picks up any project addressing public building construction and improvements. This category includes various small projects under $1.0 million. The major projects include HVAC upgrade for the Village Hall - $790,000, Other public building improvements - $760,000, Parking Deck Maintenances - $325,000, and other small projects totaling $2.5 million.

Below is a chart illustrating **project totals by category for the five-year period 2021 - 2025**:



Sources of Funds

The 2021-2025 CIP includes a summary of "Projects by Funding Source." This summary provides an overview of the potential demands upon the Village's financial resources. A few comments are warranted with regard to the "Projects by Sources of Funds" summary.

The Village has in place a home rule sales tax to support certain capital programs and operations. Three-quarters of the 1% home rule tax is allocated to capital projects. The Street Improvement, Flood Control, and Capital Improvement Funds each receive annually a one-quarter share (approximately $1.3 million). In addition to the home rule sales tax, there are other dedicated revenue sources supporting the capital program. As mentioned previously, projects are placed in the 5-year capital plan based on available revenues. When revenues fall short of projections, adjustments are made to existing budgets in these Funds and capital spending elsewhere with future projects deferred until revenue becomes available. When the projects are important, but the revenue source to fund the project is not yet determined, those projects are listed with a funding source to be determined. Projects totaling $12.5 million in years 2022 through 2025 need to have funding sources identified. A brief summary of the fund activity is provided below. Please refer to the Fund Summaries for more detailed information.

- ***General Fund.*** The General Fund is the Village's primary operating Fund. The only capital projects charged to the General Fund are those to be undertaken each year, although the level of funding from one year to the next may vary. Projects charged directly to the General Fund include sidewalk cost-share program for $97,500, annual tree planting program for

$184,726 and Rand-Elmhurst-Kensington traffic study for $600,000. The total five-year plan includes General Fund spending of $11.2 million.

- ***Capital Improvement Fund.*** The Capital Improvement Fund is the Village's Fund for "Intermediate sized" capital expenditures. There are several recurring projects funded by the Capital Improvement Fund. A list of 2021 recurring projects include brick sidewalk replacement - $125,000, corridor improvements/Façade - $100,000, HVAC replacements - $100,000, residential street lighting - $225,000, and other improvements totaling $234,340. The total non-recurring projects include $120,000 for warning sirens, $440,000 for Central Road pedestrian improvements, $150,000 for PW locker improvements, $300,000 Melas/Meadows Park Pedestrian Bridge and $200,000 for Phase II Bike Plan Improvements. There are various small non-recurring projects totaling $811,897. The CIP proposal includes a total of $2.8 million in projects funded by the Capital Improvement Fund for FY 2021. The total proposed projects for 2021-2025 to be funded from the Capital Improvement Fund is $18.8 million. The Capital Improvement Fund gets approximately $1.3 million in Home-rule sales tax and a transfer of $750,000 from the General Fund each year.

- ***Street Improvements Construction Fund.*** This Fund is used to account for the resources to reconstruct the Village's streets and related projects. Financing is provided by various taxes, licenses, permits, fees, and investment income. Several projects relating to streets have either been postponed or marked as funding to be determined. Total anticipated spending over the five-year plan period is $22.9 million in this Fund. Of the amount, $15.0 million is allocated to the annual street improvement program. The remainder of the program is funded through the Motor Fuel Tax Fund. Approximately $4.6 million per year is needed to maintain the street program on a 20-year renewal cycle. Road improvements to Busse, Rand, Central, and Mount Prospect Roads are included in the plan as well as traffic calming projects. The Rebuild Illinois grant is awarded by the State of Illinois using the MFT formula, and the Village will be receiving $3.6 million in grants for the Street projects from FY 2020 to 2022. This additional funding will support various construction projects.

- ***Flood Control Construction Fund.*** The activity in this Fund addresses flood control projects throughout the Village. Storm sewer improvements, drainage improvements, and the storm sewer inspection program are funded. Total anticipated spending over the five-year plan period is $13.4 million. The Aspen Trail Storm Sewer Improvements in the amount of $9.3 million is budgeted in 2021. The staff is working to obtain grant funding to reduce the burden of the project on the General Fund reserves. Other 2021 projects financed by Flood Control Construction Fund are McDonald Creek Bank Stabilization $150,000 and Neighborhood Drainage Improvements $120,000.

- ***Motor Fuel Tax Fund.*** Motor fuel tax funds are earmarked for street maintenance and repairs. The street improvement and traffic signal replacement engineering programs are supported by this Fund. Revenue to support $8.8 million for the programs is planned for the five-year period.

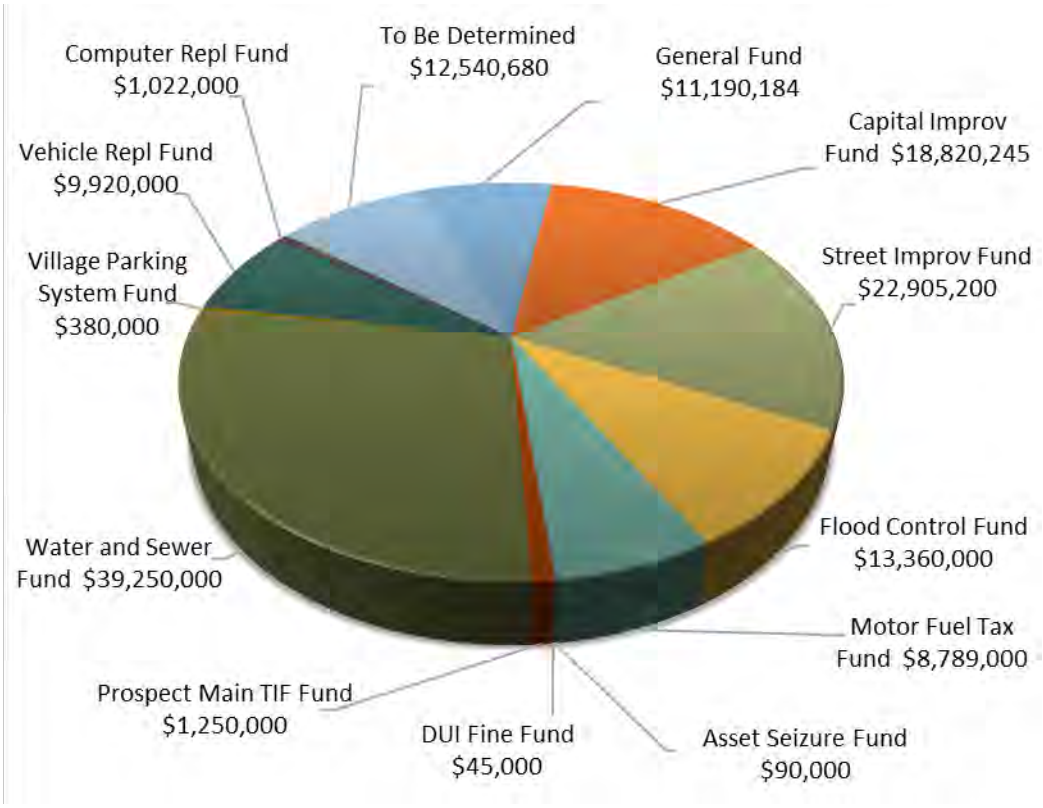
- ***Prospect Main TIF Fund.*** The Prospect Main Tax Increment Financing (TIF) special revenue fund was established in 2017 to record the revenue and expenses for the Prospect and Main TIF District. TIF is a development tool local governments can utilize to make public improvements and attract new development to an area. TIF helps local governments attract private development and new businesses using local resources that do not depend upon an increase in taxes or the reduction of other services. The 2021-2025 CIP includes $1.3 million for improvements for the period.

- ***Water and Sewer Fund.*** Numerous projects that directly relate to providing water and sanitary sewer service to customers in the CIP are funded from the Water and Sewer Fund. The 2021-2025 CIP is showing projects valued at an average of $7.9 million per year over the five years of the plan. 2021 projects include combined sewer improvements $800,000, water main replacements $2.8 million and sewer main rehabilitation $1.0 million. The non-recurring projects include deep wells rehab $1.1 million, $300,000 for engineering cost of an elevated tank, lift stations rehab totaling $680,000 and $300,000 for overhead sewer program. The total projects to be funded by the water/sewer fund over a 5-year period is $39.3 million.

- ***To Be Determined.*** Funding for several projects included in the 2021-2025 CIP still needs to be determined.

The 2021-2025 CIP is showing $12.5 million in projects that are in need of funding. These projects have either been identified during the strategic planning process or have been deferred several years and need a funding source determined.

Below is a chart illustrating **project totals by funding source for the five-year period 2021-2025**.



Due to the COVID-19 outbreak, the Village is estimating a revenue loss of $4.9 million for FY-2020. Due to the revenue losses, there are several capital projects postponed. After a careful need-evaluation, the Village has included those projects in CIP 2021-2025. The funding sources of these projects are the same as it was for the CIP 2020-2024. The Village has a diverse source of revenue to fund the CIP items and the Village always tries to optimize all the available revenue sources. There are a few projects in 2021-2025 CIP, completely dependent upon the approval of a State or Federal grant. If these grants are not received, these projects will not be executed and will be moved to future years. The Village of Mount Prospect is hopeful about receiving these grants.

This Community Investment Plan is a result of a joint effort of the Village's leadership team and the Finance Department. We are thankful for all the time, efforts, and energy from the staff. The staff is also thankful to the Village Board and Finance Commission for their constant support and directions, and also for an opportunity to allow the Village staff to present the CIP to the Village Board and Finance Commission.

STRUCTURE OF THE DOCUMENT AND THE PROJECT REQUEST FORM

Community Investment Program projects are organized by category/type. The Summaries section begins with a category summary and a listing of projects by category on page CIP-6. The project categories are:

- Water and Sanitary Sewer
- Flood Control
- Street Construction/Reconstruction and Resurfacing
- Public Buildings
- Computer Hardware and Software
- Equipment
- Miscellaneous

Each category section begins with a summary of the project requests. Most of the information on the project request form is self-explanatory. However, some elaboration about certain items may be helpful.

- Project Name. Each project is given a short title

- Project Category/Type. As stated above, each project or portion of a project has been assigned to a project category. Each group has a specific category code. These codes are detailed on the next page.

- Description. This area provides a more detailed description of the project than is possible in the "Project Name".

- Tech Plan. The Village has a technology plan for information technology/computer projects. Each project requests indicates whether or not the project has been identified in the technology plan.

- Priority. To facilitate the evaluation of projects requested, the departments have prioritized them with "1" Critical, "2" Very Important, "3" Important, "4" Less Important, and "5 Future Consideration. This has been done to provide an overall picture of the relative importance of each project.

- Funding Sources. A potential source of funds has been indicated for most projects. For some projects, multiple potential sources are shown.

- Budget Impact/Other. Operating expenditures may come with the purchase or construction of a capital asset. For example, annual maintenance agreements are necessary with many items of equipment. In some circumstances, the purchase of a capital asset may enable the Village to reduce operating expenditures. Information provided in this section addresses those effects.

CATEGORY CODES

Water and Sanitary Sewer:	700 – Water System 701 – Sanitary System
Flood Control and Related Projects:	702 – Flood Control Projects 703 – Storm Sewer
Street and Related Projects:	704 – Street Construction and Reconstruction 705 – Resurfacing/Curbs & Gutters/Sidewalks
Public Buildings:	706 – Construction of and Improvements to Public Buildings
Equipment:	707 – Computer Hardware/Software 708 – Vehicles and Automotive Equipment 709 – Furnishings and Non-Automotive Equipment
Miscellaneous:	710 – Miscellaneous

EQUIPMENT REPLACEMENT GUIDELINES

Item	Age (Years)	Mileage/Hours
Cars- Normal Use	10	85,000
Cars- Police Patrol	5	70,000/7,000 hrs
Cars- Police CSO	7	70,000/7,000 hrs
Cars- Police Assigned	8	70,000/7,000 hrs
Pickups/Vans	12	50,000/5,000 hrs
Medium Truck (10,000 to	14	50,000/5,000 hrs
Heavy Truck(>19,500 GVW)	17	50,000/6,000 hrs
Aerials	*15	50,000/9,000 hrs
OffRoad Equipment	12-17 (depending on equipment)	5,000 hrs
Backhoes & Loaders	*15	5,000 hrs
Street Sweepers	12	50,000/5,000 hrs
LeafMachines	17	2,500 hrs
Trailers	17-22	N/A
Other Equipment	8-22 (depending on usage/condition) N/A	N/A
Ambulance (Type 1)	10	75,000/8,000 hrs
Ambulance (Type 3)	8	60,000/6,000 hrs
Fire Equipment (<15k GVW)	12	*TBD
Fire Equipment(> 15k GVW)	*15	*TBD
Trackless Snow Machines	*15	2,500 hrs

(*TBD- To be determined by condition and general FD practice)

The equipment guidelines listed above simply provide general direction for when a piece of equipment should be considered for replacement. The Village Vehicle/Equipment Replacement Policy specifies the general policy, the equipment replacement evaluation and criteria, equipment replacement parameters, minimum use policy, and the replacement vehicle purchasing guidelines. If replacement is not warranted due to condition or low level of use, purchase of new will be deferred until the following year at which time the equipment will be reevaluated.

Village of Mount Prospect, Illinois

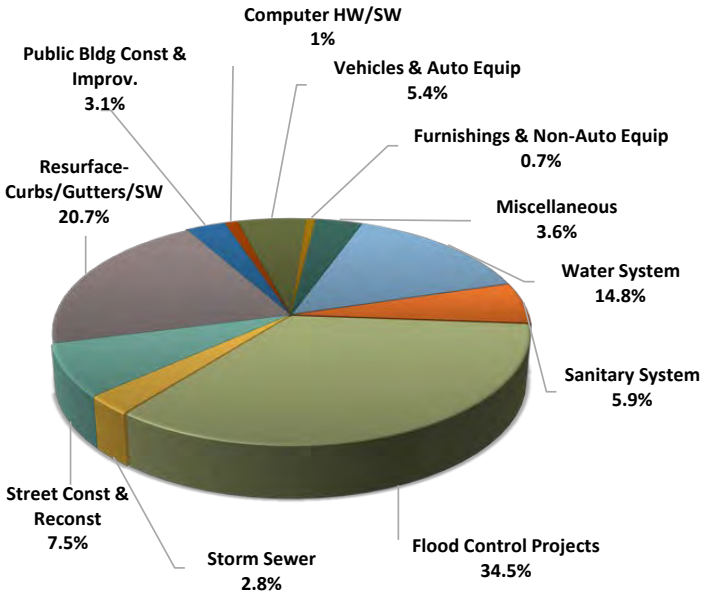
Community Investment Program

2021 thru 2025

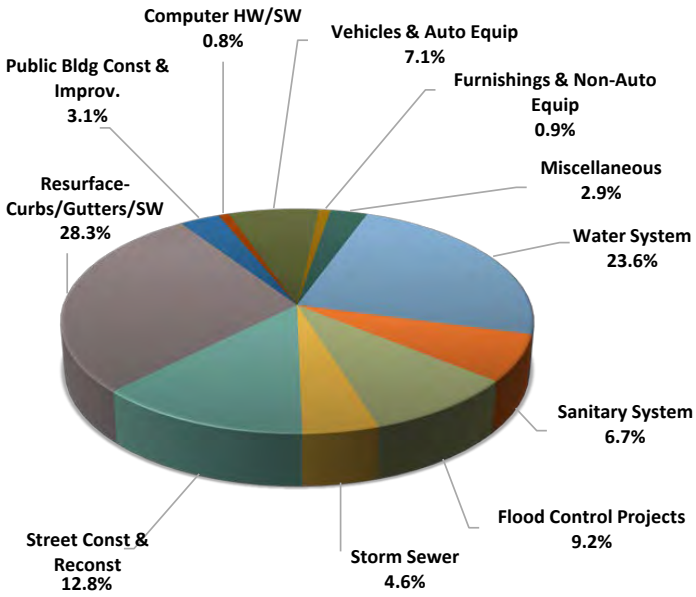
CATEGORY SUMMARY

Category	2021	2022	2023	2024	2025	Total
700 Water System	4,225,000	11,400,000	4,565,000	5,550,000	7,155,000	*32,895,000*
701 Sanitary System	1,680,000	4,195,000	1,530,000	1,000,000	1,000,000	*9,405,000*
702 Flood Control Projects	9,870,000	1,820,000	570,000	520,000	120,000	*12,900,000*
703 Storm Sewer	800,000	1,660,000	1,700,000	1,080,000	1,150,000	*6,390,000*
704 Street Const & Reconst	2,161,000	7,950,000	7,430,000	230,000	150,000	*17,921,000*
705 Resurface-Curbs/Gutters/SW	5,936,840	7,119,960	11,573,531	7,780,257	6,804,340	*39,214,928*
706 Public Bldg Const & Improvements	888,000	1,770,000	540,000	900,000	290,000	*4,388,000*
707 Computer HW/SW	285,297	258,400	178,400	218,400	208,400	*1,148,897*
708 Vehicles and Auto Equip	1,537,000	3,242,000	1,198,000	3,014,000	974,000	*9,965,000*
709 Furnishings & Non-Auto Equip	202,000	245,000	804,000			*1,251,000*
710 Miscellaneous	1,039,726	779,221	1,138,805	810,481	315,251	*4,083,484*
TOTAL	28,624,863	40,439,581	31,227,736	21,103,138	18,166,991	*139,562,309*

2021 Summary



2021 - 2025 Summary



Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
700 Water System								
Wireless Telemetry System Upgrade-PLC Upgrades	PWWS009.0-16	3				80,000		*80,000*
VFD Replacement	PWWS011.0-16	3					50,000	*50,000*
Deep Well Rehabilitation - Well #4	PWWS012.0-16	1	525,000					*525,000*
Deep Well Rehabilitation - Well #16	PWWS013.0-16	2		535,000				*535,000*
Deep Well Rehabilitation - Well #17	PWWS022.0-18	3					535,000	*535,000*
Northwest Water Commission Interconnect	PWWS026.0-18	2		5,500,000				*5,500,000*
Deep Well Rehabilitation - Well #11	PWWS029.0-18	3	535,000					*535,000*
Water Main Replacement	PWWS800.0-AN	1	2,800,000	3,300,000	4,500,000	5,400,000	6,500,000	*22,500,000*
Booster Station Pump Rehabilitation	PWWS803.0-AN	2	65,000	65,000	65,000	70,000	70,000	*335,000*
Elevated Tank	PWWS805.0-18	2	300,000	2,000,000				*2,300,000*
700 Water System Total			4,225,000	11,400,000	4,565,000	5,550,000	7,155,000	*32,895,000*
701 Sanitary System								
Fairview Gardens Footing Tile Disconnection	PWWS001.0-21	2		1,850,000				*1,850,000*
Lift Station Rehab - Cottonwood	PWWS002.0-17	1	680,000					*680,000*
Lift Station Rehab - Lincoln-Wego	PWWS009.0-19	2		520,000				*520,000*
Lift Station Rehabilitation - Maple-Berkshire	PWWS010.0.17	2			530,000			*530,000*
Lift Relief Station Rehab - Fairview	PWWS018.0-16	1		825,000				*825,000*
Sewer Main Rehabilitation	PWWS801.0-AN	1	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	*5,000,000*
701 Sanitary System Total			1,680,000	4,195,000	1,530,000	1,000,000	1,000,000	*9,405,000*
702 Flood Control Projects								
McDonald Creek Bank Stabilization	PWFC001.0-16	2	150,000	1,350,000				*1,500,000*
Weller Creek Bank Stabilization	PWFC001.0-20	2		250,000				*250,000*
Lake Briarwood/Higgins Creek Flood Control Improve	PWFC002.0-19	3		100,000				*100,000*
Levee Gate Actuators	PWFC002.0-20	3			50,000			*50,000*
Levee 37 Companion Storm Sewer Improvements	PWFC012.0-18	1	9,300,000					*9,300,000*
Non-Curb Street Drainage Improvements	PWFC014 0-20	3			400,000	400,000		*800,000*
Neighborhood Drainage Improvements	PWFC800.0-AN	3	120,000	120,000	120,000	120,000	120,000	*600,000*
Overhead Sewer Program	PWWS806.0-AN	2	300,000					*300,000*
702 Flood Control Projects Total			9,870,000	1,820,000	570,000	520,000	120,000	*12,900,000*
703 Storm Sewer								
Detention Pond Improvement - Pond 1	PWFC002.0-16	1		100,000	900,000			*1,000,000*
Detention Pond Improvement - Pond 2	PWFC003.0-16	1		760,000				*760,000*
Detention Pond Improvement - Pond 6	PWFC004.0-16	3				280,000		*280,000*
Detention Pond Improvement - Pond 6A	PWFC005.0-16	3					350,000	*350,000*
Combined Sewer Improvements	PWWS804.0-AN	1	800,000	800,000	800,000	800,000	800,000	*4,000,000*
703 Storm Sewer Total			800,000	1,660,000	1,700,000	1,080,000	1,150,000	*6,390,000*
704 Street Const & Reconst								
Prospect Avenue Streetscape Improvements	CD001.0-18	3	100,000	100,000	100,000	100,000		*400,000*

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
Kensington Road Left Turn Police Station	PWEN002.0-21	2			300,000			*300,000*
Rand-Central-MP Road Intersection Improvements	PWEN006.0-16	1	971,000	6,000,000				*6,971,000*
Rand-Elmhurst-Kensington Road Study	PWEN007.0-16	1	600,000	1,000,000	6,600,000			*8,200,000*
Traffic Signal Replacement Engineering	PWEN805.0-AN	3	50,000	50,000	50,000	50,000	50,000	*250,000*
Central Road Pedestrian Crossing Improvements	PWEN806.0.AN	1	440,000	300,000	300,000			*1,040,000*
Busse Road Reconstruction	PWEN807.0.AN	3		500,000				*500,000*
Street Light Disconnect Cabinet Replacement	PWST001.0-19	3			80,000	80,000	100,000	*260,000*
704 Street Const & Reconst Total			2,161,000	7,950,000	7,430,000	230,000	150,000	*17,921,000*
705 Resurface-Curbs/Gutters/SW								
Brick sidewalk maintenance removal/replacement	PWBU802.0-AN	2	125,000	125,000	125,000	125,000	125,000	*625,000*
Melas/Meadows Park Pedestrian Bridge	PWEN004.0-16	2	300,000		3,000,000			*3,300,000*
Northwest Hwy/Mount Prospect Road Bike Path	PWEN005.0-16	2	143,000					*143,000*
Bridge Improvements - Emerson Street	PWEN013.0-17	2	50,000					*50,000*
Bridge Improvements - Briarwood Drive West - South	PWEN014.0-17	3			50,000			*50,000*
Bridge Improvements - Business Center Drive	PWEN015.0-17	3			50,000			*50,000*
New Sidewalks	PWEN801.0-AN	3		270,000	290,000	310,000	330,000	*1,200,000*
Sidewalk Cost Share Program	PWEN802.0-AN	3	97,500	99,400	101,400	103,400	150,000	*551,700*
Street Improvement Program	PWEN803.0-AN	1	4,592,000	4,862,000	4,652,000	4,682,000	4,712,200	*23,500,200*
Parking Lot Improvements - Fire Station 12	PWPA001.0-16	3	40,000					*40,000*
Parking Lot Improvements - Wille St. Commuter Lot	PWPA003.0.17	3		45,000				*45,000*
Parking Lot Improvements - Train Station	PWPA004.0.17	3			35,000			*35,000*
Parking Lot Improvements - Well 16	PWPA005.0.17	3	30,000					*30,000*
Phase II Bike Plan Improvements	PWST001.0-18	2	200,000	200,000	2,000,000	230,000	450,000	*3,080,000*
Streetlight Improvements	PWST800.0-AN	3	84,340	88,560	90,331	92,137	93,980	*449,348*
Streetlight Improvements LED Retrofits	PWST801.0-AN	3	50,000	50,000	50,000	50,000	50,000	*250,000*
Residential Street lighting	PWST802.0-18	4	225,000	225,000	225,000	225,000	225,000	*1,125,000*
Corridor Street lighting	PWST803.0-18	3		1,155,000	904,800	1,962,720	668,160	*4,690,680*
705 Resurface-Curbs/Gutters/SW Total			5,936,840	7,119,960	11,573,531	7,780,257	6,804,340	*39,214,928*
706 Public Bldg Const & Improvement								
Station 12 Kitchen	FD010.0-17	2	80,000					*80,000*
HVAC Upgrade Village Hall	PWBU001.0-12	2	40,000	750,000				*790,000*
VH Flat Roof Replacement	PWBU001.0-20	3				50,000		*50,000*
PW garage painting/LED lighting	PWBU001.0-21	3	75,000					*75,000*
Village Hall Window Replacement	PWBU002.0-15	2	30,000	225,000				*255,000*
PW Fence Replacement	PWBU002.0-17	2		160,000				*160,000*
VH bathroom flooring	PWBU002.0-20	3				50,000		*50,000*
Village Hall Domestic Booster Pump Replacement	PWBU003.0-17	1	63,000					*63,000*
Remodel/rehab PW men's locker room	PWBU003.0-18	2	150,000					*150,000*
St 12 Roof Replacement	PWBU003.0-20	3				250,000		*250,000*
Village Hall Flooring Improvements	PWBU004.0-17	3			70,000			*70,000*
St #12 Tuck Pointing and Joint Repair	PWBU004.0-18	3		90,000				*90,000*
Station 14 Floor Re-sealing	PWBU004.0-19	3				120,000		*120,000*
St #14 Butler Building Maintenance	PWBU004.0-20	3				25,000		*25,000*
VH Emergency Generator Power Distribution	PWBU005.0-18	3		90,000				*90,000*
St #14 Exterior Painting	PWBU005.0-20	3				40,000		*40,000*
PW Vehicle Main. Shop Painting	PWBU006.0-20	3				40,000		*40,000*
PW Wash Bay Drain Upgrade and Painting	PWBU007.0-18	2	75,000					*75,000*
PW Exterior Door/Frame Replacement	PWBU007.0-20	3				35,000		*35,000*
Fire Station #12 Apparatus Floor	PWBU008.0-16	2	50,000					*50,000*
Public Works Facility Exterior	PWBU012.0-16	2	75,000	200,000				*275,000*
Station 12 Bathroom Remodels	PWBU3.0-19	3			100,000			*100,000*
Other Public Buildings	PWBU800.0-AN	3	100,000	165,000	165,000	165,000	165,000	*760,000*
HVAC Replacement Program	PWBU801.0-AN	2	100,000	40,000	75,000	50,000	50,000	*315,000*
Parking Garage Elevator Sill Replacement	PWPA002.0-19	3			55,000			*55,000*
Parking Deck Maintenance	PWPA800.0-AN	3	50,000	50,000	75,000	75,000	75,000	*325,000*

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
706 Public Bldg Const & Improvements Total			888,000	1,770,000	540,000	900,000	290,000	*4,388,000*
707 Computer HW/SW								
Budget/CIP Software	FI001.1.20	1	11,900					*11,900*
Justified Automated Collection Kiosk (JACK)	FI001.3.20	1	34,997					*34,997*
Escrow Management Software	FI001.5.20	1		10,000				*10,000*
EOC Technology Upgrade	ITFD001.0-19	2		70,000				*70,000*
Computer Replacement - End-user Devices	ITVA005.0-AN	2	143,000	143,000	143,000	143,000	143,000	*715,000*
Computer Replacement - Infrastructure	ITVA006.0-AN	1	95,400	35,400	35,400	75,400	65,400	*307,000*
707 Computer HW/SW Total			285,297	258,400	178,400	218,400	208,400	*1,148,897*
708 Vehicles and Auto Equip								
Traffic Safety Van	PD004.0-21	3	45,000					*45,000*
Public Works Vehicle Replacement	PWVE800.0-AN	1	342,000	2,143,000	920,000	1,250,000	613,000	*5,268,000*
Police Vehicle Replacement	PWVE801.0-AN	1	145,000	355,000	278,000	264,000	336,000	*1,378,000*
Fire Vehicle Replacement	PWVE802.0-AN	1	1,005,000	686,000	0	1,500,000	0	*3,191,000*
Pool Vehicle Replacement	PWVE803.0-AN	3	0	58,000	0	0	25,000	*83,000*
708 Vehicles and Auto Equip Total			1,537,000	3,242,000	1,198,000	3,014,000	974,000	*9,965,000*
709 Furnishings & Non-Auto Equip								
Thermal Imaging Cameras (TIC)	FD001.0-18	2			54,000			*54,000*
Station 12 Air Compressor	FD001.0-20	2		55,000				*55,000*
Radio Replacement	FD002.0-20	1			750,000			*750,000*
Physical Fitness Equipment Replacement	FD003.0.18	2		40,000				*40,000*
Village Warning Sirens	FD003.0-16	2	120,000	120,000				*240,000*
AED Replacements	PD001.0-21	2	42,000					*42,000*
Civic Event Sound Equipment	PWWS001.0.19	3		30,000				*30,000*
New Field Cameras	VA002.0.19	3	40,000					*40,000*
709 Furnishings & Non-Auto Equip Total			202,000	245,000	804,000			*1,251,000*
710 Miscellaneous								
MSL Retail Incentive	CD21-01	1	300,000					*300,000*
TIF Land Acquisition	CD21-02	1	150,000					*150,000*
Corridor Improvements	CD400.0-AN	3	100,000	400,000	400,000	400,000		*1,300,000*
Façade and Interior Buildout Program	CD401.0-AN	2	100,000	100,000	100,000	100,000		*400,000*
Street Sign Jet Printer System	ITPW001.0-20	3	75,000					*75,000*
Additional K-9 Unit	PD003.0-21	5			90,000	22,000	22,000	*134,000*
Phase I Bike Plan Improvements	PWEN001.0-16	2	80,000					*80,000*
Public Works Fiber Connection	PWEN001.0-21	1			200,000			*200,000*
Traffic Calming	PWEN804.0-AN	3	50,000	50,000	50,000	50,000	50,000	*250,000*
Klehm's Island Landscape	PWFO004.0-18	3			65,000			*65,000*
Tree Planting Program	PWFO801.0-AN	2	184,726	229,221	233,805	238,481	243,251	*1,129,484*
710 Miscellaneous Total			1,039,726	779,221	1,138,805	810,481	315,251	*4,083,484*
GRAND TOTAL			28,624,863	40,439,581	31,227,736	21,103,138	18,166,991	*139,562,309*

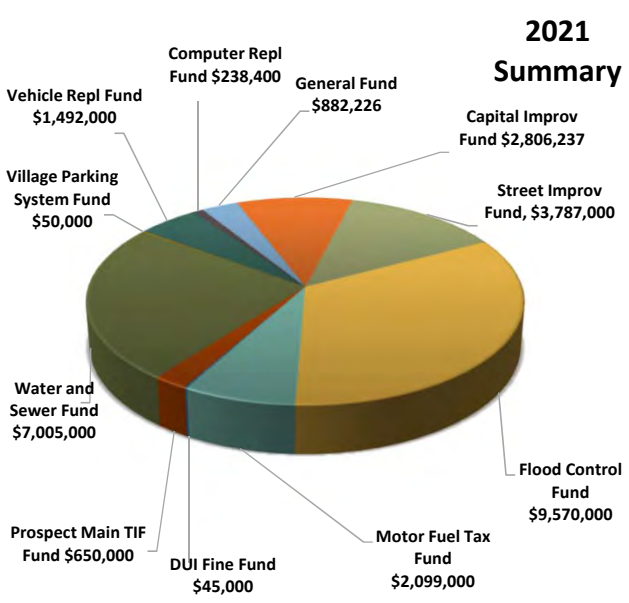
Village of Mount Prospect, Illinois

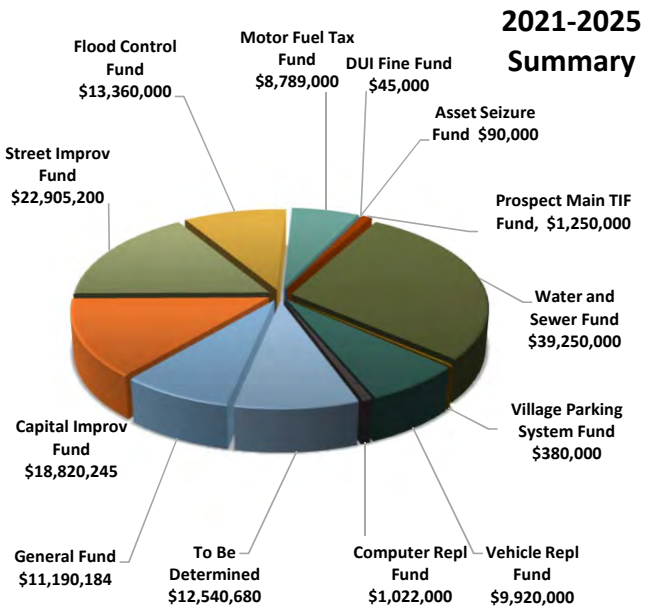
Community Investment Program

2021 thru 2025

FUNDING SOURCE SUMMARY

Source	2021	2022	2023	2024	2025	Total
001 General Fund	882,226	1,598,621	7,290,205	673,881	745,251	*11,190,184*
020 Capital Improvement Fund	2,806,237	3,378,560	8,719,331	2,307,137	1,608,980	*18,820,245*
023 Street Improvement Construction Fund	3,787,000	9,272,000	3,252,000	3,282,000	3,312,200	*22,905,200*
024 Flood Control Construction Fund	9,570,000	2,580,000	570,000	520,000	120,000	*13,360,000*
041 Motor Fuel Tax Fund	2,099,000	2,190,000	1,500,000	1,500,000	1,500,000	*8,789,000*
043 Asset Seizure Fund			90,000			*90,000*
045 DUI Fine Fund	45,000					*45,000*
049 Prospect Main TIF Fund	650,000	200,000	200,000	200,000		*1,250,000*
050 Water and Sewer Fund	7,005,000	9,045,000	6,895,000	7,350,000	8,955,000	*39,250,000*
051 Village Parking System Fund	50,000	50,000	130,000	75,000	75,000	*380,000*
061 Vehicle Replacement Fund	1,492,000	3,242,000	1,198,000	3,014,000	974,000	*9,920,000*
062 Computer Replacement Fund	238,400	178,400	178,400	218,400	208,400	*1,022,000*
999 To Be Determined		8,705,000	1,204,800	1,962,720	668,160	*12,540,680*
GRAND TOTAL	28,624,863	40,439,581	31,227,736	21,103,138	18,166,991	*139,562,309*





* Funding to be determined

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY FUNDING SOURCE

Source	Project #	Priority	2021	2022	2023	2024	2025	Total
001 General Fund								
Additional K-9 Unit	*PD003.0-21*	5				22,000	22,000	*44,000*
Rand-Elmhurst-Kensington Road Study	*PWEN007.0-16*	1	600,000	1,000,000	6,600,000			*8,200,000*
New Sidewalks	*PWEN801.0-AN*	3		270,000	290,000	310,000	330,000	*1,200,000*
Sidewalk Cost Share Program	*PWEN802.0-AN*	3	97,500	99,400	101,400	103,400	150,000	*551,700*
Klehm's Island Landscape	*PWFO004.0-18*	3			65,000			*65,000*
Tree Planting Program	*PWFO801.0-AN*	2	184,726	229,221	233,805	238,481	243,251	*1,129,484*
001 General Fund Total			882,226	1,598,621	7,290,205	673,881	745,251	*11,190,184*
020 Capital Improvement Fund								
Corridor Improvements	*CD400.0-AN*	3	100,000	400,000	400,000	400,000		*1,300,000*
Thermal Imaging Cameras (TIC)	*FD001.0-18*	2			54,000			*54,000*
Station 12 Air Compressor	*FD001.0-20*	2		55,000				*55,000*
Radio Replacement	*FD002.0-20*	1			750,000			*750,000*
Physical Fitness Equipment Replacement	*FD003.0.18*	2		40,000				*40,000*
Village Warning Sirens	*FD003.0-16*	2	120,000	120,000				*240,000*
Station 12 Kitchen	*FD010.0-17*	2	80,000					*80,000*
Budget/CIP Software	*FI001.1.20*	1	11,900					*11,900*
Justified Automated Collection Kiosk (JACK)	*FI001.3.20*	1	34,997					*34,997*
Escrow Management Software	*FI001.5.20*	1		10,000				*10,000*
EOC Technology Upgrade	*ITFD001.0-19*	2		70,000				*70,000*
Street Sign Jet Printer System	*ITPW001.0-20*	3	75,000					*75,000*
AED Replacements	*PD001.0-21*	2	42,000					*42,000*
HVAC Upgrade Village Hall	*PWBU001.0-12*	2	40,000	750,000				*790,000*
VH Flat Roof Replacement	*PWBU001.0-20*	3				50,000		*50,000*
PW garage painting/LED lighting	*PWBU001.0-21*	3	75,000					*75,000*
Village Hall Window Replacement	*PWBU002.0-15*	2	30,000	225,000				*255,000*
PW Fence Replacement	*PWBU002.0-17*	2		160,000				*160,000*
VH bathroom flooring	*PWBU002.0-20*	3				50,000		*50,000*
Village Hall Domestic Booster Pump Replacement	*PWBU003.0-17*	1	63,000					*63,000*
Remodel/rehab PW men's locker room	*PWBU003.0-18*	2	150,000					*150,000*
St 12 Roof Replacement	*PWBU003.0-20*	3				250,000		*250,000*
Village Hall Flooring Improvements	*PWBU004.0-17*	3			70,000			*70,000*
St #12 Tuck Pointing and Joint Repair	*PWBU004.0-18*	3		90,000				*90,000*
Station 14 Floor Re-sealing	*PWBU004.0-19*	3				120,000		*120,000*
St #14 Butler Building Maintenance	*PWBU004.0-20*	3				25,000		*25,000*
VH Emergency Generator Power Distribution	*PWBU005.0-18*	3		90,000				*90,000*
St #14 Exterior Painting	*PWBU005.0-20*	3				40,000		*40,000*
PW Vehicle Main. Shop Painting	*PWBU006.0-20*	3				40,000		*40,000*
PW Wash Bay Drain Upgrade and Painting	*PWBU007.0-18*	2	75,000					*75,000*
PW Exterior Door/Frame Replacement	*PWBU007.0-20*	3				35,000		*35,000*
Fire Station #12 Apparatus Floor	*PWBU008.0-16*	2	50,000					*50,000*
Public Works Facility Exterior	*PWBU012.0-16*	2	75,000	200,000				*275,000*
Station 12 Bathroom Remodels	*PWBU3.0-19*	3			100,000			*100,000*

Source	Project #	Priority	2021	2022	2023	2024	2025	Total
Other Public Buildings	*PWBU800.0-AN*	3	100,000	165,000	165,000	165,000	165,000	*760,000*
HVAC Replacement Program	*PWBU801.0-AN*	2	100,000	40,000	75,000	50,000	50,000	*315,000*
Brick sidewalk maintenance removal/replacement	*PWBU802.0-AN*	2	125,000	125,000	125,000	125,000	125,000	*625,000*
Public Works Fiber Connection	*PWEN001.0-21*	1			200,000			*200,000*
Melas/Meadows Park Pedestrian Bridge	*PWEN004.0-16*	2	300,000		3,000,000			*3,300,000*
Bridge Improvements - Emerson Street	*PWEN013.0-17*	2	50,000					*50,000*
Bridge Improvements - Briarwood Drive West - South	*PWEN014.0-17*	3			50,000			*50,000*
Bridge Improvements - Business Center Drive	*PWEN015.0-17*	3			50,000			*50,000*
Central Road Pedestrian Crossing Improvements	*PWEN806.0.AN*	1	440,000	300,000	300,000			*1,040,000*
Detention Pond Improvement - Pond 1	*PWFC002.0-16*	1		100,000	900,000			*1,000,000*
Detention Pond Improvement - Pond 6	*PWFC004.0-16*	3				280,000		*280,000*
Detention Pond Improvement - Pond 6A	*PWFC005.0-16*	3					350,000	*350,000*
Parking Lot Improvements - Fire Station 12	*PWPA001.0-16*	3	40,000					*40,000*
Parking Lot Improvements - Wille St. Commuter Lot	*PWPA003.0.17*	3		45,000				*45,000*
Parking Lot Improvements - Train Station	*PWPA004.0.17*	3			35,000			*35,000*
Parking Lot Improvements - Well 16	*PWPA005.0.17*	3	30,000					*30,000*
Phase II Bike Plan Improvements	*PWST001.0-18*	2	200,000		2,000,000	230,000	450,000	*2,880,000*
Street Light Disconnect Cabinet Replacement	*PWST001.0-19*	3			80,000	80,000	100,000	*260,000*
Streetlight Improvements	*PWST800.0-AN*	3	84,340	88,560	90,331	92,137	93,980	*449,348*
Streetlight Improvements LED Retrofits	*PWST801.0-AN*	3	50,000	50,000	50,000	50,000	50,000	*250,000*
Residential Street lighting	*PWST802.0-18*	4	225,000	225,000	225,000	225,000	225,000	*1,125,000*
Civic Event Sound Equipment	*PWWS001.0.19*	3		30,000				*30,000*
New Field Cameras	*VA002.0.19*	3	40,000					*40,000*
020 Capital Improvement Fund Total			2,806,237	3,378,560	8,719,331	2,307,137	1,608,980	*18,820,245*
023 Street Improvement Construction								
Phase I Bike Plan Improvements	*PWEN001.0-16*	2	80,000					*80,000*
Northwest Hwy/Mount Prospect Road Bike Path	*PWEN005.0-16*	2	143,000					*143,000*
Rand-Central-MP Road Intersection Improvements	*PWEN006.0-16*	1	971,000	6,000,000				*6,971,000*
Street Improvement Program	*PWEN803.0-AN*	1	2,543,000	2,722,000	3,202,000	3,232,000	3,262,200	*14,961,200*
Traffic Calming	*PWEN804.0-AN*	3	50,000	50,000	50,000	50,000	50,000	*250,000*
Busse Road Reconstruction	*PWEN807.0.AN*	3		500,000				*500,000*
023 Street Improvement Construction Fund Total			3,787,000	9,272,000	3,252,000	3,282,000	3,312,200	*22,905,200*
024 Flood Control Construction Fund								
McDonald Creek Bank Stabilization	*PWFC001.0-16*	2	150,000	1,350,000				*1,500,000*
Weller Creek Bank Stabilization	*PWFC001.0-20*	2		250,000				*250,000*
Lake Briarwood/Higgins Creek Flood Control Improve	*PWFC002.0-19*	3		100,000				*100,000*
Levee Gate Actuators	*PWFC002.0-20*	3			50,000			*50,000*
Detention Pond Improvement - Pond 2	*PWFC003.0-16*	1		760,000				*760,000*
Levee 37 Companion Storm Sewer Improvements	*PWFC012.0-18*	1	9,300,000					*9,300,000*
Non-Curb Street Drainage Improvements	*PWFC014 0-20*	3			400,000	400,000		*800,000*
Neighborhood Drainage Improvements	*PWFC800.0-AN*	3	120,000	120,000	120,000	120,000	120,000	*600,000*
024 Flood Control Construction Fund Total			9,570,000	2,580,000	570,000	520,000	120,000	*13,360,000*
041 Motor Fuel Tax Fund								
Street Improvement Program	*PWEN803.0-AN*	1	2,049,000	2,140,000	1,450,000	1,450,000	1,450,000	*8,539,000*
Traffic Signal Replacement Engineering	*PWEN805.0-AN*	3	50,000	50,000	50,000	50,000	50,000	*250,000*

Source	Project #	Priority	2021	2022	2023	2024	2025	Total
041 Motor Fuel Tax Fund Total			2,099,000	2,190,000	1,500,000	1,500,000	1,500,000	*8,789,000*
043 Asset Seizure Fund								
Additional K-9 Unit	*PD003.0-21*	5			90,000			*90,000*
043 Asset Seizure Fund Total					90,000			*90,000*
045 DUI Fine Fund								
Traffic Safety Van	*PD004.0-21*	3	45,000					*45,000*
045 DUI Fine Fund Total			45,000					*45,000*
049 Prospect Main TIF Fund								
Prospect Avenue Streetscape Improvements	*CD001.0-18*	3	100,000	100,000	100,000	100,000		*400,000*
MSL Retail Incentive	*CD21-01*	1	300,000					*300,000*
TIF Land Acquisition	*CD21-02*	1	150,000					*150,000*
Façade and Interior Buildout Program	*CD401.0-AN*	2	100,000	100,000	100,000	100,000		*400,000*
049 Prospect Main TIF Fund Total			650,000	200,000	200,000	200,000		*1,250,000*
050 Water and Sewer Fund								
Lift Station Rehab - Cottonwood	*PWWS002.0-17*	1	680,000					*680,000*
Wireless Telemetry System Upgrade-PLC Upgrades	*PWWS009.0-16*	3				80,000		*80,000*
Lift Station Rehab - Lincoln-Wego	*PWWS009.0-19*	2		520,000				*520,000*
Lift Station Rehabilitation - Maple-Berkshire	*PWWS010.0.17*	2			530,000			*530,000*
VFD Replacement	*PWWS011.0-16*	3					50,000	*50,000*
Deep Well Rehabilitation - Well #4	*PWWS012.0-16*	1	525,000					*525,000*
Deep Well Rehabilitation - Well #16	*PWWS013.0-16*	2		535,000				*535,000*
Lift Relief Station Rehab - Fairview	*PWWS018.0-16*	1		825,000				*825,000*
Deep Well Rehabilitation - Well #17	*PWWS022.0-18*	3					535,000	*535,000*
Deep Well Rehabilitation - Well #11	*PWWS029.0-18*	3	535,000					*535,000*
Water Main Replacement	*PWWS800.0-AN*	1	2,800,000	3,300,000	4,500,000	5,400,000	6,500,000	*22,500,000*
Sewer Main Rehabilitation	*PWWS801.0-AN*	1	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	*5,000,000*
Booster Station Pump Rehabilitation	*PWWS803.0-AN*	2	65,000	65,000	65,000	70,000	70,000	*335,000*
Combined Sewer Improvements	*PWWS804.0-AN*	1	800,000	800,000	800,000	800,000	800,000	*4,000,000*
Elevated Tank	*PWWS805.0-18*	2	300,000	2,000,000				*2,300,000*
Overhead Sewer Program	*PWWS806.0-AN*	2	300,000					*300,000*
050 Water and Sewer Fund Total			7,005,000	9,045,000	6,895,000	7,350,000	8,955,000	*39,250,000*
051 Village Parking System Fund								
Parking Garage Elevator Sill Replacement	*PWPA002.0-19*	3			55,000			*55,000*
Parking Deck Maintenance	*PWPA800.0-AN*	3	50,000	50,000	75,000	75,000	75,000	*325,000*
051 Village Parking System Fund Total			50,000	50,000	130,000	75,000	75,000	*380,000*
061 Vehicle Replacement Fund								
Public Works Vehicle Replacement	*PWVE800.0-AN*	1	342,000	2,143,000	920,000	1,250,000	613,000	*5,268,000*
Police Vehicle Replacement	*PWVE801.0-AN*	1	145,000	355,000	278,000	264,000	336,000	*1,378,000*
Fire Vehicle Replacement	*PWVE802.0-AN*	1	1,005,000	686,000	0	1,500,000	0	*3,191,000*
Pool Vehicle Replacement	*PWVE803.0-AN*	3	0	58,000	0	0	25,000	*83,000*

Source	Project #	Priority	2021	2022	2023	2024	2025	Total
061 Vehicle Replacement Fund Total			1,492,000	3,242,000	1,198,000	3,014,000	974,000	*9,920,000*
062 Computer Replacement Fund								
Computer Replacement - End-user Devices	*ITVA005.0-AN*	2	143,000	143,000	143,000	143,000	143,000	*715,000*
Computer Replacement - Infrastructure	*ITVA006.0-AN*	1	95,400	35,400	35,400	75,400	65,400	*307,000*
062 Computer Replacement Fund Total			238,400	178,400	178,400	218,400	208,400	*1,022,000*
999 To Be Determined								
Kensington Road Left Turn Police Station	*PWEN002.0-21*	2			300,000			*300,000*
Phase II Bike Plan Improvements	*PWST001.0-18*	2		200,000				*200,000*
Corridor Street lighting	*PWST803.0-18*	3		1,155,000	904,800	1,962,720	668,160	*4,690,680*
Fairview Gardens Footing Tile Disconnection	*PWWS001.0-21*	2		1,850,000				*1,850,000*
Northwest Water Commission Interconnect	*PWWS026.0-18*	2		5,500,000				*5,500,000*
999 To Be Determined Total				8,705,000	1,204,800	1,962,720	668,160	*12,540,680*
GRAND TOTAL			28,624,863	40,439,581	31,227,736	21,103,138	18,166,991	*139,562,309*

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
700 Water System								
Wireless Telemetry System Upgrade-PLC Upgrades	PWWS009.0-16	3				80,000		*80,000*
VFD Replacement	PWWS011.0-16	3					50,000	*50,000*
Deep Well Rehabilitation - Well #4	PWWS012.0-16	1	525,000					*525,000*
Deep Well Rehabilitation - Well #16	PWWS013.0-16	2		535,000				*535,000*
Deep Well Rehabilitation - Well #17	PWWS022.0-18	3					535,000	*535,000*
Northwest Water Commission Interconnect	PWWS026.0-18	2		5,500,000				*5,500,000*
Deep Well Rehabilitation - Well #11	PWWS029.0-18	3	535,000					*535,000*
Water Main Replacement	PWWS800.0-AN	1	2,800,000	3,300,000	4,500,000	5,400,000	6,500,000	*22,500,000*
Booster Station Pump Rehabilitation	PWWS803.0-AN	2	65,000	65,000	65,000	70,000	70,000	*335,000*
Elevated Tank	PWWS805.0-18	2	300,000	2,000,000				*2,300,000*
700 Water System Total			4,225,000	11,400,000	4,565,000	5,550,000	7,155,000	*32,895,000*
GRAND TOTAL			4,225,000	11,400,000	4,565,000	5,550,000	7,155,000	*32,895,000*

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS009.0-16**
Project Name **Wireless Telemetry System Upgrade-PLC Upgrades**

Type Equipment & Furnishings
Useful Life 10 years
Category 700 Water System
Priority 3 Important
Status Active

GL Account: 050.80.90.00.1.700.665.079 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Upgrade SCADA telemetry to improve water quality and system operation. PLCs have an estimated life of 12 years. In 2024, eight PLCs installed in 2012 will be due for replacement.

2024 Replace PLCs at:
Booster Stations 11, 16, 17
George, Louis and William Relief Stations.

Introduced in the Community Investment Program in 2014 for consideration in 2017.

Justification

The Village's water and wastewater system is monitored by a wireless telemetry system, commonly referred to as a SCADA system. This system was initially installed in 2003 and has performed exceedingly well over the years helping to monitor the utility systems' pumps, motors, backup generators, lift stations relief stations and other vital parts of the Village's infrastructure the need monitoring.

This project aligns with the Village's strategic infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings				80,000		80,000
Total				80,000		80,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund				80,000		80,000
Total				80,000		80,000

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS011.0-16**
Project Name **VFD Replacement**

Type Equipment & Furnishings
Useful Life 6-7 years
Category 700 Water System
Priority 3 Important
Status Active

GL Account: 050.80.90.00.1.700.665.079 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Replace the variable frequency drives (VFD) at the stations. VFDs are replaced on a seven year cycle.

Introduced in the Community Investment Program in 2016 for consideration in 2016.

Justification

In 2019, staff will begin replacing the variable frequency drives (VFD) at the stations as the gear will be over 20 years old. It has been used continuously 24/7 and it is at the end of its useful life.

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings					50,000	50,000
Total					50,000	50,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund					50,000	50,000
Total					50,000	50,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS012.0-16**
Project Name **Deep Well Rehabilitation - Well #4**

Type Infrastructure
Useful Life 20 years
Category 700 Water System
Priority 1 Critical
Status Active

GL Account: 050.80.90.00.1.700.671.005 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Maintenance and rehabilitation of deep well located at Booster Station 16.

Introduced in the Community Investment Program in 2012.

Justification

The Village's five (5) deep wells were last rehabilitated in the 1990's and the industry recommended interval is 20 years. The rehabilitation process includes pulling the deep well column assembly and bowl assembly, cleaning and inspecting the components and replacing or repairing any deficient or defective parts. This effort will involve one (1) deep well every other year and conclude when they all have been checked. The following is a description of the work:

Mobilize, pull pump and inspect
Televise well hole
Disassemble, clean and inspect pump
Motor Driver test & repair
Replacement parts (estimate)
Sandblast & coat column piping w/ oil tubing - est. 800ft
Replace est. 300 l.f... column piping
Replace est. 100 l.f... column assembly
Reinstall, chlorinate, demobilize, sampling
Engineering design and observation

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	75,000					75,000
Construction/Maintenance	450,000					450,000
Total	525,000					525,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund	525,000					525,000
Total	525,000					525,000

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS013.0-16**
Project Name **Deep Well Rehabilitation - Well #16**

Type Infrastructure
Useful Life 20 years
Category 700 Water System
Priority 2 Very Important
Status Active

GL Account: 050.80.90.00.1.700.671.005 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Maintenance and rehabilitation of deep well located at Booster Station 16.

Introduced in the Community Investment Program in 2012 for consideration in 2022.

Justification

The Village's five (5) deep wells were last rehabilitated in the 1990's and the industry recommended interval is 20 years. The rehabilitation process includes pulling the deep well column assembly and bowl assembly, cleaning and inspecting the components and replacing or repairing any deficient or defective parts. This effort will involve one (1) deep well every other year and conclude when they all have been checked. The following is a description of the work:

Mobilize, pull pump and inspect
Televise well hole
Disassemble, clean and inspect pump
Motor Driver test & repair
Replace parts
Sandblast & coat column piping w/ oil tubing - est. 800ft
Replace est. 300 l.f... column piping
Replace est. 100 l.f... column assembly
Reinstall, chlorinate, demobilize, sampling
Engineering design and observation

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design		35,000				35,000
Construction/Maintenance		500,000				500,000
Total		535,000				535,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund		535,000				535,000
Total		535,000				535,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department	Public Works - Water/Sewer
Contact	Public Works Director
Type	Infrastructure
Useful Life	20 years
Category	700 Water System
Priority	3 Important
Status	Active

Project # **PWWS022.0-18**

Project Name **Deep Well Rehabilitation - Well #17**

GL Account: 050.80.90.00.1.700.671.005 **Strategic Goal:** Goal 3 - Infrastructure

GL Account: **GL Account:**

Description

Maintenance and rehabilitation of deep well located at Booster Station 17.

Introduced in the Community Investment Program in 2018 for consideration in 2025.

Justification

The Village's five (5) deep wells were last rehabilitated in the 1990's and the industry recommended interval is 20 years. The rehabilitation process includes pulling the deep well column assembly and bowl assembly, cleaning and inspecting the components and replacing or repairing any deficient or defective parts. This effort will involve one (1) deep well every other year and conclude when they all have been checked. The following is a description of the work:

Mobilize, pull pump and inspect
Televise well hole
Disassemble, clean and inspect pump
Motor Driver test & repair
Replace parts
Sandblast & coat column piping w/ oil tubing - est. 800ft
Replace est. 300 l.f... column piping
Replace est. 100 l.f... column assembly
Reinstall, chlorinate, demobilize, sampling
Engineering design and observation

The project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design					35,000	35,000
Construction/Maintenance					500,000	500,000
Total					535,000	535,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund					535,000	535,000
Total					535,000	535,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department	Public Works - Water/Sewer
Contact	Public Works Director
Type	Infrastructure
Useful Life	50 years
Category	700 Water System
Priority	2 Very Important
Status	Active

Project # **PWWS026.0-18**

Project Name **Northwest Water Commission Interconnect**

GL Account:

GL Account:

Strategic Goal: Goal 3 - Infrastructure

GL Account:

Description

Construction of a water system interconnect between the Village and the Northwest Water Commission. The interconnect would be bilateral allowing the Village to receive water from Northwest Water Commission or vice versa.

Introduced in the Community Investment Program in 2018 for consideration in 2022.

Justification

Currently, the Village maintains five deep wells as an emergency water supply in case the Village's primary water supply (JAWA) goes off-line. The high cost of maintaining the wells, the different PH, and brackish taste of the water has the Village considering a better alternative for an emergency water supply.

The construction of an interconnect with the Northwest Water Commission (Lake Michigan water via Evanston water plant) has the potential to supply enough water to meet the Village's average daily demand, thus allowing the Village to consider abandoning one or more of the existing deep wells.

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer- improving and maintaining infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design		110,000				110,000
Construction/Maintenance		5,390,000				5,390,000
Total		5,500,000				5,500,000

Funding Sources	2021	2022	2023	2024	2025	Total
999 To Be Determined		5,500,000				5,500,000
Total		5,500,000				5,500,000

Budget Impact/Other

The interconnect would require annual maintenance.

Budget Items	2021	2022	2023	2024	2025	Total
Commodities & Supplies		1,000				1,000
Total		1,000				1,000

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS029.0-18**
Project Name **Deep Well Rehabilitation - Well #11**

Type Infrastructure
Useful Life 20 years
Category 700 Water System
Priority 3 Important
Status Active

GL Account: 050.80.90.00.1.700.671.005 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Maintenance a Rehabilitation of Deep well located at Booster Station 4.

Introduced in the Community Investment Program in 2019 for consideration in 2021.

Justification

The Village's five (5) deep wells were last rehabilitated in the 1990's and the industry recommended interval is 20 years. The rehabilitation process includes pulling the deep well column assembly and bowl assembly, cleaning and inspecting the components and replacing or repairing any deficient or defective parts. This effort will involve one (1) deep well every other year and conclude when they all have been checked. The following is a description of the work:

Mobilize, pull pump and inspect
Televise well hole
Disassemble, clean and inspect pump
Motor Driver test & repair
Replace parts
Sandblast & coat column piping w/ oil tubing - est. 800ft
Replace est. 300 l.f... column piping
Replace est. 100 l.f... column assembly
Reinstall, chlorinate, demobilize, sampling
Engineering design and observation

Funding from House Bill 62 in 2020.

The project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer- improving and maintaining infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	35,000					35,000
Construction/Maintenance	500,000					500,000
Total	535,000					535,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund	535,000					535,000
Total	535,000					535,000

Budget Impact/Other

No Budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS800.0-AN**
Project Name **Water Main Replacement**

Type Infrastructure
Useful Life 50 years
Category 700 Water System
Priority 1 Critical
Status Active

GL Account: 050.80.90.00.1.700.671.003 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Annual water main replacement.

Introduced in the Community Investment Program in 2005.
Annual Community Investment Program Project since 2005.

Justification

Replace deteriorated water mains prone to leakage/breakage to minimize service disruptions and preserve water quality:

Pending improvements:
Connie Dr
Deneen Ln
Small Ln

Assume $500 a lineal foot for water main replacement. Work may change depending on hydraulic water modeling.

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	2,800,000	3,300,000	4,500,000	5,400,000	6,500,000	22,500,000
Total	2,800,000	3,300,000	4,500,000	5,400,000	6,500,000	22,500,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund	2,800,000	3,300,000	4,500,000	5,400,000	6,500,000	22,500,000
Total	2,800,000	3,300,000	4,500,000	5,400,000	6,500,000	22,500,000

Budget Impact/Other

Potential savings in the cost of water, as water loss is reduced from fewer main breaks. The amount is not quantifiable..

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department	Public Works - Water/Sewer
Contact	Public Works Director
Type	Infrastructure
Useful Life	15 years
Category	700 Water System
Priority	2 Very Important
Status	Active

Project # **PWWS803.0-AN**

Project Name **Booster Station Pump Rehabilitation**

GL Account: 050.80.90.00.1.700.665.054 **Strategic Goal:** Goal 3 - Infrastructure

GL Account: **GL Account:**

Description

Maintenance and rehabilitation of the Village's existing high service pumps.

Introduced in the Community Investment Program in 2005.
Annual Community Investment Program Project since 2005.

Justification

The Village's five (5) booster stations house fifteen (15) high service pumps that range in size from 15 HP to 100hp. An outside contractor annually inspects and tests each pump to recommend overhauls based on declining performance or other noted issues. The typical repair includes the removal of each pump and electric motor, pump disassembly and repair, motor testing, repair or replacement, re-assembly and re-installation. In general, repairs have been ranging from $25,000 to $50,000 per assembly. All motor replacements will use a premium efficient electric motor. The Village is averaging 15 years of useful life from its motors and over 20 years from the pumps.

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	65,000	65,000	65,000	70,000	70,000	335,000
Total	65,000	65,000	65,000	70,000	70,000	335,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund	65,000	65,000	65,000	70,000	70,000	335,000
Total	65,000	65,000	65,000	70,000	70,000	335,000

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS805.0-18**
Project Name **Elevated Tank**

Type Infrastructure
Useful Life 50 years
Category 700 Water System
Priority 2 Very Important
Status Active

GL Account: 050.80.90.00.1.700.671.008 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Construction of a second elevated tank located on the south side of the Village to address low pressure and fire flow deficiencies. The construction of the elevated tank was a recommendation of the 2008 Hydraulic Water Model/Study.

Introduced in the Community Investment Program in 2018 for consideration in 2022.

Justification

The construction of second elevated water tank will address low water pressure and fire flow issues experienced on the south side of the Village, as per recommendation of the 2008 Hydraulic water study.

The project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	300,000					300,000
Construction/Maintenance		2,000,000				2,000,000
Total	300,000	2,000,000				2,300,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund	300,000	2,000,000				2,300,000
Total	300,000	2,000,000				2,300,000

Budget Impact/Other

Annual maintenance associated with the elevated tank once installed.

Budget Items	2021	2022	2023	2024	2025	Total
Commodities & Supplies			5,000			5,000
Total			5,000			5,000

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
701 Sanitary System								
Fairview Gardens Footing Tile Disconnection	PWWS001.0-21	2		1,850,000				*1,850,000*
Lift Station Rehab - Cottonwood	PWWS002.0-17	1	680,000					*680,000*
Lift Station Rehab - Lincoln-Wego	PWWS009.0-19	2		520,000				*520,000*
Lift Station Rehabilitation - Maple-Berkshire	PWWS010.0.17	2			530,000			*530,000*
Lift Relief Station Rehab - Fairview	PWWS018.0-16	1		825,000				*825,000*
Sewer Main Rehabilitation	PWWS801.0-AN	1	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	*5,000,000*
701 Sanitary System Total			1,680,000	4,195,000	1,530,000	1,000,000	1,000,000	*9,405,000*
GRAND TOTAL			1,680,000	4,195,000	1,530,000	1,000,000	1,000,000	*9,405,000*

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS001.0-21**
Project Name **Fairview Gardens Footing Tile Disconnection**

Type Infrastructure
Useful Life 50 years
Category 701 Sanitary System
Priority 2 Very Important
Status Active

GL Account:
GL Account:
Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

Fairview Gardens subdivision sewer system is serviced by the Fairview Sanitary Lift Station. Fairview Lift station is due for rehabilitation, but MWRD is requiring the Village to reduce the capacity of the lift station. Reducing the capacity of the lift station will result in basement backups.

The ability to successfully reduce the capacity of the station is predicated on removing clear water from the sanitary system. The Village has lined all sewer mains and manholes in the subdivision eliminating all infiltration in the public system. However, there are 74 homes in the subdivision that have footing tiles directly tie to the sanitary sewer via their home's sewer lateral.

Propose a program that would disconnect the homes footing tile from the sanitary sewer and install sump pumps and overhead sewer.

Justification

The alternative to private side improvements is a public infrastructure improvement that would include the installation of relief sewers. The private side improvements provide the same level of benefit for a 1/4 of the costs $1.85 million compare to $7 million.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance		1,850,000				1,850,000
Total		1,850,000				1,850,000

Funding Sources	2021	2022	2023	2024	2025	Total
999 To Be Determined		1,850,000				1,850,000
Total		1,850,000				1,850,000

Budget Impact/Other

No budget impact. Improvements to private property for public benefit.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS002.0-17**
Project Name **Lift Station Rehab - Cottonwood**

Type Infrastructure
Useful Life 30 years
Category 701 Sanitary System
Priority 1 Critical
Status Active

GL Account: 050.80.90.00.1.701.672.002 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Replacement of existing Cottonwood relief station.

Introduced in the Community Investment Program in 2009.

Justification

An engineering study performed in 2007 concluded that the underground wet well type of lift stations have reached the end of their useful life. Some of these lift stations are over 30 years old. Staff is recommending replacing these stations with submersible pump style stations and performing electrical upgrades to meet current codes and safety rules.

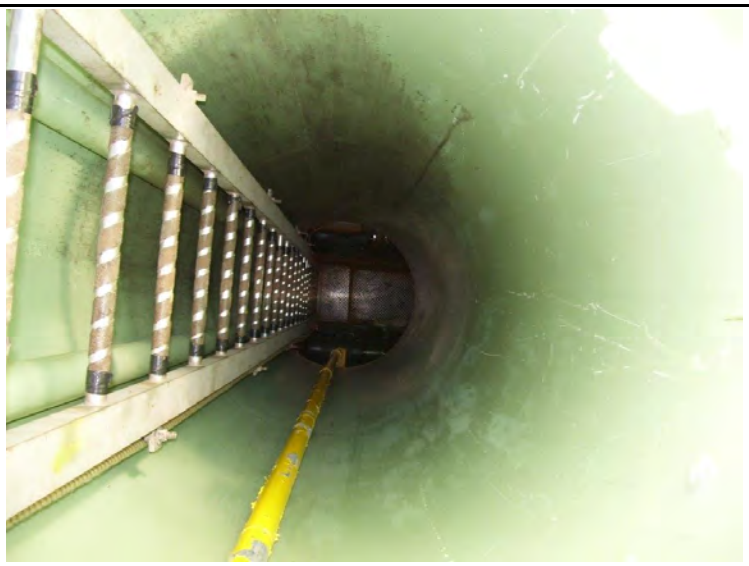
The project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	80,000					80,000
Construction/Maintenance	600,000					600,000
Total	680,000					680,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund	680,000					680,000
Total	680,000					680,000

Budget Impact/Other

No budget impact.



Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS009.0-19**
Project Name **Lift Station Rehab - Lincoln-Wego**

Type Infrastructure
Useful Life 30 years
Category 701 Sanitary System
Priority 2 Very Important
Status Active

GL Account: 050.80.90.00.1.701.672.002 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Replacement of existing Lincoln-Wego Relief Station.

Introduced in the Community Investment Program in 2019 for consideration in 2022.

Justification

An engineering study performed in 2007 concluded that the underground wet well type of lift stations have reached the end of their useful life. Some of these lift stations are over 30 years old. Staff is recommending replacing these stations with submersible pump style stations and performing electrical upgrades to meet current codes and safety rules.

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design		70,000				70,000
Construction/Maintenance		450,000				450,000
Total		520,000				520,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund		520,000				520,000
Total		520,000				520,000

Budget Impact/Other

No Budget Impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS010.0.17**
Project Name **Lift Station Rehabilitation - Maple-Berkshire**

Type Infrastructure
Useful Life 30 years
Category 701 Sanitary System
Priority 2 Very Important
Status Active

GL Account: 050.80.90.00.1.701.672.002 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Replacement of existing Maple-Berkshire Relief Station.

Introduced in the Community Investment Program in 2019 for consideration in 2023.

Justification

An engineering study performed in 2007 concluded that the underground wet well type of lift stations have reached the end of their useful life. Some of these lift stations are over 30 years old. Staff is recommending replacing these stations with submersible pump style stations and performing electrical upgrades to meet current codes and safety rules.

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design			80,000			80,000
Construction/Maintenance			450,000			450,000
Total			530,000			530,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund			530,000			530,000
Total			530,000			530,000

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS018.0-16**
Project Name **Lift Relief Station Rehab - Fairview**

Type Infrastructure
Useful Life 30 years
Category 701 Sanitary System
Priority 1 Critical
Status Active

GL Account: 050.80.90.00.1.701.672.002 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Rehabilitation of existing Fairview sanitary lift station.

Introduced in the Community Investment Program in 2013 for consideration in 2022.

Justification

An engineering study performed in 2007 concluded that the underground wet well type of lift stations have reached the end of their useful life. Some of these lift stations are over 30 years old. Staff is recommending replacing these stations with submersible pump style stations and performing electrical upgrades to meet current codes and safety rules.

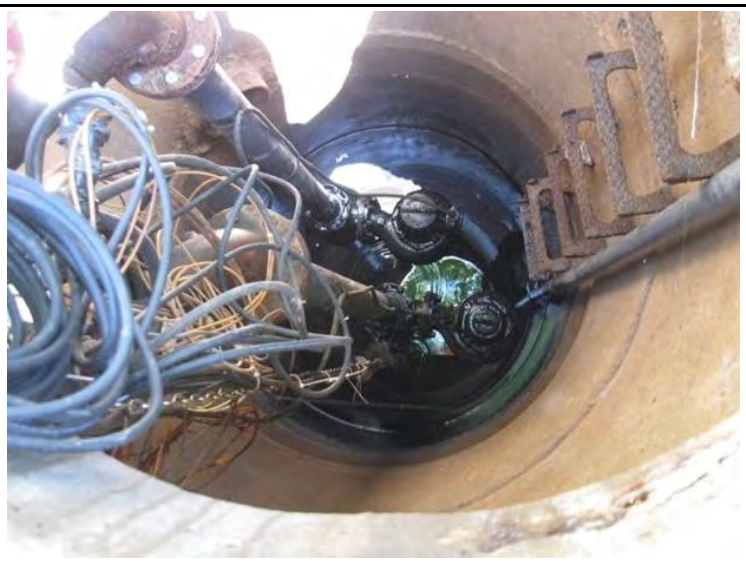
Aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer. Goal of improving and maintaining infrastructure facilities and systems for public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design		75,000				75,000
Construction/Maintenance		750,000				750,000
Total		825,000				825,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund		825,000				825,000
Total		825,000				825,000

Budget Impact/Other

No budget impact.



Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS801.0-AN**
Project Name **Sewer Main Rehabilitation**

Type Infrastructure
Useful Life 50 years
Category 701 Sanitary System
Priority 1 Critical
Status Active

GL Account: 050.80.90.00.1.701.672.005 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Sewer main relining, spot repairs and manhole repairs.

Introduced in the Community Investment Program in 2005.
Annual Community Investment Program Project since 2005.

Justification

Maintain structural integrity of sewer pipes. Remove excess infiltration and inflow to minimize basement back-ups and sewer surcharges.

Note: projects to be determined. Projects will be selected based on need. Our goal is to rehabilitate approximately 1% of the system annually.

The project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000

Budget Impact/Other

No budget impact.

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
702 Flood Control Projects								
McDonald Creek Bank Stabilization	PWFC001.0-16	2	150,000	1,350,000				*1,500,000*
Weller Creek Bank Stabilization	PWFC001.0-20	2		250,000				*250,000*
Lake Briarwood/Higgins Creek Flood Control Improve	PWFC002.0-19	3		100,000				*100,000*
Levee Gate Actuators	PWFC002.0-20	3			50,000			*50,000*
Levee 37 Companion Storm Sewer Improvements	PWFC012.0-18	1	9,300,000					*9,300,000*
Non-Curb Street Drainage Improvements	PWFC014 0-20	3			400,000	400,000		*800,000*
Neighborhood Drainage Improvements	PWFC800.0-AN	3	120,000	120,000	120,000	120,000	120,000	*600,000*
Overhead Sewer Program	PWWS806.0-AN	2	300,000					*300,000*
702 Flood Control Projects Total			9,870,000	1,820,000	570,000	520,000	120,000	*12,900,000*
GRAND TOTAL			9,870,000	1,820,000	570,000	520,000	120,000	*12,900,000*

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Flood Control
Contact Public Works Director

Project # **PWFC001.0-16**
Project Name **McDonald Creek Bank Stabilization**

Type Unassigned
Useful Life 20 years
Category 702 Flood Control Projects
Priority 2 Very Important
Status Active

GL Account: 024.80.90.00.0.702.677.001
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Stabilize creek banks to prevent erosion on banks and remove/trim trees on creek banks and remove silt and debris.

Introduced in the Community Investment Program in 2007 for consideration in 2021 and 2022.

Justification

Reduces chance of flooding due to blockages.

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	150,000	1,350,000				1,500,000
Total	150,000	1,350,000				1,500,000

Funding Sources	2021	2022	2023	2024	2025	Total
024 Flood Control Construction Fund	150,000	1,350,000				1,500,000
Total	150,000	1,350,000				1,500,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Flood Control
Contact Public Works Director

Project # **PWFC001.0-20**
Project Name **Weller Creek Bank Stabilization**

Type Infrastructure
Useful Life 25 years
Category 702 Flood Control Projects
Priority 2 Very Important
Status Active

GL Account: 024.80.90.00.0.702.677.007 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Secure a geotechnical engineer's assessment of Weller Creek from Emerson St. to the east corporate boundary of the Village.

Justification

Staff has identified bank failures at various locations. An assessment from a geotechnical engineer is required to advise on the type and length of needed remediation. Once complete, repairs would follow in concert with the engineer's recommendations.

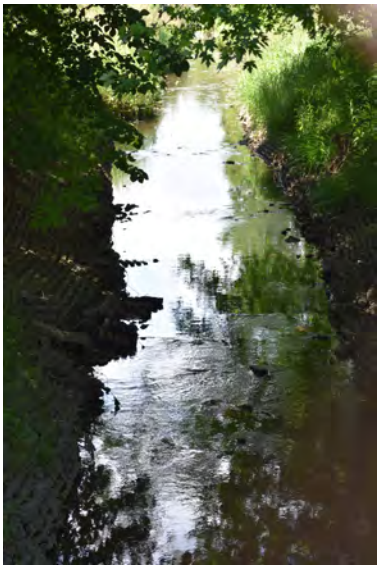
This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance		250,000				250,000
Total		250,000				250,000

Funding Sources	2021	2022	2023	2024	2025	Total
024 Flood Control Construction Fund		250,000				250,000
Total		250,000				250,000

Budget Impact/Other

None at this time.



Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Flood Control
Contact Public Works Director

Project # **PWFC002.0-19**
Project Name **Lake Briarwood/Higgins Creek Flood Control Improve**

Type Infrastructure
Useful Life 30 years
Category 702 Flood Control Projects
Priority 3 Important
Status Active

GL Account: 024.80.90.00.0.702.677.001 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Perform an engineering study of the Higgins Creek from Lake Briarwood east to the Village limits, including culverts, creek channel and recommended storage areas.

Introduced in the Community Investment Program in 2019 for consideration in 2022.
Annual Community Investment Program project.

Justification

Higgins Creek frequently overflows its banks during heavy rain events causing for significant street and private property flooding as such in an effort to mitigate this condition an engineering study is recommended.

The project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design		100,000				100,000
Total		100,000				100,000

Funding Sources	2021	2022	2023	2024	2025	Total
024 Flood Control Construction Fund		100,000				100,000
Total		100,000				100,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Flood Control
Contact Public Works Director

Project # **PWFC002.0-20**
Project Name **Levee Gate Actuators**

Type Infrastructure
Useful Life 20 years
Category 702 Flood Control Projects
Priority 3 Important
Status Active

GL Account:
GL Account:
Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

Upgrade the sluice gates at Levee structures 5 & 7 and Pump Station 1 with electric valve actuators.

Introduced in the Community Investment Program in 2020 for consideration in 2023.

Justification

In 2012, the Village took over control of two of the three storm water pumping stations that were built along Levee 37. The Village is responsible for the operation and maintenance of these pumping stations and Levee wall gate structures. During the operation of the Levee system staff has identified control gates 5,7 and PS1 require closure during high river conditions. As such, staff further recommends the installation of electric valve actuators to improve response time during flooding conditions and to increase operation safety for personnel.

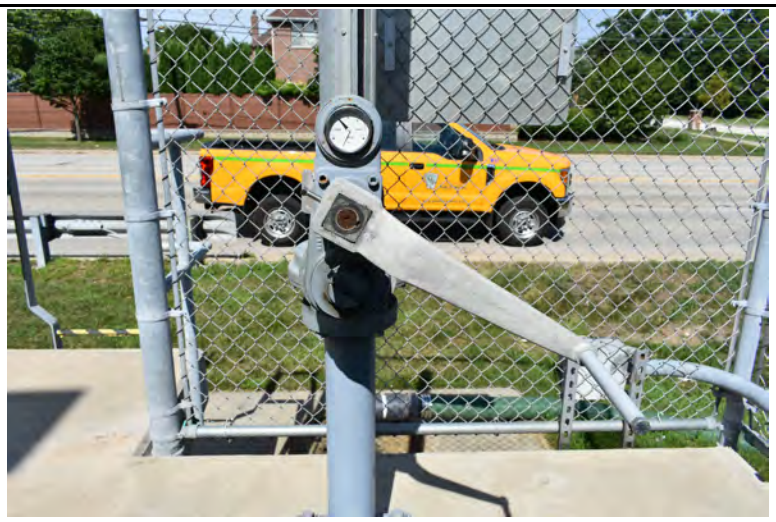
This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			50,000			50,000
Total			50,000			50,000

Funding Sources	2021	2022	2023	2024	2025	Total
024 Flood Control Construction Fund			50,000			50,000
Total			50,000			50,000

Budget Impact/Other

None at this time.



Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* **2025**

Department Public Works - Flood Control
Contact Public Works Director

Project # **PWFC012.0-18**
Project Name **Levee 37 Companion Storm Sewer Improvements**

Type Infrastructure
Useful Life 50 years
Category 702 Flood Control Projects
Priority 1 Critical
Status Active

GL Account: 024.80.90.00.1.702.677.003
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Installation of larger storm sewer main and associated detention basins providing flood relief to neighborhoods tributary to Levee 37.

2020 - Complete Construction of Burning Bush Trails Park improvements tributary to Pump station 1. Design improvements at Aspen Trail Park tributary to Pump Station 2.
2021 - Construction of Aspen Trails Park improvements tributary to Pump Station 2.

In 2020 staff applied for MWRD Phase 2 Stormwater Partnership Opportunity Program Grant and Rebuild Illinois Public Infrastructure Grant.

Introduced in Community Investment Program in 2018 for consideration in 2020 and 2021.

Justification

The neighborhoods tributary to Levee 37 currently only have protection equivalent to two year storm. The proposed improvements would provide a 10 year plus level of protection.
The proposed improvements are a high priority in the Village's strategic plan.

This project aligns with the Village's Strategic Goal of flood control, water and sewer-to improve and maintain infrastructure facilities and systems for public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	9,300,000					9,300,000
Total	9,300,000					9,300,000

Funding Sources	2021	2022	2023	2024	2025	Total
024 Flood Control Construction Fund	9,300,000					9,300,000
Total	9,300,000					9,300,000

Budget Impact/Other

Annual maintenance.

Budget Items	2021	2022	2023	2024	2025	Total
Commodities & Supplies			5,000	5,000	5,000	15,000
Total			5,000	5,000	5,000	15,000

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Flood Control
Contact Public Works Director

Project # **PWFC014 0-20**
Project Name **Non-Curb Street Drainage Improvements**

Type Infrastructure
Useful Life 20 years
Category 702 Flood Control Projects
Priority 3 Important
Status Active

GL Account:
GL Account:
Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

Construction of drainage improvements including installation of storm sewer, replacement of driveway culverts and regrading of swales to improve the drainage on streets without curbs.

2023 - Prospect Meadows Phase 2 (West side)
2024 - Elm Street (800 and 900 blocks).

Justification

During heavy rain events the conveyance system which is comprised of ditches and driveway culverts does not allow adequate flow on many non-curbed streets. The poor drainage often allows water to sit in ditches for long periods after a rain event. The improvement will reduce surface flooding caused by the inadequacy of the roadside swales to drain properly and will provide a functional conveyance system.

This project aligns with the Village's Strategic Goal of flood control, water and sewer-to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			400,000	400,000		800,000
Total			400,000	400,000		800,000

Funding Sources	2021	2022	2023	2024	2025	Total
024 Flood Control Construction Fund			400,000	400,000		800,000
Total			400,000	400,000		800,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Flood Control
Contact Public Works Director

Project # **PWFC800.0-AN**
Project Name **Neighborhood Drainage Improvements**

Type Unassigned
Useful Life 30 years
Category 702 Flood Control Projects
Priority 3 Important
Status Active

GL Account: 024.80.90.00.0.702.677.004 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Construction of drainage improvements to alleviate neighborhood flooding problems.

Introduced in the Community Investment Program in 2010.
Annual Community Investment Program Project since 2010.

Justification

The Village Board approved the use of funds to resolve most critical sites, with property owners contributing up to $5,000 per location. Currently, there are 24 sites on the list.
Note: This funding level will allow for the construction of approximately 5 locations per year.

Planning and design work: the Village Board instructed staff to prepare backyard flooding solution plans for property owners experiencing recurring flooding of back yards. Staff has been preparing plans in house, but backlog has developed. Estimated cost to accomplish designs for current backlog.

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	120,000	120,000	120,000	120,000	120,000	600,000
Total	120,000	120,000	120,000	120,000	120,000	600,000

Funding Sources	2021	2022	2023	2024	2025	Total
024 Flood Control Construction Fund	120,000	120,000	120,000	120,000	120,000	600,000
Total	120,000	120,000	120,000	120,000	120,000	600,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS806.0-AN**
Project Name **Overhead Sewer Program**

Type Infrastructure
Useful Life 50 years
Category 702 Flood Control Projects
Priority 2 Very Important
Status Active

GL Account: 050.80.90.00.1.702.672.001
GL Account:

Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

An overhead sanitary sewer system is designed to prevent sanitary waste (sewage) from flowing back into the house which can occur for different reasons - one of them being heavy rain events where the Village combined sewer mains get filled to capacity. An overhead sanitary sewer line exits the house through the foundation, then drops to the public sanitary or combined sewer main.

Justification

Installation of public sector improvements alone cannot provide the same level of reliability against sanitary backup as installation of private sector backup control.

Installation of overhead sewer or backup systems is more cost effective than public side improvements and in many cases offers a better level of protection.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	300,000					300,000
Total	300,000					300,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund	300,000					300,000
Total	300,000					300,000

Budget Impact/Other

No budget impact. System would be owned and maintained by homeowner.

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
703 Storm Sewer								
Detention Pond Improvement - Pond 1	PWFC002.0-16	1		100,000	900,000			*1,000,000*
Detention Pond Improvement - Pond 2	PWFC003.0-16	1		760,000				*760,000*
Detention Pond Improvement - Pond 6	PWFC004.0-16	3				280,000		*280,000*
Detention Pond Improvement - Pond 6A	PWFC005.0-16	3					350,000	*350,000*
Combined Sewer Improvements	PWWS804.0-AN	1	800,000	800,000	800,000	800,000	800,000	*4,000,000*
703 Storm Sewer Total			800,000	1,660,000	1,700,000	1,080,000	1,150,000	*6,390,000*
GRAND TOTAL			800,000	1,660,000	1,700,000	1,080,000	1,150,000	*6,390,000*

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Flood Control
Contact Public Works Director

Project # **PWFC002.0-16**
Project Name **Detention Pond Improvement - Pond 1**

Type Maintenance
Useful Life 15 years
Category 703 Storm Sewer
Priority 1 Critical
Status Active

GL Account: 020.80.90.00.1.703.677.005
GL Account:

Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

The project is designed to improve the capacity and operation of the detention pond system.

Originally, the project was introduced in the Community Investment Program in 2005 for consideration in 2008. The project was postponed to 2022/2023.

Justification

The Village of Mt. Prospect is responsible for maintaining the depth of Kensington Business Center detention ponds.

2022 Pond 1 Design
2023 Pond 1 Construction

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design		100,000				100,000
Construction/Maintenance			900,000			900,000
Total		100,000	900,000			1,000,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund		100,000	900,000			1,000,000
Total		100,000	900,000			1,000,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Flood Control
Contact Public Works Director

Project # **PWFC003.0-16**
Project Name **Detention Pond Improvement - Pond 2**

Type Maintenance
Useful Life 15 years
Category 703 Storm Sewer
Priority 1 Critical
Status Active

GL Account: 024.80.90.00.1.703.677.019
GL Account:

Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

The project is designed to improve the capacity and operation of the detention pond system.

Originally, the project was introduced in the Community Investment Program in 2007 for consideration in 2011.The project was postponed to 2022.

Justification

The Village of Mt. Prospect is responsible for maintaining the depth of Kensington Business Center detention ponds.

2022 - Pond 2 Construction

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance		760,000				760,000
Total		760,000				760,000

Funding Sources	2021	2022	2023	2024	2025	Total
024 Flood Control Construction Fund		760,000				760,000
Total		760,000				760,000

Budget Impact/Other

None

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Flood Control
Contact Public Works Director

Project # **PWFC004.0-16**
Project Name **Detention Pond Improvement - Pond 6**

Type Maintenance
Useful Life 15 years
Category 703 Storm Sewer
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.703.677.005
GL Account:

Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

This project is designed to improve the capacity and operation of the detention pond system.

Originally, the project was introduced in the Community Investment Program in 2013 for consideration in 2017.The project was postponed to 2024.

Justification

The Village of Mt. Prospect is responsible for maintaining the depth of Kensington Business Center detention ponds.

2024 Pond 6 construction.

The project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance				280,000		280,000
Total				280,000		280,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund				280,000		280,000
Total				280,000		280,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Flood Control
Contact Public Works Director

Project # **PWFC005.0-16**
Project Name **Detention Pond Improvement - Pond 6A**

Type Maintenance
Useful Life 15 years
Category 703 Storm Sewer
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.703.677.005
GL Account:

Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

This project is designed to improve the capacity and operation of the detention pond system.

Originally, the project was introduced in the Community Investment Program in 2014 for consideration in 2018. The project was postponed to 2025.

Justification

The Village of Mt. Prospect is responsible for maintaining the depth of Kensington Business Center detention ponds.

2025 Pond 6A Construction.

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer - to improve and maintain infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance					350,000	350,000
Total					350,000	350,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund					350,000	350,000
Total					350,000	350,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Water/Sewer
Contact Public Works Director

Project # **PWWS804.0-AN**
Project Name **Combined Sewer Improvements**

Type Infrastructure
Useful Life 50 years
Category 703 Storm Sewer
Priority 1 Critical
Status Active

GL Account: 050.80.90.00.1.703.672.003
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

To repair and/or replace main line sewers and associated structures in combined sewer service areas.

It has been introduced in the Community Investment Program in 2005.The project is a part of the Annual Community Investment Program since 2005.

Justification

In 2015, the Village conducted a combined sewer system analysis. The analysis included the televising of combined sewer (approximately 200,000 lf.) that has not been rehabilitated and performing a condition assessment. All main segments were given a condition rating with 5 being the worst and 1 being near perfect pipe. The pipe prioritize repairs over a 15 year period.

In 2021, repairs will be initiated to address category 3 and 4 mains.

This project aligns with the Village's Strategic Infrastructure Goal regarding flood control, water and sewer- improving and maintaining infrastructure facilities and systems for the public health and safety, to protect our investment in these vital community resources and to protect private property.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	800,000	800,000	800,000	800,000	800,000	4,000,000
Total	800,000	800,000	800,000	800,000	800,000	4,000,000

Funding Sources	2021	2022	2023	2024	2025	Total
050 Water and Sewer Fund	800,000	800,000	800,000	800,000	800,000	4,000,000
Total	800,000	800,000	800,000	800,000	800,000	4,000,000

Budget Impact/Other

No budget impact.

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
704 Street Const & Reconst								
Prospect Avenue Streetscape Improvements	CD001.0-18	3	100,000	100,000	100,000	100,000		*400,000*
Kensington Road Left Turn Police Station	PWEN002.0-21	2			300,000			*300,000*
Rand-Central-MP Road Intersection Improvements	PWEN006.0-16	1	971,000	6,000,000				*6,971,000*
Rand-Elmhurst-Kensington Road Study	PWEN007.0-16	1	600,000	1,000,000	6,600,000			*8,200,000*
Traffic Signal Replacement Engineering	PWEN805.0-AN	3	50,000	50,000	50,000	50,000	50,000	*250,000*
Central Road Pedestrian Crossing Improvements	PWEN806.0.AN	1	440,000	300,000	300,000			*1,040,000*
Busse Road Reconstruction	PWEN807.0.AN	3		500,000				*500,000*
Street Light Disconnect Cabinet Replacement	PWST001.0-19	3			80,000	80,000	100,000	*260,000*
704 Street Const & Reconst Total			2,161,000	7,950,000	7,430,000	230,000	150,000	*17,921,000*
GRAND TOTAL			2,161,000	7,950,000	7,430,000	230,000	150,000	*17,921,000*

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department CD - Econ Dev & P&Z
Contact Dir of Community Dev

Project # **CD001.0-18**
Project Name **Prospect Avenue Streetscape Improvements**

Type Improvements Other than Build
Useful Life 20 years
Category 704 Street Const & Reconst
Priority 3 Important
Status Active

GL Account: 049.40.90.00.0.704.679.001
Strategic Goal: Goal 1 - Development
GL Account:
GL Account:

Description

To implement physical streetscape improvements within the Prospect Avenue corridor to improve accessibility for pedestrians, bicyclists and vehicles.

Introduced in the Community Investment Program in 2018 for consideration in 2019, 2020 and 2021. There is a request to include in 2021-2025 CIP.

Justification

The Downtown Implementation Plan was adopted by the Village Board in 2013 to guide future development and improvements within the downtown area. A directive of the implementation plan is to perform streetscape improvements along the Prospect Avenue corridor.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	100,000	100,000	100,000	100,000		400,000
Total	100,000	100,000	100,000	100,000		400,000

Funding Sources	2021	2022	2023	2024	2025	Total
049 Prospect Main TIF Fund	100,000	100,000	100,000	100,000		400,000
Total	100,000	100,000	100,000	100,000		400,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN002.0-21**
Project Name **Kensington Road Left Turn Police Station**

Type Infrastructure
Useful Life 20 years
Category 704 Street Const & Reconst
Priority 2 Very Important
Status Active

GL Account:
GL Account:
Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

Construction of a left turn lane on Kensington for vehicle access to Police Headquarters.

Justification

The turn lane is a requirement of the Village's IDOT permit granting access to Kensington Road. The Village agreed to contract the turn lane within five years of issuance of the permit.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			300,000			300,000
Total			300,000			300,000

Funding Sources	2021	2022	2023	2024	2025	Total
999 To Be Determined			300,000			300,000
Total			300,000			300,000

Budget Impact/Other

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN006.0-16**
Project Name **Rand-Central-MP Road Intersection Improvements**

Type Improvements Other than Build
Useful Life 50 years
Category 704 Street Const & Reconst
Priority 1 Critical
Status Active

GL Account: 023.80.90.00.1.704.678.009
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Prepare Phase II Engineering Design and Construction and Construction Engineering to improve traffic flow through the triangle intersection.

The construction costs was estimated for preferred Phase 1 alternative (Construction and Construction Engineering).

Grants are reimbursable. Village would be required to budget the full amount of construction.

Introduced in the Community Investment Program in 2016.

Justification

Conduct Feasibility Study and design engineering for operational improvements to intersections as specified in the 2015 Strategic Plan.
Phase I - 2017 - 2020
Phase II - 2020 - 2021
ROW Acquisition - 2021
Construction ($5,670,000) and Construction Engineering ($570,000) - 2022.

The project has received $460,000 Invest in Cook Grant and $5,359,000 CMAQ Grant.

The project aligns with the Village's Strategic Goal concerning transportation: design and implementation of upgrades, improvements and maintenance for optimum mobility and system sustainability.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	577,000					577,000
Land Acquisition	394,000					394,000
Construction/Maintenance		6,000,000				6,000,000
Total	971,000	6,000,000				6,971,000

Funding Sources	2021	2022	2023	2024	2025	Total
023 Street Improvement Construction Fund	971,000	6,000,000				6,971,000
Total	971,000	6,000,000				6,971,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN007.0-16**
Project Name **Rand-Elmhurst-Kensington Road Study**

Type Improvements Other than Build
Useful Life 50 years
Category 704 Street Const & Reconst
Priority 1 Critical
Status Active

GL Account: 001.80.90.00.0.704.674.001
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Prepare Phase I Engineering Study and Phase II Engineering Design to improve traffic flow through the triangle intersection.

Construction costs estimated for preferred Phase 1 alternative (Construction and Construction Engineering).

Grants are reimbursable. Village would be required to budget the full amount of construction.

Introduced in the Community Investment Program in 2016.

Justification

Conduct Feasibility Study and design engineering for operational improvements to intersections as specified in the 2015 Strategic Plan.
Phase I - 2018-2020
Phase II -
2021 - $300,000 anticipated STP Grant
2021 - $300,000 Village Funds
Right of Way Acquisition
2022 - $500,000 anticipated STP Grant
2022 - $500,000 Village funds

Construction and Construction Engineering - 2023-2024
The IDOT would let contract and the Village would reimburse IDOT $3,900,000.

The project is in line for $3,500,000 STP Funding.

The project aligns with the Village's Strategic Goal concerning transportation: design and implementation of upgrades, improvements and maintenance for optimum mobility and system sustainability.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	600,000					600,000
Land Acquisition		1,000,000				1,000,000
Construction/Maintenance			6,600,000			6,600,000
Total	600,000	1,000,000	6,600,000			8,200,000

Funding Sources	2021	2022	2023	2024	2025	Total
001 General Fund	600,000	1,000,000	6,600,000			8,200,000
Total	600,000	1,000,000	6,600,000			8,200,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025
Village of Mount Prospect, Illinois

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN805.0-AN**
Project Name **Traffic Signal Replacement Engineering**

Type Maintenance
Useful Life 25 years
Category 704 Street Const & Reconst
Priority 3 Important
Status Active

GL Account: 041.80.90.00.0.704.676.003 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Engineering studies to review existing traffic signal equipment and pedestrian signals and recommend modifications in response to requests from residents.

It was introduced in the Community Investment Program in 2006.
The project is part of the Annual Community Investment Program since 2006.

Justification

The Intersection Studies will determine modifications that can improve the operations of traffic signals within the Village of Mount Prospect.

2021 - Pedestrian Signals at River Road and Euclid Avenue
2022 - Pedestrian Signals at Route 83 and Huntington

The project aligns with the Village's Strategic Goal concerning transportation: design and implementation of upgrades, improvements and maintenance for optimum mobility and system sustainability.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Funding Sources	2021	2022	2023	2024	2025	Total
041 Motor Fuel Tax Fund	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN806.0.AN**
Project Name **Central Road Pedestrian Crossing Improvements**

Type Infrastructure
Useful Life 20 years
Category 704 Street Const & Reconst
Priority 1 Critical
Status Active

GL Account: 020.80.90.00.1.704.636.033
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Implementation of Central Road Corridor Pedestrian Crossing Study Recommendations.

The project was introduced in the Community Investment Program in 2018.

Justification

These improvements are intended to increase safety for pedestrian and bike crossing Central Road.

2021 - Crossings at Pine (Construction $300,000)
2021 - Weller Overhead RRFB (Design and construction $80,000)
2021 - Crossing at We Go (Design $60,000)
2022 - Crossing at Cathy (Construction $300,000)
2023 - Crossings at We Go (Construction $300,000)

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	60,000					60,000
Construction/Maintenance	380,000	300,000	300,000			980,000
Total	440,000	300,000	300,000			1,040,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	440,000	300,000	300,000			1,040,000
Total	440,000	300,000	300,000			1,040,000

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN807.0.AN**
Project Name **Busse Road Reconstruction**

Type Infrastructure
Useful Life 20 years
Category 704 Street Const & Reconst
Priority 3 Important
Status Active

GL Account: 023.80.90.00.0.704.678.021 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Local cost share of the Cook County Highway Department's reconstruction of Busse Road.

Justification

To provide street lighting and shared use path as part of the reconstruction project.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance		500,000				500,000
Total		500,000				500,000

Funding Sources	2021	2022	2023	2024	2025	Total
023 Street Improvement Construction Fund		500,000				500,000
Total		500,000				500,000

Budget Impact/Other

Annual maintenance and electric costs.

Budget Items	2021	2022	2023	2024	2025	Total
Utilities			10,000	10,000	10,000	30,000
Total			10,000	10,000	10,000	30,000

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Streets
Contact Public Works Director

Project # **PWST001.0-19**
Project Name **Street Light Disconnect Cabinet Replacement**

Type Infrastructure
Useful Life 20 years
Category 704 Street Const & Reconst

GL Account:
Strategic Goal: Goal 3 - Infrastructure
Priority 3 Important

GL Account:
GL Account:
Status Active

Description

Replacement of existing street lighting disconnect cabinets due to age, equipment updates, meeting new code regulations and warping of panel doors.

The project was introduced in the Community Investment Program in 2019 for consideration in 2023.

Justification

Multiple street lighting disconnect panels are over 20 years old and are due for an upgrade. The upgrades allow for more energy efficient equipment and will meet new code regulations for ARC flash. One of these upgrades includes having the hand-off-auto switches located on the outside of the cabinet in a locked containment. This allows for non ARC flashed trained personnel to access these switches.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			80,000	80,000	100,000	260,000
Total			80,000	80,000	100,000	260,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund			80,000	80,000	100,000	260,000
Total			80,000	80,000	100,000	260,000

Budget Impact/Other

No budget impact.

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
705 Resurface-Curbs/Gutters/SW								
Brick sidewalk maintenance removal/replacement	PWBU802.0-AN	2	125,000	125,000	125,000	125,000	125,000	*625,000*
Melas/Meadows Park Pedestrian Bridge	PWEN004.0-16	2	300,000		3,000,000			*3,300,000*
Northwest Hwy/Mount Prospect Road Bike Path	PWEN005.0-16	2	143,000					*143,000*
Bridge Improvements - Emerson Street	PWEN013.0-17	2	50,000					*50,000*
Bridge Improvements - Briarwood Drive West - South	PWEN014.0-17	3			50,000			*50,000*
Bridge Improvements - Business Center Drive	PWEN015.0-17	3			50,000			*50,000*
New Sidewalks	PWEN801.0-AN	3		270,000	290,000	310,000	330,000	*1,200,000*
Sidewalk Cost Share Program	PWEN802.0-AN	3	97,500	99,400	101,400	103,400	150,000	*551,700*
Street Improvement Program	PWEN803.0-AN	1	4,592,000	4,862,000	4,652,000	4,682,000	4,712,200	*23,500,200*
Parking Lot Improvements - Fire Station 12	PWPA001.0-16	3	40,000					*40,000*
Parking Lot Improvements - Wille St. Commuter Lot	PWPA003.0.17	3		45,000				*45,000*
Parking Lot Improvements - Train Station	PWPA004.0.17	3			35,000			*35,000*
Parking Lot Improvements - Well 16	PWPA005.0.17	3	30,000					*30,000*
Phase II Bike Plan Improvements	PWST001.0-18	2	200,000	200,000	2,000,000	230,000	450,000	*3,080,000*
Streetlight Improvements	PWST800.0-AN	3	84,340	88,560	90,331	92,137	93,980	*449,348*
Streetlight Improvements LED Retrofits	PWST801.0-AN	3	50,000	50,000	50,000	50,000	50,000	*250,000*
Residential Street lighting	PWST802.0-18	4	225,000	225,000	225,000	225,000	225,000	*1,125,000*
Corridor Street lighting	PWST803.0-18	3		1,155,000	904,800	1,962,720	668,160	*4,690,680*
705 Resurface-Curbs/Gutters/SW Total			5,936,840	7,119,960	11,573,531	7,780,257	6,804,340	*39,214,928*
GRAND TOTAL			5,936,840	7,119,960	11,573,531	7,780,257	6,804,340	*39,214,928*

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU802.0-AN**
Project Name **Brick sidewalk maintenance removal/replacement**

Type Maintenance
Useful Life 20 years
Category 705 Resurface-Curbs/Gutters/S
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.1.705.675.007
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Remove and replace brick sidewalk in and around the downtown area.

The project was introduced in the Community Investment Program in 2018 for consideration in 2018. It is an Annual Community Investment Program project.

Justification

The Village's Downtown area sidewalks are primarily brick, installed over a decade ago and as such are in need of a larger scale maintenance program including the removal and replacement of bricks that have deteriorated from the bottom as a result of chloride use, thus causing uneven walking surfaces and unsightly appearance.

The project aligns with the Village's Strategic Governance goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	125,000	125,000	125,000	125,000	125,000	625,000
Total	125,000	125,000	125,000	125,000	125,000	625,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	125,000	125,000	125,000	125,000	125,000	625,000
Total	125,000	125,000	125,000	125,000	125,000	625,000

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN004.0-16**
Project Name **Melas/Meadows Park Pedestrian Bridge**

Type Infrastructure
Useful Life 30 years
Category 705 Resurface-Curbs/Gutters/S
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.1.705.679.002 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Construction of a Pedestrian/Bike Bridge over Northwest Highway and the Union Pacific Railroad tracks.
2020 - 2021 / Phase 1 Engineering
2021 - 2022 / Phase 2 Engineering
2023 / Construction - Construction Engineering

Introduced in the Community Investment Program in 2016 for consideration in 2018, 2020 and 2021.

Justification

Bridge will allow safe pedestrian/bike access across the railroad tracks and the highway.
Will apply for federal funding through the ITEP Program when the Phase I Engineering is complete.
Federal share would be 80% and the local share would be 20%. Mount Prospect Park District, Arlington Heights Park District and Arlington Heights have expressed support for the project.

Aligns with the Village's Strategic Goal concerning transportation of designing and implementing upgrades, improvements and maintenance for optimum mobility and system sustainability.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	300,000					300,000
Construction/Maintenance			3,000,000			3,000,000
Total	300,000		3,000,000			3,300,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	300,000		3,000,000			3,300,000
Total	300,000		3,000,000			3,300,000

Budget Impact/Other

Routine annual maintenance.

Budget Items	2021	2022	2023	2024	2025	Total
Contractual Services				10,000		10,000
Total				10,000		10,000

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN005.0-16**
Project Name **Northwest Hwy/Mount Prospect Road Bike Path**

Type Infrastructure
Useful Life 20 years
Category 705 Resurface-Curbs/Gutters/S
Priority 2 Very Important
Status Active

GL Account: 023.80.90.00.0.705.679.026
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Install pedestrian signals and construct bike path.

Introduced in the Community Investment Program in 2016 for consideration in 2018 and 2021.

Justification

The Illinois Department of Transportation (IDOT) has initiated a Highway Safety Program (HSP) project at this intersection to improve the safety of the intersection and the adjacent railroad crossing. IDOT has agreed to include the Village's preferred elements to enhance the pedestrian crossing and bike path. This will complete a portion of the Village's Bike Route Plan and in conjunction with a Des Plaines project it will provide a link to the Metra Cumberland Station in Des Plaines. The Village has received CMAQ funds which will provide 80% federal cost share and 20% local cost share (Mount Prospect and Des Plaines) towards the local share of this IDOT project.

Aligns with the Village's Strategic Goal concerning transportation of designing and implementing upgrades, improvements and maintenance for optimum mobility and system sustainability.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	143,000					143,000
Total	143,000					143,000

Funding Sources	2021	2022	2023	2024	2025	Total
023 Street Improvement Construction Fund	143,000					143,000
Total	143,000					143,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN013.0-17**
Project Name **Bridge Improvements - Emerson Street**

Type Infrastructure
Useful Life 30 years
Category 705 Resurface-Curbs/Gutters/S
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.1.705.678.008
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Bridge repairs to maintain the useful life of the Emerson Street Bridge.

The project was introduced in the Community Investment Program in 2017 for consideration in 2021.

Justification

The 2015 Bridge Inspection Report recommended repairs to the bridge deck.

The project aligns with the Village's Strategic Goal concerning transportation: designing and implementing upgrades, improvements and maintenance for optimum mobility and system sustainability.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	50,000					50,000
Total	50,000					50,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	50,000					50,000
Total	50,000					50,000

Budget Impact/Other

No budget impact.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* **2025**

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN014.0-17**
Project Name **Bridge Improvements - Briarwood Drive West - South**

Type Infrastructure
Useful Life 30 years
Category 705 Resurface-Curbs/Gutters/S
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.705.678.008
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Bridge repairs to maintain the useful life of the Briarwood Drive West - South Bridge.

The project was introduced in the Community Investment Program in 2017 for consideration in 2023.

Justification

The 2015 Bridge Inspection Report recommended repairs to the wing walls and headwall.

The project aligns with the Village's Strategic Goal concerning transportation: design and implementation of upgrades, improvements and maintenance for optimum mobility and system sustainability.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			50,000			50,000
Total			50,000			50,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund			50,000			50,000
Total			50,000			50,000

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN015.0-17**
Project Name **Bridge Improvements - Business Center Drive**

Type Infrastructure
Useful Life 30 years
Category 705 Resurface-Curbs/Gutters/S
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.705.678.008
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Bridge repairs to maintain the useful life of Business Center Drive bridge.

The project was introduced in the Community Investment Program in 2018 for consideration in 2023.

Justification

The 2015 Bridge Inspection Report recommended repairs to the wing walls and headwall.

The project aligns with the Village's Strategic Goal concerning transportation: design and implementation of upgrades, improvements and maintenance for optimum mobility and system sustainability.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			50,000			50,000
Total			50,000			50,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund			50,000			50,000
Total			50,000			50,000

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN801.0-AN**
Project Name **New Sidewalks**

Type Infrastructure
Useful Life 30 years
Category 705 Resurface-Curbs/Gutters/S
Priority 3 Important
Status Active

GL Account: 001.80.90.00.1.705.675.009 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Install new sidewalk at locations where none currently exist.

The project was introduced in the Community Investment Program in 2005 for consideration in 2006. An annual Community Investment Program project since 2006.

Justification

Large backlog of locations where sidewalks are discontinuous or nonexistent. According to a 2016 study, the cost to install missing sidewalk was currently estimate at $2,800,000.

In the past several years, a backlog developed as a result of lack of funding for the program.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance		270,000	290,000	310,000	330,000	1,200,000
Total		270,000	290,000	310,000	330,000	1,200,000

Funding Sources	2021	2022	2023	2024	2025	Total
001 General Fund		270,000	290,000	310,000	330,000	1,200,000
Total		270,000	290,000	310,000	330,000	1,200,000

Budget Impact/Other

Annual maintenance.

Budget Items	2021	2022	2023	2024	2025	Total
Commodities & Supplies		2,000	2,000	2,000	2,000	10,000
Total		2,000	2,000	2,000	2,000	10,000

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN802.0-AN**
Project Name **Sidewalk Cost Share Program**

Type Improvements Other than Build
Useful Life 25 years
Category 705 Resurface-Curbs/Gutters/S
Priority 3 Important
Status Active

GL Account: 001.80.90.00.0.705.675.003
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Remove and replace public sidewalk at resident request. Residents share cost.

Introduced in the Community Investment Program in 2005.
Annual Community Investment Program Project since 2005.

Justification

Expands sidewalk improvements at minimal cost. Project costs reflect level of resident participation.

Aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	97,500	99,400	101,400	103,400	150,000	551,700
Total	97,500	99,400	101,400	103,400	150,000	551,700

Funding Sources	2021	2022	2023	2024	2025	Total
001 General Fund	97,500	99,400	101,400	103,400	150,000	551,700
Total	97,500	99,400	101,400	103,400	150,000	551,700

Budget Impact/Other

No budget impact.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* **2025**

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN803.0-AN**
Project Name **Street Improvement Program**

Type Infrastructure
Useful Life 20 years
Category 705 Resurface-Curbs/Gutters/S
Priority 1 Critical
Status Active

GL Account: 023.80.90.00.0.705.678.003 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: 041.80.90.00.0.705.678.002 **GL Account:**

Description

Resurfacing of Village streets to maintain 20-year life.

Introduced in the Community Investment Program in 2005.
Annual Community Investment Program Project since 2005.

Justification

Repair of Village streets to provide safe and smooth pavement for motorists and to prevent necessity of complete street reconstruction. Materials testing will be conducted as part of this project to verify compliance with project designs and Village's codes.

Note: 20 year life funding level formula: 6.8 miles x 5,280 feet/mile x $100/foot.

The project aligns with the Village's Strategic Goal of designing and implementing upgrades, improvements and maintenance to the Village's transportation system, creating optimum mobility and system sustainability.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	42,500	43,500	44,500	45,500	46,500	222,500
Construction/Maintenance	4,549,500	4,818,500	4,607,500	4,636,500	4,665,700	23,277,700
Total	4,592,000	4,862,000	4,652,000	4,682,000	4,712,200	23,500,200

Funding Sources	2021	2022	2023	2024	2025	Total
023 Street Improvement Construction Fund	2,543,000	2,722,000	3,202,000	3,232,000	3,262,200	14,961,200
041 Motor Fuel Tax Fund	2,049,000	2,140,000	1,450,000	1,450,000	1,450,000	8,539,000
Total	4,592,000	4,862,000	4,652,000	4,682,000	4,712,200	23,500,200

Budget Impact/Other

Annual crack sealing.

Budget Items	2021	2022	2023	2024	2025	Total
Contractual Services	57,411	58,559	59,730	60,925	62,154	298,779
Total	57,411	58,559	59,730	60,925	62,154	298,779

Community Investment Program 2021 *thru* 2025
Village of Mount Prospect, Illinois

Department Public Works - Parking
Contact Public Works Director

Project # **PWPA001.0-16**
Project Name **Parking Lot Improvements - Fire Station 12**

Type Improvements Other than Build
Useful Life 20 years
Category 705 Resurface-Curbs/Gutters/S
Priority 3 Important
Status Active

GL Account: 020.80.90.00.0.705.679.003
GL Account:

Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

Repair curb and resurface parking lot at Fire Station 12 (Golf Rd).

Introduced in the Community Investment Program in 2013.

Justification

Parking lot pavements have begun to fail and are in need of resurfacing before deterioration progresses reach a point where complete reconstruction is required.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	40,000					40,000
Total	40,000					40,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	40,000					40,000
Total	40,000					40,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Parking
Contact Public Works Director

Project # **PWPA003.0.17**
Project Name **Parking Lot Improvements - Wille St. Commuter Lot**

Type Improvements Other than Build
Useful Life 20 years
Category 705 Resurface-Curbs/Gutters/S
Priority 3 Important
Status Active

GL Account: 020.80.90.00.0.705.679.003
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Repair curb and resurface the Wille Street Commuter Parking Lot.

Introduced in the Community Investment Program in 2017 for consideration in 2022.

Justification

Parking lot pavements have begun to fail and are in need of resurfacing before deterioration progresses reach a point where complete reconstruction is required.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance		45,000				45,000
Total		45,000				45,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund		45,000				45,000
Total		45,000				45,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025
Village of Mount Prospect, Illinois

Department Public Works - Parking
Contact Public Works Director

Project # **PWPA004.0.17**
Project Name **Parking Lot Improvements - Train Station**

Type Improvements Other than Build
Useful Life 20 years
Category 705 Resurface-Curbs/Gutters/S
Priority 3 Important
Status Active

GL Account: 020.80.90.00.0.705.679.003
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Repair curb and resurface the Train Station Parking Lot.

Introduced in the Community Investment Program in 2017 for consideration in 2022.

Justification

Parking lot pavements have begun to fail and are in need of resurfacing before deterioration progresses reach a point where complete reconstruction is required.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			35,000			35,000
Total			35,000			35,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund			35,000			35,000
Total			35,000			35,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Parking
Contact Public Works Director

Project # **PWPA005.0.17**
Project Name **Parking Lot Improvements - Well 16**

Type Improvements Other than Build
Useful Life 20 years
Category 705 Resurface-Curbs/Gutters/S
Priority 3 Important
Status Active

GL Account: 020.80.90.00.0.705.679.003
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Repair curb and resurface the Well 16 Parking Lot.

Introduced in the Community Investment Program in 2018 for consideration in 2021.

Justification

Parking lot pavements have begun to fail and are in need of resurfacing before deterioration progresses reach a point where complete reconstruction is required.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	30,000					30,000
Total	30,000					30,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	30,000					30,000
Total	30,000					30,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Streets
Contact Public Works Director

Project # **PWST001.0-18**
Project Name **Phase II Bike Plan Improvements**

Type Infrastructure
Useful Life 20 years
Category 705 Resurface-Curbs/Gutters/S
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.1.705.679.027 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Construction of multiuse bike paths, lighting and associated wayfinding signs along major village corridors.

2020 - Algonquin Road - Phase 1 Engineering
2021 - Algonquin Road - Phase 2 Engineering
2022 - Algonquin Road - ROW Acquisition
2023 - Algonquin Road - Construction
2024 - Golf Road - Phase I Engineering
2025 - Golf Road - Phase II Engineering
- Northwest Highway - Phase I Engineering

Introduced in the Community Investment Program in 2018.

Following completion of the Phase I Reports for each corridor, staff will pursue obtaining federal funding for a portion of the project.

Justification

The Village's bike plan has a goal of creating and developing a safe, comfortable and bicycle friendly environment, that encourages people of all ages to use bicycles for everyday transportation.

The increased access to safe bike routes will lead to healthier lifestyles, improved air and water quality, and a more energy efficient transportation system.

The project aligns with the Village's Strategic Goal concerning transportation: design and implementation of upgrades, improvements and maintenance for optimum mobility and system sustainability.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	200,000	200,000		230,000	450,000	1,080,000
Construction/Maintenance			2,000,000			2,000,000
Total	200,000	200,000	2,000,000	230,000	450,000	3,080,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	200,000		2,000,000	230,000	450,000	2,880,000
999 To Be Determined		200,000				200,000
Total	200,000	200,000	2,000,000	230,000	450,000	3,080,000

Budget Impact/Other

Annual maintenance of paths, lighting, signage after installation.

Budget Items	2021	2022	2023	2024	2025	Total
Commodities & Supplies	2,000	2,000	2,000	2,000	2,000	10,000
Total	2,000	2,000	2,000	2,000	2,000	10,000

Community Investment Program 2021 *thru* 2025
Village of Mount Prospect, Illinois

Department Public Works - Streets
Contact Public Works Director

Project # **PWST800.0-AN**
Project Name **Streetlight Improvements**

Type Improvements Other than Build
Useful Life 25 years
Category 705 Resurface-Curbs/Gutters/S
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.705.676.001 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Replacement of existing street lights as condition and age necessitates.

Introduced in the Community Investment Program in 2005.
Annual Community Investment Program Project since 2005.

Justification

Install new streetlights to improve traffic safety at various locations on Village streets.

The Village owns 1,100 streetlights throughout the Village. With the poles exceeding 25 years in age, it would be prudent to begin a systematic replacement. Staff is recommending replacement of 25 streetlight poles per year. Approximate replacement cost is $2,250 per pole.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings	84,340	88,560	90,331	92,137	93,980	449,348
Total	84,340	88,560	90,331	92,137	93,980	449,348

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	84,340	88,560	90,331	92,137	93,980	449,348
Total	84,340	88,560	90,331	92,137	93,980	449,348

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Streets
Contact Public Works Director

Project # **PWST801.0-AN**
Project Name **Streetlight Improvements LED Retrofits**

Type Equipment & Furnishings
Useful Life 20 years
Category 705 Resurface-Curbs/Gutters/S
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.705.676.001 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Retrofit of existing streetlights to LED technology.

As of 2020:
328 Streetlights have been converted to LED
53 Pedestrian streetlights have been converted to LED
689 Streetlights remain to be converted to LED
197 Pedestrian streetlights remain to be converted to LED

Introduced in the Community Investment Program in 2013.
Annual Community Investment Program Project since 2015.

Justification

Staff seeks to consider the conversion of existing mercury vapor streetlights to energy saving LED technology. The Village owns and maintains 1,100 streetlights. This effort will be a multi-year project and staff will perform a cost-benefit analysis prior to LED retrofits.

Based on our experience with the conversion of approximately 40 streetlights in KBC to LED, staff expects to see a ROI of 5.6 years.

The project aligns with the Village's Strategic Infrastructure Goal of environmental sensibility by honoring the natural environment's importance to community quality of life through strategic public investment.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Budget Impact/Other

Possible reduction in electric costs.

Budget Items	2021	2022	2023	2024	2025	Total
Utilities	-10,000	-10,000	-10,000	-10,000	-10,000	-50,000
Total	-10,000	-10,000	-10,000	-10,000	-10,000	-50,000

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* **2025**

Department Public Works - Streets
Contact Public Works Director

Project # **PWST802.0-18**
Project Name **Residential Street lighting**

Type Infrastructure
Useful Life 30 years
Category 705 Resurface-Curbs/Gutters/S
Priority 4 Less Important
Status Active

GL Account: 020.80.90.00.1.705.676.008
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Installation of LED streetlights in selected residential neighborhoods.

Future locations to be identified.

Introduced in the Community Investment Program in 2018 for consideration in 2021.

Justification

The results from the 2016 Community Survey indicated that respondents placed a high priority on residential street lighting. Based on the survey response, residential streetlights is a priority goal of the 2021 Strategic Plan.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	225,000	225,000	225,000	225,000	225,000	1,125,000
Total	225,000	225,000	225,000	225,000	225,000	1,125,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	225,000	225,000	225,000	225,000	225,000	1,125,000
Total	225,000	225,000	225,000	225,000	225,000	1,125,000

Budget Impact/Other

Annual cost for electricity and maintenance.

Budget Items	2021	2022	2023	2024	2025	Total
Utilities	5,000	5,000	5,000	5,000		20,000
Total	5,000	5,000	5,000	5,000		20,000

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Streets
Contact Public Works Director

Project # **PWST803.0-18**
Project Name **Corridor Street lighting**

Type Infrastructure
Useful Life 30 years
Category 705 Resurface-Curbs/Gutters/S
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.705.676.007 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Installation of LED streetlights along major village corridors.

2022 - Rand Road streetlights construction – $1,155,000
2023 - Algonquin Road streetlights design and construction - $904,800
2024 - Busse Road streetlights design and construction - $1,962,720
2025 - Dempster Street streetlights design and construction - $668,160
2027 - Golf Road streetlights design and construction - $1,266,720
2028 - Elmhurst Rd (RT 83) streetlight design and construction - $3,396,480

Introduced in the Community Investment Program in 2018 for consideration in 2022.

Justification

Completes street lighting along major village corridors. By lighting the Village's most frequently traveled streets, pedestrian and vehicle safety will improve significantly. The Village's Strategic Plan identified the project as a high priority.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design		55,000				55,000
Construction/Maintenance		1,100,000	904,800	1,962,720	668,160	4,635,680
Total		1,155,000	904,800	1,962,720	668,160	4,690,680

Funding Sources	2021	2022	2023	2024	2025	Total
999 To Be Determined		1,155,000	904,800	1,962,720	668,160	4,690,680
Total		1,155,000	904,800	1,962,720	668,160	4,690,680

Budget Impact/Other

Annual electricity cost and maintenance.

Budget Items	2021	2022	2023	2024	2025	Total
Utilities		5,000	5,000	5,000	5,000	20,000
Total		5,000	5,000	5,000	5,000	20,000

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
706 Public Bldg Const & Improvement								
Station 12 Kitchen	FD010.0-17	2	80,000					*80,000*
HVAC Upgrade Village Hall	PWBU001.0-12	2	40,000	750,000				*790,000*
VH Flat Roof Replacement	PWBU001.0-20	3				50,000		*50,000*
PW garage painting/LED lighting	PWBU001.0-21	3	75,000					*75,000*
Village Hall Window Replacement	PWBU002.0-15	2	30,000	225,000				*255,000*
PW Fence Replacement	PWBU002.0-17	2		160,000				*160,000*
VH bathroom flooring	PWBU002.0-20	3				50,000		*50,000*
Village Hall Domestic Booster Pump Replacement	PWBU003.0-17	1	63,000					*63,000*
Remodel/rehab PW men's locker room	PWBU003.0-18	2	150,000					*150,000*
St 12 Roof Replacement	PWBU003.0-20	3				250,000		*250,000*
Village Hall Flooring Improvements	PWBU004.0-17	3			70,000			*70,000*
St #12 Tuck Pointing and Joint Repair	PWBU004.0-18	3		90,000				*90,000*
Station 14 Floor Re-sealing	PWBU004.0-19	3				120,000		*120,000*
St #14 Butler Building Maintenance	PWBU004.0-20	3				25,000		*25,000*
VH Emergency Generator Power Distribution	PWBU005.0-18	3		90,000				*90,000*
St #14 Exterior Painting	PWBU005.0-20	3				40,000		*40,000*
PW Vehicle Main. Shop Painting	PWBU006.0-20	3				40,000		*40,000*
PW Wash Bay Drain Upgrade and Painting	PWBU007.0-18	2	75,000					*75,000*
PW Exterior Door/Frame Replacement	PWBU007.0-20	3				35,000		*35,000*
Fire Station #12 Apparatus Floor	PWBU008.0-16	2	50,000					*50,000*
Public Works Facility Exterior	PWBU012.0-16	2	75,000	200,000				*275,000*
Station 12 Bathroom Remodels	PWBU3.0-19	3			100,000			*100,000*
Other Public Buildings	PWBU800.0-AN	3	100,000	165,000	165,000	165,000	165,000	*760,000*
HVAC Replacement Program	PWBU801.0-AN	2	100,000	40,000	75,000	50,000	50,000	*315,000*
Parking Garage Elevator Sill Replacement	PWPA002.0-19	3			55,000			*55,000*
Parking Deck Maintenance	PWPA800.0-AN	3	50,000	50,000	75,000	75,000	75,000	*325,000*
706 Public Bldg Const & Improvements Total			888,000	1,770,000	540,000	900,000	290,000	*4,388,000*
GRAND TOTAL			888,000	1,770,000	540,000	900,000	290,000	*4,388,000*

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Fire Department
Contact Deputy Fire Chief

Project # **FD010.0-17**
Project Name **Station 12 Kitchen**

Type Improvements Other than Build
Useful Life 15 years
Category 706 Public Bldg Const & Impr
Priority 2 Very Important
Status Active

GL Account: 020.70.90.00.1.706.646.001
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Station 12 Kitchen needs to be completely remodeled.

Introduced in the Community Investment Program in 2017 for consideration in 2021.

Justification

The Mount Prospect Fire Station 12 is a 50 year old building which was renovated in 2003. This renovation included limited updates to the kitchen with no changes to the layout. The kitchen components are showing significant wear and tear and the current layout is not conducive to the traffic it demands. The Station 12 kitchen serves as the main gathering space at shift change and it hosts many work-related discussions. The current layout also only allows for 2 personnel in the kitchen for food preparation and clean up. Updating components and changing the layout aligns with the Village's Infrastructure Goal to "ensure sustainable facilities that match our needs".

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	80,000					80,000
Total	80,000					80,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	80,000					80,000
Total	80,000					80,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU001.0-12**
Project Name **HVAC Upgrade Village Hall**

Type Maintenance
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.1.706.651.010 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Upgrade of Village Hall HVAC and control system to eliminate overheating problems and to address the control system becoming obsolete making securing parts nearly impossible.

Introduced in the Community Investment Program in 2012.

Justification

Per recommendation of mechanical engineer, the condensing units from the pit on Village Hall Room should be moved to the parking deck roof. The parking deck roof is more open allowing for air flow that will help preventing overheating. It would require replacing of all three units due to the extra strain caused by the overheating problem. Per mechanical engineer recommendations, the HVAC unit controls have become obsolete and procuring replacement parts will become more difficult, if not impossible. Upgrading the HVAC controls will ensures reliable operation and ready access to parts if/when needed.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	40,000					40,000
Construction/Maintenance		750,000				750,000
Total	40,000	750,000				790,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	40,000	750,000				790,000
Total	40,000	750,000				790,000

Budget Impact/Other

No budget impact.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* **2025**

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU001.0-20**
Project Name **VH Flat Roof Replacement**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.0.706.645.020
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Remove and replace the flat roof areas of the Village Hall building.

Introduced in the community investment program in 2020 for consideration in 2024.

Justification

The flat roof areas of the Village Hall building will be at the end of their useful life in 2024 and as such replacement is essential to safeguard the integrity of the structure and to maintain the structure in a manner that is in keeping with the goals and objectives established by the Board.

The project aligns with the Village's Strategic Governance Goal of providing high-value municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance				50,000		50,000
Total				50,000		50,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund				50,000		50,000
Total				50,000		50,000

Budget Impact/Other

None at this time.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU001.0-21**
Project Name **PW garage painting/LED lighting**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.706.649.020 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Update/Upgrade the Public Works garage lighting to LED and paint the main garage.

Introduced in the Community Investment Program in 2021 for consideration in 2021.

Justification

The Public Works Facility was originally built in 1989 and since then there have been no upgrades to the main garage lighting or painting of the main garage walls. Performing this work is consistent with the goals and objectives established by the board and necessary to maintain the facility in a good condition.

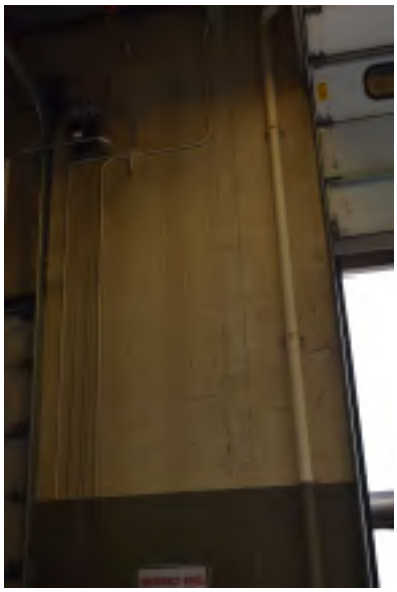
The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	75,000					75,000
Total	75,000					75,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	75,000					75,000
Total	75,000					75,000

Budget Impact/Other

None at this time.



Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU002.0-15**
Project Name **Village Hall Window Replacement**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.0.706.645.020
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Replace all exterior windows at Village Hall.

Introduced in the Community Investment Program in 2015 for consideration in 2019.
In 2019 - 2023 CIP, the project was moved to 2022.

Justification

The Village Hall was constructed in 2004 and will be 18 years old in 2022. The manufacture recommends replacement of windows in +/- 20 years. The windows have been inspected recently and recommend replacement in 2022.

There are 102 windows with an estimated replacement cost of $2,000 per window.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	30,000					30,000
Construction/Maintenance		225,000				225,000
Total	30,000	225,000				255,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	30,000	225,000				255,000
Total	30,000	225,000				255,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU002.0-17**
Project Name **PW Fence Replacement**

Type Buildings
Useful Life 30 years
Category 706 Public Bldg Const & Impr
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.1.706.649.020
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Replace original installation wood fence surrounding Public Works facility.

Introduced in the Community Investment Program in 2017.

The project was postponed to 2022.

Justification

The current wood fence surrounding Public Works facility is beginning to deteriorate. Approximately 1,200 lineal feet of wood fence would be replaced with metal fence resembling vertical siding.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance		160,000				160,000
Total		160,000				160,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund		160,000				160,000
Total		160,000				160,000

Budget Impact/Other

No budget impact.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU002.0-20**
Project Name **VH bathroom flooring**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.0.706.645.020
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Remove and replace bathroom flooring at the Village Hall facility.

Introduced in the community investment program in 2020 for consideration in 2024.

Justification

In 2024, the Village Hall facility will be 20 years old. As such, the flooring with an expected useful life of 15-20 years will need replacement.

The project aligns with the Village's Strategic Governance Goal of providing high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance				50,000		50,000
Total				50,000		50,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund				50,000		50,000
Total				50,000		50,000

Budget Impact/Other

None at this time.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU003.0-17**
Project Name **Village Hall Domestic Booster Pump Replacement**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 1 Critical
Status Active

GL Account: 020.80.90.00.0.706.645.020 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Replace original installation domestic booster pump package located at Village Hall.

Introduced in the Community Investment Program in 2017.

In 2019-2023 CIP program, the project was moved to 2021.

Justification

The system was originally installed in 2003/04. The expansion tank is beginning to leak and cannot be replaced unless the booster pump is removed. The flow controls are beginning to fail causing pressure problems. The technology has changed in the last ten years. Rebuilding the existing system is not feasible or cost effective.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	63,000					63,000
Total	63,000					63,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	63,000					63,000
Total	63,000					63,000

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU003.0-18**
Project Name **Remodel/rehab PW men's locker room**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.1.706.649.020 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Remodel men's locker room at the PW facility.

Introduced in the Community Investment Program in 2018 for consideration in 2021.

Justification

The Public Works men's locker room has not been updated since the original construction of the building in 1988, as such the use of the space has outlived its service life and it needs of a complete renovation to include plumbing fixtures, flooring, lighting and lockers.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings	150,000					150,000
Total	150,000					150,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	150,000					150,000
Total	150,000					150,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU003.0-20**
Project Name **St 12 Roof Replacement**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.706.646.001
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Remove and replace the flat roof of Fire Station #12. Introduced in the community investment program in 2020 for consideration in 2024.

Justification

Fire Station #12 was last remodeled in 2003 indicating the age of the roof will meet/exceed its useful life in 2024. Replacing of the roof is essential to maintain the facility in a condition of good repair.

The project aligns with the Village's Strategic Governance Goal of providing high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance				250,000		250,000
Total				250,000		250,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund				250,000		250,000
Total				250,000		250,000

Budget Impact/Other

None at this time.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU004.0-17**
Project Name **Village Hall Flooring Improvements**

Type Buildings
Useful Life 15 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.0.706.645.020
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Replace original installation Community Room flooring. The existing flooring will be replaced with vinyl tile.

Introduced in the Community Investment Program in 2017 for consideration in 2023.

Justification

VCT flooring in Community Room is original installation. The flooring is reaching the end of its useful life (18 years at time of replacement). The majority of the flooring in Village Hall was replaced in 2014. Additionally, the tables and chairs in the community room have also reached their useful life.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			70,000			70,000
Total			70,000			70,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund			70,000			70,000
Total			70,000			70,000

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU004.0-18**
Project Name **St #12 Tuck Pointing and Joint Repair**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.0.706.646.020
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Tuck point and perform joint repair on brick exterior walls of Fire Station #12. Introduced in the Community Investment Program in 2018 for consideration in 2022.

Justification

Fire Station #12 was constructed in the late 1960's and is beginning to show deterioration of mortar joints and expansion joints in the exterior brick walls of the building. The roof sky lights are also in deteriorated condition and will need replacement prior to failure, causing water leaks and interior damage.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance		90,000				90,000
Total		90,000				90,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund		90,000				90,000
Total		90,000				90,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU004.0-19**
Project Name **Station 14 Floor Re-sealing**

Type Buildings
Useful Life 15 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.706.648.020 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Re-seal the apparatus floor of Station 14 and interior concrete floor with an epoxy type material. As per manufacture specifications, the interior floors require re-sealing to maintain good condition.

Introduced in the Community Investment Program in 2019 for consideration in 2023.

In 2019-2023 CIP program, the project was moved to 2024.

Justification

Station 14 was constructed in 2010, since then the floor has shown significant signs of wear given the heavy truck traffic imposed. The life expectancy is 10-15 years and as such the epoxy coating will need to be changed in the near future to continue protecting the concrete beneath the coating. As per manufactures specifications, the interior concrete floors require re-sealing to maintain floor condition.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance				120,000		120,000
Total				120,000		120,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund				120,000		120,000
Total				120,000		120,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU004.0-20**
Project Name **St #14 Butler Building Maintenance**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.706.648.020
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Perform various maintenance tasks such as painting of the building and miscellaneous exterior repairs.

Introduced in the Community Investment Program for 2020 for consideration in 2024.

Justification

Maintaining the Village's facilities in a state of good repair is essential for maximizing and/or extending their useful life. Performing miscellaneous repairs and painting the structure will prevent premature deterioration.

The project aligns with the Village's Strategic Governance Goal of providing high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance				25,000		25,000
Total				25,000		25,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund				25,000		25,000
Total				25,000		25,000

Budget Impact/Other

None at this time.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU005.0-18**
Project Name **VH Emergency Generator Power Distribution**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.0.706.645.020 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Expand the emergency power distribution at the Village Hall building.

Introduced in the Community Investment Program in 2018 for consideration in 2022.

Justification

The Village Hall building is currently utilizing only 12% of the available emergency backup power. As such, the buildings wiring distribution system needs to be expanded, resulting in greater electrical coverage and minimizing employee inconvenience and productivity.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance		90,000				90,000
Total		90,000				90,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund		90,000				90,000
Total		90,000				90,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU005.0-20**
Project Name **St #14 Exterior Painting**

Type Buildings
Useful Life 10 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.706.648.020
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Paint all exterior surface of Fire Station 14 that are not brick.

Introduced in the community investment program in 2020 for consideration in 2024.

Justification

Painting exterior surfaces is essential for maintaining the structure in a state of good repair and helps to prevent premature deterioration and as such extends the useful life of the facility.

Aligns with the Village's Strategic Governance Goal of proving high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance				40,000		40,000
Total				40,000		40,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund				40,000		40,000
Total				40,000		40,000

Budget Impact/Other

None at this time.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU006.0-20**
Project Name **PW Vehicle Main. Shop Painting**

Type Buildings
Useful Life 25 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.706.649.020
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Painting the interior of the vehicle maintenance shop.

Introduced in the community investment program in 2020 for consideration in 2024.

Justification

The PW facility was built in 1989 and as such the interior wall and ceiling surfaces require painting to maintain them in a state of good repair as well as improving the cast of light throughout the work area.

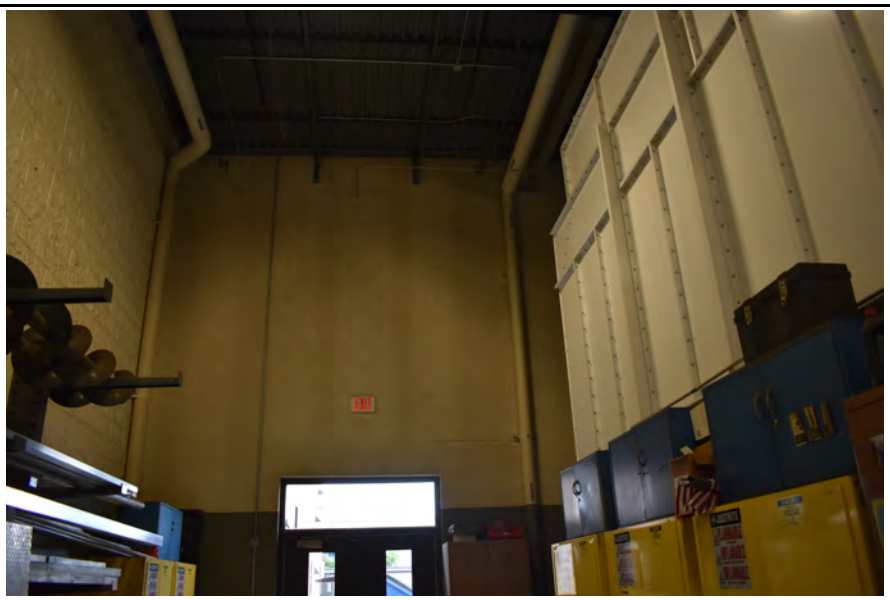
The project aligns with the Village's Strategic Governance Goal of providing high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance				40,000		40,000
Total				40,000		40,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund				40,000		40,000
Total				40,000		40,000

Budget Impact/Other

None at this time.



Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU007.0-18**
Project Name **PW Wash Bay Drain Upgrade and Painting**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.1.706.649.020 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Upgrade the PW wash bay drain system, paint walls/ceilings and reseal the floor.

Introduced in the Community Investment Program in 2018 for consideration in 2021.

Justification

The drainage system for the wash bay is subject to frequent blockage resulting in an over flow condition. The Village's MS4 permit and State plumbing code requires that all gray water be discharged to a sanitary sewer system. As such, an upgrade to the drain system is necessary to prevent the over flow conditions from occurring. Additionally, given the harsh conditions existing in the wash bay, painting, resealing of the floor and other water piping repairs are also necessary.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	75,000					75,000
Total	75,000					75,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	75,000					75,000
Total	75,000					75,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU007.0-20**
Project Name **PW Exterior Door/Frame Replacement**

Type Buildings
Useful Life 30 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.706.649.020 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Replace the exterior doors and frames at the PW facility.

Introduced in the community investment program in 2020 for consideration in 2024.

Justification

The PW facility was constructed in 1989 and as such the exterior door and frames have started to deteriorate such that replacement is essential to maintain the structure in a state of good repair and further keeping the facility secured.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance				35,000		35,000
Total				35,000		35,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund				35,000		35,000
Total				35,000		35,000

Budget Impact/Other

None at this time.

Budget Items	2021	2022	2023	2024	2025	Total
Contractual Services				30,000		30,000
Total				30,000		30,000

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU008.0-16**
Project Name **Fire Station #12 Apparatus Floor**

Type Buildings
Useful Life 8 years
Category 706 Public Bldg Const & Impr
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.0.706.646.020
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Spot repair and re-seal the entire floor.

Introduced in the Community Investment Program in 2016 for consideration in 2021.

Justification

The current floor coating was applied in 2003 and it is approaching the end of its useful life. Also the floor is cracking in a few spots causing water to breakdown the coating at a faster rate.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	50,000					50,000
Total	50,000					50,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	50,000					50,000
Total	50,000					50,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU012.0-16**
Project Name **Public Works Facility Exterior**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.1.706.649.020
GL Account:

Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

Complete replacement of original installation windows that will be 33 years old at the time of replacement in 2022.

Complete exterior maintenance which includes an envelope study of the building, tuck pointing and exterior block sealing in 2021.

Introduced in the Community Investment Program in 2016 for consideration in 2021.

Justification

The Public Works Building was constructed in 1988. This structure is in the need of general exterior maintenance which includes tuck pointing, power washing, window replacement, concrete restoration and sealing. We will need to contract out professional services to inspect and put together drawings and specs for the needed work to protect the building for many more years to come. (2021/2022)

2021 - Tuck Pointing, Exterior Block Sealing, Envelope Study
2022 - Exterior Window Replacement

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	75,000					75,000
Construction/Maintenance		200,000				200,000
Total	75,000	200,000				275,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	75,000	200,000				275,000
Total	75,000	200,000				275,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU3.0-19**
Project Name **Station 12 Bathroom Remodels**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.706.646.001
GL Account:

Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

Remodeling of 3 existing bathrooms.

Introduced in the Community Investment Program in 2019 for consideration in 2023.

Justification

Station 12 bathrooms were last remodeled in 2003 and given the heavy use of the facilities, they are now at the end of their useful life. As such, the remodel will include new fixtures, floor, lighting, etc.

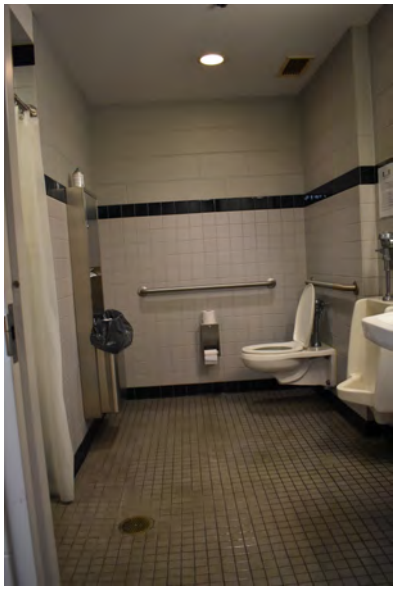
The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			100,000			100,000
Total			100,000			100,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund			100,000			100,000
Total			100,000			100,000

Budget Impact/Other

None.



Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Buildings
Contact Public Works Director
Type Buildings
Useful Life
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

Project # **PWBU800.0-AN**
Project Name **Other Public Buildings**

GL Account: 020.80.90.00.1.706.651.001
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Improvements to Village-owned buildings.

Introduced in the Community Investment Program in 2005.
Annual Community Investment Program project since 2005.

Justification

Miscellaneous improvements and remodeling at P/F HQ Building, Public Works, Village Hall and outlying Fire Stations. Upgrade PW training room, and siding for outside garages PW refinish/replace carpeting, tile & ceramic floors as needed, desks, conference tables and chairs, carpeting at PW as needed.

The project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	100,000	165,000	165,000	165,000	165,000	760,000
Total	100,000	165,000	165,000	165,000	165,000	760,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	100,000	165,000	165,000	165,000	165,000	760,000
Total	100,000	165,000	165,000	165,000	165,000	760,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWBU801.0-AN**
Project Name **HVAC Replacement Program**

Type Equipment & Furnishings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 2 Very Important
Status Active

GL Account: 020.80.90.00.1.706.651.010 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Replacement of HV/AC units, as needed.

Introduced in the Community Investment Program in 2011.
Annual Community Investment Program project since 2011.

Justification

According to Carrier estimates, the life expectancy of a roof top unit is +/-20 years dependent on usage, overheating, weather exposure, and ventilation. PW/PF/Station 14 have eight (8) cooling units servicing critical server rooms 24/7. Their life expectancy is shorter due to hours of operation and harsh environments.

2021- PW Boiler
2022- Station 12 bunk/day room roof top units (2 units)
2023- Station 12 remaining roof tops (6 units)
2024- Station 14 boiler replacement
2025- Station 14 cooling units
2026- EOC boiler system

This project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings	100,000	40,000	75,000	50,000	50,000	315,000
Total	100,000	40,000	75,000	50,000	50,000	315,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	100,000	40,000	75,000	50,000	50,000	315,000
Total	100,000	40,000	75,000	50,000	50,000	315,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Parking
Contact Public Works Director

Project # **PWPA002.0-19**
Project Name **Parking Garage Elevator Sill Replacement**

Type Buildings
Useful Life 20 years
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

GL Account:
GL Account:
Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

The door track sill at each of the garage floor is cracking, making the elevator door operate incorrectly. As such, the sills at each floor of the parking garage adjacent to the elevator tracks need to be replaced allowing for proper function.

Introduced in the Community Investment Program in 2019 for consideration in 2023.

Justification

The elevator door tracks have deteriorated causing for the elevator doors not to operate properly. Repairing the elevator door tracks will allow for uninterrupted service and given the Villages responsibility to maintain compliance regarding an accessible public structure replacement, repairs are necessary.

This project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			55,000			55,000
Total			55,000			55,000

Funding Sources	2021	2022	2023	2024	2025	Total
051 Village Parking System Fund			55,000			55,000
Total			55,000			55,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Parking
Contact Public Works Director
Type Buildings
Useful Life
Category 706 Public Bldg Const & Impr
Priority 3 Important
Status Active

Project # **PWPA800.0-AN**
Project Name **Parking Deck Maintenance**

GL Account: 051.80.90.00.0.706.679.021 **Strategic Goal:** N/A
GL Account: **GL Account:**

Description

A 2010 engineering firm report (revised in 2012), recommended a maintenance program for the 10 year old parking deck attached to the Village Hall. Based on the inspection report, the maintenance needs over the next five years will be at $250,000.

Increase in budget starting in 2023 due to addition of Maple Street Parking Deck.

Introduced in the Community Investment Program in 2005.
Annual Community Investment Program Project since 2005.

Justification

Based on engineering recommendation, adjustment for inflation and escalation we are recommending a budget of $50,000 annually providing for the maintenance of items as floor spalls, caulk and floor joints, water proofing as needed, expansion joint replacement, and other miscellaneous repairs as needed due to the natural aging and wear and tear.

This project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	50,000	50,000	75,000	75,000	75,000	325,000
Total	50,000	50,000	75,000	75,000	75,000	325,000

Funding Sources	2021	2022	2023	2024	2025	Total
051 Village Parking System Fund	50,000	50,000	75,000	75,000	75,000	325,000
Total	50,000	50,000	75,000	75,000	75,000	325,000

Budget Impact/Other

None.

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
707 Computer HW/SW								
Budget/CIP Software	FI001.1.20	1	11,900					*11,900*
Justified Automated Collection Kiosk (JACK)	FI001.3.20	1	34,997					*34,997*
Escrow Management Software	FI001.5.20	1		10,000				*10,000*
EOC Technology Upgrade	ITFD001.0-19	2		70,000				*70,000*
Computer Replacement - End-user Devices	ITVA005.0-AN	2	143,000	143,000	143,000	143,000	143,000	*715,000*
Computer Replacement - Infrastructure	ITVA006.0-AN	1	95,400	35,400	35,400	75,400	65,400	*307,000*
707 Computer HW/SW Total			285,297	258,400	178,400	218,400	208,400	*1,148,897*
GRAND TOTAL			285,297	258,400	178,400	218,400	208,400	*1,148,897*

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Finance Department
Contact IT Director

Project # **FI001.1.20**
Project Name **Budget/CIP Software**

Type Equipment & Furnishings
Useful Life 6-7 years
Category 707 Computer HW/SW
Priority 1 Critical
Status Active

GL Account: 020.30.90.00.0.707.561.001 **Strategic Goal:**
GL Account: **GL Account:**

Description

New Budget and CIP Software through Clear Go

Justification

This new software will allow for automation and consistent format of the budget book and CIP documents.

Expenditures	2021	2022	2023	2024	2025	Total
Computer Software/Hardware	11,900					11,900
Total	11,900					11,900

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	11,900					11,900
Total	11,900					11,900

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Finance Department
Contact Deputy Chief of Admin

Project # **FI001.3.20**
Project Name **Justified Automated Collection Kiosk (JACK)**

Type Equipment & Furnishings
Useful Life 6-7 years
Category 707 Computer HW/SW
Priority 1 Critical
Status Active

GL Account: 020.30.90.00.0.707.561.001 **Strategic Goal:**
GL Account: **GL Account:**

Description

A kiosk that can be installed outside of the Village Hall entrance that will allow for payments to be made 24 hours a day by cash or credit card.

Justification

Allows for 24 hours service and service continuance during a shut down.

Expenditures	2021	2022	2023	2024	2025	Total
Computer Software/Hardware	34,997					34,997
Total	34,997					34,997

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	34,997					34,997
Total	34,997					34,997

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Finance Department
Contact IT Director

Project # **FI001.5.20**
Project Name **Escrow Management Software**

Type Equipment & Furnishings
Useful Life 5 years
Category 707 Computer HW/SW
Priority 1 Critical
Status Active

GL Account: 020.30.90.00.0.707.561.001 **Strategic Goal:**
GL Account: **GL Account:**

Description

The escrow management software needs updating and is a program we have been using since the 90's.

Estimated cost to acquire new software $10,000.

Justification

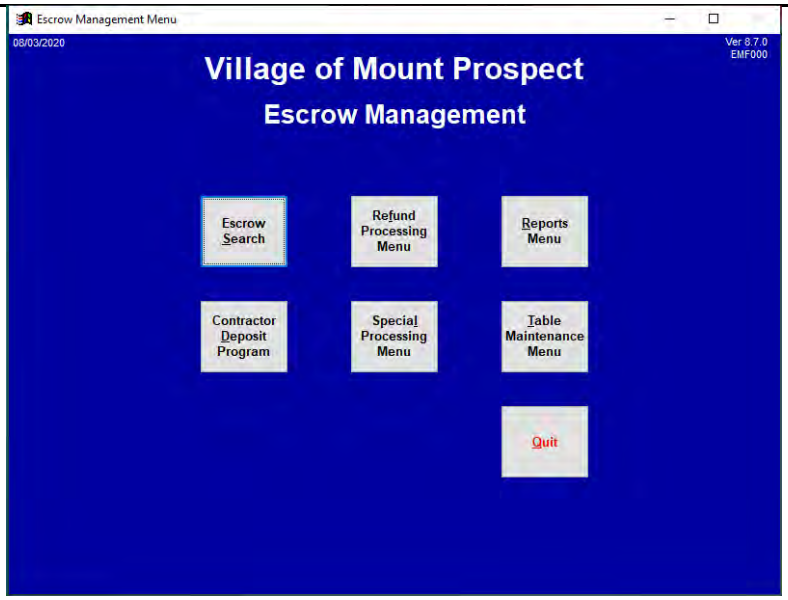
IT has informed us that the escrow management software will no longer have updates or patches applied. They told us that we need to begin the process of looking for a new software for this task.

Expenditures	2021	2022	2023	2024	2025	Total
Computer Software/Hardware		10,000				10,000
Total		10,000				10,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund		10,000				10,000
Total		10,000				10,000

Budget Impact/Other

None.



Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Information Technology
Contact Deputy Chief of Admin

Project # **ITFD001.0-19**
Project Name **EOC Technology Upgrade**

Type Equipment & Furnishings
Useful Life 5 years
Category 707 Computer HW/SW
Priority 2 Very Important
Status Active

GL Account: 020.70.90.00.1.707.655.008 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Introduced in 2019 for consideration in 2021.

This project would update the technology located in the EOC. The update would include a new command room operating system for a projection system, audio visual devices and weather system. It would also consist of additional monitors, radio system upgrades and weather radar for the command room.

Justification

The EOC technology operating system is becoming obsolete. Several items such as the projector and monitors have been repaired and/or replaced. The operating system for the room is greater than ten years old and does not provide the flexibility needed for an EOC. The proposed project would fund a new technology operating system with additional monitors, radio system upgrades, and weather radar. Updates would also allow the EOC to transition to a web based EOC software provided by Cook County. The project would ensure the EOC is ready to handle any event.

Expenditures	2021	2022	2023	2024	2025	Total
Computer Software/Hardware		70,000				70,000
Total		70,000				70,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund		70,000				70,000
Total		70,000				70,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Information Technology
Contact IT Director

Project # **ITVA005.0-AN**
Project Name **Computer Replacement - End-user Devices**

Type Unassigned
Useful Life 5 years
Category 707 Computer HW/SW
Priority 2 Very Important
Status Active

GL Account: 062.20.90.00.1.707.655.001 **Strategic Goal:** Yes
GL Account: **GL Account:**

Description

Scheduled end-user device replacements include:
31 PCs, 17 Laptops, 9 Ruggedized Laptops, 10 iPads, 10 Printers, and 25 Desk Phones.

Although this has been an ongoing annual purchase, it was introduced into the Community Investment Program starting in 2018.

Justification

Internal lease payments are made on computer purchases to ensure that there are funds available for their replacement when needed.

Expected life of end-user devices is:
4 yrs. - tablets
5 yrs. - desktops, laptops, semi-ruggedized/ruggedized laptops
7 yrs. - printers
10 yrs. - desk phones

Expenditures	2021	2022	2023	2024	2025	Total
Computer Software/Hardware	143,000	143,000	143,000	143,000	143,000	715,000
Total	143,000	143,000	143,000	143,000	143,000	715,000

Funding Sources	2021	2022	2023	2024	2025	Total
062 Computer Replacement Fund	143,000	143,000	143,000	143,000	143,000	715,000
Total	143,000	143,000	143,000	143,000	143,000	715,000

Budget Impact/Other

When replacement equipment is purchased, a new round of lease payments will begin in order to ensure future funding.

If equipment is not purchased in the designate year, its replacement will move to the following year.

Budget Items	2021	2022	2023	2024	2025	Total
Contractual Services	143,000	143,000	143,000	143,000	143,000	715,000
Total	143,000	143,000	143,000	143,000	143,000	715,000

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Information Technology
Contact IT Director

Project # **ITVA006.0-AN**
Project Name **Computer Replacement - Infrastructure**

Type Unassigned
Useful Life 5 years
Category 707 Computer HW/SW
Priority 1 Critical
Status Active

GL Account: 062.20.90.00.1.707.655.001 **Strategic Goal:** Yes
GL Account: **GL Account:**

Description

Scheduled infrastructure replacements include:
1 Server, 1 NAS, 4 Switches and new Production Storage.

Although this has been an ongoing annual purchase, it was introduced into the Community Investment Program starting in 2018.

Justification

Internal lease payments are made on computer purchases to ensure that there are funds available for their replacement when needed.

Expected life of infrastructure devices is:
5 yrs. - servers
7 yrs. - network equipment, storage

Expenditures	2021	2022	2023	2024	2025	Total
Computer Software/Hardware	95,400	35,400	35,400	75,400	65,400	307,000
Total	95,400	35,400	35,400	75,400	65,400	307,000

Funding Sources	2021	2022	2023	2024	2025	Total
062 Computer Replacement Fund	95,400	35,400	35,400	75,400	65,400	307,000
Total	95,400	35,400	35,400	75,400	65,400	307,000

Budget Impact/Other

When replacement equipment is purchased, a new round of lease payments will begin in order to ensure future funding.

If equipment is not purchased in the designated year, its replacement will move to the following year.

Budget Items	2021	2022	2023	2024	2025	Total
Contractual Services	40,400	49,000	49,000	49,000	54,700	242,100
Total	40,400	49,000	49,000	49,000	54,700	242,100

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
708 Vehicles and Auto Equip								
Traffic Safety Van	PD004.0-21	3	45,000					*45,000*
Public Works Vehicle Replacement	PWVE800.0-AN	1	342,000	2,143,000	920,000	1,250,000	613,000	*5,268,000*
Police Vehicle Replacement	PWVE801.0-AN	1	145,000	355,000	278,000	264,000	336,000	*1,378,000*
Fire Vehicle Replacement	PWVE802.0-AN	1	1,005,000	686,000	0	1,500,000	0	*3,191,000*
Pool Vehicle Replacement	PWVE803.0-AN	3	0	58,000	0	0	25,000	*83,000*
708 Vehicles and Auto Equip Total			1,537,000	3,242,000	1,198,000	3,014,000	974,000	*9,965,000*
GRAND TOTAL			1,537,000	3,242,000	1,198,000	3,014,000	974,000	*9,965,000*

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Project # **PD004.0-21**

Project Name **Traffic Safety Van**

GL Account: 045.60.90.00.0.708.660.003 **Strategic Goal:** Goal 6 - Governance

GL Account: **GL Account:**

Department Police Department
Contact Deputy Chief of Admin
Type Vehicles
Useful Life 10 years
Category 708 Vehicles and Auto Equip
Priority 3 Important
Status Active

Description

The traffic safety van will be utilized to transport traffic-control equipment to community events as well as significant traffic accidents or road closures. The Traffic Safety Van will also be used by our Accident Investigation Unit when handling serious traffic crash investigations to transport their accident reconstruction equipment.

This van will be purchased with DUI Fine Funds.

Justification

The Department currently possesses a traffic trailer that stores similar equipment and is used at community events. The trailer is due for replacement and is in subpar condition. Using a traffic safety van as opposed to a trailer will provide a more efficient method to get the necessary equipment to scenes where traffic control is needed or major accident investigations where roads will be closed for prolonged periods of time.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings	45,000					45,000
Total	45,000					45,000

Funding Sources	2021	2022	2023	2024	2025	Total
045 DUI Fine Fund	45,000					45,000
Total	45,000					45,000

Budget Impact/Other

This item will cost $45,000 for the initial purchase using available DUI fine funds. The lease payments to maintain this vehicle for a 10 year period will cost $4,500 annually.

Budget Items	2021	2022	2023	2024	2025	Total
Contractual Services		4,500	4,500	4,500	4,500	18,000
Total		4,500	4,500	4,500	4,500	18,000

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Vehicle
Contact Public Works Director

Project # **PWVE800.0-AN**
Project Name **Public Works Vehicle Replacement**

Type Vehicles
Useful Life 10 years
Category 708 Vehicles and Auto Equip
Priority 1 Critical
Status Active

GL Account: 061.80.90.00.1.708.660.006 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

Replacement of Public Works Department vehicles and equipment.

Annual vehicle lease payments are calculated for each vehicle based on the life of the vehicle, calculated interest and the vehicle account balance. The vehicle lease payments are recalculated annually based on actuals.

In 2021, the following vehicles/equipment are scheduled to be replaced:
Dump Truck 2727 - 180,000
Pickup 4503 - 44,000
Trailer 4525 - 13,000
6" Pump 4566 - 35,000
6" Pump 4567 - 35,000
6" Pump 4568 - 35,000

Justification

It is the policy of the Village of Mount Prospect to provide staff with the tools needed to perform their jobs in a professional, competent and safe manner. Among the tools helping them accomplish their tasks are motor vehicles and motorized equipment. In addition, these items represent a substantial financial investment to the Village and need to be handled in the most economic manner in their purchasing, operation and in maximizing their disposal value.

Each vehicle and/or piece of equipment has a number of lives. It has a service life, which is the amount of time a vehicle is capable of rendering efficient/safe service. It has a technological life, which represents the relative productivity decline of the unit as compared to newer models. Most importantly, it has an economic life, which is the length of time the average total vehicle's ownership cost is at a minimum.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings	342,000	2,143,000	920,000	1,250,000	613,000	5,268,000
Total	342,000	2,143,000	920,000	1,250,000	613,000	5,268,000

Funding Sources	2021	2022	2023	2024	2025	Total
061 Vehicle Replacement	342,000	2,143,000	920,000	1,250,000	613,000	5,268,000
Total	342,000	2,143,000	920,000	1,250,000	613,000	5,268,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Vehicle
Contact Deputy Chief of Admin

Project # **PWVE801.0-AN**
Project Name **Police Vehicle Replacement**

Type Vehicles
Useful Life 5 years
Category 708 Vehicles and Auto Equip
Priority 1 Critical
Status Active

GL Account: 061.60.90.00.1.708.660.003
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Replacement of Police Department vehicles and equipment. The annual vehicle lease payments are calculated for each vehicle based on the life of the vehicle, calculated interest, supervision fees received and the vehicle account balance.

The vehicle lease payments are recalculated annually based on actuals.

In 2021, there are 3 squad cars scheduled to be replaced.

Justification

It is the policy of the Village of Mount Prospect to provide staff with the tools needed to perform their jobs in a professional, competent and safe manner. Among the tools helping them accomplish their tasks are motor vehicles and motorized equipment. In addition, these items represent a substantial financial investment to the Village and need to be handled in the most economic manner in their purchasing, operation and in maximizing their disposal value.

Each vehicle and/or piece of equipment has a number of lives. It has a service life, which is the amount of time a vehicle is capable of rendering efficient/safe service. It has a technological life, which represents the relative productivity decline of the unit as compared to newer models. Most importantly, it has an economic life, which is the length of time the average total vehicle's ownership cost is at a minimum.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings	145,000	355,000	278,000	264,000	336,000	1,378,000
Total	145,000	355,000	278,000	264,000	336,000	1,378,000

Funding Sources	2021	2022	2023	2024	2025	Total
061 Vehicle Replacement	145,000	355,000	278,000	264,000	336,000	1,378,000
Total	145,000	355,000	278,000	264,000	336,000	1,378,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* **2025**

Department Public Works - Vehicle
Contact Deputy Fire Chief

Project # **PWVE802.0-AN**
Project Name **Fire Vehicle Replacement**

Type Vehicles
Useful Life 10 years
Category 708 Vehicles and Auto Equip
Priority 1 Critical
Status Active

GL Account: 061.70.90.00.1.708.660.005
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Replacement of Fire Department vehicles and equipment.

Annual vehicle lease payments are calculated for each vehicle based on the life of the vehicle, calculated interest and the vehicle account balance. The vehicle lease payments are recalculated annually based on actuals.

In 2021, the following vehicles/equipment are scheduled to be replaced:
Engine 518 - 675,000
Ambulance 527 - 330,000

Justification

It is the policy of the Village of Mount Prospect to provide staff with the tools needed to perform their jobs in a professional, competent and safe manner. Among the tools helping them accomplish their tasks are motor vehicles and motorized equipment. In addition, these items represent a substantial financial investment to the Village and need to be handled in the most economic manner in their purchasing, operation and in maximizing their disposal value.

Each vehicle and/or piece of equipment has a number of lives. It has a service life, which is the amount of time a vehicle is capable of rendering efficient/safe service. It has a technological life, which represents the relative productivity decline of the unit as compared to newer models. Most importantly, it has an economic life, which is the length of time the average total vehicle's ownership cost is at a minimum.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings	1,005,000	686,000	0	1,500,000	0	3,191,000
Total	1,005,000	686,000	0	1,500,000	0	3,191,000

Funding Sources	2021	2022	2023	2024	2025	Total
061 Vehicle Replacement	1,005,000	686,000	0	1,500,000	0	3,191,000
Total	1,005,000	686,000	0	1,500,000	0	3,191,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Public Works - Vehicle
Contact Public Works Director

Project # **PWVE803.0-AN**
Project Name **Pool Vehicle Replacement**

Type Vehicles
Useful Life 10 years
Category 708 Vehicles and Auto Equip
Priority 3 Important
Status Active

GL Account: 061.20.90.00.1.708.660.012
GL Account: 061.50.90.00.1.708.660.017
Strategic Goal: Goal 3 - Infrastructure
GL Account: 061.40.90.00.1.708.660.015

Description

Replacement of Pool vehicles and equipment.

Annual vehicle lease payments are calculated for each vehicle based on the life of the vehicle, calculated interest and the vehicle account balance.

The vehicle lease payments are recalculated annually based on actuals.

Justification

It is the policy of the Village of Mount Prospect to provide staff with the tools needed to perform their jobs in a professional, competent and safe manner. Among the tools helping them accomplish their tasks are motor vehicles and motorized equipment. In addition, these items represent a substantial financial investment to the Village and need to be handled in the most economic manner in their purchasing, operation and in maximizing their disposal value.

Each vehicle and/or piece of equipment has a number of lives. It has a service life, which is the amount of time a vehicle is capable of rendering efficient/safe service. It has a technological life, which represents the relative productivity decline of the unit as compared to newer models. Most importantly, it has an economic life, which is the length of time the average total vehicle's ownership cost is at a minimum.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings		58,000			25,000	83,000
Total		58,000			25,000	83,000

Funding Sources	2021	2022	2023	2024	2025	Total
061 Vehicle Replacement		58,000			25,000	83,000
Total		58,000			25,000	83,000

Budget Impact/Other

None.

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
709 Furnishings & Non-Auto Equip								
Thermal Imaging Cameras (TIC)	FD001.0-18	2			54,000			*54,000*
Station 12 Air Compressor	FD001.0-20	2		55,000				*55,000*
Radio Replacement	FD002.0-20	1			750,000			*750,000*
Physical Fitness Equipment Replacement	FD003.0.18	2		40,000				*40,000*
Village Warning Sirens	FD003.0-16	2	120,000	120,000				*240,000*
AED Replacements	PD001.0-21	2	42,000					*42,000*
Civic Event Sound Equipment	PWWS001.0.19	3		30,000				*30,000*
New Field Cameras	VA002.0.19	3	40,000					*40,000*
709 Furnishings & Non-Auto Equip Total			202,000	245,000	804,000			*1,251,000*
GRAND TOTAL			202,000	245,000	804,000			*1,251,000*

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Fire Department
Contact Deputy Fire Chief

Project # **FD001.0-18**
Project Name **Thermal Imaging Cameras (TIC)**

Type Equipment & Furnishings
Useful Life 5 years
Category 709 Furnishings & Non-Auto E
Priority 2 Very Important
Status Active

GL Account: 020.70.90.00.1.709.665.043 **Strategic Goal:** Goal 6 - Governance
GL Account: **GL Account:**

Description

Introduced in 2018 for consideration in 2019 and 2023.

Replace 4 Thermal Imaging Cameras (TIC) in 2019 and 2023.

Justification

The cameras allow us to quickly locate victims, trapped firefighters, check for fire extension and identify hot spots on the fireground. These cameras get used on a daily basis and four cameras were replaced in 2012. This is a primary tool for all company operations. This project aligns with the Governance Goal of the Village's Strategic Plan in that it allows the Fire Department to provide residents with high-value, relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings			54,000			54,000
Total			54,000			54,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund			54,000			54,000
Total			54,000			54,000

Budget Impact/Other

$500 cost of batteries per year.

Budget Items	2021	2022	2023	2024	2025	Total
Commodities & Supplies			500	500		1,000
Total			500	500		1,000

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Fire Department
Contact Deputy Fire Chief

Project # **FD001.0-20**
Project Name **Station 12 Air Compressor**

Type Equipment & Furnishings
Useful Life 25 years
Category 709 Furnishings & Non-Auto E
Priority 2 Very Important
Status Active

GL Account: 020.70.90.00.1.709.665.021
Strategic Goal: Goal 6 - Governance
GL Account:
GL Account:

Description

Introduced in 2020, for consideration in 2021.

Purchase Air Compressor for Station 12. This project aligns with the Governance Goal of the Village's Strategic Plan in that it will allow the Fire Department to provide residents with high-value, relevant municipal services.

Deferred to 2022.

Justification

The air compressor refills the scuba tanks and ambulance oxygen bottles. With Station 13's air compressor moving further north to the new location in 2020, a compressor south of the tracks is essential in keeping District 12 from traveling too far to fill their tanks.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings		55,000				55,000
Total		55,000				55,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund		55,000				55,000
Total		55,000				55,000

Budget Impact/Other

Annual maintenance of $4,000 is expected.

Budget Items	2021	2022	2023	2024	2025	Total
Contractual Services		4,000	4,000	4,000	4,000	16,000
Total		4,000	4,000	4,000	4,000	16,000

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Project # **FD002.0-20**

Project Name **Radio Replacement**

Department Fire Department
Contact Deputy Fire Chief
Type Equipment & Furnishings
Useful Life 10 years
Category 709 Furnishings & Non-Auto E
Priority 1 Critical
Status Active

GL Account: 020.70.90.00.1.709.668.001
Strategic Goal: Goal 6 - Governance
GL Account:
GL Account:

Description

Introduced in 2020, for consideration in 2023.

Replacement of entire inventory of mobile and portable radios every 10 years.

This project aligns with the Governance Goal of the Village's Strategic Plan in that it will allow the Fire Department to provide residents with high-value, relevant municipal service.

Justification

The last time we purchased department-wide radios, we did so through a co-op put together by Northwest Central Dispatch and we leased the radios.

Without knowing what options, if any will be available through Northwest Central Dispatch, we are preparing to put the new radios in CIP. Radios need to be replaced as technology has changed, thus rendering our equipment obsolete and impossible to support.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings			750,000			750,000
Total			750,000			750,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund			750,000			750,000
Total			750,000			750,000

Budget Impact/Other

The budget will be impacted in the way of repairs and maintenance over the next 10 years.

Budget Items	2021	2022	2023	2024	2025	Total
Other Expenditures				2,000	2,000	4,000
Total				2,000	2,000	4,000

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Fire Department
Contact Deputy Fire Chief

Project # **FD003.0.18**
Project Name **Physical Fitness Equipment Replacement**

Type Equipment & Furnishings
Useful Life 5 years
Category 709 Furnishings & Non-Auto E
Priority 2 Very Important
Status Active

GL Account: 020.70.90.00.1.709.665.021 **Strategic Goal:** Goal 6 - Governance
GL Account: **GL Account:**

Description

Replace treadmills and other physical fitness equipment at Fire Stations 12, 13, and 14.
Aerobic equipment has a 5 year replacement schedule.

Introduced in the Community Investment Program in 2018 for consideration in 2021.

Deferred to 2022.

Justification

In an effort to promote health and longevity and reduce the frequency and severity of injuries and illnesses, firefighters are required to complete an hour of physical fitness training every day. As a result, each fire station is equipped with various physical fitness equipment including commercial grade treadmills, which are heavily utilized. This project aligns with the Governance Goal of the Village's Strategic Plan, in that it will allow the Fire Department to provide residents with high-value, relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings		40,000				40,000
Total		40,000				40,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund		40,000				40,000
Total		40,000				40,000

Budget Impact/Other

Miscellaneous repairs as needed.

Budget Items	2021	2022	2023	2024	2025	Total
Contractual Services		200	200	200	200	800
Total		200	200	200	200	800

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Fire Department
Contact Deputy Fire Chief

Project # **FD003.0-16**
Project Name **Village Warning Sirens**

Type Infrastructure
Useful Life 15 years
Category 709 Furnishings & Non-Auto E
Priority 2 Very Important
Status Active

GL Account: 020.70.90.00.1.709.665.048
Strategic Goal: Goal 6 - Governance
GL Account:
GL Account:

Description

This project has been pushed back the past few years and is coming off pending status to be re-introduced in 2020 for consideration in 2020 and 2021.

Replace the Village's six existing warning sirens.

Moved to 2021 and 2022.

Justification

The Village's current warning sirens were installed in 1990 and will need to be replaced with newer equipment. The sirens are monitored by an outside vendor 24 hours a day and any issues/problems are immediately reported and the equipment repaired as needed. It has been recommended that all six sirens be replaced within one year of each other, to ensure the technology is uniform for all equipment. The Fire Department will continue to monitor the maintenance records and condition of the sirens to determine a recommended year for replacement. This project aligns with the Governance Goal of the Village's Strategic Plan, in that it will allow the Fire Department to provide residents with high-value, relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Other	120,000	120,000				240,000
Total	120,000	120,000				240,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	120,000	120,000				240,000
Total	120,000	120,000				240,000

Budget Impact/Other

Annual maintenance $3,500.

Budget Items	2021	2022	2023	2024	2025	Total
Contractual Services	3,500	3,500	3,500	3,500	3,500	17,500
Total	3,500	3,500	3,500	3,500	3,500	17,500

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Police Department
Contact Deputy Chief of Admin

Project # **PD001.0-21**
Project Name **AED Replacements**

Type Equipment & Furnishings
Useful Life 15 years
Category 709 Furnishings & Non-Auto E
Priority 2 Very Important
Status Active

GL Account: 020.60.90.00.1.709.665.093 **Strategic Goal:** Goal 6 - Governance
GL Account: **GL Account:**

Description

The Police Department currently maintains a fleet of Automated External Defibrillators (AED's) in each front-line patrol vehicle and at various locations throughout the police facility. The Department's current inventory of AED's is reaching its end of useful life and is recommended for replacement to ensure each unit is operational when needed.

This initial capital investment will cost $42,000 to purchase 33 AED's.

Justification

AED's provide a critical life saving function for persons suffering a cardiac arrest. It is important that the Police Department maintain a modern fleet of AED's to provide this important life saving function when responding to potential heart attack calls in the community or at the police facility.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings	42,000					42,000
Total	42,000					42,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	42,000					42,000
Total	42,000					42,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Buildings
Contact Public Works Director

Project # **PWWS001.0.19**
Project Name **Civic Event Sound Equipment**

Type Equipment & Furnishings
Useful Life 15 years
Category 709 Furnishings & Non-Auto E
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.709.665.031 **Strategic Goal:** Goal 6 - Governance
GL Account: **GL Account:**

Description

Purchase of New Sound Equipment and Stage for Civic Events.

Introduced in the Community Investment Program in 2019 for consideration in 2022.

Justification

The current speakers we use are approximately 12 years old. Several have been repaired due to their exposure to the outside elements multiple times a year. One has been repaired a couple of times and the cabinet is cracked. This is now a part donor. The speakers never had cases and show the wear because of it.

The current stage used for Friday on the Greens, Holiday events and Arbor Day is 20 years old and extremely worn out. It is a 4 section stage that is difficult to transport.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings		30,000				30,000
Total		30,000				30,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund		30,000				30,000
Total		30,000				30,000

Budget Impact/Other

No budget impact.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Village Administration
Contact Dir of Communications

Project # **VA002.0.19**
Project Name **New Field Cameras**

Type Equipment & Furnishings
Useful Life 6-7 years
Category 709 Furnishings & Non-Auto E
Priority 3 Important
Status Active

GL Account: 020.20.90.00.1.709.665.094 **Strategic Goal:** N/A
GL Account: **GL Account:**

Description

This is for the purchase of three Sony Broadcast quality field cameras with lenses.

Justification

The current cameras were purchased in 2013. After 5 years, the breakage in this type of electronic equipment tends to go up greatly. It is good to replace the cameras before they begin to spend time and money in the repair shop.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings	40,000					40,000
Total	40,000					40,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	40,000					40,000
Total	40,000					40,000

Budget Impact/Other

There will be no impact after the purchase of the equipment.

Village of Mount Prospect, Illinois

Community Investment Program

2021 thru 2025

PROJECTS BY CATEGORY

Category	Project #	Priority	2021	2022	2023	2024	2025	Total
710 Miscellaneous								
MSL Retail Incentive	CD21-01	1	300,000					*300,000*
TIF Land Acquisition	CD21-02	1	150,000					*150,000*
Corridor Improvements	CD400.0-AN	3	100,000	400,000	400,000	400,000		*1,300,000*
Façade and Interior Buildout Program	CD401.0-AN	2	100,000	100,000	100,000	100,000		*400,000*
Street Sign Jet Printer System	ITPW001.0-20	3	75,000					*75,000*
Additional K-9 Unit	PD003.0-21	5			90,000	22,000	22,000	*134,000*
Phase I Bike Plan Improvements	PWEN001.0-16	2	80,000					*80,000*
Public Works Fiber Connection	PWEN001.0-21	1			200,000			*200,000*
Traffic Calming	PWEN804.0-AN	3	50,000	50,000	50,000	50,000	50,000	*250,000*
Klehm's Island Landscape	PWFO004.0-18	3			65,000			*65,000*
Tree Planting Program	PWFO801.0-AN	2	184,726	229,221	233,805	238,481	243,251	*1,129,484*
710 Miscellaneous Total			1,039,726	779,221	1,138,805	810,481	315,251	*4,083,484*
GRAND TOTAL			1,039,726	779,221	1,138,805	810,481	315,251	*4,083,484*

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department CD - Econ Dev & P&Z
Contact Dir of Community Dev

Project # **CD21-01**
Project Name **MSL Retail Incentive**

Type Unassigned
Useful Life
Category 710 Miscellaneous
Priority 1 Critical
Status Active

GL Account: 049.40.90.00.0.710.636.019
Strategic Goal: Goal 1 - Development
GL Account:
GL Account:

Description

Incentive provided by the Village to secure a tenant(s) for the new retail space at the Maple Street Lofts.

Justification

Unless the incentive is provided, the new retail space, approximately 15,000 square feet in size, would remain vacant as the planned tenant would not be able to afford rent and build-out costs.

Expenditures	2021	2022	2023	2024	2025	Total
Site Development/Demolition	300,000					300,000
Total	300,000					300,000

Funding Sources	2021	2022	2023	2024	2025	Total
049 Prospect Main TIF Fund	300,000					300,000
Total	300,000					300,000

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department CD - Econ Dev & P&Z
Contact Dir of Community Dev

Project # **CD21-02**
Project Name **TIF Land Acquisition**

Type Land
Useful Life
Category 710 Miscellaneous
Priority 1 Critical
Status Active

GL Account: 049.40.90.00.0.710.636.004
Strategic Goal: Goal 1 - Development
GL Account:
GL Account:

Description

Monies to be used to secure land in the Prospect and Main TIF area.

Justification

The Village's Strategic Plan includes several 'top priority' development projects. These monies are to be used to secure land in the Prospect and Main TIF area that would further these projects.

Expenditures	2021	2022	2023	2024	2025	Total
Land Acquisition	150,000					150,000
Total	150,000					150,000

Funding Sources	2021	2022	2023	2024	2025	Total
049 Prospect Main TIF Fund	150,000					150,000
Total	150,000					150,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department CD - Econ Dev & P&Z
Contact Dir of Community Dev

Project # **CD400.0-AN**
Project Name **Corridor Improvements**

Type Improvements Other than Build
Useful Life 20 years
Category 710 Miscellaneous
Priority 3 Important
Status Active

GL Account: TBD
Strategic Goal: No
GL Account: 020.40.90.00.0.710.636.007
GL Account:

Description

Parkway improvements, including wayfinding signs, trees, sod, sidewalks, banners, etc., along the major commercial corridors in the Village as discussed in the corridor plans. In addition to the improvements in the public right of way, these funds would support a façade upgrade program for commercial properties outside of the TIF area. This program would provide matching grants for business/property owners to upgrade their buildings and grounds further enhancing the Village's commercial corridors.

Annual Community Investment Program project.

Justification

The Corridor Improvement Plan was adopted by the Village Board in 2000 in an effort to improve the visual appearance of our commercial corridors. These improvements greatly enhance the commercial viability of these corridors by creating attractive areas that will encourage people to shop in Mount Prospect.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance		300,000	300,000	300,000		900,000
Other	100,000	100,000	100,000	100,000		400,000
Total	100,000	400,000	400,000	400,000		1,300,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	100,000	400,000	400,000	400,000		1,300,000
Total	100,000	400,000	400,000	400,000		1,300,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department	CD - Econ Dev & P&Z
Contact	Dir of Community Dev
Type	Buildings
Useful Life	
Category	710 Miscellaneous
Priority	2 Very Important
Status	Active

Project # **CD401.0-AN**

Project Name **Façade and Interior Buildout Program**

GL Account: 049.40.90.00.0.710.636.007 **Strategic Goal:** No

GL Account: **GL Account:**

Description

Matching grant programs to encourage private investment in existing properties in the Central Business District.

Annual Community Investment Program project.

Justification

The Village has supported the Façade and Interior Buildout program for the past several years in an effort to supplement the Village investment in the Central Business District. The Program provides matching grants to existing and prospective tenants to invest in the interior and exterior of downtown storefronts.

Expenditures	2021	2022	2023	2024	2025	Total
Other	100,000	100,000	100,000	100,000		400,000
Total	100,000	100,000	100,000	100,000		400,000

Funding Sources	2021	2022	2023	2024	2025	Total
049 Prospect Main TIF Fund	100,000	100,000	100,000	100,000		400,000
Total	100,000	100,000	100,000	100,000		400,000

Budget Impact/Other

None.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* 2025

Department Police Department
Contact Deputy Chief of Admin

Project # **PD003.0-21**
Project Name **Additional K-9 Unit**

Type Unassigned
Useful Life 10 years
Category 710 Miscellaneous
Priority 5 Future Consideration
Status Active

GL Account:
GL Account:
Strategic Goal: Goal 6 - Governance
GL Account:

Description

The Police Department implemented its first K-9 Unit in 2018. Providing a second K-9 Unit would enhance the amount of hours the Department has a K-9 Unit on patrol and available for an immediate response. Police K-9 Units are critical in enhancing community relations, maintaining officer safety, and detecting illegal narcotics.

This project will cost $90,000 for the initial investments, and then $22,000 a year for the vehicle lease payments ($60,000 vehicle on a 5 year replacement plan) and the K-9 maintenance.

Justification

The police K-9 Unit serves as a critical tool in enhancing the Department's operations. The police K-9 Units enhance officer safety during dangerous building searches, promotes strong community relations during special events, and assists in narcotics detections.

This capital investment will provide for an additional police K-9, the associated K-9 equipment and training for a new handler, and a new K-9 vehicle.

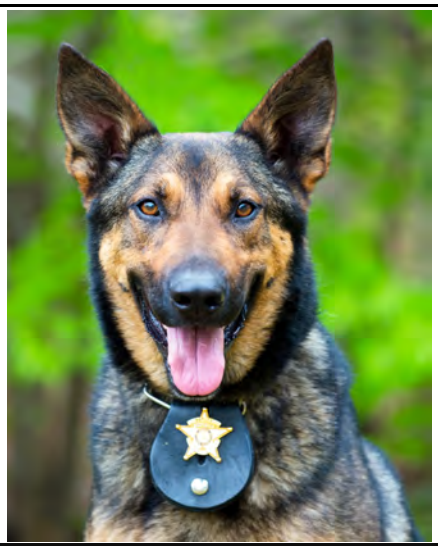
This initial investment will be made using Asset Seizure Funds.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings			90,000	22,000	22,000	134,000
Total			90,000	22,000	22,000	134,000

Funding Sources	2021	2022	2023	2024	2025	Total
001 General Fund				22,000	22,000	44,000
043 Asset Seizure Fund			90,000			90,000
Total			90,000	22,000	22,000	134,000

Budget Impact/Other

None.



Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN001.0-16**
Project Name **Phase I Bike Plan Improvements**

Type Infrastructure
Useful Life 20 years
Category 710 Miscellaneous
Priority 2 Very Important
Status Active

GL Account: 023.80.90.00.0.710.636.031 **Strategic Goal:** Goal 6 - Governance
GL Account: **GL Account:**

Description

Installation of signage and pavement markings to complete Phase I of the Village's Bike Plan.

Justification

The Bike Plan was approved by the Village Board on February 7, 2012.
Phase I will connect the primary destinations in the Village utilizing signage and pavement markings.

2021 - Complete Phase 1 signage.

Aligns with the Village's Strategic Goal concerning transportation of designing and implementing upgrades, improvements and maintenance for optimum mobility and system sustainability.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	80,000					80,000
Total	80,000					80,000

Funding Sources	2021	2022	2023	2024	2025	Total
023 Street Improvement Construction Fund	80,000					80,000
Total	80,000					80,000

Budget Impact/Other

Annual maintenance.

Budget Items	2021	2022	2023	2024	2025	Total
Commodities & Supplies	500					500
Total	500					500

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN001.0-21**
Project Name **Public Works Fiber Connection**

Type Infrastructure
Useful Life 50 years
Category 710 Miscellaneous
Priority 1 Critical
Status Active

GL Account:
GL Account:
Strategic Goal: Goal 3 - Infrastructure
GL Account:

Description

Currently, Public Works is connected to the Village network through a leased fiber connection with a head end at the current Police and Fire Headquarters Building (112 E. Northwest Highway) and terminating at the Public Works facility at 1700 W. Central Road. Before terminating at Public Works, the fiber takes a circuitous 20 mile route through the Northwest suburbs. With the recent construction of the new Police Headquarters at 911 E. Kensington Road, and the pending redevelopment of the existing Police and Fire Headquarters Building, a new network connection needs to be developed. The Village intends to install fiber cable to connect the Public Works Building with the fiber cable linking Village Hall (50 S. Emerson St), the new Fire Headquarters Building (111 E. Rand Rd), and the new Police Headquarters Building (911 E. Kensington Rd).

Justification

With the impending sale and redevelopment of the Public Safety building a new connection to the Village network needs to be installed. The expected life of the fiber is 50 years. The estimated cost to lease fiber is $20,000 to $30,000 a year. The long lived nature of the asset and the relative low cost of construction it makes most sense for the Village to install and own the fiber.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			200,000			200,000
Total			200,000			200,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund			200,000			200,000
Total			200,000			200,000

Budget Impact/Other

No budget impact.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* **2025**

Department Public Works - Engineering
Contact Public Works Director

Project # **PWEN804.0-AN**
Project Name **Traffic Calming**

Type Infrastructure
Useful Life 25 years
Category 710 Miscellaneous
Priority 3 Important
Status Active

GL Account: 023.80.90.00.0.710.679.020
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Implementation of Traffic Improvement Programs including the Traffic Calming Program at locations included in the Street Resurfacing Program and as requested by residents.

Introduced in the Community Investment Program in 2006.
Annual Community Investment Program since 2006.

Justification

These improvements are intended to reduce speeding and neighborhood cut-through traffic and improve pedestrian and bike facilities. Projects are determined on an as needed basis by resident requests and staff observations.

Aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

Expenditures	2021	2022	2023	2024	2025	Total
Planning and Design	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Funding Sources	2021	2022	2023	2024	2025	Total
023 Street Improvement Construction Fund	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Budget Impact/Other

Annual maintenance of traffic calming areas.

Budget Items	2021	2022	2023	2024	2025	Total
Contractual Services	2,760	2,815	2,870	2,927	2,927	14,299
Total	2,760	2,815	2,870	2,927	2,927	14,299

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Forestry
Contact Public Works Director

Project # **PWFO004.0-18**
Project Name **Klehm's Island Landscape**

Type Improvements Other than Build
Useful Life
Category 710 Miscellaneous
Priority 3 Important
Status Active

GL Account: 001.80.90.00.0.710.679.001 **Strategic Goal:** Goal 3 - Infrastructure
GL Account: **GL Account:**

Description

The re-design and landscape installation of the center island, known as Klehm's Island, along the "S-curve" of Highway 83. This would include a new landscape design for the center island including perennial planting beds, trees, hardscape, irrigation, and a new raised annual flower bed. Once complete this center island would be a high visibility focal point of the Village. The project is expected to take three to four months to complete. We propose the re-design and landscape installation of Klehm's Island in 2020.

Introduced in the Community Investment Program in 2018 for consideration in 2020, however, mid-year budget cuts in 2020 saw this project removed, and it was not started.

Justification

The current design has been altered over the years by the removal of established plants and trees that have been removed due to poor condition. The existing irrigation system has not been operational for quite some time now. The hardscape path has deteriorated into a condition that requires complete replacement due to its condition.

This project aligns with the Village's Strategic Governance Goal of providing quality high-value relevant municipal services.

This project was approved in the 2020 budget, but was cut due to budget shortfalls (Covid-19 related) prior to work beginning in 2020.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance			65,000			65,000
Total			65,000			65,000

Funding Sources	2021	2022	2023	2024	2025	Total
001 General Fund			65,000			65,000
Total			65,000			65,000

Budget Impact/Other

Ongoing maintenance costs would be approximately what they are now to maintain it in its current condition.

Community Investment Program
Village of Mount Prospect, Illinois

2021 *thru* **2025**

Department Public Works - Forestry
Contact Public Works Director

Project # **PWFO801.0-AN**
Project Name **Tree Planting Program**

Type Improvements Other than Build
Useful Life
Category 710 Miscellaneous
Priority 2 Very Important
Status Active

GL Account: 001.80.90.00.0.710.679.005
Strategic Goal: Goal 3 - Infrastructure
GL Account: 001.80.90.00.0.710.679.006
GL Account: 001.80.90.00.0.710.679.007

Description

Planting trees in public rights-of-way and Village-owned properties. The Village currently owns approximately 24,000 parkway trees.

Introduced in the Community Investment Program in 2005.
Annual Community Investment Program Project since 2005.

Justification

Our goal is to continue planting replacement trees, and to continue to add reforestation trees. As of 2017, all backlogged replacement trees were replaced. We are currently replacing all removed trees. If there's a suitable planting site, the trees are removed in the following season. Normal removal numbers average approximately 450 trees per year.

We plan to plant approximately 600 (2.5") trees per year (estimated number for 2020), and going forward annually. We currently plant approximately 450 replacement trees per year (typical year), and add approximately 150 reforestations trees per year. Now that our backlog of replacement trees has been brought up to date (since 2017), we have decreased the number of trees planted annually but increased the size of the trees we are planting. Starting in 2018 and continuing in 2020, the minimum size tree we planted was 2" diameter, with 2.5" diameter trees being the typical size. Budget permitting, we will continue to make all replacement trees and reforestation trees 2.5" diameter.

In 2018, the EAB replacement account was removed. All ash removals going forward will be treated as a replacement/reforestation plantings.

This project aligns with the Village's Strategic Infrastructure Goal of environmental sensibility in which we strive to honor the natural environment's importance to community quality of life through strategic public investment.

Expenditures	2021	2022	2023	2024	2025	Total
Construction/Maintenance	184,726	229,221	233,805	238,481	243,251	1,129,484
Total	184,726	229,221	233,805	238,481	243,251	1,129,484

Funding Sources	2021	2022	2023	2024	2025	Total
001 General Fund	184,726	229,221	233,805	238,481	243,251	1,129,484
Total	184,726	229,221	233,805	238,481	243,251	1,129,484

Budget Impact/Other

None.

Community Investment Program 2021 *thru* 2025

Village of Mount Prospect, Illinois

Department Public Works - Streets
Contact Public Works Director

Project # **ITPW001.0-20**
Project Name **Street Sign Jet Printer System**

Type Equipment & Furnishings
Useful Life 15 years
Category 710 Miscellaneous
Priority 3 Important
Status Active

GL Account: 020.80.90.00.1.710.665.031
Strategic Goal: Goal 3 - Infrastructure
GL Account:
GL Account:

Description

Up-grade sign making possibilities , including the ability to perform updates to wayfinding signs, print event banners and all specialty signs.

Introduced to Community Investment Program in 2019 for consideration in 2021.

Justification

Updating the departments ability to manufacture event banners, specialty signs, update the wayfinding maps-event banners will result in a reduction in expenditures while expanding and improving the departments abilities to respond to sign demands and staying current with the MUTCD upgrade requirements.

Expenditures	2021	2022	2023	2024	2025	Total
Equip/Vehicles/Furnishings	75,000					75,000
Total	75,000					75,000

Funding Sources	2021	2022	2023	2024	2025	Total
020 Capital Improvement Fund	75,000					75,000
Total	75,000					75,000

Budget Impact/Other

None at this time.